EMBU COUNTY GOVERNMENT



ANNUAL DEVELOPMENT PLAN

2015/2016



EXECUTIVE SUMMARY

The County Annual Development Plan 2015/2016 was prepared in line with the County Government Act 2012 under **section 126 (1)** which states that every county government shall prepare a development plan in accordance with Article 220(2) of the Constitution which includes:

- a) Strategic priorities for the medium term that reflect the county government's priorities and plans;
- b) A description of how the county government is responding to changes in the financial and economic environment;
- c) Programmes to be delivered with details for each programme of
 - (i) The strategic priorities to which the programme will contribute;
 - (ii) The services or goods to be provided;
 - (iii) Measurable indicators of performance where feasible;
 - (iv) The budget allocated to the programme;
- d) Payments to be made on behalf of the county government, including details of any grants, benefits and subsidies that are to be paid;
- e) A description of significant capital developments;
- f) A detailed description of proposals with respect to the development of physical, intellectual, human and other resources of the county, including measurable indicators where those are feasible;
- g) A summary budget in the format required by regulations; and
- h) Such other matters as may be required by the Constitution or this Act.

The Annual Development Plan 2015/2016 for Embu County is a major milestone that seeks to highlight county development priorities. The plan is also expected to depict a clear picture on budgetary allocations to the various development sectors.

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CHAPTER ONE: COUNTY BACKGROUND INFORMATION

1.1 INTRODUCTION

Embu County is located approximately between latitude 0° 8' and 0° 50' South and longitude 370 3' and 370 9' East. It borders Kirinyaga County to the West, Kitui County to the East, Machakos County to the South, Murang'a County to the South West, Tharaka Nithi County to the North and Meru to the North West. The county is divided into four constituencies, namely; Runyenjes, Manyatta, Mbeere South and Mbeere North covering a total area of 2,818 sq. km.

Embu County depicts two distinct areas with different agro-climatic and natural characteristics. The upper area around Mount Kenya consists of Runyenjes and Manyatta constituencies, while the lower part consists of Mbeere North and Mbeere South constituencies. The county is traversed by road B6 (Makutano -Meru), which is the major transport spine and passes through major urban centres in the county such as Embu and Runyenjes.

The County is served by six major rivers which are Thuci, Tana, Kii, Rupingazi, Thiba and Ena. There are also some major dams which generate hydroelectric power for the country that are partly in the county. These include Masinga, Kiambere, Kindaruma and Gitaru dams which are situated along the Tana River. The most conspicuous physical features in the county are Mt. Kenya, Kiang'ombe hills, Kiambere hills, Mwea game reserve, River Tana, Masinga dam, Kamburu dam, Kindaruma dam, Kiambere dam and Gitaru dam.

The 2009 Population and Housing Census recorded a population of 516,212 persons for Embu County consisting of 254,303 males and 261,909 females. This population is projected to rise to 545,947 in 2013:561446 persons in 2015 and 577,390 persons in 2017 at population growth rate of 1.4% per annum.

1.2 DEMOGRAPHIC FEATURES

1.2.1 Population Size and Composition

The population of Embu County is estimated to be 545,947 people comprising of 268,952 males and 276,995 females as at 2013. It is projected to rise to 561,446, by 2015 and 577,390 by 2017 at a population growth rate of 1.4% per annum.

Table 1 below shows the population projection by gender and age Cohorts based on the 2009 Kenya Population and Housing Census.

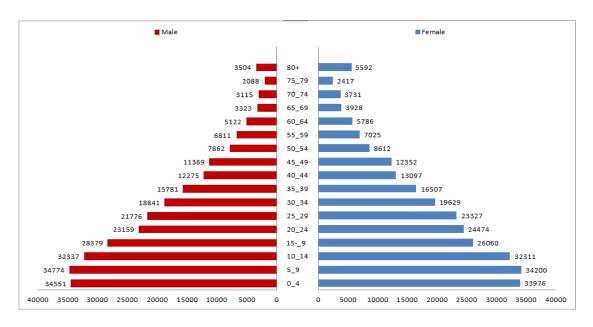
Table 1: Population Projection by age Cohorts

