# **REPUBLIC OF KENYA**



# COUNTY GOVERNMENT OF KWALE COUNTY TREASURY

# PERFORMANCE-PROGRAMME BASED BUDGET MTEF PERIOD FY 2017/2018-FY 2019/2020

**JUNE 2017** 

# **FOREWORD**

The PFM Act 2012 2nd Schedule provides for the preparation and adoption of Programme Based Budgeting by County Governments. Programme Based Budgeting is an approach that puts emphasis on the realization of outcomes and impact of public spending. It also provides a basis for tracking the implementation of policies, programs and projects as well as measuring performance through clearly defined outcomes, priority objectives, expected outputs and key performance indicators for the identified programs.

This is the fifth County MTEF Budget 2017/2018 to be prepared and submitted to the County Assembly of Kwale. It is also the final budget to be prepared in implementing the First County Integrated Development Plan (CIDP 2013 - 2017). This FY 2017/2018 Budget will also seek to affirm and consolidate public priorities on the county development agenda. The gains made thus far as well as the challenges encountered in budget implementation will provide useful information for the preparation of the 2<sup>nd</sup> Generation CIDP 2018 – 2022. The preparation of this Kwale County MTEF Budget FY 2017/2018 has taken into consideration the following factors:-

- i. Preparation of the FY 2017/18 budget under the Medium Term Expenditure Framework(MTEF) which incorporates multi-year budgeting
- ii. Compliance to the fiscal responsibility principles as laid down in the constitution 2010 and PFM Act 2012
- Strategic objectives and interventions mentioned in the 2017 County Fiscal Strategy Paper and First County Integrated Development Plan approved by the County Assembly
- iv. Citizen's proposals received during the public hearings held between the 6<sup>th</sup> 29<sup>th</sup> December 2016 by the County Executive and the public deliberations and affirmation held by the County Assembly Finance Budget and Appropriations Committee from 30<sup>th</sup> May to 14<sup>th</sup> June,2017.
- v. Maintaining a balanced budget so that the County government spends within its income. The total budget of **Ksh.9.71 Billion** balances with the estimated total revenues for FY2017/2018.

# Fiscal Policy FY2017/18

Resources allocation in the Fiscal year 2017/2018 has been directed to those programs that address County Strategic objectives and interventions firmed up in the 2017 County Fiscal Strategy paper including development of infrastructure, promotion of health care and education services, promotion of agriculture, provision of water services and promoting equitable socio-economic development.

The financial projections for the fiscal year 2017/18 will be as follows:-

#### 1. Revenue

The total estimates of revenue for the fiscal year 2017/18 is KSh.7,875,369,046.00 comprising of KSh.7,042,000,000.00 from the National Exchequer as Equitable Share of Revenue, KSh.275,000,000.00 from county own source revenue and conditional grants amounting to Ksh558,369,046.00.The conditional grants include Ksh.15,209,593.00 being compensation for user fees forgone, Ksh. 95,744,681.00 for leasing of medical equipment, Ksh 190,575,000.00 for road maintenance, Ksh 71,182,447.00 from the World Bank loan to supplement financing of county health facilities, Ksh 47,394,016.00 being World bank Grant on Kenya Devolution Support Programme and Ksh 138,263,309.00 under the universal healthcare program. An amount of Ksh 1,835,334,734.38 was carried forward from previous financial year 2016/2017.The total income inclusive of the income brought forward from previous financial year amounts to Ksh.9, 710,703,780.38.

National Government transfers are expected to fund **97.1 percent** of the county budget and county own source revenues will fund the remaining **2.8** percent. Conditional grants will account for **5.8** percent of our budget.

### 2. Expenditure

The projected revenue is expected to fund the following expenditures:-

### a. Recurrent Expenditure - Ksh.4,921,334,529.00

Compensation of employees is projected to be **Ksh.2.566Billion** translating to **26.0 percent** of total expenditure, other current expenditures including operations and maintenance are expected to be **Ksh 2.347billion** which translates to about **24.3 percent** of the total budget. Total recurrent expenditure is thus expected to be funded by **50.30 percent** of the total revenues.

### b. Development Expenditure- Ksh.4,789,369,252.00

Development expenditure amounting to **Ksh 4.789 Billion** accounts for about **49.70 percent** of the budget. This will fund county government ongoing projects and the strategic objectives and interventions including infrastructural development on roads, water, health care services, early childhood education, youth training, and market infrastructural development firmed up in the 2017 County Fiscal Strategy Paper.

# Risks to the Fiscal Plan FY 2017/2018

The main risks to the county government's fiscal plan include:-

i. Growing county wage bill as a result of continued recruitment of county employees in essential county public service delivery units in health care and Early Childhood Development and Education and the salary increases for public servants This is in addition to the implementation of the Collective Bargaining Agreement for the Health Sector. The wage bill has reached **26.0** percent.

- ii. Effects of various factors such as insecurity and the adverse effects of the upcoming General Election on businesses. This may affect revenue collection and the envisaged growth of county own source revenue to supplement the National Exchequer releases
- iii. Devastating and unfavorable weather conditions like drought and the effects of climate change may impact on food production leading to hunger and starvation. This will imply increased emergency supplies and thereby growth of the emergency fund. This may eat into the funds meant for development.
- iv. Due delays in the release and timely disbursements of funds to counties. This has effect on implementation of development programs resulting into huge pending bills and the eminent challenges of managing them.

The County Government will mitigate the major risks to the Fiscal plan 2017/18 through:-

- i. Rationalization of public expenditure on recurrent items to eliminate wastage and save on resources to sustain the envisaged increased public spending on wages
- ii. Strengthening of compliance and enforcement efforts and automation of revenue collection system to enhance local revenue

- iii. Lobbying for the timely approval of the County Finance Bill and other bills to ensure there is law governing tax collection and revenue raising measures
- iv. Streamlining public procurement process at the county level to ensure there is timely preparation of procurement plans and awarding of tenders and contracts for timely projects implementation
- v. Lobbying with the appropriate institutions and bodies to ensure there is timely disbursements of funds to the county for effective fiscal plan implementation.

### Conclusion

This 2017/18 Fiscal Plan reiterates the county government's commitment to providing a sustainable balanced budget framework and augments priority programs aimed at supporting the county government's economic transformation agenda.

### HON. BAKARI SEBE CEC MEMBER, FINANCE AND ECONOMIC PLANNING

#### ACKNOWLEDGEMENT

This is the fifth Kwale County MTEF Budget to be tabled in the County Assembly of Kwale under the new devolved system of governance. This document is prepared in consistent with the requirements of the Public Finance Management Act (PFMA) 2012 regarding county budgets preparation. The County Budget takes into account the fiscal plans, sector ceilings and the projections of revenues and expenditure for FY 2017/18 and over the medium term firmed up in the 2017 County Fiscal Strategy Paper.

We have made tremendous progress in Budget execution over the past four years though challenges still exist namely delays in release of exchequer issues from the National Treasury, lengthy public procurement processes and under collection of county own source revenues below the set targets. We will address these challenges by undertaking rigorous job evaluation across all departments; redeploying staff accordingly and discouraging new staff recruitment save for essential and critical services.

In all the four years the preparation of county budgets has been through the collaborative efforts of all county departments and agencies. We are grateful to the departments and the County Leadership in steering this process to its eventual success. Our gratitude also goes to the Kwale citizens who participated during the budget estimates public participation forum held between 6<sup>th</sup> and 29<sup>th</sup> December 2016 and the public deliberations

Finally special thanks go to the Budget and Economic Planning Team of the County Treasury who spent substantial amount of time on content development, compilation, editing and finalization of this FY 2017/18 County MTEF Budget. We are particularly grateful for their tireless effort in ensuring the timely preparation and high quality of this document.

### ALEX THOMAS ONDUKO CHIEF OFFICER FINANCE AND ECONOMIC PLANNING

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### ABBREVIATIONS AND ACRONYMS

ADP	Annual Development Plan
CBROP	County Budget Review and Outlook Paper
CBR	Central Bank Rate
CCG	Council of County Governors
CFSP	County Fiscal Strategy Paper
CIDP	County Integrated Development Plan
FY	Financial Year
IFMIS	Integrated Financial Management Information System
MTEF	Medium Term Expenditure Framework
MTP	Medium Term Plan
NGOs	Non-Governmental Organizations
PFM	Public Finance Management
PPP	Public Private Partnerships
PWDs	Persons with Disabilities
SAGA	Semi-Autonomous Government Agency
SWGs	Sector Working Groups

### **Fiscal Responsibility Principles for the National and County Governments**

Section 107 of the Public Finance Management Act, 2012 sets the principles of fiscal responsibility.

Subsection (2) states that:

In managing the county government's public finances, the County Treasury shall enforce the following fiscal responsibility principles:-

- a) the county government's recurrent expenditure shall not exceed the county government's total revenue
- b) over the medium term a minimum of thirty percent of the county government's budget shall be allocated to the development expenditure
- c) the county government's expenditure on wages and benefits for its public officers shall not exceed a percentage of the county government's total revenues as prescribed by the County Executive Member for Finance in regulations and approved by the County Assembly.
- d) Over the medium term, the county government's borrowing shall be used only for the purpose of financing development expenditure and not for recurrent expenditure.
- e) the County debt shall be maintained at a suitable level as approved by County Assembly
- f) the financial risks shall be managed prudently, and
- g) a reasonable degree of predictability with respect to the level of tax bases shall be maintained, taking into account any tax reforms that may be made in the future
- h) Short term borrowing as mentioned in (d) above shall be restricted to management of cash flows and shall not exceed five percent of the most recent audited countygovernment revenue.

# Summary of County Funding

	BUDGET 2016/17	HALF YR TOTAL	BUDGET FY 2017/18	PROJECTIONS	
<b>REVENUE SOURCE</b>	BUDGET 2010/17	HALF IN IUTAL	BUDGETFT 2017/10	FY 2018/19	FY 2019/20
	KShs	KShs	KShs	KShs	KShs
Land Rates	130,088,765.84	15,971,825.00	67,514,513.00	74,265,964.30	81,692,560.73
Single Business Permit	52,732,559.88	3,537,004.00	66,519,015.00	73,170,916.50	80,488,008.15
House and Stalls Rent	1,210,000.00	1,469,200.00	3,338,400.00	3,672,240.00	4,039,464.00
Market Fees	5,715,420.48	2,432,475.00	5,091,160.00	5,600,276.00	6,160,303.60
Royalties	8,058,842.39	0	1,520,656.00	1,672,721.60	1,839,993.76
Cess	33,175,915.52	15,849,765.00	35,191,202.00	38,710,322.20	42,581,354.42
Transit Goods	14,520,000.00	2,978,720.00	6,500,000.00	7,150,000.00	7,865,000.00
Auction Fees	9,042,378.40	3,338,105.00	6,635,901.00	7,299,491.10	8,029,440.21
Advertisement	9,147,600.00	4,674,200.00	12,117,345.00	13,329,079.50	14,661,987.45
Parking Fees	11,656,123.60	4,658,320.00	12,130,881.00	13,343,969.10	14,678,366.01
Revenue from Hospital	35,328,902.40	15,113,400.00	35,883,747.00	39,472,121.70	43,419,333.87
Building Plan Approval	7,260,000.00	1,129,227.00	3,048,921.00	3,353,813.10	3,689,194.41
Land Revenue	0	781,200.00	1,810,490.00	1,991,539.00	2,190,692.90
Garbage Fees	4,936,800.00	1,313,900.00	3,699,350.00	4,069,285.00	4,476,213.50
Administration	132,891.88	0	-	0	0
Slaughter Fees	0	713,319.00	1,124,439.00	1,236,882.90	1,360,571.19

Miscellaneous	6,993,800.00	409,539.00	1,000,000.00	1,100,000.00	1,210,000.00
Revenue from Trade and Cooperative	0	176,000.00	473,836.00	521,219.60	573,341.56
Revenue from Agriculture Livestock and Fisheries	0	1,763,105.00	4,048,415.00	4,453,256.50	4,898,582.15
Public Health and Sanitation	0	666,500.00	4,254,465.00	4,679,911.50	5,147,902.65
Mineral Levy	0	0	-	0	0
Tourist Charges	0	1,812,075.00	3,097,264.00	3,406,990.40	3,747,689.44
Local Revenue	261,048,468.00	78,787,879.00	275,000,000.00	302,500,000.00	332,750,000.00
World bank Grant on Kenya Devolution Support Programme	0.00	0.00	47,394,016.00	52,133,417.60	57,346,759.36
National Government Remittance	6,216,513,413.00	2,416,955,391.00	7,552,975,030.00	8,308,272,533.00	9,139,099,786.30
Income from Previous FY 2015/2016	1,470,946,241.00	0	1,835,334,734.38	2,018,868,207.82	2,220,755,028.60
TOTAL REVENUE	7,948,508,122.00	2,495,743,270.00	9,710,703,780.38	10,681,774,158.42	11,749,951,574.26

<b>REVENUE ENVELOPE FOR BUDGET FY 2017/2018</b>				
SOURCE OF REVENUE	ALLOCATIONS (KSHS)			
SOURCE OF REVENUE	FY 2016/17	FY 2017/18		
Equitable Share of Revenue from National Government	5,530,693,069.00	7,042,000,000.00		
County Own Source Revenue	261,048,468.00	275,000,000.00		
Income from Insurance Compensation	7,000,000.00	-		
Salary Refund for Health	135,000,000.00	-		
SUB TOTAL	5,933,741,537.00	7,317,000,000.00		
CONDITIONAL GRANTS				
Free Maternal Healthcare	119,385,662.00	-		
Compensation for User Fees Forgone	15,397,611.00	15,209,593.00		
Leasing of Medical Equipment	95,744,681.00	95,744,681.00		
World Bank Grant on Kenya Devolution Support Programme	0.00	47,394,016.00		
Road Maintenance Levy	84,979,062.00	190,575,000.00		
SUB TOTAL	315,507,016.00	348,923,290.00		
LOANS AND GRANTS				
World Bank Loan to Supplement Financing of County Health facilities	82,166,289.00	71,182,447.00		
DANIDA Grant to Supplement Financing of County Health facilities	6,810,000.00	-		
World Bank Grant for Universal Health Care Project	30,679,771.00	138,263,309.00		
SUB TOTAL	119,656,060.00	209,445,756.00		
Income brought forward from previous financial year	1,579,603,509.00	1,835,334,734.38		
GRAND TOTAL	7,948,508,122.00	9,710,703,780.38		

		JRRENT EXPENDITURE		DEVELOPMENT	TOTAL BUDGET
DEPARTMENT	P.E CFSP FY 2017	O & M CFSP	SUB TOTAL	SUB TOTAL	TOTAL
EXECUTIVE	67,337,555	71,957,687	139,295,241.46	81,376,631	220,671,872.46
PUBLIC SERVICE & ADMIN.	138,870,534	205,159,289	344,029,823.21	73,270,149	417,299,972.07
FINANCE	228,955,320	191,892,013	420,847,332.74	96,363,571	517,210,904.16
AGRICULTURE	129,926,167	47,672,810	177,598,977.30	174,746,677	352,345,654.70
EDUCATION	254,044,369	501,059,851	755,104,220.00	993,010,340	1,748,114,560.36
HEALTH	1,221,647,538	589,708,166	1,586,700,354.82	820,498,781	2,407,199,135.33
TRADE	25,745,046	36,031,119	61,776,165.00	209,725,087	271,501,252.01
COMMUNITY DEVP.	32,657,610	153,852,746	186,510,356.35	204,595,891	391,106,247.61
INFRASTRUCTURE	65,952,370	121,355,109	187,307,478.33	462,259,623	649,567,101.69
TOURISM	19,317,716	46,105,682	65,423,397.70	133,443,494	198,866,892.00
LANDS	23,658,033	31,135,097	54,793,129.63	95,644,015	150,437,144.33
WATER	32,727,987	42,174,090	74,902,076.93	995,675,427	1,070,577,503.45
COUNTY PUBLIC SERVICE BOARD	24,459,888	19,729,708	44,189,595.90	-	44,189,595.90
COUNTY ASSEMBLY	301,070,396	297,130,634	598,201,030.31	162,439,884	760,640,914.31
GRAND TOTAL	2,566,370,529.21	2,354,963,999.47	4,696,679,179.68	4,503,049,570.70	9,199,728,750.38
CONDITIONAL GRANTS					
USER FEES FORGONE		15,209,593.00	15,209,593.00		15,209,593.00
LOANS AND GRANTS		71,182,447.00	71,182,447.00		71,182,447.00
LEASING OF MEDICAL EQUIPMENT			-	95,744,681.00	95,744,681.00
ROAD MAINTENANCE LEVY FUND			-	190,575,000.00	190,575,000.00
UNIVERSAL HEALTH PROJECT		138,263,309.00	138,263,309.00		138,263,309.00
SUB TOTAL	-		224,655,349.00	286,319,681.00	510,975,030.00
TOTALS	2,482,958,097.21	224,655,349.00	4,921,334,528.68	4,789,369,251.70	9,710,703,780.38

## PROPOSED BUDGET ESTIMATES FY 2017/2018

	BUDGET ESTIMATES FOR MTEF PERIOD 2016/2017-2018/2019						
DEPARTMENT	APPROVED ESTIMATES FY 2016/2017	BUDGET ESTIMATES CEILING FOR FY 2017/2018	PROJECTED BUDGET ESTIMATES FOR FY 2018/2019	PROJECTED BUDGET ESTIMATES FOR FY 2019/2020			
COUNTY EXECUTIVE SERVICES	278,303,031.89	220,671,872.46	242,739,059.71	267,012,965.68			
PUBLIC SERVICE AND ADMINISTRATION	293,100,256.89	417,299,972.07	459,029,969.28	504,932,966.20			
FINANCE AND ECONOMIC PLANNING	341,120,150.62	517,210,904.16	568,931,994.58	625,825,194.03			
AGRICULTURE	358,536,130.41	352,345,654.70	387,580,220.17	426,338,242.19			
EDUCATION	1,557,488,601.75	1,748,114,560.36	1,922,926,016.40	2,115,218,618.04			
HEALTH	1,987,220,284.53	2,727,599,165.33	3,000,359,081.86	3,300,394,990.04			
TRADE	291,835,272.38	271,501,252.01	298,651,377.21	328,516,514.93			
TOURISM	202,923,909.39	391,106,247.61	430,216,872.37	473,238,559.61			
INFRASTRUCTURE	587,398,471.38	840,142,101.69	924,156,311.86	1,016,571,943.04			
COMMUNITY DEVELOPMENT	400,412,177.98	198,866,892.00	218,753,581.20	240,628,939.32			
LANDS	128,479,742.08	150,437,144.33	165,480,858.76	182,028,944.64			
WATER	845,477,915.28	1,070,577,503.45	1,177,635,253.80	1,295,398,779.17			
COUNTY PUBLIC SERVICE BOARD	36,307,800.41	44,189,595.90	48,608,555.49	53,469,411.04			
COUNTY ASSEMBLY	828,162,680.64	760,640,914.31	836,705,005.74	920,375,506.32			
TOTAL	8,136,766,425.63	9,710,703,780.38	10,681,774,158.41	11,749,951,574.25			

# Summary of Total Expenditure Estimates by Department for the MTEF Period FY 2016/2017-FY2019/2020

	BUDGET ESTIMATES FOR MTEF PERIOD 2017/2018-2019/2020						
DEPARTMENT	APPROVED ESTIMATES FY 2016/2017	BUDGET ESTIMATES CEILING FOR FY 2017/2018	PROJECTED BUDGET ESTIMATES FOR FY 2018/2019	PROJECTED BUDGET ESTIMATES FOR FY 2019/2020			
COUNTY EXECUTIVE SERVICES	115,617,622.32	139,295,241.46	153,224,765.61	168,547,242.17			
PUBLIC SERVICE AND ADMINISTRATION	249,589,328.89	344,029,823.21	378,432,805.53	416,276,086.08			
FINANCE AND ECONOMIC PLANNING	285,153,060.20	420,847,332.74	462,932,066.01	509,225,272.62			
AGRICULTURE	168,731,314.00	177,598,977.30	195,358,875.03	214,894,762.53			
EDUCATION	236,850,556.47	755,104,220.00	830,614,642.00	913,676,106.20			
HEALTH	1,047,831,654.05	1,811,355,703.82	1,992,491,274.20	2,191,740,401.62			
TRADE	57,478,227.16	61,776,165.00	67,953,781.50	74,749,159.65			
TOURISM	38,598,950.00	186,510,356.35	205,161,391.99	225,677,531.18			
INFRASTRUCTURE	122,095,089.18	187,307,478.33	206,038,226.16	226,642,048.78			
COMMUNITY DEVELOPMENT	70,139,867.45	65,423,397.70	71,965,737.47	79,162,311.22			
LANDS	53,917,122.08	54,793,129.63	60,272,442.59	66,299,686.85			
WATER	51,313,236.27	74,902,076.93	82,392,284.62	90,631,513.09			
COUNTY PUBLIC SERVICE BOARD	36,307,800.41	44,189,595.90	48,608,555.49	53,469,411.04			
COUNTY ASSEMBLY	497,984,221.37	598,201,030.31	658,021,133.34	723,823,246.68			
TOTAL	3,031,608,049.85	4,921,334,528.68	5,413,467,981.54	5,954,814,779.70			

## Summary of Recurrent Expenditure Estimates by Department for the MTEF Period 2016/2017-2019/2020

## Summary of Development Expenditure Estimates for the MTEF period FY 2016/2017- FY 2019/2020

	BUDGET ESTIMATES FOR MTEF PERIOD 2016/2017-2019/2020						
DEPARTMENT	APPROVED ESTIMATES FY 2016/2017	BUDGET ESTIMATES CEILING FOR FY 2017/2018	PROJECTED BUDGET ESTIMATES FOR FY 2018/2019	PROJECTEDBUDGET ESTIMATES FOR FY 2019/2020			
COUNTY EXECUTIVE SERVICES	162,685,409.57	81,376,631.00	89,514,294.10	98,465,723.51			
PUBLIC SERVICE AND ADMINISTRATION	43,510,928.00	73,270,148.86	80,597,163.75	88,656,880.12			
FINANCE AND ECONOMIC PLANNING	55,967,090.42	96,363,571.42	105,999,928.56	116,599,921.42			
AGRICULTURE	189,804,816.41	174,746,677.40	192,221,345.14	211,443,479.65			
EDUCATION	1,320,638,045.28	993,010,340.36	1,092,311,374.40	1,201,542,511.84			
HEALTH	939,388,630.48	916,243,461.51	1,007,867,807.66	1,108,654,588.43			
TRADE	234,357,045.22	209,725,087.01	230,697,595.71	253,767,355.28			
TOURISM	164,324,959.39	204,595,891.26	225,055,480.39	247,561,028.42			
INFRASTRUCTURE	465,303,382.20	652,834,623.36	718,118,085.70	789,929,894.27			
COMMUNITY DEVELOPMENT	330,272,310.53	133,443,494.30	146,787,843.73	161,466,628.10			
LANDS	74,562,620.00	95,644,014.70	105,208,416.17	115,729,257.79			
WATER	794,164,679.01	995,675,426.52	1,095,242,969.17	1,204,767,266.09			
COUNTY PUBLIC SERVICE BOARD	0	0	0.00	0.00			
COUNTY ASSEMBLY	330,178,459.27	162,439,884.00	178,683,872.40	196,552,259.64			
TOTAL	5,105,158,375.78	4,789,369,251.70	5,268,306,176.87	5,795,136,794.56			

### VOTE: COUNTY EXECUTIVE SERVICES

This gives the estimates of the amount required in the year ending 30<sup>th</sup> June 2018 for recurrent expenses including salaries and capital expenses of the Executive including County Governance, Coordination and Supervisory Affairs, Public Sector Advisory Services and General Administration, Planning and Support Services.

#### Part A: Vision.

A leading sector in public policy formulation, governance, coordination and supervision for efficient and effective public service delivery

#### Part B: Mission.

To provide overall leadership, guidance and policy direction in resource mobilization, management, and accountability for efficient and effective public service delivery.

### Part C. Performance Overview and Background for Programme(s) Funding

The Executive comprises of the office of the Governor, County Secretary, Chief of Staff, legal services division, economic advisor and communication services.

During the 2016/17 half year period, recurrent expenditure amounted to Ksh 44,725,186 and development expenditure was Kshs31,160,249 This represented an absorption rate of 38.68 percent and 19.15 percent for both recurrent and development expenditure respectively. It is within this period that the construction of the county headquarters was going through its completion process.

### Part D. Programme Objectives/ Overall Outcome

#### Programme 1:County Governance

**Objective:** To ensure efficient and effective management of County affairs as provided for by the constitution and other statutes.

### Programme 2: County Coordination and Supervisory Services

**Objective:** To enhance coordination of the various departments and entities for effective service delivery.

### Programme 3: Public Sector Advisory Services and Intergovernmental relations

**Objective:** To enhance effective advisory services to both County departments and agencies.

Programme 4: General Administration, Planning and Support Services Objective: To enhance provision of efficient services to county departments, agencies and the general public.

### Part E: Summary of Expenditure by Programs, 2016/17 – 2019/20 (Ksh. Millions)

Programme	Approved Estimates	Approved Supplementary FY2016/17	Approved Estimates FY2017/18	Projected Estim	ates
	FY2016/17	F 12010/17	F 12017/10	FY2018/19	FY2019/20
Programme 1: General Administration, Plannin	g and Support Service	S			
S.P 4.1: Personnel Services	63,837,554.88	63,837,554.88	66,837,554.88	73,521,310.37	80,873,441.40
S.P 4.2: Administration Services	23,153,200.00	27,603,200.00	48,409,632.00	53,250,595.20	58,575,654.72
S.P 4.3 : Development Support Services	149,000,000.00	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51
Total Expenditure of Programme 1	235,990,754.88	226,440,754.88	193,871,817.88	213,258,999.67	234,584,899.63
Programme 2: County Governance					
S.P1.1 County Executive Services	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Total Expenditure of Programme 2	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Programme 3: Coordination and Supervisory S	ervices				
S.P 3.1: Coordination And Intergovernmental relations	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Total Expenditure of Programme 3	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Programme 4: Public Sector Advisory Services					
S.P 4.1:Legal Advisory Services	20,606,000.00	67,806,000.00	12,813,074.02	14,094,381.42	15,503,819.56
S.P 4.2: Economic Advisory Services	0.00	0.00	0.00	0.00	0.00
S.P 4.3 : Media And Communication Services	2,222,467.44	3,742,467.44	3,758,600.00	4,134,460.00	4,547,906.00
Total Expenditure of Programme 4	22,828,467.44	71,548,467.44	16,571,674.02	18,228,841.42	20,051,725.56
TOTAL EXPENDITURE FOR THE VOTE	264,617,622.32	316,944,557.32	220,671,872.46	242,739,059.71	267,012,965.68

Expenditure	Approved Estimates	Approved	Approved Estimates	Projected Estimates		
Classification	FY 2016/17	Supplementary FY 2016/17	FY 2017/18	2018/19	2019/20	
Current Expenditure	115,617,622.32	181,944,557.32	139,295,241.46	152,674,765.61	167,942,242.17	
Compensation to Employees	64,087,554.88	64,687,554.88	67,337,554.88	73,521,310.37	80,873,441.40	
Use of goods and services	51,530,067.44	117,257,002.44	71,957,686.58	79,153,455.24	87,068,800.76	
Current Transfers Govt. Agencies						
Other Recurrent						
Capital Expenditure	149,000,000.00	135,000,000.00	81,376,631.00	89,514,294.10	98,465,723.51	
Acquisition of Non- Financial Assets						
Capital Transfers to Government Agencies						
Other Development	149,000,000.00	135,000,000.00	81,376,631.00	89,514,294.10	98,465,723.51	
Total Expenditure of Vote	264,617,622.32	316,944,557.32	220,671,872.46	242,189,059.71	266,407,965.68	

PART F: Summary of Expenditure by Vote and Economic Classification (Kshs.)

### PART G.Summary of Expenditure by Programme, Sub-Programme and Economic Classification (Kshs.)

Expenditure	Approved Estimates	Approved supplementary	Approved Estimates	Projected Estimates				
Classification	2016/17	2016/17	2017/18	2018/19	2019/20			
Programme 1: General Administration, Planning and Support Services								
Current Expenditure	86,990,754.88	91,440,754.88	115,247,186.88	126,771,905.57	139,449,096.12			

Compensation to Employees	63,837,554.88	63,837,554.88	66,837,554.88	73,521,310.37	80,873,441.40
Use of goods and services	23,153,200.00	27,603,200.00	48,409,632.00	53,250,595.20	58,575,654.72
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	149,000,000.00	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	149,000,000.00	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51
Total Expenditure	235,990,754.88	226,440,754.88	193,871,817.88	213,258,999.67	234,584,899.63
				Sub Programme 1.1:	Personnel Services
Current Expenditure	63,837,554.88	63,837,554.88	66,837,554.88	73,521,310.37	80,873,441.40
Compensation to Employees	63,837,554.88	63,837,554.88	66,837,554.88	73,521,310.37	80,873,441.40
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	63,837,554.88	63,837,554.88	66,837,554.88	73,521,310.37	80,873,441.40
Sub Programme 1.2: Administrati	on Services				
Current Expenditure	23,153,200.00	27,603,200.00	48,409,632.00	53,250,595.20	58,575,654.72

Compensation to Employees					
Use of goods and services	23,153,200.00	27,603,200.00	48,409,632.00	53,250,595.20	58,575,654.72
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	23,153,200.00	27,603,200.00	48,409,632.00	53,250,595.20	58,575,654.72
Sub Programme 1.3: Develo			L		
Current Expenditure	0		0	0	
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies		 			
Agencies					
Other Recurrent					
•	149,000,000.00	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51
Other Recurrent	149,000,000.00	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51
Other Recurrent Capital Expenditure Acquisition of Non-Financial	149,000,000.00	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51
Other Recurrent Capital Expenditure Acquisition of Non-Financial Assets Capital Transfers to Govt.	149,000,000.00 149,000,000.00	135,000,000.00 135,000,000.00 135,000,000.00	78,624,631.00 78,624,631.00	<b>86,487,094.10</b> 86,487,094.10	<b>95,135,803.51</b> 95,135,803.51
Other Recurrent Capital Expenditure Acquisition of Non-Financial Assets Capital Transfers to Govt. Agencies					
Other Recurrent Capital Expenditure Acquisition of Non-Financial Assets Capital Transfers to Govt. Agencies Other Development	149,000,000.00 <b>149,000,000.00</b>	135,000,000.00	78,624,631.00	86,487,094.10	95,135,803.51

Compensation to Employees					
Use of goods and services	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Sub-Programme2. 1: County Exec	cutive Services	i	I		
Current Expenditure	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Compensation to Employees					
Use of goods and services	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	3,046,400.00	16,203,335.00	7,476,380.56	8,224,018.62	9,046,420.48
Programme 3: County Coordination	on and Supervisory Services	L	ľ		

Compensation to Employees					
Use of goods and services	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Sub Programme 3.1: Coordinati	-				
Current Expenditure	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Compensation to Employees					
Use of goods and services	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Capital Expenditure Acquisition of Non-Financial Assets					
Acquisition of Non-Financial					
Acquisition of Non-Financial Assets Capital Transfers to Govt.					
Acquisition of Non-Financial Assets Capital Transfers to Govt. Agencies	2,752,000.00	2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00
Acquisition of Non-Financial Assets Capital Transfers to Govt. Agencies Other Development		2,752,000.00	2,752,000.00	3,027,200.00	3,329,920.00

Compensation to Employees					
Use of goods and services	22,828,467.44	71,548,467.44	16,571,674.02	18,228,841.42	20,051,725.56
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	22,828,467.44	71,548,467.44	16,571,674.02	18,228,841.42	20,051,725.56
Sub Programme 4.1: Legal adviso	ry Services		I		
Current Expenditure	20,606,000.00	67,806,000.00	12,813,074.02	14,094,381.42	15,503,819.56
Compensation to Employees					
Use of goods and services	20,606,000.00	67,806,000.00	12,813,074.02	14,094,381.42	15,503,819.56
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	20,606,000.00	67,806,000.00	12,813,074.02	14,094,381.42	15,503,819.56
Sub Programme 4.2: Economic ad	lvisory Services				
Current Expenditure	0.00		0.00	0.00	0.00

Compensation to Employees					
Use of goods and services	0.00		0.00	0.00	0.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	0.00		0.00	0.00	0.00
Sub Programme 4.3: Media and	I communication services				
Current Expenditure	2,222,467.44	3,742,467.44	3,758,600.00	4,134,460.00	4,547,906.00
Compensation to Employees					
Use of goods and services	2,222,467.44	3,742,467.44	3,758,600.00	4,134,460.00	4,547,906.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
		0 7 40 407 44	0 750 000 00	4 4 2 4 4 6 0 0 0	4,547,906.00
Total Expenditure	2,222,467.44	3,742,467.44	3,758,600.00	4,134,460.00	4,547,906.00

Delivery Unit	Staff Details		Staff Establishment In FY 2015/16		Expenditure Estimates				
	Position Title	Job Group	Authorized	In Position	Actual 2014/15	2015/16	2016/17	2017/18	
Executive	Governor	V	1	1		13,291,056.0	14,620,161.60	16,082,177.76	
	Deputy Governor	U							
	County Secretary	Т	1	1		3,202,200.00	3,522,420.00	3,874,662.00	
	Chief of staff	S	1	1		2,850,644.00	3,135,708.40	3,449,279.24	
	Economic Advisor	R	1	1		2,386,879.00	2,625,566.90	2,888,123.59	
	Director Legal Services	R	1	1		2,386,879.00	2,625,566.90	2,888,123.59	
	Director Communication	R	1	1		2,386,879.00	2,625,566.90	2,888,123.59	
	Director HR	R	1	1		2,386,879.00	2,625,566.90	2,888,123.59	
	Personal Assistant to the Governor		1	1			-	-	
	Project Liaison Officer		1	1			-	-	
	Personal Secretaries		2	2		904,542.00	994,996.20	1,094,495.82	
	Clerical Officers					748,080.00	822,888.00	905,176.80	
	Messenger		2	2			-	-	
	Drivers		2	3			-	-	
	Security		6	6			-	-	
	Cooks		1	1			-	-	
	Gardener		1	1			-	-	
	Tea Person		1	1			-	-	

### Part H: Details of Staff Establishment by Organization Structure (Delivery Units)

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) 2016/17	Target 2017/18	Target 2018/19	Target 2019/20
Programme 1: County	Governance	1	1	I			
Outcome: Efficient an	d effective Public S	Service delivery					
SP1.1: County Executive Services Office of the Governor		Executive Bills, Holding Countyexecutive committee minutes, no executive Committee minutes, no executive minutes, no executive mand orders, and orders, and time of reports and delivery of s	committee minutes, no of executive memos and orders, no and time of reports and timely delivery of state of	30 30	30 30	30 30	30 30 Continuous
		reports to the CA and senate, delivery of annual state of the county address	the county address.	Continuous "	Continuous	Continuous	

### Part I: Summary of the Programme Outputs and Performance Indicators *for FY 2016/17-FY 2019/20*

SP 2.1: Coordination and intergovernmental relations	Office of the County Secretary	County executive committee meetings held, Executive policies	No of Meetings held, Minutes of County executive committee meetings, executive circulars, annual calendar of events, policy statements, no of press releases	24 12	36 12	48 12	56 12
				Need basis	Need basis	Need basis	Need basis
				Continuous	Continuous	Continuous	Continuous
Outcome: Enhanced eff SP 3.1: Legal Advisory Services	fective public sector	or advises Effective legal advices	No of effective legal advises	5	10	20	30
Advisory Services	Office of economic advisor	Resources mobilized, economic policies formulated, intergovernmental policies formulated, enhanced effective	Value of resources mobilized, no of policies formulated, no of effective	10M 5	50M 5	200M 5	500M 5
		economic advises	economic advises given.				

SP 4.1: Administration Services	Office of the Governor	Strategic plan 2017- 2022 developed, customer service charter, customer	Strategic plan developed, service charter in place, customer	-	1	1	1
		satisfaction survey,	satisfaction survey report.	1	1	1	1
SP 4.2: HRM Services	HRM unit	Enhanced employee productivity, maintenance of employee records, development of staff skills and competences, occupation, safety and health standards, Motivation of staff satisfaction surveys	Level of employee productivity, no of employee records, no of skills and training needs identified, policy on occupational safety and health in place, staff satisfaction surveys.	50%	60%	70%%	80%

#### VOTE: PUBLIC SERVICE AND ADMINISTRATION

#### Introduction

This gives the estimates of the amount required in the year ending 30<sup>th</sup> June 2018 for recurrent expenses including salaries and capital expenses of the office of the Deputy Governor and the devolved units.

#### Part A. Vision

Excellence in public service administration, coordination in public policy formulation and performance management for efficient and effective public service delivery

#### Part B. Mission

Create an enabling environment for citizen participation in public policy formulation for quality service delivery.

#### Part C. Performance Overview and Background for Programme(s) Funding8

This department comprises of the office of the Deputy Governor and devolved units (administrative units- Sub Counties, Wards and Village units). During the half year period, the department spent Kshs.77, 788,581 under recurrent and Kshs.45, 903,621.00 under development Programmes. This represented absorption rates of 31.17 percent and 86.65 percent for recurrent and development expenditures respectively.

The key development projects undertaken include construction of 7 Ward offices, construction of water towers, construction of 2 sub county offices, and renovation of the Kinango ward office.

#### Part D. Programme Objectives/ Overall Outcome

#### Programme 1: General Administration, Planning and Support Services

**Objective:** To enhance effective administration and support for implementation of county policies, programmes and projects and provision of quality health care services.

## Programme 2: Coordination of County policy formulation

**Objective:** To ensure effective citizen participation in county policy formulation

**Programme 3: Devolved UnitsInfrastructural Development** Objective: To improve on devolved units infrastructure for quality service delivery.