| Age | 20 | 009 (Censu | s) | 201 | 3 (projecti | ons) | 2015 (projections) | | | 201 | 7 (projecti | ons) |
|--------|---------|------------|---------|--------|-------------|--------|--------------------|--------|--------|--------|-------------|--------|
| Cohort | Male | Female | Total | Male | Female | Total | Male | Female | Total | Male | Female | Total |
| 0-4 | 33,130 | 32,579 | 65,709 | 35038 | 34455 | 69493 | 36033 | 35434 | 71467 | 37056 | 36440 | 73496 |
| 5-9 | 33,344 | 32,793 | 66,137 | 35265 | 34682 | 69947 | 36266 | 35667 | 71933 | 37296 | 36679 | 73975 |
| 10-14 | 31,007 | 30,982 | 61,989 | 32793 | 32766 | 65559 | 33724 | 33697 | 67421 | 34682 | 34654 | 69336 |
| 15-19 | 27,212 | 24,988 | 52,200 | 28779 | 26427 | 55206 | 29597 | 27178 | 56775 | 30437 | 27949 | 58386 |
| 20-24 | 22,206 | 23,467 | 45,673 | 23485 | 24819 | 48304 | 24152 | 25523 | 49675 | 24838 | 26248 | 51086 |
| 25-29 | 20,880 | 22,368 | 43,248 | 22083 | 23656 | 45739 | 22710 | 24328 | 47038 | 23355 | 25019 | 48374 |
| 30-34 | 18,066 | 18,822 | 36,888 | 19107 | 19906 | 39013 | 19649 | 20471 | 40120 | 20207 | 21053 | 41260 |
| 35-39 | 15,132 | 15,828 | 30,960 | 16004 | 16740 | 32744 | 16458 | 17215 | 33673 | 16925 | 17704 | 34629 |
| 40-44 | 11,770 | 12,558 | 24,328 | 12448 | 13281 | 25729 | 12801 | 13658 | 26459 | 13165 | 14046 | 27211 |
| 45-49 | 10,901 | 11,844 | 22,745 | 11529 | 12526 | 24055 | 11856 | 12882 | 24738 | 12193 | 13248 | 25441 |
| 50-54 | 7,539 | 8,258 | 15,797 | 7973 | 8734 | 16707 | 8200 | 8982 | 17182 | 8432 | 9237 | 17669 |
| 55-59 | 6,531 | 6,736 | 13,267 | 6907 | 7124 | 14031 | 7103 | 7326 | 14429 | 7305 | 7534 | 14839 |
| 60-64 | 4,911 | 5,548 | 10,459 | 5194 | 5868 | 11062 | 5341 | 6034 | 11375 | 5493 | 6206 | 11699 |
| 65-69 | 3,186 | 3,766 | 6,952 | 3370 | 3983 | 7353 | 3465 | 4096 | 7561 | 3564 | 4212 | 7776 |
| 70-74 | 2,987 | 3,578 | 6,565 | 3159 | 3784 | 6943 | 3249 | 3892 | 7141 | 3341 | 4002 | 7343 |
| 75-79 | 2,002 | 2,318 | 4,320 | 2117 | 2452 | 4569 | 2177 | 2521 | 4698 | 2239 | 2593 | 4832 |
| 80+ | 3,360 | 5,362 | 8,722 | 3554 | 5671 | 9225 | 3654 | 5832 | 9486 | 3758 | 5997 | 9755 |
| Age | 139 | 114 | 253 | 147 | 121 | 268 | 151 | 124 | 275 | 155 | 128 | 283 |
| Total | 254,303 | 261,909 | 516,212 | 268952 | 276995 | 545947 | 276586 | 284860 | 561446 | 284441 | 292949 | 577390 |

Source: KNBS, Population and Housing Census, 2009

The youth who comprise those between 15 and 34 years represent 34.5 per cent of the total population. The age group distribution shows that the population aged less than 15 years comprises 37.5 per cent of the total population. The sex ratio in the county stands at 1:1 which shows an equal female and male population. The dependant population comprising of those below 15 years and above 64 years of age constitutes 42.6 per cent of the population.

Figure 1: Population pyramid for Embu County



Source: KNBS, Population and Housing Census, 2009 and CIDP Planning Team Computations

The rising population continues to exert pressure on land and other natural resources. Land subdivision due to rising need for settlement space affects agricultural productivity. Social amenities such as schools and health facilities lack adequate land for expansion.

Table 2: population projection by special age groups

| 1 av. | ic 2. pop | | rojection | | | | - | | | _ | | |
|---------------------------------------|-----------|-------------|-----------|--------|-------------------------------------|--------|--------|-------------------|--------|--------|---------|--------|
| Age groups | | 2009(Census | 5) | 20 | 2013(projections) 2015(projections) | | is) | 2017(projections) | | | | |
| | Males | Females | Total | Males | Females | Total | Males | Females | Total | Males | Females | Total |
| Under 1 | 6,590 | 6,485 | 13,075 | 6970 | 6859 | 13829 | 7167 | 7053 | 14220 | 7371 | 7254 | 14625 |
| Under 5 | 33,130 | 32,579 | 65,709 | 35038 | 34455 | 69493 | 36033 | 35434 | 71467 | 37056 | 36440 | 73496 |
| Primary school age (6-13) | 51,452 | 51,120 | 102,572 | 54416 | 54064 | 108480 | 55961 | 55600 | 111561 | 57550 | 57178 | 114728 |
| Secondary school Age (14-17) | 22,230 | 21,274 | 43,504 | 23510 | 22499 | 46009 | 24178 | 23138 | 47316 | 24865 | 23795 | 48660 |
| Youth Population (15-29) | 70,290 | 70,823 | 141,113 | 74339 | 74902 | 149241 | 76449 | 77029 | 153478 | 78620 | 79216 | 157836 |
| Female reproductive age (15-49) | 126,159 | 129,875 | 256,034 | 133425 | 137355 | 270780 | 137214 | 141256 | 278470 | 141110 | 145267 | 286377 |
| Labour force (15-64) | 145,148 | 150,417 | 295,565 | 153508 | 159081 | 312589 | 157867 | 163598 | 321465 | 162350 | 168243 | 330593 |
| Aged Population (65+) | 11,674 | 15,138 | 26,812 | 12346 | 16010 | 28356 | 12697 | 16465 | 29162 | 13058 | 16932 | 29990 |

Source: KNBS, Population and Housing Census, 2009

Table 3 below shows the population projections for urban centres based on the 2009 Population and Housing Census. The county has one town and two urban centres of which the town is Embu which is the county headquarter while Runyenjes and Siakago are the two main urban centres