# Part E: Summary of Expenditure by Programmes, 2016/17 – 2018/19 (Kshs. Millions)

Programme	Approved Estimates FY2016/17	Approved SupplementaryEstimates FY2016/17	Approved Estimates FY2017/18	Projected Estimates		
				FY2018/19	FY2019/20	
Programme 1: General Administration	, Planning and Support Serv	ices				
SP 1. 1 Personnel Services	142,470,534.26	116,470,534.26	138,870,534.26	152,757,587.69	168,033,346.45	
SP 1.2 Administration and support services	82,534,750.00	89,684,750.00	150,143,585.00	165,157,943.50	181,673,737.85	
Total Expenditure of Programme 1	225,005,284.26	206,155,284.26	289,014,119.26	317,915,531.19	349,707,084.30	
Programme 2: Coordination of County	v policy formulation					
SP 2.1 Public Participation	4,400,000.00	4,800,000.00	3,200,000.00	3,520,000.00	3,872,000.00	
SP 2.2 Sub County, Ward and Village Administration	8,184,044.63	9,298,044.63	24,628,044.89	27,090,849.38	29,799,934.32	
SP 2.3 County compliance and enforcement	6,726,000.00	6,876,000.00	17,126,000.00	18,838,600.00	20,722,460.00	
SP 2.4 Cleaning Services	5,274,000.00	4,224,000.00	10,061,659.06	11,067,824.97	12,174,607.46	
Total Expenditure of Programme 2	24,584,044.63	25,198,044.63	55,015,703.95	60,517,274.35	66,569,001.78	
Programme 3: Infrastructural Developr	nent					

SP 3.1: Infrastructure development	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
Total Expenditure of Programme 3	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
Total Expenditure of Vote	306,785,666.46	295,797,718.46	417,299,972.07	459,029,969.28	504,932,966.20
· · · · · · · · · · · · · · · · · · ·	,,			,	

Expenditure	Approved	Approved	Approved	Projected	Estimates
Classification	FYEstimates 2016/17	supplementary FYEstimates 2016/17	Estimates FY2017/18	FY 2018/19	FY <b>2019/20</b>
Current Expenditure	249,589,328.89	231,353,328.89	344,029,823.21	378,432,805.53	416,276,086.08
Compensation to Employees	142,470,534.26	116,470,534.26	138,870,534.26	152,757,587.69	168,033,346.45
Use of goods and services	107,118,794.63	114,882,794.63	205,159,288.95	225,675,217.85	248,242,739.63
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
Acquisition of Non- Financial Assets					
Capital Transfers to Government Agencies					
Other Development	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
Total Expenditure of Vote	306,785,666.46	295,797,718.46	417,299,972.07	459,029,969.28	504,932,966.20

## Part F: Summary of Expenditure by Vote and Economic Classification (KShs. Millions)

Expenditure Classification	Approved Estimates	Approved Supplementary Estimates	Proposed Estimates	Projected	Estimates
-	FY2016/17	FY2016/17	FY2017/18	FY2018/19	FY2019/20
Programme 1: General Admini	stration, Planning and Suppo	rt Services	-		
Current Expenditure	225,005,284.26	206,155,284.26	289,014,119.26	317,915,531.19	349,707,084.30
Compensation to Employees	142,470,534.26	116,470,534.26	138,870,534.26	152,757,587.69	168,033,346.45
Use of goods and services	82,534,750.00	89,684,750.00	150,143,585.00	165,157,943.50	181,673,737.85
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	0	0			
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	225,005,284.26	206,155,284.26	289,014,119.26	317,915,531.19	349,707,084.30
Sub-Programme 1: Personnel	Services				
Current Expenditure	142,470,534.26	116,470,534.26	138,870,534.26	152,757,587.69	168,033,346.45
Compensation to Employees	142,470,534.26	116,470,534.26	138,870,534.26	152,757,587.69	168,033,346.45
Use of goods and services					
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	0		0	0	0
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	142,470,534.26	116,470,534.26	138,870,534.26	152,757,587.69	168,033,346.45
Sub Programme 2: Administra					
Current Expenditure	82,534,750.00	89,684,750.00	81,034,750.00	89,138,225.00	98,052,047.50
Compensation to Employees					
Use of goods and services	82,534,750.00	89,684,750.00	150,143,585.00	165,157,943.50	181,673,737.85
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	0		0	0	0

## Part G. Summary of Expenditure by Programme, Sub-Programme and Economic Classification (Kshs. Millions)

Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	82,534,750.00	89,684,750.00	81,034,750.00	89,138,225.00	98,052,047.50
Programme 2: Coordination of		lion	l		1
Current Expenditure	24,584,044.63	25,198,044.63	55,015,703.95	60,517,274.35	66,569,001.78
Compensation to Employees					
Use of goods and services	24,584,044.63	25,198,044.63	55,015,703.95	60,517,274.35	66,569,001.78
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0		0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	24,584,044.63	25,198,044.63	55,015,703.95	60,517,274.35	66,569,001.78
Sub Programme 2.1: Public Par	ticipation				
Current Expenditure	4,400,000.00	4,800,000.00	3,200,000.00	3,520,000.00	3,872,000.00
Compensation to Employees					
Use of goods and services	4,400,000.00	4,800,000.00	3,200,000.00	3,520,000.00	3,872,000.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	4,400,000.00	4,800,000.00	3,200,000.00	3,520,000.00	3,872,000.00
Sub Programme 2.2: Sub Coun	ty, Ward and Village Adm	ninistration	÷		
Current Expenditure	8,184,044.63	9,298,044.63	24,628,044.89	27,090,849.38	29,799,934.32
Compensation to Employees					
Use of goods and services	8,184,044.63	9,298,044.63	24,628,044.89	27,090,849.38	29,799,934.32

Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	8,184,044.63	9,298,044.63	24,628,044.89	27,090,849.38	29,799,934.32
Sub Programme 2.3: County co	ompliance and enforcemer	nt			
Current Expenditure	6,726,000.00	6,876,000.00	17,126,000.00	18,838,600.00	20,722,460.00
Compensation to Employees					
Use of goods and services	6,726,000.00	6,876,000.00	17,126,000.00	18,838,600.00	20,722,460.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	6,726,000.00	6,876,000.00	17,126,000.00	18,838,600.00	20,722,460.00
Programme 3: Infrastructural I	Development		<b>.</b>		
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
Acquisition of Non-Financial		, ,			
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
Total Expenditure	57,196,337.57	64,444,389.57	73,270,148.86	80,597,163.75	88,656,880.12
GRAND TOTAL	306,785,666.46	295,797,718.46	417,299,972.07	459,029,969.28	504,932,966.20

DELIVERY UNIT	STAFF DET		STAFF ESTABL	ISHMENT IN	EXPENDITURE ESTIMATES			
	POSITION TITLE	JOB GROUP	AUTHORIZED	IN POSITION	Actual FY2014/15	FY2015/16	FY2016/17	FY2017/18
Public Service and Admin								
	Chief Officer	S	1	1		2,985,836.00	3,284,419.60	3,612,861.56
	Sub County Admin	Q	4	4		8,669,872.00	9,536,859.20	10,490,545.12
	Ward Admin	N	20	20		25,155,840.00	27,671,424.00	30,438,566.40
	Village Admin	L	78	-		60,105,600.00	66,116,160.00	72,727,776.00
	Superintendent	K	1	1		1,359,177.60	1,495,095.36	1,644,604.90
	Chief Inspector	Н	1	1		966,289.00	1,062,917.90	1,169,209.69
	Inspector 1	G	2	2		1,797,429.00	1,977,171.90	2,174,889.09
	Enforcement officers	D	108	108		32,616,213.00	35,877,834.30	39,465,617.73
						133,656,256.60	147,021,882.26	161,724,070.49

## Part H: Details of Staff establishment by organization Structure (Delivery Unit)

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY2016/17	Target FY 2017/18	TargetFY 2018/19	TargetFY 2019/20
Programme 1: General	Administration, Planning	g and Support Services	1	1		1	
Outcome: Efficient and	effective Service delive	ry					
SP1.1: Personnel Services	Office of the Deputy Governor	Service delivery improvements,	Service delivery improvement	1	1	1	1
		Maintenance of staff/personnel records and assets,	report, Staff records updated	1	1	1	1
		Performance reviews done, skills and competencies developed	Quarterly performance reports, Skills and competencies reports	4	4	4	4
				2	2	2	2
SP 1.2: Administration and support services		Develop strategic plan 2017-22, Service charter, customer satisfaction survey, M&E	Strategic plan in place, service charter, customer satisfaction survey reports,	1	1	1	1
			M&E reports	4	4	4	4
Programme 2: Coordina	ation of County Policy F	ormulation	1	<u> </u>		<u> </u>	'
Outcome: Effective citize							

# Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

SP 2.1: Public Participation	Office of the Deputy Governor	Public participation guidelines,	Public participation guideline in place,	24	36	48	56
		Suggestion and complaint handling mechanism,	Suggestion/ complaint boxes, registers,	6	4	20	20
		County public information dissemination.	Public information boards, no of press/ notice releases				
SP 2.2: Sub County/ Ward/ Village Admin	Sub County/ Ward/ Village offices	County policies, programmes and projects implemented, Public forums, meetings held,	No of policies, programmes and projects implemented, No of forums held.	10	20	35	40
				20	20	20	20
SP 2.3: County compliance and enforcement	Enforcement unit	County laws enforced, Complaints investigation	Rate of compliance, no of cases prosecuted,	50%	65%	100%	100%
			No of complaints investigated	-	3	5	10
Programme 4: Infrastruc	tural Development		1				I
Outcome: Enhanced prov	ision of efficient services						
SP 4.1: Rehabilitation/ Construction of Sub County/ Ward/ Village offices	Public Service and administrations	Sub county/ Ward/ Village offices rehabilitated/ constructed,	No	5	10	20	-

No of county services decentralized.No101520	
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## VOTE: FINANCE AND ECONOMIC PLANNING (COUNTY TREASURY)

This department comprises of General Administration, Planning and support services, revenue mobilization, Economic and financial policy formulation and management, public finance management, procurement and supplies management and risk assurance.

#### Part A. Vision

A leading county treasury in economic and financial policy formulation coordination, revenues mobilization, supervision and prudent financial management

#### Part B. Mission

To provide leadership, guidance and policy direction in economic planning, resource mobilization, public finance management and accountability for efficient and effective public service delivery

## Part C. Performance Overview and Background for Programme(s) Funding

The FY 2016/17 half year period, the County Treasury was able to collect 78.8 Million which is adecline of about 18 percent of revenue collected in the same period for FY 2015/16.During the period under review, the department spent Kshs 89,727,249.00 on recurrent expenses and Kshs9,189,756 on development. This represent absorption rates of 31.47percent and 16.42 percent for recurrent and development expenditures respectively. The programmes which are prioritized for funding in the FY 2017//18 are general administration, planning and support services, economic and financial policy formulation and management, revenue mobilization, administration and management and public finance management.

## Part D: Programme Objectives/Overall Outcome

## Programme 1: General Administration, Planning and Support Services

**Objective:** To provide leadership and supervision in public finance management to county treasury divisions, county departments and organs for efficient and effective public service delivery

## Programme 2: Economic and Financial policy formulation and management

**Objective:** To provide a sound framework for the formulation, analysis and management of fiscal policies to ensure accelerated economic growth for quality life of the citizens

## Programme 3: Revenue mobilization and management

Objective: To ensure maximum revenue collection and efficient management to supplement the county revenue envelope

## Programme 4: Public finance management

Objective: To ensure prudent financial management and internal controls for efficient and effective service delivery by county government departments

Programme	Approved Estimates FY 2016/17	Approved Supplementary Estimates FY 2016/17	Approved Estimates FY 2017/18	Projected Estimates FY 2018/2109	FY 2019/20
Programme 1: General Administration, Planning and Support Services					
SP 1.1 Personnel services	199,681,257.00	199,681,257.00	228,955,320.00	251,850,852.00	277,035,937.20
SP 1. 2.Administration Services	46,198,338.00	155,209,090.42	106,832,222.51	117,515,444.76	129,266,989.24
Total	245,879,595.00	354,890,347.42	335,787,542.51	369,366,296.76	406,302,926.44
Programme 2: Economic and Financial Policy Formulation and Management					
SP 2. 1Fiscal Planning	1,500,000.00	30,000.00	8,250,656.00	9,075,721.60	9,983,293.76
SP 2. 2.Budget Formulation, Coordination and Management	9,088,188.48	31,447,587.17	24,684,673.23	27,153,140.55	29,868,454.61
SP 2.3 Monitoring & Evaluation/Statistical Data Management	3,000,000.00	700,000.00	6,000,000.00	6,600,000.00	7,260,000.00

## PART E: Summary of Expenditure by Programmes FY 2016/17 –FY 2019/20 (Kshs)

Total Expenditure of Programme 2	13,588,188.48	32,177,587.17	38,935,329.23	42,828,862.15	47,111,748.37
Programme 3: Resource Mobilization and Management					
SP.3.1 Revenue Collection and					
management	12,494,007.00	20,059,160.12	26,783,000.00	29,461,300.00	32,407,430.00
SP.3.2 Revenue Mobilization					
Infrastructural Development	55,967,090.42	12,645,000.00	96,363,571.42	105,999,928.56	116,599,921.42
Total Expenditure of	68,461,097.42	32,704,160.12	123,146,571.42	135,461,228.56	149,007,351.42
Programme 3					
Programme 4: Public Finance					
Management					
SP 4. 1 Public Finance and					
Accounting Services	5,674,906.95	6,674,906.95	8,834,825.00	9,718,307.50	10,690,138.25
SP 4. 2. Procurement Services					
	4,414,449.61	6,414,449.61	5,214,449.61	5,735,894.57	6,309,484.03
SP. 4.3 Risk Assurance Services					· · ·
	3,101,913.16	3,601,913.16	5,292,186.39	5,821,405.03	6,403,545.53
Total Expenditure of	13,191,269.72	16,691,269.72	19,341,461.00	21,275,607.10	23,403,167.81
Programme 4					
Total Expenditure of Vote	341,120,150.62	436,463,364.43	517,210,904.16	568,931,994.58	625,825,194.03

## PART F: Summary of Expenditure by Vote and Economic Classification (Kshs

Expenditure Classification	Approved Estimates FY2016/17	Approved Supplementary Estimates FY 2016/17	Approved Estimates FY 2017/18	Projected Estimates	
		Lotinates 1 1 2010/11		FY2018/19	FY2019/20
Current Expenditure					
-	285,153,060.20	374,496,274.01	420,847,332.74	462,932,066.01	509,225,272.62
Compensation to Employees	199,681,257.00	199,681,257.00	228,955,320.00	251,850,852.00	277,035,937.20
Use of goods and services	85,471,803.20	174,815,017.01	191,892,012.74	211,081,214.01	232,189,335.42
Current Transfers Govt. Agencies					
Other Recurrent					

Capital Expenditure	55,967,090.42	61,967,090.42	96,363,571.42	105,999,928.56	116,599,921.42
Acquisition of Non-Financial Assets					
Capital Transfers to Government					
Agencies					
Other Development	55,967,090.42	61,967,090.42	96,363,571.42	105,999,928.56	116,599,921.42
Total Expenditure of Vote	341,120,150.62	436,463,364.43	517,210,904.16	568,931,994.58	625,825,194.03

PART G :Summary of Expenditure by Programme, Sub-Programme and Economic Classification (Kshs)

Expenditure Classification	Approved Estimates	Approved	Approved Estimates	Projected E	Estimates
	FY2016/17	Supplementary Estimates FY 2016/17	FY2017/18	FY 2018/19	FY 2019/20
Programme 1: (General Administration,					
Planning and Support Services)					
Current Expenditure	245,879,595.00	334,842,320.00	335,787,542.51	369,366,296.76	406,302,926.44
Compensation to Employees	199,681,257.00	228,955,320.00	228,955,320.00	251,850,852.00	277,035,937.20
Use of goods and services	46,198,338.00	105,887,000.00	106,832,222.51	117,515,444.76	129,266,989.24
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0	49322090.42	0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	0		-	0	
		49,322,090.42			
Total Expenditure	245,879,595.00	384,164,410.42	335,787,542.51	369,366,296.76	406,302,926.44
Sub-Programme 1: Personnel Services					
Current Expenditure	199,681,257.00	199,681,257.00	228,955,320.00	251,850,852.00	277,035,937.20
Compensation to Employees	199,681,257.00	199,681,257.00	228,955,320.00	251,850,852.00	277,035,937.20
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0		0	0	
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	0		0	0	
Total Expenditure	199,681,257.00	199,681,257.00	228,955,320.00	251,850,852.00	277,035,937.20
Sub-Programme 2: Administration					

Services					
Current Expenditure	46,198,338.00	105,887,000.00	106,832,222.51	117,515,444.76	129,266,989.24
Compensation to Employees					
Use of goods and services	46,198,338.00	105,887,000.00	106,832,222.51	117,515,444.76	129,266,989.24
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0	49322090.42	0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
		49,322,090.42			
Total Expenditure	46,198,338.00	155,209,090.42	106,832,222.51	117,515,444.76	129,266,989.24
Programme 2: Economic and Financial					
Policy Formulation and Management					
Current Expenditure	13,588,188.48	32,177,587.17	38,935,329.23	42,828,862.15	47,111,748.37
Compensation to Employees					
Use of goods and services	13,588,188.48	32,177,587.17	38,935,329.23	42,828,862.15	47,111,748.37
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0	0	0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development			0		
Total Expenditure	13,588,188.48	32,177,587.17	38,935,329.23	42,828,862.15	47,111,748.37
Sub-Programme 2. 1: Fiscal Planning					
Current Expenditure	1,500,000.00	30,000.00	8,250,656.00	9,075,721.60	9,983,293.76
Compensation to Employees					
Use of goods and services	1,500,000.00	30,000.00	8,250,656.00	9,075,721.60	9,983,293.76
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0	0	0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	1,500,000.00	30,000.00	8,250,656.00	9,075,721.60	9,983,293.76
Sub-Programme 2.2: Budget					
Formulation Coordination and					
Management					
Current Expenditure	9,088,188.48	31,447,587.17	24,684,673.23	27,153,140.55	29,868,454.61

Compensation to Employees					
Use of goods and services	9,088,188.48	31,447,587.17	24,684,673.23	27,153,140.55	29,868,454.61
Current Transfers Govt. Agencies	0,000,100.10	01,111,001111	21,001,010.20	21,100,110.00	20,000,101101
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	9,088,188.48	31,447,587.17	24,684,673.23	27,153,140.55	29,868,454.61
Sub-Programme 2.3: Monitoring and	0,000,100110	• 1, 1 1, 001111	,•• .,•. ••		
Evaluation & Statistical Data					
Management					
Current Expenditure	3,000,000.00	700,000.00	6,000,000.00	6,600,000.00	7,260,000.00
Compensation to Employees		·			
Use of goods and services	3,000,000.00	700,000.00	6,000,000.00	6,600,000.00	7,260,000.00
Current Transfers Govt. Agencies					, ,
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	3,000,000.00	700,000.00	6,000,000.00	6,600,000.00	7,260,000.00
Programme 3: Revenue Mobilization,					· · ·
Administration and Management					
Current Expenditure	12,494,007.00	20,059,160.12	26,783,000.00	29,461,300.00	32,407,430.00
Compensation to Employees					
Use of goods and services	12,494,007.00	20,059,160.12	26,783,000.00	29,461,300.00	32,407,430.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	55,967,090.42	12,645,000.00	96,363,571.42	105,999,928.56	116,599,921.42
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	55,967,090.42	12,645,000.00	96,363,571.42	105,999,928.56	116,599,921.42
Total Expenditure	68,461,097.42	32,704,160.12	123,146,571.42	135,461,228.56	149,007,351.42
Sub-Programme 3.1: Revenue					
Collection and Administration					
Current Expenditure	12,494,007.00	20,059,160.12	26,783,000.00	29,461,300.00	32,407,430.00
Compensation to Employees					
Use of goods and services	12,494,007.00	20,059,160.12	26,783,000.00	29,461,300.00	32,407,430.00

Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure			-	-	-
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	12,494,007.00	20,059,160.12	26,783,000.00	29,461,300.00	32,407,430.00
SP.3.2 Revenue Mobilization					· ·
Infrastructural Development					
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	55,967,090.42	12,645,000.00	96,363,571.42	105,999,928.56	116,599,921.42
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	55,967,090.42	12,645,000.00	96,363,571.42	105,999,928.56	116,599,921.42
Total Expenditure					
Total Expenditure	55,967,090.42	12,645,000.00	96,363,571.42	105,999,928.56	116,599,921.42
Programme 4: Public Finance					
Management					
Current Expenditure	13,191,269.72	16,691,269.72	19,341,461.00	21,275,607.10	23,403,167.81
Compensation to Employees					
Use of goods and services	13,191,269.72	16,691,269.72	19,341,461.00	21,275,607.10	23,403,167.81
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	13,191,269.72	16,691,269.72	19,341,461.00	21,275,607.10	23,403,167.81
Sub-Programme 4.1: Public Finance					
and Accounting Services					
Current Expenditure	5,674,906.95	6,674,906.95	8,834,825.00	9,718,307.50	10,690,138.25
Compensation to Employees					
Use of goods and services	5,674,906.95	6,674,906.95	8,834,825.00	9,718,307.50	10,690,138.25
Current Transfers Govt. Agencies					

Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	5,674,906.95	6,674,906.95	8,834,825.00	9,718,307.50	10,690,138.25
Sub-Programme 4.2: Procurement					
Services					
Current Expenditure	4,414,449.61	6,414,449.61	5,214,449.61	5,735,894.57	6,309,484.03
Compensation to Employees					
Use of goods and services	4,414,449.61	6,414,449.61	5,214,449.61	5,735,894.57	6,309,484.03
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	4,414,449.61	6,414,449.61	5,214,449.61	5,735,894.57	6,309,484.03
Sub-Programme 4.3: Risk Assurance					
Services					
Current Expenditure	3,101,913.16	3,601,913.16	5,292,186.39	5,821,405.03	6,403,545.53
Compensation to Employees					
Use of goods and services	3,101,913.16	3,601,913.16	5,292,186.39	5,821,405.03	6,403,545.53
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	3,101,913.16		5,292,186.39	5,821,405.03	6,403,545.53
TOTAL EXPENDITURE OF VOTE	341,120,150.62	465,737,427.43	517,210,904.16	568,931,994.58	625,825,194.03

DELIVERY UNIT	STAFF DETAILS			BLISHMENT IN 15/16	EXPENDITURE ESTIMATES			
	Position Title	JG	Authorized	In Position	Actual FY2014/15	FY2015/16	FY2016/17	FY2017/18
General Administration, Planning and Support	CEC Member, Finance and Economic Planning	Т	1	1	4,107,225.00	4,107,225.00	4,517,947.50	4,969,742.25
Services	Chief Officer, Finance and	S	1	1	2,898,644.00	2,898,644.00	3,188,508.40	3,507,359.24
	Economic Planning							
	Secretary	K	1	1	1,052,232	1,052,232.00	1,157,455.20	1,273,200.72
	Administration Officer	М	0	1	1,489,873.	1,489,873.00	1,638,860.30	1,802,746.33
	Support Staff	E	2	2	573,510	573,510.00	630,861.00	693,947.10
Budgeting and Economic Planning	Director, Budget and Economic Planning	R	1	1	2,379,314	2,379,314.00	2,617,245.40	2,878,969.94
	Senior Economist	N	0	1	1,973,428	1,973,428.00	2,170,770.80	2,387,847.88
	Senior Statistician	Ν	0	1	1,973,428	1,973,428.00	2,170,770.80	2,387,847.88

## Part H: Details of Staff Establishment by organization Structure (Delivery Unit)

	Economist	М	1	1	574,920.00	574 000 00	000 440 00	005 050 00
			0	4	574 000 00	574,920.00	632,412.00	695,653.20
	Statistician	М	0	1	574,920.00	574,920.00	632,412.00	695,653.20
	Clerk	Н	2	2	783520	783,520.00	861,872.00	948,059.20
	Librarian	Н	2	2	783,520			
	Support Staff	E	2	2	573,510	783,520.00	861,872.00	948,059.20
Revenue Division	County Receiver of Revenue	R	1	1	2,379,314	573,510.00	630,861.00	693,947.10
	Revenue Officers	N	8	8	1,973,428	2,379,314.00	2,617,245.40	2,878,969.94
	Revenue Clerks	Н	13	13	5,092,880	1,973,428.00	2,170,770.80	2,387,847.88
	Market Master	Н	4	4	1,567,040	5,092,880.00	5,602,168.00	6,162,384.80
	SBP Clerks	G	5	5				
	Revenue Assistant	F	12	12		1,567,040.00	1,723,744.00	1,896,118.40
	Clerical Officers	F	2	2		, ,	, ,	, ,
	Revenue Collectors							
Treasury Accounting	Director, Accounting Services	R	1	1	2,379,314			
	Assistant Director, Accounting Services	Q	0	0				
	Principal Accountants	Ρ						

	Accountant 1	М			574,920.00	0.070.044.00	0.047.045.40	0.070.000.04
						2,379,314.00	2,617,245.40	2,878,969.94
	Accountant II						-	-
	Accounts Clerk						_	_
	Support Staff					574,920.00	632,412.00	695,653.20
Procurement	Director	R	1	1	2,379,314			
	Procurement Officers						-	-
	Procurement Assistants						-	-
	Support Staff					2,379,314.00	2,617,245.40	2,878,969.94
Risk Assurance	Director, Internal Audit	R	1	1	2,379,314		-	-
	Auditors	N			1,973,428		-	-

# Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2018/19

# Programme 1: General Administration, Planning and Support Services

## Outcome: Efficient and Effective service delivery to county departments, divisions and organs

Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	TargetFY 2016/17	TargetFY 2017/18	TargetFY 2018/19
Sub-Programme	1.1 Administration and Support Ser	vices	1		
County Treasury-Chief Officer	<ul> <li>Develop Strategic Plan 2017-2022</li> <li>Develop Service delivery Charter</li> <li>Customer Satisfaction Survey</li> <li>Work Environment and Safety Survey</li> </ul>	<ul> <li>Strategic Plan 2017-2022</li> <li>Service delivery Charter</li> <li>Customer satisfaction survey report</li> <li>Work environment and safety survey report</li> </ul>	30 <sup>th</sup> ,Sept ,2016 30 <sup>th</sup> ,Sept ,2016 30 <sup>th</sup> ,Sept ,2016	<ul> <li>30<sup>th</sup>,Sept,2017</li> <li>30th,Sept,2017</li> <li>30th,Sept,2017</li> <li>30th,Sept,2017</li> <li>Continuous</li> </ul>	<ul> <li>30<sup>th</sup>,Sept,2018</li> <li>30th,Sept,2018</li> <li>30th,Sept,2018</li> <li>30th,Sept,2018</li> <li>Continuous</li> <li>Quarterly</li> </ul>
	<ul> <li>Develop Asset Register</li> <li>Staff skills and competencies developed</li> <li>Treasury circulars, newsletters, upgraded website and information</li> </ul>	<ul> <li>Asset Register</li> <li>Staff skills and competencies report</li> <li>Treasury circulars, newsletters, training</li> </ul>	30 <sup>th</sup> ,Sept ,2016 Continuous	Quarterly     From time to time	From time to time

KWALE COUNTY TREASURY 2017

dissemination	manuals and upgraded website	Quarterly	
		From time to time	

# Programme 2: Economic and Financial Policy Formulation and Management

# Outcome: Sound economic and financial policies for accelerated economic growth

Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target FY 2016/17	Target FY 2017/18	Target FY 2017/18
Sub Progra	mme2. 1 :Fiscal Planning				
Budget & Economi c Planning	<ul> <li>County Annual Development Plan 2018-2019</li> <li>County Fiscal Strategy Paper Preparation</li> <li>Sector Working Groups Reports</li> <li>Departmental Work Plans</li> <li>County Budget and Economic Forum established</li> </ul>	<ul> <li>Annual Development Plan in place</li> <li>County Fiscal Strategy Paper submitted to County Assembly</li> <li>Sector Working Group Reports in place</li> <li>Work Plans prepared</li> <li>Capacity building of CBEF members on county budget process,</li> </ul>	<ul> <li>30<sup>th</sup> Sept,2016</li> <li>28<sup>th</sup>,Feb,2016</li> <li>30th,Sept,2016</li> <li>30th,Sept,2016</li> <li>31<sup>st</sup> Jan,2016</li> </ul>	<ul> <li>30th Sept,2017</li> <li>28th,Feb,2017</li> <li>30th,Sept,2017</li> <li>30th,Sept,2017</li> <li>31st Jan,2017</li> </ul>	<ul> <li>30<sup>th</sup> Sept,2018</li> <li>28<sup>th</sup>,Feb,2018</li> <li>30th,Sept,2018</li> <li>30th,Sept,2018</li> <li><sup>t</sup> Jan,2018</li> <li>31<sup>st</sup> Jan,2018</li> </ul>
	mme. 2.2 Budget Formulation	on, Coordination and Manag			
Budget and Economi c Planning	<ul> <li>All PFM staff trained in MTEF and PBB</li> </ul>	<ul> <li>No. of trainings done</li> <li>No. of staff trained</li> </ul>	2 15	2 15	2 15
	<ul> <li>Public Participation for the</li> </ul>	<ul> <li>Number of stakeholders fora</li> </ul>	20	20	20

Number of public     participants	
Adherence to Legal and regulatory Reased     Adherence to Legal and regulatory     released     Soth,August,2016     30th,August,2017	30 <sup>th</sup> ,August,2018
frameworks          • County Budget Review and Outlook Paper prepared          30 <sup>th</sup> ,Sept,2017	30 <sup>th</sup> ,Sept,2018
<ul> <li>County Estimates of Revenue and Expenditure prepared-both PBB and line item budgets</li> <li>30<sup>th</sup>,April,2017</li> </ul>	30th,April,2018
Formulated Appropriation Bills     30 <sup>th</sup> ,June,2015	30 <sup>th</sup> ,June,2018
Supplementary Budget Prepared     31st,January,2018     31st,January,2017	31st,January,2019
•         Budget Execution- indicators for measuring implementation         •         Number of reports on budget implementation         Quarterly         Quarterly	Quarterly
Sub Programme 2.3 Monitoring and Evaluation/Statistical Data Management	1
Budget and       Developing Work       Number of M & E Reports       Quarterly-4       Quarterly-4         Economi       to undertake       Number of M & E Reports       Quarterly-4       Quarterly-4	Quarterly-4

c Planning	monitoring and evaluation				
	Annual     Departments     Performance     reviews	Handbook on key performance indicators	1	1	1
	Updating County     Statistical Data	Copies of updated county fact sheet	1	1	1
	Strengthening departments	Number of trainings on M& E	2	2	2
	<ul> <li>progress reporting</li> </ul>				

# Programme 3:Revenue Mobilization, Administration and Management

# Outcome: Sustainable policies for mobilization of public financial resources to supplement county allocation

Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target FY 2016/2017	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
Sub Programme3	8. 1 :Revenue Collection and Ad	ministration	I	1		1
Revenue Unit	<ul> <li>County Local Resources mobilized</li> <li>Monitoring and evaluation of local resources collected</li> <li>Develop Revenue Enhancement Plan</li> </ul>	<ul> <li>Value in Ksh Million</li> <li>County own revenue as a percentage of total budget</li> <li>Number of revenue monitoring and evaluation reports</li> </ul>	247 M 4	275 M 4.5 4	300M 5 4	350M 5.5 4
		<ul> <li>Revenue enhancement Plan and new sources developed</li> <li>Monthly and quarterly revenue reports</li> </ul>	1 Monthly-12 Quarterly-4	1 Monthly-12 Quarterly-4	1 Monthly-12	1 Monthly-12

					Quarterly-4	Quarterly-4
Sub Programme	e. 2.2 Revenue Collection System	Automation				
Revenue Unit	All Revenue staff	No. of trainings	2	2	2	2
	trained in the new Revenue Collection	done				
	system software	<ul> <li>No. of staff trained and provided with working equipment</li> </ul>	All revenue staff	All revenue staff	All revenue staff	All revenue staff
	Implementation of the Revenue Collection system	<ul> <li>Number of automated revenue sources, backups and security solutions in place</li> </ul>	All sources	All sources	All sources	All sources
		Number of     revenue offices	All offices	All offices	All offices	All offices

linked to the new	
revenue collection	
infrastructure	

Programme 4: Public Finance Management

Outcome: Prudent management of public financial resources for efficient and effective	public service delivery
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Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)		TargetFY 2015/16	Target <b>FY</b> 2016/17	Target <b>FY</b> 2017/18	Target <b>FY</b> 2018/19	Target <b>FY</b> 2019/20
Sub Program	nme 4.1 Public Finance and Acco	unting Services						
Treasury Accountin g Unit	<ul> <li>Accounting systems and financial regulations reviewed and developed</li> </ul>	<ul> <li>Number of accountin g systems and financial regulation s reviewed</li> </ul>	All	All	All	All	All	All
	<ul> <li>Financial information and reports produced</li> </ul>	Number of reports produced	Monhl y-12 Quarterly- 4	Monhly-12 Quarterly- 4	Monh ly-12 Quarterly- 4	Monhly- 12 Quarterly-4	Monhly- 12 Quarterly-4	Monhly- 12 Quarterly-4
	<ul> <li>Capacity Building on public finance management for all PFM staff</li> </ul>	Number of employee s trained	25	25	25	25	25	25

Payments/requests/clai     ms processed	<ul> <li>Number of payment requests approved and processe d</li> </ul>	1,200	1,200 10min.	1,200 10min	<b>1,200</b> 10min	1,200 10min	<b>1,200</b> 10min
	• Time taken to process claims						
Chart of accounts     updated	<ul> <li>Number of new account codes either added to or modified</li> </ul>	All	All	All	All	All	All
Financial Statement     preparation and     coordination	<ul> <li>Public expenditu re reviews</li> </ul>	10	10	10	10	10	10
	Sector     expenditu     re reports	10	10	10	10	10	10
	<ul> <li>Financial statement s released</li> </ul>	1	1	1	1	1	1

	Implementation of IFMIS	Number	25	50		50	
		of officers trained in IFMIS and provided	20		75		75
		with working equipmen t	5 5	10 10	15 10	10 10	15 10
		<ul> <li>Number of offices linked to IFMIS</li> </ul>					
		<ul> <li>Number of automate d backups and security solutions in place</li> </ul>					
Sub Program	nme. 4.2 Procurement						
Procureme nt and Supplies Manageme	<ul> <li>Enhanced procurement practices</li> </ul>	County     Procurem     ent plans     in place					
nt		<ul> <li>Projects accomplis hed to improve on absorptio n rate of</li> </ul>					

Sub Program	nme. 4.3 Risk Assurance	developm ent budget					
Internal Audit Unit	Risk based Audits, institutional risk management policy framework rolled out,	<ul> <li>Number of audit reports; number of departme nts implemen ting institution al risk managem ent policy framewor k</li> </ul>	4	4	4	4	4
	<ul> <li>Information systems audits undertaken</li> </ul>	<ul> <li>Number of officers trained in informatio n systems audits and number of audits done</li> </ul>	4	4	4	4	4

Value for money audits	<ul> <li>Number of value for money audits done</li> </ul>	1	1	1	1	1
Audit committee set up and trained on regulations	<ul> <li>Number of audit committe e members trained, training manuals and regulation s establishe d</li> </ul>	30 <sup>th</sup> ,Sept,20 17	30 <sup>th</sup> ,Sept,20 18	30 <sup>th</sup> ,Sept,20 19	30 <sup>th</sup> ,Sept,20 18	30 <sup>th</sup> ,Sept,20 19

#### VOTE: COUNTY ASSEMBLY

#### PART A: Vision

To be anAssembly that is renowned for the exercise of the Constitutional mandate in a transparent manner to the satisfaction of citizens in Kenya.

#### PART B: Mission

To represent the people of Kwale at all levels of decision making in the County government through effective legislation, optimum use of resources and inclusive consultation.

#### PART C. Performance Overview and Background for Programme Funding

The County Assembly of Kwale consists of the Members of County Assembly (MCAs) and the Speaker, the County Assembly Service Board (CASB) and the Administration wing under the office of the Clerk. For the purpose of seamless flow of operations, five subordinate staff who initially served on temporary basis were fully absorbed as employees of county assembly Service Board.

In terms of its constitution, the Assembly did vet Key personnel before recommending to the County Executive for appointment and employment.

During the 2016/17 half year period, recurrent expenditure amounted to **Kshs 129,680,714.00** and development expenditure was Kshs79,367,223.00. This represent absorption rates of 26.32 percent and 31.54 percent for recurrent and development expenditures respectively. One hundred twenty four million composed of payments for pending bills brought forward from previous year's budget. The county assembly has been grappling with the challenge caused by CRA ceilings in implementation of its key mandate. The National Treasury has been realizing funding to the counties on a monthly basis and the flow has not been regular for the past six months. This too has resulted in low absorption rate of the annual budget. The construction of the county assembly complex kicked off and the project is at an advanced level.

PART D. Programme Objectives/ Overall Outcome

Programme 1: Legislation, Oversight and Representation

#### **Programme Objectives:**

1) To enhance efficient and effective service delivery to the residence of Kwale County.

Programme	Approved Estimates FY2016/17	Approved supplementary Estimates	Approved Estimates	Projected Estimates				
		FY2016/17	FY2017/18	FY 2018 /2019	FY2019/20			
Programme: Legislation, Oversight a	nd Representation							
SP 1: Legislation, oversight and representation	271,931,890	243,521,816	298,630,860	328,493,945.74	361,343,340.31			
SP 2: Administration and support services	556,230,791	584,640,864	462,010,055	508,211,060.01	559,032,166.01			
Total Expenditure for Prog 1	828,162,681.00	828,162,680.64	760,640,914.31	836,705,005.74	920,375,506.32			

## PART E: Summary of Expenditure by Programme, 2016/17 – 2018/19 (Kshs)

## Part F: Summary of Expenditure by Vote and Economic Classification FY2016/17- 2018/19 (KShs)

Expenditure Classification	Estimates 2016/17	Approved Supplementary EstimatesFY2016/17	Approved Estimates	Projected Estimates	
			FY2017/18	FY2018/19	FY2019/20
Current Expenditure	497,984,221.37	609,913,641.37	598,201,030.31	658,021,133.34	723,823,246.68
Compensation to Employees	226,052,331.44	215,782,543.15	301,070,396.43	331,177,436.07	364,295,179.68
Use of goods and services	271,931,889.93	394,131,098.22	297,130,633.88	326,843,697.27	359,528,066.99
Current transfers				0.00	0.00
Capital Expenditure	330,178,459.27	218,249,039.27	162,439,884.00	178,683,872.40	196,552,259.64
Acquisition of Non- financial Assets					

Capital Transfers to Government Agencies					
Other Development	330,178,459.27	218,249,039.27	162,439,884.00	178,683,872.40	196,552,259.64
Total Expenditure of Vote	828,162,680.64	828,162,680.64	760,640,914.31	836,705,005.74	920,375,506.32

PART G: Summary of Expenditure by Programme, Sub Programme and Economic Classification

Expenditure Classification	Estimates FY 2016/17	Approved Supplementary FY Estimates 2016/17	Approved Estimates FY 2017/18	Projected Estimates		
				FY <b>2018/19</b>	FY <b>2019/20</b>	
Programme: Legislation, Ove	rsight and Representa	tion				
Current Expenditure	497,984,221.37	609,913,641.37	598,201,030.31	658,021,133.34	723,823,246.68	
Compensation to Employees	226,052,331.44	215,782,543.15	301,070,396.43	331,177,436.07	364,295,179.68	
Use of goods and services	271,931,889.93	394,131,098.22	297,130,633.88	326,843,697.27	359,528,066.99	
Current transfers				0.00	0.00	
Capital Expenditure	330,178,459.27	218,249,039.27	162,439,884.00	178,683,872.40	196,552,259.64	
Acquisition of Non- financial Assets				0	0	
Capital Transfers to Government Agencies				0	-	
Other Development	330,178,459.27	218,249,039.27	162,439,884.00	178683872.4	196552259.6	

	000 400 000 04	000.400.000.04	700 040 044 04	000 705 005 74	000 075 500 00			
Total Expenditure of Vote	828,162,680.64	828,162,680.64	760,640,914.31	836,705,005.74	920,375,506.32			
Sub Programme 1: Legislation, Oversight and Representation								
Current Expenditure	247,115,920.00	243,521,816.44	298,630,859.76	328,493,945.74	361,343,340.31			
Compensation to Employees	146,490,164.00	146,706,357.61	208,401,507.03	229,241,657.73	252,165,823.51			
Use of goods and services	100,625,756.00	96,815,458.83	90,229,352.73	99,252,288.00	109,177,516.80			
Current transfers				0.00	0.00			
Capital Expenditure	0		0	0	0			
Acquisition of Non- financial Assets				0	0			
Capital Transfers to Government Agencies				0	0			
Other Development				0	0			
Total Expenditure Sp 1	247,115,920.00	243,521,816.44	298,630,859.76	328,493,945.74	361,343,340.31			
Sub Programme 2: General Ac	dministration and Sup	oport Services						
Current Expenditure	236,573,216.00	366,391,824.93	299,570,170.55	329,527,187.61	362,479,906.37			
Compensation to Employees	59,855,980.00	69,076,185.54	92,668,889.40	101,935,778.34	112,129,356.17			
Use of goods and services	176,717,236.00	297,315,639.39	206,901,281.15	227,591,409.27	250,350,550.19			
Current transfers				0.00	0.00			
Capital Expenditure	330,178,459.27	218,249,039.27	162,439,884.00	178,683,872.40	196,552,259.64			

Acquisition of Non- financial Assets				0	0
Capital Transfers to Government Agencies				0	0
Other Development	330,178,459.27	218,249,039.27	162,439,884.00	178683872.4	196552259.6
Total Exp. SP 2	566,751,675.27	584,640,864.20	462,010,054.55	508,211,060.01	559,032,166.01
Total Expenditure of Vote	813,867,595.27	828,162,680.64	760,640,914.31	836,705,005.74	920,375,506.32

Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) 2016/17	Target FY 2017/18	TargetFY 2018/19	TargetFY 2019/20
Programme 1: Overs	sight, Legislation	and Representation	on	·			
Outcome: Efficient a	and effective Pub	lic Service delivery	y to the Citizens of Kwa	ale County			
SP1.1:		Bills	No. of bills passed	30	20	12	12
		Committee reports	No. of committee reports tabled and adopted	40	32	32	32
Oversight,	County	Policies and Regulations	No. of policies and regulations enacted	30	26	15	15
Legislation and Representation	Assembly of Kwale	Ward Civic education meetings	No. of ward civic education meetings held	6	7	7	6

		Strategic plan	No. of strategic plans	1	1	0	0
		Annual plan	No. of annual plans	1	1	1	1
		Work plan	No, of work plans	4	4	4	4
	County	Staff Appraisal Plan	No. of staff appraised	36	42	42	42
	County Assembly of Kwale	Car loan and Mortgage scheme	No. of beneficiaries	34	26	16	34
SP:2 General Administration and		Capacity Building	No. of trainings conducted	Continuous	Continuous	Continuous	Continuous
Support services		Audit work plan	No. of audit reports	0	4	4	4
	Assembly complex	-	No. of certificates received for work certified	1	2	2	0
		Procurement Plan	No. of procurement Plans	1	1	1	1

### VOTE: COUNTY PUBLIC SERVICE BOARD

#### Introduction

This department has the following functions; Administration of Human resources in county public service, human resources planning and development, disciplinary control promotion of values and principles and staff rationalization.