Table 3: Population Projections by Urban Centres

| Urban | | 2009 | | | 2013 | | 2015 | | | 2017 | | |
|-----------|----------|--------|-------|---------------|--------|---------------|-------|--------|---------------|-------|--------|-------|
| Centre | (census) | | | (projections) | | (projections) | | | (projections) | | | |
| | Male | Female | Total | Male | Female | Total | Male | F/male | Total | Male | F/male | Total |
| Embu | 29768 | 30905 | 60673 | 31483 | 32685 | 64168 | 32377 | 33613 | 65990 | 33296 | 34568 | 67864 |
| Siakago | 1319 | 1375 | 2694 | 1395 | 1454 | 2849 | 1435 | 1495 | 2930 | 1475 | 1538 | 3013 |
| Runyenjes | 9525 | 10023 | 19548 | 10074 | 10600 | 20674 | 10360 | 10901 | 21261 | 10654 | 11211 | 21865 |
| Total | 40612 | 42303 | 82915 | 42951 | 44740 | 87691 | 44172 | 46009 | 90181 | 45425 | 47317 | 92742 |

Source: KNBS, Population and Housing Census, 2009

The urban based population was 87,691 in 2013 out of which Embu town had a population of 64,168 while that of Siakago and Runyenjes is 2849 and 20,674 respectively. The county is likely to witness a more rapid increase in urban population due to the increase in rural-urban migration. The other potential urban centres in the county have not developed fast due to poor physical infrastructure and inadequate social amenities to cater for the rising population.

1.2.2 Population Density and Distribution

a) Population Distribution by Constituency

Table 4 below shows the population projections per constituency. The county was projected to have had an average population density of 193 people per square kilometre in 2013. This is projected to be 203 and 210 in 2015 and 2017 respectively. The most densely populated constituency as per the 2012 projections was Manyatta with 605 persons per square kilometre in 2009, followed by Runyenjes, Mbeere North and Mbeere South in that order with 590, 122, and 104 respectively. The high density in Manyatta and Runyenjes is because these are the agriculturally productive areas. On the other hand Mbeere North and Mbeere South are largely semi-arid with low population density.

Table 4: Projected Population Distribution and Density by Constituency

| CONSTITUENCY | 2009 (Census) | 2009 (Census) | | 2013 (Projections) | | 2015(Projections) | | 2017(Projections) | |
|--------------|---------------|------------------|------------|--------------------|------------|-------------------|------------|-------------------|--|
| | Population | Density (Km²) | Population | Density (Km²) | Population | Density (Km²) | Population | Density (Km²) | |
| Manyatta | 154,632 | 575 | 163,538 | 608 | 168,182 | 625 | 172,958 | 643 | |
| Runyenjes | 142,360 | 561 | 150,560 | 593 | 154,835 | 610 | 159,231 | 627 | |
| Mbeere North | 89,035 | 115 | 94,163 | 122 | 96,837 | 126 | 99,587 | 129 | |
| Mbeere South | 130,185 | 99 | 137,683 | 104 | 141,593 | 107 | 145,614 | 110 | |
| TOTAL | 516,212 | 197 | 545,944 | 209 | 561,447 | 215 | 577,390 | 221 | |

Source: KNBS, Population and Housing Census, 2009

b) Population Distribution by Ward

Table 5 below shows the population projections per ward. The most densely populated ward as per the 2009 census results was Kirimari Ward with 1364 persons per square kilometre in 2009, followed by Central Ward, with 752 persons per square kilometre. The least densely populated wards are Makima and Kiambere with 62 and 52 persons per square kilometre respectively.

Table 5: Population Distribution by Ward

| CONSTITUENCY | COUNTY WARD | Male | Female | Total | Households | Area in | Density |
|--------------|-----------------|--------|--------|--------|------------|---------|---------|
| | | | | | | sa Km. | |
| MANYATTA | RUGURU-NGANDORI | 13,517 | 14,408 | 27,925 | 7,344 | 42.9 | 651 |
| | KITHIMU | 9,329 | 9,670 | 18,999 | 4,769 | 46.7 | 407 |
| | NGINDA | 14,163 | 14,348 | 28,511 | 7,176 | 43.7 | 652 |
| | MBETI NORTH | 16,746 | 16,722 | 33,468 | 9,618 | 52.6 | 636 |
| | KIRIMARI | 15,599 | 16,586 | 32,185 | 10,344 | 23.6 | 1364 |
| | GATURI SOUTH | 6,719 | 6,825 | 13,544 | 3,466 | 22.1 | 613 |
| RUNYENJES | GATURI NORTH | 11,923 | 12,475 | 24398 | 6410 | 37.5 | 651 |
| | KAGAARI SOUTH | 10,223 | 10,203 | 20,426 | 5,170 | 78.3 | 261 |
| | CENTRAL | 11,588 | 12,012 | 23,600 | 6,398 | 31.4 | 752 |
| | KAGAARI NORTH | 12,126 | 12,826 | 24,952 | 6,599 | 43.8 | 570 |
| | KYENI NORTH | 10,380 | 11,166 | 21,546 | 5,670 | 29.2 | 738 |
| | KYENI SOUTH | 13,730 | 13,708 | 27,438 | 7,174 | 71.2 | 385 |