#### Part A. Vision

Excellence in human resource administration, planning and development, and promotion of values and principles of public service

#### Part B. Mission

To formulate and implement policies, Programmes, and principles that create the best human resource practices towards a lean and effective public service.

### Part C. Performance Overview and Background for Programme(s) Funding

During the half year period 2016/2017, the department spent **Ksh15**, **362**,**344.00** on recurrent expenses which represent an absorption rate of **42.31** percentageof the funds allocated. The program which the board seeks resources to fund is Human resource planning and development, which will be implemented in three sub Programmes namely: Human resource Planning, transformation of service delivery, HR management and skills development.

### Part D: Programme Objectives/Overall Outcome

#### **Program: Human Resources Planning and Development**

**Objective**: To enact and implement policies that will ensure a lean and effective work force for efficient and effective service delivery.

Programme	Approved Estimates FY2016/2017	Approved supplementary FY estimates 2016/2017	Approved Estimates FY2017/18	Projected Estimates	
				FY2018/19	FY2019/20
Programme: Human Resources	Administration, Planning an	d Development	I	I	I
Sub Programme(SP)					
S.P 1: Administration and Planning Services	11,670,483.00	12,098,483.00	14,529,708.00	15,982,678.80	17,580,946.68
S.P 2: Personnel Services	23,295,131.41	22,605,131.41	24,459,887.90	26,905,876.69	29,596,464.36
S.P 3: Recruitment and placement	450,000.00	325,000.00	1,600,000.00	1,760,000.00	1,936,000.00
S.P 4: Promotion Of Values And Principles(Article 10 and 232of the constitution)	100,000.00	0.00	0.00	0.00	0.00
S.P 5: Disciplinary Control	300,000.00	300,000.00	1,300,000.00	1,430,000.00	1,573,000.00
S.P 6: Staff Rationalization	492,186.00	542,186.00	2,300,000.00	2,530,000.00	2,783,000.00
Total Expenditure of the Programme	36,307,800.41	35,870,800.41	44,189,595.90	48,608,555.49	53,469,411.04

Part E: Summary of Expenditure by Programmes, 2016/17 – 2018/19 (KShs.)

Expenditure Classification	Approved Estimates	Approved supplementary estimates	Approved Estimates	Projected Estir	nates
	FY2016/17	FY2016/2017	FY2017/18	FY2018/19	FY2019/20
Current Expenditure	36,307,800.41	35,870,800.41	44,189,595.90	48,608,555.49	53,469,411.04
Compensation to Employees	23,295,131.41	22,605,131.41	24,459,887.90	26,905,876.69	29,596,464.36
Use of goods and services	13,012,669.00	13,265,669.00	19,729,708.00	21,702,678.80	23,872,946.68
Current transfers					
Capital Expenditure			0.00	0.00	0.00
Acquisition of Non- financial Assets				0	0
Capital Transfers to Government				0	0
Agencies					
Other Development			0.00	0	0
Total Expenditure of Vote	36,307,800.41	35,870,800.41	44,189,595.90	48,608,555.49	53,469,411.04

#### Part F: Summary of Expenditure by Vote and Economic Classification (KShs.)

# Part G. Summary of Expenditure by Programme, Sub-Programme and Economic Classification (Kshs)

Expenditure Classification	Approved Estimates FY	Approved supplementary estimates FY	Approved Estimates FY	Projected Estimates	
	2016/17	2016/2017	2017/18	2018/19	2019/20
Programme 1: Human Resour	ce Planning And Development				•
Current Expenditure	36,307,800.41	35,870,800.41	44,189,595.90	48,608,555.49	53,469,411.04
Compensation to Employees	23,295,131.41	22,605,131.41	24,459,887.90	26,905,876.69	29,596,464.36
Use of goods and services	13,012,669.00	13,265,669.00	19,729,708.00	21,702,678.80	23,872,946.68
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0		0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	36,307,800.41	35,870,800.41	44,189,595.90	48,608,555.49	53,469,411.04
Sub-Programme 1: Administr	ation Services		1	1	•
Current Expenditure	11,670,483.00	12,098,483.00	14,529,708.00	15,982,678.80	17,580,946.68

Compensation to Employees					
Use of goods and services	11,670,483.00	12,098,483.00	14,529,708.00	15,982,678.80	17,580,946.68
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	11,670,483.00	12,098,483.00	14,529,708.00	15,982,678.80	17,580,946.68
Sub-Programme 2: Personnel S	ervices				I
Current Expenditure	23,295,131.41	22,605,131.41	24,459,887.90	26,905,876.69	29,596,464.36
Compensation to Employees	23,295,131.41	22,605,131.41	24,459,887.90	26,905,876.69	29,596,464.36
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	23,295,131.41	22,605,131.41	24,459,887.90	26,905,876.69	29,596,464.36
Sub Programme : Recruitment A	And Placement			-	
Current Expenditure	450,000.00	325,000.00	1,600,000.00	1,760,000.00	1,936,000.00
Compensation to Employees					
Use of goods and services	450,000.00	325,000.00	1,600,000.00	1,760,000.00	1,936,000.00

Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	450,000.00	325,000.00	1,600,000.00	1,760,000.00	1,936,000.00
Sub-Programme :Promotion C	Of Values And Principles(Article	10 and 232of the constitution)			
Current Expenditure	0.00		0.00	0.00	0.00
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	0.00		0.00	0.00	0.00
Sub-Programme: Disciplinary	Control				
Current Expenditure	300,000.00	300,000.00	1,300,000.00	1,430,000.00	1,573,000.00
Compensation to Employees					
Use of goods and services	300,000.00	300,000.00	1,300,000.00	1,430,000.00	1,573,000.00
Other Recurrent					
Capital Expenditure					

Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	300,000.00	300,000.00	1,300,000.00	1,430,000.00	1,573,000.00
Sub-Programme 6:Staff Ration	alization				
Current Expenditure	492,186.00	542,186.00	2,300,000.00	2,530,000.00	2,783,000.00
Compensation to Employees					
Use of goods and services	492,186.00	542,186.00	2,300,000.00	2,530,000.00	2,783,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	492,186.00	542,186.00	2,300,000.00	2,530,000.00	2,783,000.00
TOTAL EXPENDITURE OF VOTE	36,307,800.41	35,870,800.41	44,189,595.90	48,608,555.49	53,469,411.04

# Part H: Details of Staff Establishment by organization Structure (Delivery Unit)

DELIVERY UNIT	STAFF DET	AILS		BLISHMENT IN FY 16/17		EXPENDITURE ESTIMATES		
	Position Title	Job Group	Authorized	In Position	Actual FY2016/17	FY2017/18	FY2018/19	FY2019/20
Public Service Board	Chairperson		1	1	5206575			
	Members		5	5	21103500			
	Secretary		1	1	3302163.7			

Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2018/19

Programme 1: Human Resources Administration, Planning And Development

Outcome: Competent and motivated workforce for efficient and effective service delivery

Delivery	Key Outputs (KO)	Key Performance Indicators	Target	Target	Target	Target
Unit		(KPIs)	FY2016/17	FY2017/18	FY2018/19	FY2018/19
Sub-Program	nme 1: Administration and Planning	Services			I	
Public Service Board	<ul> <li>Develop strategic plan 2015 to 2018</li> <li>Personnel documents and other relevant safety storage</li> </ul>	<ul> <li>Strategic plan in place</li> <li>Safety policy on documents developed</li> </ul>	1 <sup>st</sup> July, 2016 30 <sup>th</sup> Sept,2016	1 <sup>st</sup> July, 2017 30 <sup>th</sup> Sept,2017	1 <sup>st</sup> July, 2018 30 <sup>th</sup> Sept,2017	1st July, 2019           30th           Sept,2018
Sub Program	nme 2 : Personnel Services					
Public Service Board	<ul> <li>Harmonization of salary scales</li> <li>Employees satisfaction</li> </ul>	<ul><li>Harmonized job groups</li><li>Employees satisfaction</li></ul>	30 <sup>th</sup> Sep,2016	30 <sup>th</sup> Sep,2017	30 <sup>th</sup> Sep,2018	30 <sup>th</sup> Sep,2019

	survey	report	30 <sup>th</sup> Sep,2016	30 <sup>th</sup> Sep,2017	30 <sup>th</sup> Sep,2018	30 <sup>th</sup> Sep,2019
Sub Progra	mme. 3 Recruitment and Placemen	t				
Public Service Board	<ul> <li>Recruitment of village elders and other staff cadres</li> <li>Revised schemes of service</li> <li>Promotion of officers</li> <li>Succession management</li> </ul>	<ul> <li>Number of officers recruited</li> <li>Number of revised schemes approved</li> <li>Number of officers promoted</li> <li>Number of officers redeployed</li> </ul>	30 <sup>th</sup> Sep,2016 100% 31 <sup>st</sup> Dec,2016 31 <sup>st</sup> Dec,2016	30 <sup>th</sup> Sep,2017 100% 31 <sup>st</sup> Dec,2017 31 <sup>st</sup> Dec,2017	30 <sup>th</sup> Sep,2018 100% 31 <sup>st</sup> Dec,2018 31 <sup>st</sup> Dec,2018	30 <sup>th</sup> Sep,2019 100% 31 <sup>st</sup> Dec,2019 31 <sup>st</sup> Dec,2019
Sub Progra	mme. 4: Promotion of National Val	ues and Principles (Article 10 & 232	2 of the Constitution,	2010)		
Public Service Board	<ul> <li>Sensitization of the count public service</li> <li>Monitoring and Evaluation of officers service</li> </ul>	sensitized	25% by 30 <sup>th</sup> ,Sept,2016 4 quarterly reports	75% 4 quarterly reports	100% 4 quarterly reports	100% 4 quarterly reports
Sub Progra	mme 5: Disciplinary Control					
Public Service Board	<ul> <li>Formulation of a disciplinary policy</li> <li>Hearing proceedings of disciplinary cases</li> </ul>	<ul> <li>Disciplinary policy in place</li> <li>Number of disciplinary cases handled</li> </ul>	30 <sup>th</sup> Sep,2015 100% by 31 <sup>st</sup> Dec,2016	30 <sup>th</sup> Sep,2017 100% by 31 <sup>st</sup> Dec ,2017	30 <sup>th</sup> Sep,2018 100% by 31stDec,2018	30 <sup>th</sup> Sep,2019 100% by 31 <sup>st</sup> Dec,2019
Sub Progra	mme. Staff Rationalization		1	1		

Public Service Board	•	CARPS review report	•	Staff rationalization report Number of Staff upgraded	30 <sup>th</sup> Sep,2016	30 <sup>th</sup> Sep,2017	30 <sup>th</sup> Sep,2018	30 <sup>th</sup> Sep,2019
Doard	•	Staff redeployment		/promoted	25%	25%	25%	25%

#### **VOTE: AGRICULTURE, LIVESTOCK AND FISHERIES**

#### Part A. Vision

An innovative commercially oriented and modern agriculture, livestock development and fisheries department

#### Part. B. Mission

To improve livelihoods of Kwale citizens through promotion of competitive agriculture and innovative research, sustainable livestock and fisheries development

#### Part C. Performance Overview and Background for Programme(s) Funding

This department comprises of three major units namely crop production, livestock development and fisheries promotion. In an attempt towards attaining food security, commercialized agriculture, livestock and fisheries improvement, the department made notable achievements namely; Provision of tractors to farmers, Procuring and distributing farm inputs, Beef and dairy cattle, dairy and meat goat improvement, Animal breeding and Fisheries promotion.

During the half year period 2016/17, the department's expenditure on recurrent items and development projects was **KShs 62,127,036** and **KShs31,160,249** respectively. Compared to budget allocations, the expenditures represented absorption rates of 36.82 percent and 16.42 percent for recurrent items and development expenses respectively.

During the 2015/16- 2017/18 MTEF period, the priority areas geared for funding include increasing agricultural productivity through input provision Programme, mechanized agriculture, irrigation agriculture, improved animal breeding and artificial insemination, improving market access through market infrastructure development and value addition in livestock products and establishment of food processing plants.

#### Part. D. Programmes Objectives/ Overall Outcome

### Programme 1: General Administration, Planning and Support Services

**Objective:** To ensure efficient and effective services to county divisions/ units, other departments, organizations and the general public.

#### **Programme 2: Crop Production and Management**

**Objective:** To enhance agricultural productivity to attain food security and improve household's incomes.

### **Programme 3: Livestock Development and Management**

**Objective:** To promote livestock production and improve on livestock products and by- products to ensure food security for the citizens.

#### Programme 4: Fisheries Development

**Objective:** To improve fish production for income generation, employment creation and enhanced food security.

#### PARTE:Summary of Expenditure by Programmes, 2016/17 – 2019/20 (KShs)

Programme	Approved Estimates FY 2016/167	Approved Supplementary FYEstimates 2016/2017	Approved Estimates FY 2017/18	Projected Estimates	
	2010/10/	1 1 LStimates 2010/2017	F I 2017/10	FY2018/19	FY 2019/20
Programme 1: General Administration	Planning and Support Service	es			
SP 1. 1 Personnel Services	123,739,206.75	123,739,206.75	129,926,167.09	142,918,783.80	157,210,662.18
SP 1. 2. Administration and Support Services	76,141,208.60	50,210,887.84	49,101,677.40	54,011,845.14	59,413,029.65
Total Expenditure of Programme 1	199,880,415.35	173,950,094.59	179,027,844.49	196,930,628.94	216,623,691.83
Programme 2:Crop Development and	Management				
SP 2. 1: Crop Production and Food Security	43,529,090.91	34,420,000.00	53,130,000.00	58,443,000.00	64,287,300.00

SP 2. 2: Agricultural extension, Research and Training	2,440,000.00	2,670,000.00	4,815,000.00	5,296,500.00	5,826,150.00
S.P 2.3: Farm Land Utilization , Mechanization and Crop Storage	24,000,000.00	31,000,000.00	26,400,000.00	29,040,000.00	31,944,000.00
Total Expenditure of Programme 2	69,969,090.91	68,090,000.00	84,345,000.00	92,779,500.00	102,057,450.00
Programme 3: Livestock Development And N	lanagement				
SP 3.1: Dairy and Meat Production	3,150,000.00	2,850,000.00	27,430,000.00	30,173,000.00	33,190,300.00
S.P 3.2 : Value Addition of Livestock and Livestock Products	20,000,000.00	18,000,000.00	13,000,000.00	14,300,000.00	15,730,000.00
S.P 3.3 : Livestock Disease control	40,660,000.00	32,460,000.00	33,057,810.21	36,363,591.23	39,999,950.35
Total Expenditure of Programme 3	63,810,000.00	53,310,000.00	73,487,810.21	80,836,591.23	88,920,250.35
Programme 4: Fisheries Development					
SP 4.1 : Fish Production Management	6,235,000.00	5,735,000.00	2,985,000.00	3,283,500.00	3,611,850.00
S.P 4.2 : Value Addition and Marketing	18,641,624.15	18,641,624.15	12,500,000.00	13,750,000.00	15,125,000.00
Total Expenditure of Programme 4	24,876,624.15	24,376,624.15	15,485,000.00	17,033,500.00	18,736,850.00
Total Expenditure of Vote	358,536,130.41	319,726,718.74	352,345,654.70	387,580,220.17	426,338,242.19

# PART F :Summary of Expenditure by Vote and Economic Classification (KShs)

Programme	Approved Estimates FY2016/167	Approved Supplementary Estimates FY2016/2017	Approved Estimates FY2017/18	Projected Estimates	
			F 1 2017/10	FY2018/19	FY2019/20
Current Expenditure	168,731,314.00	189,461,314.00	177,598,977.30	195,358,875.03	214,894,762.53
Compensation to Employees	123,739,206.75	123,739,206.75	129,926,167.09	142,918,783.80	157,210,662.18
Use of goods and services	44,992,107.25	65,722,107.25	47,672,810.21	52,440,091.23	57,684,100.35
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	189,804,816.41	132,674,495.65	174,746,677.40	192,221,345.14	211,443,479.65
Acquisition of Non-Financial Assets					
Capital Transfers to Government Agencies					
Other Development	189,804,816.41	132,674,495.65	174,746,677.40	192,221,345.14	211,443,479.65
Total Expenditure of Vote	358,536,130.41	322,135,809.65	352,345,654.70	387,580,220.17	426,338,242.19

Expenditure classification	Approved Estimates	Approved Supplementary Estimates	Estimates 2017/18	Projecte	d Estimates
	FY2016/167	FY2016/2017		FY2018/19	FY2019/20
Programme 1: General Admin	istration, Planning and Suppor	t Services	·	·	
Current Expenditure	199,880,415.35	175,250,094.59	138,531,167.09	152,384,283.80	167,622,712.18
Compensation to Employees	123,739,206.75	123,739,206.75	129,926,167.09	142,918,783.80	157,210,662.18
Use of goods and services	76,141,208.60	51,510,887.84	8,605,000.00	9,465,500.00	10,412,050.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure			40,496,677.40		
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development			40,496,677.40		
Total Expenditure	199,880,415.35	175,250,094.59	179,027,844.49	152,384,283.80	167,622,712.18
Sub-Programme 1.1: Personn			-		
Current Expenditure	123,739,206.75	123,739,206.75	129,926,167.09	142,918,783.80	157,210,662.18
Compensation to Employees	123,739,206.75	123,739,206.75	129,926,167.09	142,918,783.80	157,210,662.18
Use of goods and services					
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure					0
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	123,739,206.75	123,739,206.75	129,926,167.09	142,918,783.80	157,210,662.18
Sub-Programme 1.2: Adminis					
Current Expenditure	76,141,208.60	51,510,887.84	8,605,000.00	9,465,500.00	10,412,050.00
Compensation to Employees					
Use of goods and services	76,141,208.60	51,510,887.84	8,605,000.00	9465500	10412050
Current Transfers Govt.					
Agencies					

# PART G :Summary of Expenditure by Programme, Sub-Programme and Economic Classification (KShs)

Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development					
Total Expenditure	76,141,208.60	51,510,887.84	8,605,000.00	9,465,500.00	10,412,050.00
Sub-Programme 1.3: Administrat					
Current Expenditure	0.00	0.00	0.00	0.00	0.00
Compensation to Employees					
Use of goods and services	0.00	0.00	0.00	0	0
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure			40,496,677.40		
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development			40,496,677.40		
Total Expenditure	0.00	0.00	40,496,677.40	0.00	0.00
Sub-Programme 2.1: Crop Produc	tion and Food Security				
Current Expenditure	21,060,000.00	0.00	30,845,000.00	33,929,500.00	37,322,450.00
Compensation to Employees					
Use of goods and services	21,060,000.00	0.00	30,845,000.00	33,929,500.00	37,322,450.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	37,909,090.91	0.00	53,500,000.00	58,850,000.00	64,735,000.00
Acquisition of Non-Financial					· · ·
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	37,909,090.91	0.00	53,500,000.00	58,850,000.00	64,735,000.00
Total Expenditure	58,969,090.91		84,345,000.00	92,779,500.00	102,057,450.00
Sub-Programme 2.2: Agricultural	Extension, Research and Training				
Current Expenditure	2,440,000.00	2,670,000.00	1,815,000.00	1,996,500.00	2,196,150.00

Compensation to Employees					
Use of goods and services	2,440,000.00	2,670,000.00	1,815,000.00	1,996,500.00	2,196,150.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	-		3,000,000.00	3,300,000.00	3,630,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt.					
Agencies					
Other Development			3,000,000.00	3,300,000.00	3,630,000.00
Total Expenditure	2,440,000.00	2,670,000.00	4,815,000.00	5,296,500.00	5,826,150.00
Sub-Programme 2.3: Farm Land Uti	lization, Mechanization and Crop Stor	age			
Current Expenditure	24,000,000.00	31,000,000.00	26,400,000.00	29,040,000.00	31,944,000.00
Compensation to Employees					
Use of goods and services	24,000,000.00	31,000,000.00	26,400,000.00	29,040,000.00	31,944,000.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	0.00		0.00	0.00	0.00
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	0.00		0.00	0.00	0.00
Total Expenditure	24,000,000.00	31,000,000.00	26,400,000.00	29,040,000.00	31,944,000.00
Programme 3: Livestock Manageme					
Current Expenditure	12,310,000.00	12,310,000.00	5,237,810.21	5,761,591.23	6,337,750.35
Compensation to Employees					
Use of goods and services	12,310,000.00	12,310,000.00	5,237,810.21	5,761,591.23	6,337,750.35
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	51,500,000.00	41,000,000.00	68,250,000.00	75,075,000.00	82,582,500.00
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					