| CONSTITUENCY | COUNTY WARD | Male | Female | Total | Households | Area in | Density |
|--------------|------------------|---------|---------|---------|------------|---------|---------|
| MBEERE SOUTH | MWEA | 14,904 | 15,213 | 30,117 | 7,334 | 172.7 | 174 |
| | MAKIMA | 10,841 | 10,450 | 21,291 | 4,896 | 342.3 | 62 |
| | MBETI SOUTH | 15,269 | 14,310 | 29,579 | 7,308 | 255.2 | 116 |
| | MAVURIA | 17,242 | 16,897 | 34,139 | 7,637 | 264.4 | 129 |
| | KIAMBERE | 7268 | 7,791 | 15,059 | 3,406 | 287.0 | 52 |
| MBEERE NORTH | NTHAWA | 13,467 | 13,258 | 26,725 | 6,755 | 136.4 | 196 |
| | MUMINJI | 7,942 | 8,786 | 16,728 | 3,892 | 224.8 | 74 |
| | EVURORE | 21,327 | 24,255 | 45,582 | 10,317 | 409.9 | 111 |
| | MT. KENYA FOREST | | | | | 202.8 | |
| | TOTAL | 254,303 | 261,909 | 516,212 | 131,683 | 2818.5 | 183 |

Source: KNBS, Population and Housing Census, 2009

CHAPTER 2: RESPONSE TO CHANGING ECONOMIC AND FINANCIAL ENVIRONMENT

2.1 OVERVIEW

Generally the Kenyan economy faces a range of challenges as the projected annual growth of 10% expected to lead to sustainable development has not been achieved due to a number of reasons including failure to meet the targeted annual investment growth. This coupled with the need to implement the Constitution and kick start an expansive devolution exercise has squeezed the national government resources. Beyond our borders, the IMF, World economic outlook releases paint a weakening global environment.

The 2015/2016 Planning Framework aims at striking an appropriate balance between stimulating economic growth at the County and a balanced fiscal policy. It stresses prudent fiscal policy to reinforce County Government's commitment to responsible financial management practices. The Public Finance Management Act 2012 sets a minimum of thirty percent (30%) of total expenditure as the budget which should be set aside for development expenditure in the medium term. The County Government is expected to meet this threshold even with the soaring wage bill that consumes nearly half of the total county budget. This however will affect the ability of the county government to raise development expenditure beyond the thirty percent mark.

The medium term forecast for the county economy is for sustained growth. The county's productivity is expected to expand underpinned by continued good performance across all sectors of the county's economy. A stable macroeconomic environment will be a huge incentive to the continued economic growth of the county. The projected growth assumes normal weather pattern during the year. Reforms being undertaken by the national government in areas such as security, governance and justice will help in improving investor confidence contributing to increased investments in the county. Inflation is expected to be maintained at a single digit level reflecting implementation of a prudent monetary policy and easing of both food and oil prices and stabilization of the shilling exchange rate.

The need for improved service delivery and implementation of development programmes results in increased expenditure demands which requires a corresponding increase in revenue base. The county plans to meet this through efficient collection methods, widening of revenue base, and applying reasonable revenue rates. It is therefore imperative to reform and modernize the revenue regimes to ensure stability of revenue effort, while at the same time continuing to restructure expenditure systems to ensure efficiency and create fiscal space required to fund priority programmes on sustainable basis. There is also need to refocus expenditure from recurrent to development so as to create fiscal space, which is obviously important for infrastructure development, where large gaps already remain.

In the wake of the various economic challenges, there is need to exercise strict fiscal discipline while focusing on areas that will ignite the economic potential of our county. This calls for support of the productive and wealth generating sectors of the economy while at the same time strengthening investment in economic infrastructure for sustainable long term growth. The county will thus focus on strengthening the unique potential it is endowed with to stimulate economic growth and development across all sectors.

The limited resources will require developing a priority list of programmes and projects to be implemented within the available resource envelop. This should be followed by mechanisms to ensure strict adherence to the plan and delivery of the same. Developing a list of priority programmes and projects calls for tradeoffs with implementation of some important programmes being postponed to allow the completion of others. There is also need for investment in key capital projects that have a potential to improve revenue generation in the medium term as well as create employment in the county.

CHAPTER 3: DEVELOPMENT PRIORITIES

3.1 FINANCE, ECONOMIC PLANNING AND ADMINISTRATION

A. Vision

To be a center of excellence in planning for a competitive and prosperous county with a high

quality of life for all citizens

B. Mission

To provide effective leadership and coordination in planning, policy formulation and tracking

results for a county.

Strategic Overview and Context for Planning;

The overall goal of the Ministry is to enhance the capacity for planning and policy management

and coordinate the implementation of the Kenya Vision 2030 so as to make county a competitive

and prosperous county. The ministry key priority areas in FY 2015/2016 will be public policy

research, implementation of the County development integrated profile.

C. Programmes and their Objectives

Programme: Coordination of Policy Formulation and Implementation of Vision 2030

To enhance capacity in policy formulation and implementation of Vision 2030 so as to make

county a competitive and a prosperous county of middle income status by 2030.

Programme: Data collection, county statistical information services & business census

To provide and disseminate comprehensive, integrated, accurate and timely county statistics for

planning and monitoring county development

Programme: Improvement of revenue stations &sand collection sites

To enhance revenue collection at various stations & sand sites

Programme: General Administration and Support Services for Planning

To provide effective and efficient coordination and support services to the attainment of the

county's strategic objectives.

Programme: Monitoring and Evaluation Services

To provide a tool for monitoring progress in implementation of the County Vision 2030 and other key programmes/policies

| PROJECT CODE | PROJECT NAME | ESTIMATES 2015/2016 |
|--------------|--|---------------------|
| 3111400 | Research, Feasibility Studies, Project Preparation and Design, Project Supervision | 91,209,858 |
| 3111405 | Monitoring & evaluation programmers | 6,000,000 |
| 3111406 | CIDP review &publication, Annual work plans, budget preparation & MTEF process and sectoral planning | 14,000,000 |
| 3111407 | Population, research, statistics and development | 13,000,000 |
| 3111408 | ePROMIS Program | 10,000,000 |
| 3111409 | Business surveys/ Census | 8,209,858 |
| 3111410 | Preparation of valuation roll | 40,000,000 |
| 3111500 | Rehabilitation of Civil Works | 13,600,000 |
| 3111504 | Improvement of sand collection points | 8,000,000 |
| 3111505 | Shades for revenue collection points | 5,600,000 |

3.2 MINISTRY OF EDUCATION, SCIENCE, TECHNOLOGY & ICT

A. Vision

A globally competitive county in education training, research and innovation for sustainable

development

B. Mission

To provide, promote and coordinate quality education and training, integration of science,

technology and innovation in sustainable socio-economic development process.

Strategic Overview and Context for planning;

The Ministry faced a number of challenges including rapid increase in enrollment at all levels of

education without an equivalent increase in infrastructure and staff leading to overstretched

facilities, overcrowding in learning institutions and high staff ratios which have negatively

impacted the quality of education, low transition rates from primary and secondary levels. There

is also lack of adequate and quality infrastructure particularly in lower parts of the county, urban

slums and pockets of poverty, gender disparity, HIV and AIDs and lack of a policy on special

needs in education.

C. Programmes and their Objectives

Programme: General Administration & Planning Services

To provide support services to the directorates and departments.

To provide quality basic education to all by improving access, equity, retention and quality

Programme: Quality Assurance & Standards

To monitor the performance of teachers and educational institutions in accordance with specific

standard performance indicators and ensuring that appropriate curriculum is implemented.

Programme: Tertiary Education (Polytechnics)

To provide a nationally competitive tertiary education in the polytechnics

Programme: Pre-Primary Education (ECDE)

| Scholarships and Other Educational Benefits | 117,000,000 |
|--|---|
| | 117,000,000 |
| Education Support Programme | 117,000,000 |
| Acquisition of Strategic Stocks | 12,000,000 |
| Common Exams(6,7 and 8) Programme | 12,000,000 |
| Construction Of Buildings | 156,000,000 |
| Construction of model 30 ECDE centers | 80,000,000 |
| Construction eight(8) day care centres in all the Sub Counties | 64,000,000 |
| Construction of (4) polytechnics | 12,000,000 |
| Refurbishment of Buildings | 60,000,000 |
| Refurbishing of (30) youth polytechnics | 30,000,000 |
| Renovation of ECDE (30) centres | 30,000,000 |
| Rehabilitation of Civil Works | 20,000,000 |
| ICT Infrastructure | 50,000,000 |
| / (((I I I I I I I I I I I I I I I I | Acquisition of Strategic Stocks Common Exams(6,7 and 8) Programme Construction Of Buildings Construction of model 30 ECDE centers Construction eight(8) day care centres in all the Sub Counties Construction of (4) polytechnics Refurbishment of Buildings Refurbishing of (30) youth polytechnics Renovation of ECDE (30) centres Rehabilitation of Civil Works |

3.3 HEALTH

A. Vision:

Is ideally to achieve the state of a leading county in provision of quality health care services that is accessible, equitable, affordable and sustainable for the residents of Embu County

B. Mission:

To promote and provide quality health care services to the people of Embu County.

C. Programmes and their Objectives

Programme: Health Curative and Rehabilitative services

Improve the health status of the individual, family and community by ensuring affordable health care services

Programme: Preventive and Promotive Health services

Programme: Administration, Operational research and Planning

Programme: Disaster Management and Emergency Preparedness

| SUB HEAD/ PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|---------------------------|--|------------------------|
| 3110200 | Construction of Building | 200,000,000 |
| 3110202 | Construction/Upgrading/Expansion of health facilities | 200,000,000 |
| 3110300 | Refurbishment of Buildings | 50,000,000 |
| 3110302 | Renovation of health facilities | 50,000,000 |
| 3111100 | Purchase of Specialized Plant, Equipment and Machinery | 30,000,000 |
| 3130101 | Purchase of health equipment | 30,000,000 |

3.4 INFRASTRUCTURE, PUBLIC WORKS AND HOUSING

A. Vision

To achieve and maintain excellence in the construction and maintenance of public buildings and

other public works

B. Mission

To facilitate provision, construction and maintenance of quality government buildings and other

public works for sustainable socio-economic development

Strategic Overview and Context for Planning;

The ministry which is in charge of construction and maintenance of infrastructure has faced

challenges which include slow procurement and disbursement procedures leading to late

commencement and progress of projects as per the contractual agreement. This is mainly due to

requirements in the Procurement Act which provides for specific scheduling of the procurement

process such as the appeals period after awarding of contracts. In addition, inadequate capacity

of human resources due to unfilled vacant posts thus resulting to inadequacy in terms of staff

establishment. Low capacity of Contractors led to poor completion of projects. In some cases,

some contractors may be thinly spread in a number of projects thus making it difficult to

complete projects on time. The financial year 2015/2016 will focus mainly on completion of

stalled projects and construction of new government buildings and roads cutting across various

wards.