Other Development	51,500,000.00	41,000,000	.00 68,250,000.00	75,075,000.00	82,582,500.00
Total Expenditure	63,810,000.00	53,310,000	.00 73,487,810.21	80,836,591.23	88,920,250.35
Sub-Programme 3.1: Dairy and	d Meat Production	· · · ·		· · ·	
Current Expenditure	3,150,000.00	12,310,000	.00 27,430,000.00	30,173,000.00	33,190,300.00
Compensation to Employees					
Use of goods and services	3,150,000.00	12,310,000.00	27,430,000.00	30,173,000.00	33,190,300.00
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	-		-	-	-
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	0			0	0
Total Expenditure	3,150,000.00	12,310,000.00	27,430,000.00	30,173,000.00	33,190,300.00
Sub-Programme 3.2: Value Ad	dition of Livestock and Livest	ock Products			
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	20,000,000.00		13,000,000.00	14,300,000.00	15,730,000.00
Acquisition of Non-Financial					
Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	20,000,000.00		13,000,000.00	14,300,000.00	15,730,000.00
Total Expenditure	20,000,000.00		13,000,000.00	14,300,000.00	15,730,000.00
Sub-Programme 3.3: Livestoc				-	
Current Expenditure	9,160,000.00	9,460,000.00	3,057,810.21	3,363,591.23	3,699,950.35
Compensation to Employees					
Use of goods and services	9,160,000.00	9,460,000.00	3,057,810.21	3,363,591.23	3,699,950.35
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	31,500,000.00	29,500,000.00	30,000,000.00	33,000,000.00	36,300,000.00

Capital Expenditure	20,641,624.15	0.00	12,500,000.00	13,750,000.00	15,125,000.00
Use of goods and services					
Compensation to Employees					
Current Expenditure					
Sub-Programme 4.2: Value Addi	tion and Marketing				
Total Expenditure	4,235,000.00		2,985,000.00	3,283,500.00	3,611,850.00
Other Development					
Acquisition of Non-Financial Assets					
Capital Expenditure					
Other Recurrent					
Agencies					
Current Transfers Govt.					
Use of goods and services	4,235,000.00		2,985,000.00	3,283,500.00	3,611,850.00
Compensation to Employees					
Current Expenditure	4,235,000.00		2,985,000.00	3,283,500.00	3,611,850.00
Sub- Programme 4.1: Fish Produ					
Total Expenditure	24,876,624.15	19,735,000.00	15,485,000.00	17,033,500.00	18,736,850.00
Other Development	18,641,624.15	14,000,000.00	12,500,000.00	13,750,000.00	15,125,000.00
Agencies					
Capital Transfers to Govt.					
Assets					
Acquisition of Non-Financial			, ,	-,,,	-, -,
Capital Expenditure	18,641,624.15	14,000,000.00	12,500,000.00	13,750,000.00	15,125,000.00
Other Recurrent					
Agencies					
Current Transfers Govt.	-,,		_,,	-,,••••••	-,,-
Use of goods and services	6,235,000.00	5,735,000.00	2,985,000.00	3,283,500.00	3,611,850.00
Compensation to Employees	-,,	-,,	_,,	-,,	-,,
Current Expenditure	6,235,000.00	5,735,000.00	2,985,000.00	3,283,500.00	3,611,850.00
Programme 4: Fisheries Develop	, ,	00,000,000.00	00,007,010.21	00,000,001.20	00,000,000.00
Total Expenditure	40.660.000.00	38,960,000.00	33,057,810.21	36,363,591.23	39,999,950.35
Other Development	31,500,000.00	29,500,000.00	30,000,000.00	33,000,000.00	36,300,000.00
Capital Transfers to Govt. Agencies					
Assets					
Acquisition of Non-Financial					

Acquisition of Non-Financial Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	20,641,624.15		12,500,000.00	13,750,000.00	15,125,000.00
Total Expenditure	20,641,624.15	0.00	12,500,000.00	13,750,000.00	15,125,000.00
Total Expenditure of Vote	347,536,130.41	248,295,094.59	352,345,654.70	343,033,875.03	377,337,262.53

# Part H. Details of Staff Establishment by Organization Structure (Delivery Unit)

DELIVERY UNITS	STAFF DETAILS		STAFF ESTABLISH	MENT FY 2016/17	EXPENDITU	RE ESTIMATES	8	
	Position	J/G	Authorized	In Position	Actual FY 2015/16	<b>FY</b> 2016/17	<b>FY</b> 201718	<b>FY</b> 2018/19
Administration	CEC Member	Т	1	1				
	Chief Officer	S	1	1				
Crop Development	Director	R	1	1				
	Deputy Directors	Q	2	2				
	Sub County agricultural officers	Р	4	4				
	Deputy Sub county agricultural officers	N	4	4				
	Ward agriculture officer	М	20	20				
	Deputy Ward agriculture officer	М	20	21				
Fisheries Development	County Director of Fisheries	R	1	1				
	Deputy County Director of Fisheries	Q	1	1				
	Sub County Fisheries Officer	Р	4	4				
	Deputy Sub County Fisheries Officer	N	4	4				
	Ward Fisheries Officer	М	12	16				
Livestock	County Director of							
Development	Livestock	R	1	0				

DELIVERY UNITS	STAFF DETAILS		STAFF ESTABLISH	IMENT FY 2016/17	EXPENDITU	IRE ESTIMATES	S	
	Position	J/G	Authorized	In Position	Actual FY 2015/16	<b>FY</b> 2016/17	<b>FY</b> 201718	<b>FY</b> 2018/19
	Deputy County Director							
	of Livestock Production	Q	1	2				
	Deputy County Director							
	of Veterinary services	Q	1	1				
	Sub County Livestock							
	Officer	Р	4	4				
	Deputy Sub County Livestock Production							
	Officer	Ν	4	4				
	Deputy Sub County	Ν						
	Veterinary Officer		4	4				
	Ward Livestock		20	12				
	Production officer	М						
			20	10				
	Ward Veterinary Officer	М						
	Ward Meat Inspectors	М	15	13				
Agricultural Training	Principal ATC	Q	1	1				
Centre (ATC)	Deputy Principal ATC	Р	1	1				
	Farm Manager	Ν	1	1				
	Crops Officer	М	1	0				
	Livestock Officer	М	1	0				
Agricultural	AMS Manager	Q	1	1				
Mechanization	Deputy Manager	Р	1	1				
Services (AMS)	Field Supervisor	N	1	1				
	Workshop Engineer	Ν	1	1				
	Plant Operator	М	4	2				
	Workshop Technician	М	2	0				

Programme	Delivery Unit	Key Output (KOs)	Key Performance Indicator	Targets Baseline FY 2016/17	Targets FY 2017/18	TargetsFY 2018/19	Targets FY 2019/20
		ation, Planning and S					
		e service delivery to		1		[	
SP 1.1:	Chief Officer	Staff training	No of Skills and				
Personnel		needs	competencies				
Services		assessment,	developed,				
		Staff	No of staff				
			trainings done	4	4	4	4
SP 1.2:	Chief officer	Strategic Plan	Strategic plan	1 (30 <sup>th</sup> Sept),	1	1	1
Administration		2015-2018,	developed,	4			
and planning		Service charter,	Service charter	1			4
support		Annual work plans	developed, annual			1	1
services			work plans	4			
Dr. a	) Yean Davidanmar	t and Management	developed.	I			
•	ased crop produ	nt and Management					
SP 2.1: Crop	CDA	Acreage under	Yields per acre	Increase per acre	Increase per acre	Increase per acre	Increase per acre
Production and		food production,		from current 13	from current 15	from current 20	from current 25
Food Security		acreage under		bags to 15 bags	bags to 20 bags	bags to 25 bags	bags to 30 bags
-		cash crop					
		production,					
		Acreage under					
		irrigation					
SP 2.2:	CDA	Farmers trainings	No of trainings	12	12	12	12
Agricultural		done,	done,				
extension,		Research and	No of research				
research and		extension	and extension	4	4	4	4
training		programs	programs done,				
		established,	no of farms				
		demonstration	initiated.				
		farms initiated/					
0000 -				4	4	4	4
SP 2.3: Farm	CDA	Acreage under	No of farms	3,000 acres			

# Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery Unit	Key Output (KOs)	Key Performance Indicator	Targets Baseline FY 2016/17	Targets FY 2017/18	TargetsFY 2018/19	Targets FY 2019/20
land utilization,		mechanized agri,	cultivated,				
mechanization		Crop granaries	No of granaries				
and crop		established	established.				
storage							
	_ivestock Develo ased livestock p	pment and Manager roduction	nent				
SP 3.1 Dairy and Meat production	CDLP	Improved cattle breads, Improved goat breads,	No of improved cattle breads, No of goat breads, No of poultry	60	75	100	120
		Improved poultry breads,	breads. No of ltrs of milk	60	75	90	105
		Improved milk production, Improved meat production, Improved egg production, Livestock farmers trained	produced per cattle/ goat, No of kgs of meat produced per cattle/ goat, No of eggs produced per poultry, No of farmers trained.	60	75	90	105
SP 3.2 Value addition of livestock and		Slaughter houses established, Processing plants	No of slaughter houses	20	20	20	20
livestock products		established		1	2	3	4
SP 3.3 Livestock Disease		Percentage of Animals vaccinated,	% of animals vaccinated,	50	75	100	100

Programme	Delivery Unit	Key Output (KOs)	Key Performance Indicator	Targets Baseline FY 2016/17	Targets FY 2017/18	TargetsFY 2018/19	Targets FY 2019/20
Control		Dips constructed/ rehabilitated, disease surveillance done,	No of dips constructed/ rehabilitated, No of surveillance	20	20	20	20
		Livestock farmers	reports done, No of farmers trained, No of M&E visits	4	6	8	10
		trained, M&E visits held	held	200	500	1,000	2,000
				4	6	8	10
	isheries Develo ased food produ						
SP 4.1: Fish production	CDF	Fish farmers trained,	No of farmers trained, No of fish	200	500	1,000	2,000
Management		Fish ponds constructed/ rehabilitated,	ponds constructed/ rehabilitated, no of	100	150	200	250
		Fishing equipment provided,	equipment provided. No of Landing sites established/	3	7	15	20
		Establishment of fish landing sites	reclaimed.	4	6	8	10
SP 4.2: Value addition and marketing		Value addition trainings held,	No of farmers trained on value addition,	50	100	150	200
		Fish storage and processing plants established.	No of plants established.	4	6	8	10

# VOTE: EDUCATION, RESEARCH AND HUMAN RESOURCE DEVELOPMENT

#### Introduction

The mandate of the department of Education, Research and Human Resource Development is early childhood development education and youth training.

### Part A. Vision

An excellent education and training provider on Early Childhood Development Education and Youth development

### Part B. Mission

To offer quality Early Childhood Development Education and youth training and empowerment

# Part C. Performance Overview and Background for Programme(s) Funding

The department of Education, research, and human resource development registered significant achievements in the period 2013/14 to three quarter year 2015/16. These achievements include: Construction of 83 ECDE centers, construction and upgrading of 13 twin workshop blocks, 77 modern sets of art and play equipment were provided in 20 ECDE centers, Instructional materials provided in 100 ECDE centers, Tools and equipment supplied to 30 youth polytechnics, 15 co-curriculum activities for youth polytechnics and Quality assurance assessments ECDEs & youth polytechnics were conducted. KShs 710,000,000 Million bursary was disbursed to 36, 968 needy students. During the period under review, the department spent Ksh.75, 931,440.00 on recurrent items and KSh.316, 396,807.00 on development. This represent absorption rates of **39.39** percent and **39.40** percent for recurrent and development expenditures respectively.

# Part D: Programme Objectives/Overall Outcome

Programme 1: General Administration, Planning and Support Services **Objective:** To provide efficient and effective services to departments, divisions and the general public

Programme 2: Early childhood development and Education **Objective:** To improve access to quality pre-primary education to all children in the county

# Programme 3: Youth training and development

Objective: To empower the youth in technical, vocational and entrepreneurship knowledge and skills

# Programme 4: Scholarship and Bursary

Objective: To improve the standards of education and ensure sustainable human capital development for economic transformation of the county

# Part E: Summary of Expenditure by Programs, FY2016/17 – 2018/19 (KShs)

Approved Estimates FY 2016/17	Approved Supplementary Estimates FY 2016/17	Approved Estimates FY2017/18	Projected I	Estimates
			FY <b>2018/19</b>	FY <b>2019/20</b>
ministration, Planning a	and Support Services			
199,500,556.47	199,500,556.47	254,044,369.00	279,448,805.90	307,393,686.49
386,502,479.28	285,536,396.98	424,181,766.74	466,599,943.41	513,259,937.76
586,003,035.75	485,036,953.45	678,226,135.74	746,048,749.31	820,653,624.25
ood Development and E	ducation			
14,870,000.00	52,370,000.00	61,129,851.00	67,242,836.10	73,967,119.71
424,770,706.00	387,770,706.00	422,390,940.00	464,630,034.00	511,093,037.40
439,640,706.00	440,140,706.00	483,520,791.00	531,872,870.10	585,060,157.11
	FY 2016/17 ministration, Planning a 199,500,556.47 386,502,479.28 586,003,035.75 ood Development and E 14,870,000.00 424,770,706.00	FY 2016/17         Supplementary Estimates FY 2016/17           ministration, Planning and Support Services           199,500,556.47           199,500,556.47           386,502,479.28           285,536,396.98           586,003,035.75           485,036,953.45           0od Development and Education           14,870,000.00           424,770,706.00           387,770,706.00	FY 2016/17         Supplementary Estimates FY 2016/17         Estimates FY2017/18           ministration, Planning and Support Services         199,500,556.47         199,500,556.47         254,044,369.00           386,502,479.28         285,536,396.98         424,181,766.74           586,003,035.75         485,036,953.45         678,226,135.74           ood Development and Education         14,870,000.00         52,370,000.00         61,129,851.00           424,770,706.00         387,770,706.00         422,390,940.00         1422,390,940.00	FY 2016/17         Supplementary Estimates FY 2016/17         Estimates FY2017/18           ministration, Planning and Support Services         FY2018/19           199,500,556.47         199,500,556.47         254,044,369.00         279,448,805.90           386,502,479.28         285,536,396.98         424,181,766.74         466,599,943.41           586,003,035.75         485,036,953.45         678,226,135.74         746,048,749.31           ood Development and Education         14,870,000.00         52,370,000.00         61,129,851.00         67,242,836.10           424,770,706.00         387,770,706.00         422,390,940.00         464,630,034.00

Total Expenditure of Vote	1,555,488,601.75	1,464,722,519.45	1,748,114,560.36	1,902,026,016.40	2,092,228,618.04
Total Expenditure of Programme 4	400,000,000.00	400,000,000.00	419,000,000.00	440,000,000.00	484,000,000.00
S.P 4.2 : National School Convocation	0		0	0	0
SP 4.1 : Bursary Scheme	400,000,000.00	400,000,000.00	419,000,000.00	440,000,000.00	484,000,000.00
Programme 4: Scholarship	and Bursary Scheme				
Total Expenditure of Programme 3	129,844,860.00	139,544,860.00	167,367,633.62	184,104,396.98	202,514,836.68
S.P 3.2 : Infrastructure Development	122,000,000.00	129,000,000.00	157,537,633.62	173,291,397	190,620,537
SP 3.1: Administration Services	7,844,860.00	10,544,860.00	9,830,000.00	10,813,000	11,894,300

Total Expenditure of Vote	Approved Estimate FY <b>2016/17</b>	Approved Supplementary estimates FY 2016/17	Approved Estimates FY <b>2017/18</b>	Projected Estimates	
				FY <b>2018/19</b>	FY <b>2019/20</b>
Current Expenditure	236,850,556.47	676,750,556.47	1,168,185,986.74	311,958,651.40	343,154,516.54
Compensation to Employees	199,500,556.47	199,500,556.47	254,044,369.00	234,568,805.90	258,025,686.49
Use of goods and services	37,350,000.00	77,250,000.00	495,141,617.74	77,389,845.50	85,128,830.05
Current Transfers Govt. Agencies				0	0
Other Recurrent-Bursary					
		400,000,000.00	419,000,000.00	0	0
Capital Expenditure	1,320,638,045.28	787,971,962.98	579,928,573.62	1,167,870,000.00	1,284,657,000.00
Acquisition of Non- Financial Assets				0	0
Capital Transfers to Government Agencies				0	0
Other Development	1,320,638,045.28	787,971,962.98	579,928,573.62	1167870000	1284657000
Total Expenditure of Vote	1,557,488,601.75	1,464,722,519.45	1,748,114,560.36	1,479,828,651.40	1,627,811,516.54

Part F. Summary of Expenditure by Vote and Economic Classification (KShs.)

Part G: Summary of Expenditure by Programme, Sub-Programme and Economic Classification (KShs. Millions) FY 2016/17- 2018/19

Expenditure Classification	Approved Estimates FY2016/17	Approved Supplementary estimates FY2016/17	Approved Estimates FY 2017/18	Projected Estimate	S
				FY2018/19	FY2019/20
Programme 1: GENERAL ADMINIS	TRATION, PLANNING AND SUP	PORT SERVICES		•	
Current Expenditure	586,003,035.75	213,835,696.47	678,226,135.74	746,048,749.31	820,653,624.25
Compensation to Employees	199,500,556.47	199,500,556.47	254,044,369.00	279,448,805.90	307,393,686.49
Use of goods and services	386,502,479.28	14,335,140.00	424,181,766.74	466,599,943.41	513,259,937.76
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	-	271,201,256.98	0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development		271,201,256.98			
Total Expenditure	586,003,035.75	485,036,953.45	678,226,135.74	746,048,749.31	820,653,624.25
Sub Programme 1.1: Personnel Se	rvices			•	
Current Expenditure	199,500,556	199,500,556	254,044,369	279,448,806	307,393,686
Compensation to Employees	199,500,556.47	199,500,556.47	254,044,369.00	279,448,805.90	307,393,686.49
Use of goods and services				0	0
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	0		0	0	0
Acquisition of Non-Financial Assets				0	0
Capital Transfers to Govt. Agencies				0	0
Other Development				0	0
Total Expenditure	199,500,556	199,500,556	213,244,369	234,568,806	258,025,686
Sub Programme 1.2 Administration	n Services				

Current Expenditure	386,502,479.28	14,335,140	.00 424,181,766	.74 466,599,943.41	513,259,937.76
Compensation to Employees				0	0
Use of goods and services	386,502,479.28	14,335,140	.00 424,181,766	.74 466,599,943.41	513,259,937.76
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	0	271,201,256	.98	0 0	0
Acquisition of Non-Financial Assets				0	0
Capital Transfers to Govt. Agencies				0	0
Other Development		271,201,256	.98	0	0
Total Expenditure	386,502,479.28	285,536,396.98	424,181,766.74	466,599,943.41	513,259,937.76
Programme 2: EARLY CHILDHOOD	DEVELOPMENT AND EDUCAT	ION			
Current Expenditure	14,870,000.00	52,370,000.00	61,129,851.00	67,242,836.10	73,967,119.71
Compensation to Employees			-	0	0
Use of goods and services	14,870,000.00	52,370,000.00	61,129,851.00	67,242,836.10	73967119.71
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	424,770,706.00	387,770,706.00	422,390,940.00	464,630,034.00	511,093,037.40
Acquisition of Non-Financial Assets				0	0
Capital Transfers to Govt. Agencies				0	0
Other Development	424,770,706.00	387,770,706.00	422,390,940.00	464,630,034.00	511,093,037.40
Total Expenditure	439,640,706.00	440,140,706.00	483,520,791.00	531,872,870.10	585,060,157.11
Sub Programme 2.1 ECDE Infrastru	ucture Development	· · · ·			
Current Expenditure	0		61,129,851.00	67,242,836.10	73967119.71
Compensation to Employees				0	0
Use of goods and services			61,129,851.00	67,242,836.10	73,967,119.71
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	424,770,706.00	387,770,706.00	422,390,940.00	464,630,034.00	511,093,037.40
Acquisition of Non-Financial Assets				0	0
Capital Transfers to Govt. Agencies				0	0
Other Development	424,770,706.00	387,770,706.00	422,390,940.00	464,630,034.00	511,093,037.40