C. Programmes and their Objectives

Programme: Government Buildings Services

To provide secure, safe and usable buildings for the County

Programme: Construction and rehabilitation of roads

Programme: Construction Standards and Research

To explore and provide more efficient and cost effective methods for construction and civil works

Programme: General Administration services

Provide Support Services

Programme: Electrification

| PROJECT NAME/SUB PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|-------------------------------------|--|------------------------|
| 3110300 | Refurbishment of Buildings | 35,000,000.00 |
| 3110301 | Rehabilitation of existing buildings in the county | 35,000,000 |
| 3110400 | Construction of Roads | 200,000,000 |
| 3110402 | Tarmacking of roads | 200,000,000 |
| 3110500 | Construction and Civil Works | 47,000,000 |
| 3110501 | Construction of Footbridges and drifts | 15,000,000 |
| 3110504 | Street lighting installation | 20,000,000 |
| 3110504 | Construction of parking bays (Phase 2) | 10,000,000 |
| 3110504 | Appropriate building technology (research &training) | 2,000,000 |
| 3110600 | Overhaul and Refurbishment of Construction and Civil Works | 100,000,000 |
| 3110601 | Rehabilitation of County Roads | 100,000,000 |
| 3111500 | Rehabilitation of Civil works | 50,000,000 |
| 3111504 | Other Infrastructure and Civil Works | 50,000,000 |

3.5 GENDER, WOMEN, CHILDREN, CULTURE AND SOCIAL SERVICES

A. Vision

"Establish strong foundations for men, women, children and persons with special needs to enrich the cultural heritage of Embu County".

B. Mission

"To express and uphold Embu Cultural Heritage through the development of gender (man and woman) children, youth, and special groups, by resource management, capacity building and community development activities with the community, stakeholders i.e. CBOs, FBOs, governing agencies and NGO's in comprehensive community ventures thus setting lasting foundations for wholesome economic, social and psychological health of Embu county, Kenya and Africa".

Strategic Overview and Context for Planning;

The Sectors Goal is to promote socio-economic development in communities with emphasis on the disadvantaged members of society, and protect and safeguard the rights and welfare of children. The sector implements strategies that spur economic growth and addresses the social economic needs to the community. The foremost task will be to mobilize community resources to promote participatory projects and programmes.

The social services department will continue to promote equal participation of both men and women in development issues through capacity development. Mobilization of local resources through promotion of projects in agriculture and small-scale trade will be enhanced. This is also likely to create jobs in these sectors. The sector will also continue to sensitize the community on the need for self-reliance.

The children department through the cash transfer programme will address some of the main issues that face the OVCs in the society by targeting the most vulnerable in the society. This department will also ensure that all children of school going age are able to access education and

other rights provided to them through the law. Child labour which is prevalent in the upper and

lower parts of the county will be addressed through community sensitization.

The key projects to be funded for FY 2015/2016 includes social protection, cash transfer to the

orphans and vulnerable children, women and persons with disability funds, upgrading gender

mainstreaming and disaggregated data, affirmative action and infrastructure for the new

administrative units including staffing. This Ministry needs to mainstream and champion gender

issues in order to attain the targets spelt in the Vision 2030 and MDG goal number 3 on gender

equality and women empowerment. Social protection interventions fund is meant to provide

income or consumption transfers to the poor, protect the vulnerable against livelihood risks, and

enhance their social status and rights with the overall objective of reducing extreme poverty.

C. Programmes and their Objectives

Programme: Policy and General administrative services

To provide policy direction and support services

Programme: Gender and Social Development

To empower and provide welfare services to the vulnerable members of the society

Programme: Children Services

To safeguard the rights and welfare of all children in Kenya

Programme: Culture and Cultural Preservation

| PROJECT NAME/SUB PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|----------------------------------|---|---------------------|
| 3110500 | Construction and Civil Works | 47,000,000 |
| 3110506 | Gender Development Resource Centre | 9,000,000 |
| 3110507 | Child Protection Unit / Rescue Center | 8,000,000 |
| 3110508 | Renovating County cultural Centre | 4,000,000 |
| 3110509 | Construction of Community Halls | 20,000,000 |
| 3110517 | Construction of Community/Social Resource Centre | 6,000,000 |
| 3110300 | Refurbishment of Buildings | 9,000,000 |
| 3110302 | Rehabilitation of existing social halls | 7,000,000 |
| 3110304 | Wheel Chair Project | 2,000,000 |
| 2640500 | Other Capital Grants and Transfers | 9,000,000 |
| 2640504 | Orphans and Vulnerable Children Support Programme | 4,000,000 |
| 2640505 | Disabled Support Programme | 5,000,000 |

3.6 TRADE AND TOURISM

A. Vision

To make Embu county the destination of choice for tourism and trade as well as a leader in sustainable tourism

B. Mission

To facilitate sustainable tourism for county development and for posterity

C. Programmes and their Objectives

Programme: Trade Development

To facilitate intra and extra-county competitive trading environment

Programme: Tourism Development

- > To increase the number of tourists arrivals and earnings from tourism
- > To Increase tourism numbers into the county
- > To control human encroachment to protected areas
- > To develop marketing of tourist sites in the County

| PROJECT NAME/SUB PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|----------------------------------|--|------------------------|
| 3110400 | Construction and Civil works | |
| 3110504 | Construction of Bus Parks | 100,000,000 |
| 3110504 | Construction of market stalls/sheds/toilets | 15,000,000 |
| 3110504 | Boda Boda Sheds-Mbeti South | 1,000,000 |
| 3110504 | Markets Infrastructure Maintenance | 3,000,000 |
| 3110504 | Mwea game reserve Infrastructure and Civil works | 5,000,000 |
| 3110504 | Mt. Kenya Infrastructure and Civil works | 10,000,000 |
| 3130100 | Acquisition of Land | 8,000,000 |
| 3130101 | Market Land Purchase | 8,000,000 |

| PROJECT NAME/SUB PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|-------------------------------|---------------------------------|------------------------|
| 3111500 | Rehabilitation of Civil Works | 6,000,000 |
| 3111504 | Improvement of existing Markets | 6,000,000 |

3.7 AGRICULTURE & IRRIGATION, LIVESTOCK, FISHERIES AND

COOPERATIVE DEVELOPMENT

A. Vision:

An innovative, commercially-oriented and modern Agriculture and Rural Development Sector

B. Mission:

To improve livelihoods of Kenyans through promotion of competitive agriculture, sustainable

livestock and fisheries sub-sectors, growth of a viable cooperatives sub-sector, equitable

distribution and sustainable management of land resources

C. Programmes and their Objectives

Programme: Policy, Strategy and Management of Agriculture

To create an enabling environment for agricultural production and facilitate administrative and

financial management

Programme: Crop Development and Management

To increase agricultural productivity, improve land development and promote conservation of

the environment and natural resources.

Programme: Agribusiness and Information Management

To promote competitive and commercial agricultural production through improved access to

agricultural information and development of markets and products

Programme: Administrative Support Services

To improve service delivery

Programme: Irrigation development

| PROJECT NAME/SUB PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|-------------------------------------|---|------------------------|
| 3110300 | Refurbishment of Buildings | 5,000,000 |
| 3110302 | Rehabilitation of offices | 5,000,000 |
| 3111200 | Rehabilitation and Renovation of Plant, Machinery and Equipment | 6,000,000 |
| 3110304 | Rehabilitation of cattle dips | 2,000,000 |
| 3110306 | Rehabilitation of slaughter houses | 4,000,000 |
| 3111300 | Purchase of Certified Seeds, Breeding stock and Live Animals | |
| 3111305 | Fish pond liners | 15,000,000 |
| 3111306 | Fingering breeding | 5,000,000 |
| 3111307 | Artificial Insemination Kits | 2,000,000 |
| 3111308 | Banana value addition project –Kathaari | 2,500,000 |
| 3111310 | Fisheries support program | 2,500,000 |
| 3111311 | Coffee value addition Project | 18,000,000 |
| 3111312 | Dairy Goats Productivity support program-Gaturi North | 3,000,000 |
| 3111500 | Rehabilitation of Civil Works | 290,000,000 |
| 3111504 | Construction of irrigation projects | 250,000,000 |
| 3111504 | Rehabilitation of existing dams | 40,000,000 |
| 3110200 | Construction of Buildings | 20,000,000 |
| 3110203 | Completion of Community Grain Storage infrastructure | 5,000,000 |
| 3110204 | Construction of Community Grain Storage infrastructure Kithimu | 15,000,000 |

3.8 LANDS, WATER, ENVIRONMENT AND NATURAL RESOURCES

A. Vision

"Sustainable access to adequate water in a clean and secure Environment"

B. Mission

"To promote, conserve and protect the environment and improve access to water and housing for

sustainable national development".

Strategic Overview and Context for Planning;

The expenditure trend for the ministry has been increasing steadily over the years due to increase

in capital projects and modernization within departments in the Ministry. Major achievements in

our Ministry includes; rehabilitation and restoration of Nairobi river, National climate change

strategy established, data bases on land use/land cover established, disaster management and

early warning system established, additional mining entities engaged and National Noise and

vibration pollution standards established.

Major challenges that the ministry has experienced includes low investments in environment and

mineral resources, low staffing in technical cadres, low enforcement of environmental

regulations and standards, uncoordinated policies and institutional frameworks, low investments

in the economic instruments in conservation and lack of office space for the ministry.

The department of Water policy direction is to ensure adequate and reliable supply of water and

sewerage services water storage. The Financial Year 2015/2016 plan will focus on formulation

of water and sewerage management policies including construction, rehabilitation and expansion

of urban and rural water supply, drilling and equipping of bore holes, construction, rehabilitation

and de-silting of dams and water pans, and construction and dykes for flood control

C. Programmes and their Objectives

Programme 001: Environmental Policy Development and Coordination

To efficiently and effectively manage the environment and mineral resources

Programme 002: Environment Management and Protection

To provide environmental management and protection and increase utilization of land, drainage and land Reclamation

Programme 003: Natural Resources Management

To develop geological and natural resources databases and conclusion of the formulation, implementation and operationalization of mining policies and legislation

Programme 004: Water Policy and Management

To provide an enabling environment for water and irrigation sub sector

Programme 005: Water Resources Management and Storage

To increase availability of sustainable water resources and increase access to adequate and reliable water

| PROJECT NAME/SUB PROJECT NAME | PROJECT NAME | ESTIMATES 2015/2016 |
|-------------------------------------|--|------------------------|
| 3110500 | Construction and Civil Works | 315,000,000 |
| 3110502 | Rain water harvesting (storage tanks) (water for children) | 100,000,000 |
| 3110502 | Construction of water projects | 150,000,000 |
| 3110507 | Public toilets (renovations and development) | 4,000,000 |
| 3110509 | Conservation of forest and water springs (T.F.L) | 5,000,000 |
| 3110510 | Landscaping and beautification of Embu town | 3,000,000 |
| 3110511 | Solid Waste Management-Kirimari | 50,000,000 |
| 3110513 | School Greening Programme | 3,000,000 |
| 3130100 | Acquisition of Land | 30,000,000 |
| 3130101 | Acquisition of land | 30,000,000 |