Total Expenditure	424,770,706.00	387,770,706.00	483,520,791.00	531,872,870.10	585,060,157.11
Sub Programme 2.2 Administratio	n Services		•		
Current Expenditure	14,870,000.00	52,370,000.00	0.00	0.00	0.00
Compensation to Employees				0	0
Use of goods and services	14,870,000.00	52,370,000.00	0	0	0
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	0		0	0	0
Acquisition of Non-Financial Assets				0	Ō
Capital Transfers to Govt. Agencies				0	0
Other Development				0	0
Total Expenditure	14,870,000.00	52,370,000.00	0.00	0.00	0.00
Programme 3. Youth Training and	Development	· · · · · · · · · · · · · · · · · · ·			
Current Expenditure	7,844,860.00	10,544,860.00	9,830,000.00	10,813,000.00	11,894,300.00
Compensation to Employees				0	0
Use of goods and services	7,844,860.00	10,544,860.00	9,830,000.00	10813000	11894300
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	122,000,000.00	129,000,000.00	157,537,633.62	173,291,396.98	190,620,536.68
Acquisition of Non-Financial Assets	,,			0	0
Capital Transfers to Govt. Agencies				0	0
Other Development	122,000,000.00	129,000,000.00	157,537,633.62	173291397	190620536.7
Total Expenditure	129,844,860.00	139,544,860.00	167,367,633.62	184,104,396.98	202,514,836.68
Sub Programme 3.1Youth Training	Infrastructure Development		•		
Current Expenditure	0		9,830,000.00	10,813,000	11,894,300
Compensation to Employees				0	0
Use of goods and services			9,830,000.00	10,813,000	11,894,300
Current Transfers Govt. Agencies				0	0
Other Recurrent				0	0
Capital Expenditure	122,000,000.00	129,000,000.00	157,537,633.62	173,291,396.98	190,620,536.68

Acquisition of Non-Financial Assets				0		0
Capital Transfers to Govt. Agencies				0		0
Other Development	122,000,000.00	129,000,000.00	157,537,633.62	2	173291397	190620536.7
Total Expenditure	122,000,000.00	129,000,000.00	167,367,633.62		184,104,396.98	202,514,836.68
Sub Programme 3.2 Administration	Services	·				
Current Expenditure	7,844,860.00	10,544,860.	.00	0.00	0.00	0.00
Compensation to Employees					0	0
Use of goods and services	7,844,860.00	10,544,860.	.00	0.00	0	0
Current Transfers Govt. Agencies					0	0
Other Recurrent					0	0
Capital Expenditure	0			0	0	0
Acquisition of Non-Financial Assets					0	0
Capital Transfers to Govt. Agencies					0	0
Other Development					0	0
Total Expenditure	7,844,860.00	10,544,860.	.00	0.00	0.00	0.00
Programme 4: Scholarship and Burs	sary Scheme					
Current Expenditure	0	400,000,000.	.00 419,000,00	00.00	460,900,000.00	506,990,000
Compensation to Employees					0	0
Use of goods and services					0	0
Current Transfers Govt. Agencies					0	0
Other Recurrent		400,000,000.	.00 419,000,00	00.00	460,900,000.00	506,990,000
Capital Expenditure	400,000,000.00	· · ·		0.00	0.00	0.00
Acquisition of Non-Financial Assets					0	0
Capital Transfers to Govt. Agencies					0	0
Other Development	400,000,000.00			0.00	0	0
Total Expenditure	400,000,000.00	400,000,000.	.00 419,000,00	00.00	460,900,000.00	506,990,000.00
Sub Programme 4.1 Bursary Schem	es	· · · · · · · · · · · · · · · · · · ·		•		
Current Expenditure	0	400,000,0	419,000	0,000	460,900,000	506,990,000
Compensation to Employees					0	0
Use of goods and services					0	0

Current Transfers Govt. Agencies				0	0
Other Recurrent		400,000,000.00	419,000,000.00	460,900,000	506,990,000
Capital Expenditure	400,000,000.00		0.00	0.00	0.00
Acquisition of Non-Financial Assets				0	0
Capital Transfers to Govt. Agencies				0	0
Other Development	400,000,000.00		0.00	0	0
Total Expenditure	400,000,000.00	400,000,000.00	419,000,000.00	460,900,000.00	506,990,000.00
Sub Programme 4.2 National Schoo	ol Convocation				
Current Expenditure	0		0	0	0
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0		0	0	0
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	0				
Total Expenditure	0				
TOTAL EXPENDITURE OF VOTE	1,555,488,601.75	1,464,722,519.45	1,748,114,560.36	1,922,926,016.40	2,115,218,618.04

DELIVERY UNIT	STAFF DETAILS		STAFF ESTABLISHMENT IN FY 2016/17		EXPENDITURE ESTIMATES (KSHS MILLIONS)				
	Position Title	JG	Authorized	In Post	Actual <b>FY</b> 2015/16	FY2016/17	FY2017/18	FY2018/19	
ADMIN	CEC	Т	1	1	3.65	3.65	4,02	4.43	
ADMIN	C.O	S	1	1	2.4	2.4	2.64	2,91	
ECDE	DIRECTOR ECDE	R	1	1	0.99	1.98	2.18	2.40	
YOUTH T	DIRECTOR YT	М	1	1	0.84	.84	0.93	1.03	
ECDE/YT	QASO	М	1	-	.21	.84	0.93	1.03	
ECDE	ECDE FIELD OFFICERS	К	14	4	1.48	5.18	5.70	6.23	
YT	YT FIELD OFFICERS	Κ	4	3	1.1	1.66	1.83	2.02	
ECDE	ECDE SUPERVISOR	Н	-	1	3.4	3.4	3.74	4.12	
YT	YT INSRUCTORS	Н	122	95	14.11	27.72	30.49	33.54	
ECDE	ECDE TEACHERS/CAREGIVERS	D	3200	192	31.14	36.30	39.93	43.92	
ECDE	ECDE TEACHERS/CAREGIVERS	A	-	359	40.15	61.00	67.1	73.81	
ECDE	ECDE TEACHERS		-	27	8.3	8.32	9.16	10.08	
ADMIN	DRIVERS	D	4	2	0.43	0.81	0.89	0.98	
ADMIN	SECRETARY	D	1	1	0.19	0.21	0.23	0.26	
YT	SUPPORT STAFF	D	27	27	2.70	5.40	5.94	6.53	
ECDE	ECDE WARD OFFICERS	J	20		-	-	-	-	

### Part H: Details of Staff Establishment by Organization Structure (Delivery Units)

Programme	Delivery unit	Key Outputs	Key Performance Indicators (KPIs)	Targets (Baseline FY2016/17)	Targets FY(2017/18)	Targets FY(2018/19)	Targets FY (2019/20)
Programme 1: Gene	eral Administration, P	lanning and Support S	Services			·	
Outcome: Efficient	and Effective service	deliverv					
SP 1.1: Personnel Services	Chief officer	Staff skills and competencies developed,	30 <sup>th</sup> September				
		Training needs assessment developed,	No of trainings held, No of staffs trained	4 4	4 4	4 4	4 4
		Performance reviews	No of performance review report	4	4	4	4
SP 1.2: Administration and Support Services		Strategic plan developed, Service charters developed, Service delivery improvements, M&E done,	Strategic plan developed, Service charter in place, Information dissemination boards No of M&E reports	30 <sup>th</sup> September Continuous	30 <sup>th</sup> September Continuous	30 <sup>th</sup> September	
				4	4	4	4
	y Childhood Educatio ed access to quality	n and Development pre- primary Education	'n	1	1	1	
SP 2.1: Administration Services	ECDE	Uji program in ECDE centres	% coverage of uji program, retention rates	Increase Uji program coverage from current 70 percent to 100 percent by	85	100	100

## Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery unit	Key Outputs	Key Performance Indicators (KPIs)	Targets (Baseline FY2016/17)	Targets FY(2017/18)	Targets FY(2018/19)	Targets FY (2019/20)
				2017			
SP 2.2: Infrastructural development		ECDE centres constructed/ rehabilitated,	No of ECDE centres constructed/ rehabilitated,	100	220	300	350
dorolopmont		ECDE centres equipped , Increased access to	No of ECDE centres fully equipped, Enrolment rates,	100	220	300	350
		ECDE, Quality assurance assessment reports, co- curriculum	Transition rates Quality assurance assessment reports, no of children under	72%	80%	90%	100%
		activities	co- curriculum activities by percent	4	6	8	12
				50%	60%	75%	80%
•	outh Training and Dev	velopment youth in entrepreneuria	l skills				
SP 3.1: Administration Services	CDYT						
SP 3.2: Infrastructural Development		YPs constructed/ rehabilitated, YPs equipped,	No of YPs constructed/ rehabilitated, no of	30	60	70	80
_ or or opinion		Increased access to youth training (skills)	YPs fully equipped, enrollment rates in	30	60	70	80
			YPs	2000	2500	3000	3500

Programme	Delivery unit	Key Outputs	Key Performance Indicators (KPIs)	Targets (Baseline FY2016/17)	Targets FY(2017/18)	Targets FY(2018/19)	Targets FY (2019/20)
Programme 4: Burs	ary						
Outcome: Improved	education standards	i					
SP 3.1: Scholarship	Administration	Scholarships	No of students	15000	20000	25000	30000
and Bursary		awarded, bursaries	benefitting, Amount				
Scheme		awarded	of funds disbursed,	220 M	400M	500M	550M
			Enrollment, Retention				
			and Transition rates	20%	40%	60%	75%

#### VOTE: MEDICAL AND PUBLIC HEALTH SERVICES

#### Introduction

The health sector is represented by the department of medical and public health. The mandate of the sector is to build progressive, responsive and sustainable technologically driven evidence- based and client- oriented health system for healthy and productive citizens in the county. Kwale County faces a high disease burden attributed to inadequate health workers, high disease incidences, inadequate medicines, inadequate health facilities and high prevalence of drugs and substance abuse.

Kwale County government has in the first years of devolution, invested substantive resources in this sector with the intention of developing and equipping health facilities to improve health services.

#### Part A. Vision

A functional health services department that contributes to holistic development in the county

#### Part B. Mission

To provide effective and efficient health care services for a healthy and productive county population for sustainable development.

#### Part C. Performance Overview and Background for Programme(s) Funding

During the period under review, the sector spent KShs465,944,558 on recurrent expenses and KShs134,313,816 on development expenses. This represent absorption rates of 44.47 percent and 14.30 percent for recurrent and development expenditures respectively.

During the MTEF period 2017- 2020, the sector is seeking funds to finance the following Programmes, community health Programme by facilitating and equipping community health workers, promotion of public health and sanitation, upgrading of health facilities and enhancing the provision of medical drugs.

Among the emerging challenges which will propel the big burden include high prevalence of road traffic accidents, dwindling health workers to population ratio further below the recommended WHO ratio of doctor to population, rising incidences of cancer, heart disease and diabetes due to changing lifestyles and overreliance on external funding to supplement the sector's budget.

#### Part D. Programme Objectives/ Overall Outcome

#### Programme: General Administration, Planning and Support Services

**Objective:** To provide effective and efficient services to all health units, departments, organizations and the general public.

#### **Programme: Preventive and Promotive Health Services**

**Objective:** To reduce disease burden associated with unhealthy lifestyles and environmental health risk factors.

#### Programme: Curative and Rehabilitative Health Care services

**Objective:** To provide essential health services that are accessible, responsive and acceptable to county population.

#### Part E: Summary of Expenditure by Programmes, FY 2016/17 – 2019/20 (Kshs.)

Programme	Approved Estimates FY 2016/17			Projected Estimates	
		2016/17	2017/18	FY 2018/19	FY 2019/20
Programme 1: General Administration ,Operational Rese	arch ,Planning and Supp	ort Services			
SP 1. 1 : Personnel Services	871,424,643.00	1,006,657,643.00	1,221,647,538.00	1,343,812,291.80	1,478,193,520.98
SP 1. 2: Administration Services	295,700,779.55	356,167,511.75	585,226,094.97	643,748,704.47	708,123,574.91
SP 1.3 Operational Research, Planning and Policy	3,379,973.05		3,163,822.25		

Development					
SP 1.4 Health Management Information Systems	2,855,804.00		2,824,500.00		
Total Expenditure of Programme 1	1,173,361,199.60	1,362,825,154.75	1,812,861,955.22	1,994,148,150.74	2,193,562,965.82
Programme 2: Preventive and Promotive Health Care Servi	ces				I
SP 2. 1: Community Health Services	30,000,000.00	0.00	10,000,000.00	11,000,000.00	12,100,000.00
SP 2. 2: Public Health and Sanitation	10,546,578.00	7,610,394.00	35,893,867.53	39,483,254.29	43,431,579.72
SP 2.3: Maternal and Child Health	140,767,825.93	0.00	0.00	0.00	0.00
Total Expenditure of Programme 2	181,314,403.93	7,610,394.00	45,893,867.53	50,483,254.29	55,531,579.72
Programme 3: Curative and Rehabilitative Health Care Service	vices			I	I
SP 3.1:Medical Health Drugs	99,375,000.00	162,675,000.00	95,054,933.00	104,560,426.30	115,016,468.93
SP 3.2:Health Infrastructure Development	400,499,881.00	390,930,136.47	759,024,483.43	834,926,931.77	918,419,624.95
SP 3.3: Communicable and Non Communicable Diseases	106,000,000.00	220,889,487.00	14,763,926.14	16,240,318.75	17,864,350.63
SP 3.4: Reproductive Health	3,669,800.00	0.00	0.00	0.00	0.00
Total Expenditure of Programme 3	609,544,681.00	774,494,623.47	868,843,342.57	955,727,676.83	1,051,300,444.51
Programme 4:Accident and Emergency Response Services					I
SP 4.1 Ambulance Services	23,000,000.00				
Total Expenditure of Programme 4	23,000,000.00				
Total Expenditure of Vote	1,987,220,284.53	2,144,930,172.22	2,727,599,165.32	3,000,359,081.85	3,300,394,990.04

# Part F: Summary of Expenditure by Vote and Economic Classification (Kshs)

Expenditure Classification	Approved Estimates FY 2016/17	Approved Supplementary Estimates FY 2016/17	Approved Estimates FY	Projected Estima	tes
			2017/18	FY 2018/19	FY 2019/20
Current Expenditure	1,047,831,654.05	1,525,500,154.75	1,811,355,703.82	1,992,491,274.20	2,191,740,401.62
Compensation to Employees	871,424,643.00	1,006,657,643.00	1,221,647,538.00	1,343,812,291.80	1,478,193,520.98

Use of goods and services	176,407,011.05	518,842,511.75	589,708,165.82	648,678,982.40	713,546,880.64
Current Transfers Govt. Agencies				0.00	0.00
Capital Expenditure	939,388,630.48	619,430,017.47	916,243,461.51	1,007,867,807.66	1,108,654,588.43
Acquisition of Non-Financial Assets				0.00	0.00
Capital Transfers to Government Agencies				0.00	0.00
Other Development	939,388,630.48	619,430,017.47	916,243,461.51	1,007,867,807.66	1,108,654,588.43
Total Expenditure of Vote	1,987,220,284.53	2,144,930,172.22	2,727,599,165.33	3,000,359,081.86	3,300,394,990.04

# Part G. Summary of Expenditure by Programme, Sub-Programme and Economic Classification (KShs))FY 2016/17- 2018/19

Expenditure Classification	Approved Estimates FY 2016/2017	FY 2016/2017 Supplementary FY Es		Projected Estimates		
		Estimates 2016/2017	2017/18	FY 2018/19	FY 2019/20	
Programme 1: General Administration, opera	tional research, planning and s	upport services				
Current Expenditure	4 047 004 004 00	4 202 205 454 75	4 000 070 020 07	4 007 500 000 07	0.400.047.005.00	
	1,047,831,654.05	1,362,825,154.75	1,806,873,632.97	1,987,560,996.27	2,186,317,095.89	
Compensation to Employees	871,424,643.00	1,006,657,643.00	1,221,647,538.00	1,343,812,291.80	1,478,193,520.98	
Use of goods and services						
	176,407,011.05	356,167,511.75	585,226,094.97	643,748,704.47	708,123,574.91	
Current Transfers Govt. Agencies						
Other Recurrent				•		
Capital Expenditure				-		
	240,843,949.48	-	5,988,322.25	6,587,154.48	7,245,869.92	
Acquisition of Non-Financial Assets						
				•	•	
Capital Transfers to Govt. Agencies				-	-	

Other Development					
·	240,843,949.48	-	5,988,322.25	6,587,154.48	7,245,869.92
Total Expenditure	4 000 075 000 50	4 000 005 454 75	4 040 004 055 00	4 004 440 450 74	
	1,288,675,603.53	1,362,825,154.75	1,812,861,955.22	1,994,148,150.74	2,193,562,965.82 .1:Personnel Services
Current Expenditure				oub-i rogramme i	
	871,424,643.00	1,006,657,643.00	1,221,647,538.00	1,343,812,291.80	1,478,193,520.98
Compensation to Employees	871,424,643.00	1,006,657,643.00	1,221,647,538.00	1,343,812,291.80	1,478,193,520.98
Use of goods and services					
Current Transfers Govt. Agencies				•	•
Other Recurrent				•	•
Capital Expenditure				•	•
Acquisition of Non-Financial Assets		-	-		<u>.</u>
Capital Transfers to Govt. Agencies					
Other Development	_	_			
Total Expenditure	871,424,643.00	1,006,657,643.00	1,221,647,538.00	1,343,812,291.80	1,478,193,520.98
Sub-Programme 1.2: General Administration					
Current Expenditure	176,407,011.05	349,167,511.75	585,226,094.97	643,748,704.47	708,123,574.91
Compensation to Employees					
Use of goods and services	176,407,011.05	- 349,167,511.75	- 585,226,094.97	- 643,748,704.47	- 708,123,574.91
Current Transfers Govt. Agencies	-	010,101,011.10	000,220,007.07		
Other Recurrent					
Capital Expenditure		_			

Acquisition of Non-Financial Assets					
	-			-	-
Capital Transfers to Govt. Agencies	-			-	-
Other Development					
Total Expenditure	-		-	-	-
	176,407,011.05	349,167,511.75	585,226,094.97	643,748,704.47	708,123,574.91
Sub -Programme 1.3 : Operational Research	, Planning and Policy Developmer	nt			
Current Expenditure					
	3,379,973.05				
Compensation to Employees					
Use of goods and services	3,379,973.05				
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	_				
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	•				
Total Expenditure	3,379,973.05				
Sub -Programme 1.4 : Health Man	agement Information Systems				
Current Expenditure	2,855,804.00				
Compensation to Employees					
Use of goods and services	2,855,804.00				
Current Transfers Govt. Agencies	- · · ·				
Other Recurrent	_				

Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies	-				
Other Development	-				
Total Expenditure					
Programme 2: Preventive and Promotive He	2,855,804.00 althCare Services				
Current Expenditure		7 040 004 00	05 000 007 50	00,400,054,00	40 404 570 70
Compensation to Employees	148,514,404.00	7,610,394.00	35,893,867.53	39,483,254.29	43,431,579.72
Use of goods and services	148,514,404.00	7,610,394.00	35,893,867.53	- 39,483,254.29	- 43,431,579.72
Current Transfers Govt. Agencies	110,011,00	1,010,004.00	00,000,001.00	00,400,204.20	40,401,010112
Other Recurrent				-	
Capital Expenditure	32,800,000.00		10,000,000.00	- 11,000,000.00	
Acquisition of Non-Financial Assets			10,000,000.00	11,000,000.00	12,100,000.00
Capital Transfers to Govt. Agencies				•	· · · · · ·
Other Development	32,800,000.00	_	10,000,000.00	- 11,000,000.00	- 12,100,000.00
Total Expenditure	181,314,404.00	7,610,394.00	45,893,867.53	50,483,254.29	55,531,579.72
Sub-Programme 2.1:Community Health Service		.,,			
Current Expenditure				_	
Compensation to Employees				<u> </u>	
Use of goods and services			-		<u>.</u>

Current Transfers Govt. Agencies					
Other Recurrent	-		-	•	-
Capital Expenditure	30,000,000.00	-	<u>-</u> 10,000,000.00	- 11,000,000.00	- 12,100,000.0
Acquisition of Non-Financial Assets	_			_	
Capital Transfers to Govt. Agencies					
Other Development	30,000,000.00	-	10,000,000.00	11,000,000.00	12,100,000.0
Total Expenditure	30,000,000.00	-	10,000,000.00	11,000,000.00	12,100,000.0
Sub-Programme 2.2: Public Health and Sanitation					
Current Expenditure	7,746,578.00	7,610,394.00	35,893,867.53	39,483,254.29	43,431,579.7
Compensation to Employees	-			-	
Use of goods and services	7,746,578.00	7,610,394.00	35,893,867.53	39,483,254.29	43,431,579.7
Current Transfers Govt. Agencies	_			<u> </u>	
Other Recurrent	-			-	
Capital Expenditure	2,800,000.00	-	-	-	
Acquisition of Non-Financial Assets	-		-	-	
Capital Transfers to Govt. Agencies	_		_		
Other Development	2,800,000.00		-		
Total Expenditure	10,546,578.00	7,610,394.00	35,893,867.53	39,483,254.29	43,431,579.7
Sub Programme 2.3: Maternal and Child Health			, ,	· · · ·	
Current Expenditure	140,767,825.93				