3.9 INVESTMENT AND INDUSTRIALIZATION

A. Vision:

"To be the County of Choice for Investors and Leading Industrial hub in Kenya by 2022"

B. Mission:

"To transform Embu County into an investment destination and a regional industrial hub by creating an enabling environment"

Strategic Overview and Context for Planning;

Investment and Industrialization is responsible for creating an enabling environment for industrial investments and development in the county and contribute towards the achievement of Vision 2030, which seeks to transform Kenya into a newly industrialized middle income country by year 2030. This department will ensure value addition to transformation, improvement or enhance raw materials usage, reducing waste increase the produce. This is vital for optimization and creation of wealth, employment and regional development.

The department will also ensure continuous training on business development and business sustainability as well as attract the internal and external investors in order to improve the economy of the County. Consequently this will improve the livelihoods and social wellbeing of the people of Embu County.

The industrialization sub sector has is strategic to the vision of the county; to ensure a prosperous county with opportunities for all. Being a county that is endowed with agricultural products and expansive land for construction of industries, Embu

County stand a chance of being the investors' county of preference as far as investment is concerned.

Our mandate is derived from the Presidential Circular No. 1/2008 of May 2008 and includes: Industrial Development Policy; Patent Policy; Quality Control; Industrial Training and Capacity Building; Attracting Local and Foreign Direct Investments; Promotion of Industrial Research and Development, Innovation, and Technology Transfer; and the development of Micro, Small and Medium Industries.

C. Programmes and objectives

Programmes 001: Domestics and Foreign Investment

To Provide of an enabling environment for domestic and foreign direct investment.

Programmes 002: County Industrialization

| PROJECT | PROJECT NAME | ESTIMATES |
|--------------|--|-------------|
| NAME/SUB | | 2015/2016 |
| PROJECT NAME | | |
| | | |
| 3110200 | Construction of Building | 165,000,000 |
| 2440202 | CME D. L. C | 100 000 000 |
| 3110202 | SME Park Infrastructure | 100,000,000 |
| 3110202 | Development of Cottage Industries -/Honey/Fruits/Honey | 40,000,000 |
| | Processing/One Village One Program(OVOP) | |
| | | |
| 3110202 | Development of Jua Kali Sites | 25,000,000 |
| | | |

3.10 YOUTH EMPOWERMENT AND SPORTS

A. Vision:

Sustainable and equitable socio-cultural and economic empowerment of all youth in the county

B. Mission:

To formulate, mainstream and implement responsive policies through coordinated strategies for sustained and balanced socio-cultural and economic development of the County and empowerment of vulnerable and marginalized groups and areas.

C. Programmes and their Objectives

Programme: Policy and General administrative services

To provide policy direction and support services

Programme: Youth Development and Empowerment Services

To equip youth with relevant skills, knowledge and right attitudes for the labour market and be productive citizens.

Programme: Management and development of Sport and Sport facilities

To provide an enabling environment for sports development

| SUB-PROJECT NAME CODE | PROJECT NAME | ESTIMATES 2015/2016 |
|-----------------------|---|------------------------|
| 3110200 | Construction of Buildings | 5,000,000 |
| 3110207 | Construction of Youth Recreational Centre | 5,000,000 |
| 3110300 | Refurbishment of Buildings | 35,000,000 |
| 3110302 | Expansion of the Youth Talent Academy | 30,000,000 |
| 3110304 | Leveling of play grounds | 5,000,000 |
| 2640500 | Other Capital Grants and Transfers | 100,000,000 |
| 2640507 | Youth Trust Fund | 100,000,000 |

CHAPTER 4: KEY CAPITAL PROJECTS

Some of the critical flagship projects that also require funding and are likely to have a much larger impact on the economy of Embu County include: -

1. Infrastructure

- (a) Tarmacking of Embu-Kibugu-Mbuvori-Kigumo-Kanyuambora ring road at a cost of **Kshs.800 Million.**
- (b) Tarmacking of Runyenjes town Kshs.60 Million.
- (c) Construction of other ring roads in the county Kshs. 300 Million

2. Agriculture (Value Addition)

- (a) Construction of 4 milk coolers at a cost of **Kshs.6 Million** per cooler totaling to **Kshs.24 Million**.
- (b) Construction of milk processing plant Kshs.50 Million
- (c) Coffee Processing Mill Kshs.10 Million
- (d) Honey Processing Factory Kshs.10 Million
- (e) Macadamia Processing Kshs.10 Million

3. Trade and Industrialization

The **Kshs.42.7 Million** allocated for market improvements. The focus should be on four or five markets within the County.

4. Youth and sports

(a) Embu Stadium has been lying idle for quite some time. This is a income generating venture whereby County Government can generate substantial amount of revenues from the various sporting activities both from within and outside the County. The same requires **Kshs.250 Million** for the expansion of the Stadium and the supporting facilities within the Stadium. This will do justice to our youth who have no place to conduct their sporting activities with the headquarters of the Government.

(b) Sports Academy: Kshs.50 Million.

5. Tourism

- a. Opening of Mt. Kenya route- Kshs. 50 Million
- b. Construction of animal orphanage 80 Million
- c. Construction of a planetarium 200 Million
- d. Opening up of Mwea National park 100 Million

6. Governor's Residence

- Construction of Governor's residence- KSh. 200 Million