Compensation to Employees					
Use of goods and services	-				
-	140,767,825.93				
Current Transfers Govt. Agencies					
Other Recurrent	-				
	-				
Capital Expenditure	_				
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies	-				
	-				
Other Development					
Total Expenditure	-				
	140,767,825.93				
Programme 3: Curative and Rehabilitative H	lealth Care Services				
Current Expenditure					/=/
Compensation to Employees	-	162,675,000.00	14,763,926.14	16,240,318.75	17,864,350.63
	-		-	-	-
Use of goods and services		400.075.000.00	44 700 000 44	40.040.040.75	47 004 050 00
Current Transfers Govt. Agencies	-	162,675,000.00	14,763,926.14	16,240,318.75	17,864,350.63
·	-		-	-	-
Other Recurrent					
Capital Expenditure	-		-	-	
	494,230,277.00	611,819,623.47	854,079,416.43	939,487,358.07	1,033,436,093.88
Acquisition of Non-Financial Assets				_	_
Capital Transfers to Govt. Agencies	-				•
· ·	-			-	-
Other Development	494,230,277.00	611,819,623.47	854,079,416.43	939,487,358.07	1,033,436,093.88
Total Expenditure	494,230,277.00	774,494,623.47	868,843,342.57	955,727,676.83	1,051,300,444.51
	494,230,277.00	114,494,023.41	000,043,342.37	900,121,010.83	1,051,300,444.51

KWALE COUNTY TREASURY 2017

Current Expenditure					
	-	162,675,000.00	166,329,130.00	182,962,043.00	201,258,247.30
Compensation to Employees					
Use of goods and services	-		-	-	
Use of goods and services	-	162,675,000.00	166,329,130.00	182,962,043.00	201,258,247.30
Current Transfers Govt. Agencies					
Other Recurrent	-		-	-	
	-		-	-	
Capital Expenditure	00.075.000.00				
Acquisition of Non-Financial Assets	99,375,000.00	-	-	-	
	-			-	
Capital Transfers to Govt. Agencies	_			_	
Other Development					
·	99,375,000.00	-	-	-	
Total Expenditure	99,375,000.00	162,675,000.00	166,329,130.00	182,962,043.00	201,258,247.30
Sub-Programme 3.2: Health Infrastructure	Development		· · ·		
Current Expenditure					
Compensation to Employees	•	-	-	-	-
Compensation to Employees	-	-	-	-	-
Use of goods and services					
	-	-	-	-	-
Current Transfers Govt. Agencies		_	_	_	_
Other Recurrent		-			
	-	-	-	-	-
Capital Expenditure	400,499,881.00	390,930,136.47	378,564,002.00	416,420,402.20	458,062,442.42
Acquisition of Non-Financial Assets				-,,· <b>-</b> -	
Capital Transfers to Govt. Agencies	-			-	-

Other Development					
	400,499,881.00	390,930,136.47	378,564,002.00	416,420,402.20	458,062,442.42
Total Expenditure	400,499,881.00	390,930,136.47	378,564,002.00	416,420,402.20	458,062,442.42
Sub-Programme 3.3: Communicable and Non (	Communicable Diseases				
Current Expenditure	-	-	-	-	-
Compensation to Employees	_		-	_	-
Use of goods and services	_	-	_	_	_
Current Transfers Govt. Agencies	_		_		_
Other Recurrent	_		_	_	
Capital Expenditure	106,000,000.00	220,889,487.00	165,744,231.00	182,318,654.10	200,550,519.51
Acquisition of Non-Financial Assets		,,			
Capital Transfers to Govt. Agencies					
Other Development	106,000,000.00	220,889,487.00	165,744,231.00	182,318,654.10	200,550,519.51
Total Expenditure	106,000,000.00	220,889,487.00	165,744,231.00	182,318,654.10	200,550,519.51
Sub Programme 3.4: Reproductive Health					
Current Expenditure	-				
Compensation to Employees	-				
Use of goods and services	-				
Current Transfers Govt. Agencies	-				
Other Recurrent	_				
Capital Expenditure	3,669,800.00				

Acquisition of Non-Financial Assets			
	-		
Capital Transfers to Govt. Agencies			
Other Development	3,669,800.00		
Total Expenditure	3,669,800.00		
Programme 4: Accident and Emergence Response Services			
Current Expenditure	-		
Compensation to Employees			
Use of goods and services			
Current Transfers Govt. Agencies	-		
Other Recurrent	-		
Capital Expenditure	23,000,000.00		
Acquisition of Non-Financial Assets	-		
Capital Transfers to Govt. Agencies	-		
Other Development	23,000,000.00		
Total Expenditure	23,000,000.00		
Sub Programme 4.1: Ambulance Services	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Current Expenditure	_		
Compensation to Employees	_		
Use of goods and services			
Current Transfers Govt. Agencies			

	-				
Other Recurrent					
	-				
Capital Expenditure					
	23,000,000.00				
Acquisition of Non-Financial Assets					
Acquisition of Non Financial Access					
	-				
Capital Transfers to Govt. Agencies					
	-				
Other Development					
	22 000 000 00				
	23,000,000.00				
Total Expenditure					
-	23,000,000.00				
Total Expenditure of Vote					
-	1,987,220,284.53	2,144,930,172.22	2,727,599,165.32	3,000,359,081.85	3,300,394,990.04
	1,987,220,284.33	2,144,930,172.22	2,121,399,103.32	3,000,309,081.85	3,300,394,990.04

## Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
Programme 1: Gene	ral Administrat	tion, Operational Res	earch, Planning and S	upport Services		1	
Outcome: Effective	and efficient he	ealth care services to	the citizens of Kwale				
SP 1.1: Personnel Services	Chief Officer	Staff skills and competencies developed, Training needs	Staff, skills and competencies report, No of trainings held,	4	4	4	4
		assessment developed,	No of staffs trained,	4	4	4	4
			No of performance review report	60	120	180	240
		Performance					2.0

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
		reviews		4	4	4	4
SP 1.2: General Administration and support services		Strategic plan developed, Service charters developed, Customer satisfaction survey M&E done, health facility management board, County HMTs	Strategic plan developed, Service charter in place, customer satisfaction survey reports, No of M&E reports, no of health facilities with HMBs Information dissemination boards, no of monthly supervision visits	30 <sup>th</sup> September 1 Continuous 4 20 12	30 <sup>th</sup> September 1 Continuous 4 20 12	30 <sup>th</sup> September 1 4 20	30 <sup>th</sup> September 1 4 20 12
SP 1.3: Operational Research, Planning and Policy Development		Prioritized Work plans developed, Boards meetings held, Research forums held, Research abstracts and papers prepared	No of comprehensive county work plans No of boards meetings held, copy of minutes, No of research abstracts/ papers prepared.	30 <sup>th</sup> September	30 <sup>th</sup> September	12 30 <sup>th</sup> September 4	30th September 4

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
SP 1.4: Health Management Information System		Health records and information system,	No of records auditing done, data review meetings done	4	4	4	4
Programme 2: Preve	entive and Pro	omotive HealthCare Se	ervices	1			
Outcome: Reduction	n on health ris	sk factors and disease	S				
SP 2.1:Community Health Services		Functional Community health units established, CHWs facilitated	No of functional CHUs established, no of CHWs facilitated and equipped	20	24	30	40
SP 2.2: Public Health and Sanitation		Functional public toilets established, increased no of defecation free villages, improved medical and waste management, dumping sites established	% of Households with functional toilets, no of villages certified as defecation free,% of medical facilities with medical and waste management, no of dumping sites	30 80	50 90	80	100
SP 2.3: Maternal and Child Health		Reduced mortality rates, improved anti natal and post- natal clinic attendance, health	Maternal rate, infant mortality rates, no of ANC visits completed, % of births attended by	450	300	250	200
		facility deliveries	skilled personnel	50%	80%	100%	100%

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
Programme 3: Curat	ive and Rehab	Dilitative Health Care	Services				
Outcome: Reduced	disease burde	n for the citizens of K	wale				
SP 3.1: Provision of Essential Medical Health Drugs		Increased supplies of drugs to hospital	Value of medical drugs procured and distributed, % of health facilities supplied with drugs	50M 100%	80M 100%	100M 100%	150M 100%
SP 3.2: Health Infrastructure Development		Improved access to health facilities	% of health facilities rehabilitated, reduced distance to nearest health facility	10 10km	30 5km	50 2km	100 2km
SP 3.3 Reduction in Communicable and Non Communicable Diseases		Increased immunization to children under 1 year, reduced incidences of malaria discharges and other neglected tropical diseases, reduced incidences of Cancer, high blood pressure and diabetes	Immunization coverage, Malaria incidences rate,	70% 45%	80% 30%	100% 25%	100%
SP 3.4 Reproductive Health		Increased uptake of family planning methods, reduced fertility rate	Rate of contraceptive uptake, Fertility rate	40% 8	60% 6	80% 5	100% 4

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
Programme 4: Accid	lent and Emer	gency Response Serv	vices				
Outcome: Improved	emergency se	ervices					
SP 4.1: Ambulance Services		Improved emergency response	No of ambulances procured, presence of first aid kits in health facilities	10	20	20	20

#### VOTE: TRADE AND COOPERATIVE DEVELOPMENT

#### Part A. Vision

A globally competitive County economy with sustainable and equitable socio-economic development

#### Part B. Mission

To promote, coordinate and implement integrated socio-economic policies and Programmes for an enterprising and industrializing County economy.

#### Part C. Performance Overview and Background for Programme(s) Funding

During the half year period FY 2016/2017, the department spent KShs 15,006,786 on recurrent expenditure and KShs 28,482,015 on development Programmes. This represented absorption rates of 26.11 percent and 12.15 percent for recurrent and development expenditures respectively.

The department's Programmes that have been prioritized for funding in the 2016/17- 2018/19 MTEF period include cooperative development and management; trade development and promotion; market infrastructural development and general administration, planning and support services.

#### Part D. Programme Objectives/ Overall Outcome

Programme 1: General Administration, Planning and Support Services Objective: To ensure effective and efficient services to county departments, divisions/ units and the general public.

#### Programme 2: Trade Development Services

**Objective:** To promote competitive trade development for improved living standards

#### **Programme 3: Market Infrastructural Development Services**

**Objective:** To create a conducive environment for trade expansion and industrialization

#### Programme 4: Cooperatives Development Services

**Objective:** To promote industrial development through improved governance in cooperative movement and marketing

Programme	Approved Estimates	Approved	Approved Estimates	Projected Estimates	
	FY 2016/17	Supplementary Estimates FY 2016/2017	FY 2017/18	FY 2018/19	FY 2019/20
Programme 1: (	General Administration ,Pla	nning and Support Servic	es		
SP 1. 1 :Personnel Services	28,519,091.16	24,519,091.16	25,745,045.72	28,319,550.29	31,151,505.32
SP 1. 2. Administration Services	100,993,046.22	92,475,518.02	75,751,846.86	83,327,031.55	91,659,734.70
Total Expenditure of Programme 1	129,512,137.38	116,994,609.18	101,496,892.58	111,646,581.84	122,811,240.02
Programme 2:T	rade Development Services				
SP 2. 1: Capacity Development for Traders(BDS)	14,567,500.00	9,237,500.00	16,871,133.28	18,558,246.61	20,414,071.27
SP 2. 2:Traders Credit Scheme	55,000,000.00	-	81,000,000.00	89,100,000.00	98,010,000.00
S.P 2.3: Consumer Protection (Weights and Measures)	8,615,635.00	6,595,635.00	4,490,000.00	4,939,000.00	5,432,900.00
Total Expenditure of	78,183,135.00	15,833,135.00	102,361,133.28	112,597,246.61	123,856,971.27

# Part E: Summary of Expenditure by Programmes, FY2016/17 – 2018/19 (Kshs.)

KWALE COUNTY TREASURY 2017

Programme 2					
Duoguommo 2. Mor	·ket Infrastructure Develop	mont			
Programme 5: Mar	ket mirastructure Develop	ment			
SP 3.1:	-			-	-
Rehabilitation of					
Existing					
Markets					
S.P 3.2 :	63,000,000.00	59,650,000.00	47,798,226.15	52,578,048.77	57,835,853.64
Construction of					
New Markets					
S.P. 3.3	5,310,000.00	4,395,000.00	5,370,000.00	5,907,000.00	6,497,700.00
Supervision of					
Market					
Operations					
Total	68,310,000.00	64,045,000.00	53,168,226.15	58,485,048.77	64,333,553.64
Programme					
Expenditure					
Programme 4: Coo	peratives Development Serv	vices			
SP 4.1 :	7,330,000.00	7,400,000.00	5,975,000.00	6,572,500.00	7,229,750.00
Improved					
Cooperative					
Governance					
S.P 4.2 :	8,500,000.00	5,000,000.00	8,500,000.00	9,350,000.00	10,285,000.00
Cooperative					
Movement					
Promotion					
S.P. 4.3	-		-	-	-
Organized					
Marketing for					
Cooperatives;					
Total	15,830,000.00	12,400,000.00	14,475,000.00	15,922,500.00	17,514,750.00
Programme					
Expenditure					
Total	291,835,272.38	209,272,744.18	271,501,252.01	298,651,377.21	328,516,514.93
Expenditure of					
Vote					

Expenditure Classification	Approved Estimates Approved Supplementary		Approved	Projected Estimates		
	FY <b>2016/17</b>	Estimates FY 2016/2017	Estimates 2017/18 FY	FY <b>2018/19</b>	FY <b>2019/20</b>	
Current Expenditure	57,478,227.16	54,953,227.16	61,776,165.00	67,953,781.50	74,749,159.65	
Compensation to Employees	28,519,091.16	24,519,091.16	25,745,045.72	28,319,550.29	31,151,505.32	
Use of goods and services	28,959,136.00	30,434,136.00	36,031,119.28	39,634,231.21	43,597,654.33	
Current Transfers Govt. Agencies						
Other Recurrent						
Capital Expenditure	234,357,045.22	154,319,517.02	209,725,087.01	230,697,595.71	253,767,355.28	
Acquisition of Non-Financial Assets						
Capital Transfers to Government Agencies						
Other Development	234,357,045.22	154,319,517.02	209,725,087.01	230,697,595.71	253,767,355.28	
Total Expenditure of Vote	291,835,272.38	209,272,744.18	271,501,252.01	298,651,377.21	328,516,514.93	

Expenditure	Approved Estimates	Approved Supplementary Approved Estimat		Projected Est	Estimates	
Classification	FY2016/17	<b>FY</b> Estimates 2016/2017	FY 2017/18	FY 2018/19	FY 2019/20	
Programme 1: Ge	eneral Administration, Plan	ning and Support Services	· · · · ·			
Current	129,512,137.38	116,994,609.18	101,496,892.58	111,646,581.84	122,811,240.02	
Expenditure						
Compensation to	28,519,091.16	24,519,091.16	25,745,045.72	28,319,550.29	31,151,505.32	
Employees						
Use of goods	100,993,046.22	92,475,518.02	75,751,846.86	83,327,031.55	91,659,734.70	
and services						
Current						
Transfers Govt.						
Agencies						
Other Recurrent						
Capital						
Expenditure						
Acquisition of						
Non-Financial						
Assets						
Capital Transfers						
to Govt.						
Agencies						
Other						
Development						
Total	129,512,137.38	116,994,609.18	101,496,892.58	111,646,581.84	122,811,240.02	
Expenditure						
0	1: Personnel Services	1				
Current	28,519,091.16	24,519,091.16	25,745,045.72	28,319,550.29	31,151,505.32	
Expenditure						
Compensation to	28,519,091.16	24,519,091.16	25,745,045.72	28,319,550.29	31,151,505.32	
Employees						
Use of goods						
and services						
Current						
Transfers Govt.						
Agencies						

Part G. Summary Of Expenditure by Programme, Sub programme, and Economic Classification FY2015/16 – 2017/18 (KShs )

KWALE COUNTY TREASURY 2017

Other Recurrent					
Capital					
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other					
Development					
Total	28,519,091.16	24,519,091.16	25,745,045.72	28,319,550.29	31,151,505.32
Expenditure					
	2: Administration Support S				
Current	100,993,046.22	92,475,518.02	75,751,846.86	83,327,031.55	91,659,734.70
Expenditure					
Compensation to					
Employees					
Use of goods	100,993,046.22	92,475,518.02	75,751,846.86	83,327,031.55	91,659,734.70
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital					
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other					
Development					
Total	100,993,046.22	92,475,518.02	75,751,846.86	83,327,031.55	91,659,734.70
Expenditure					
	ade Development Services				
Current	14,567,500.00	9,237,500.00	6,871,133.28	7,558,246.61	8,314,071.27
Expenditure					

Compensation to	1				
Employees					
Use of goods	14,567,500.00	9,237,500.00	6,871,133.28	7,558,246.61	8,314,071.27
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	55,000,000.00	-	91,000,000.00	100,100,000.00	110,110,000.00
Expenditure					, ,
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other	55,000,000.00	_	91,000,000.00	100,100,000.00	110,110,000.00
Development					-, -,
Total	69,567,500.00	9,237,500.00	97,871,133.28	107,658,246.61	118,424,071.27
Expenditure		., .,		- ,,	-, ,
	pacity Development for Trade	ers			
Current	-		6,871,133.28	7,558,246.61	8,314,071.27
Expenditure					-,
Compensation to					
Employees					
Use of goods			6,871,133.28	7,558,246.61	8,314,071.27
and services			- , - ,		- ,- ,
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	-		10,000,000.00	11,000,000.00	12,100,000.00
Expenditure			_ ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,	,
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					

Other	1		10,000,000.00	11,000,000.00	12,100,000.00
Development				·····	, - ,
Total					
Expenditure	-		16,871,133.28	18,558,246.61	20,414,071.27
	aders Credit Scheme (Count	y Trade Revolving Fund)			, ,
Current	-		-	-	-
Expenditure					
Compensation to					
Employees					
Use of goods					
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	55,000,000.00	-	81,000,000.00	89,100,000.00	98,010,000.00
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other					
Development	55,000,000.00	-	81,000,000.00	89,100,000.00	98,010,000.00
Total					
Expenditure	55,000,000.00	-	81,000,000.00	89,100,000.00	98,010,000.00
	nsumer Protection(Weights a				
Current	3,115,635.00	2,595,635.00	3,490,000.00	3,839,000.00	4,222,900.00
Expenditure					
Compensation to					
Employees					
Use of goods	3,115,635.00	2,595,635.00	3,490,000.00	3,839,000.00	4,222,900.00
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	5,500,000.00	4,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00

Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other	5,500,000.00	4,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
Development					
Total	8,615,635.00	6,595,635.00	4,490,000.00	4,939,000.00	5,432,900.00
Expenditure					, ,
Programme 3:Market	Infrastructure Development	· · · · · · · · · · · · · · · · · · ·			
Current	5,310,000.00	4,395,000.00	5,370,000.00	5,907,000.00	6,497,700.00
Expenditure					
Compensation to					
Employees					
Use of goods	5,310,000.00	4,395,000.00	5,370,000.00	5,907,000.00	6,497,700.00
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	63,000,000.00	59,650,000.00	47,798,226.15	52,578,048.77	57,835,853.64
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other	63,000,000.00	59,650,000.00	47,798,226.15	52,578,048.77	57,835,853.64
Development					
Total	68,310,000.00	64,045,000.00	53,168,226.15	58,485,048.77	64,333,553.64
Expenditure					
Sub-Programme 1: Ma					
Current	5,310,000.00	4,395,000.00	5,370,000.00	5,907,000.00	6,497,700.00
Expenditure					
Compensation to					
Employees					

Use of goods	5,310,000.00	4,395,000.00	5,370,000.00	5,907,000.00	6,497,700.00
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	-		-	-	-
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other				-	-
Development					
Total					
Expenditure	5,310,000.00	4,395,000.00	5,370,000.00	5,907,000.00	6,497,700.00
Sub-Programme 2	2: New Markets (Construction)	)			
Current	-		-	-	-
Expenditure					
Compensation to					
Employees					
Use of goods					
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	63,000,000.00	59,650,000.00	47,798,226.15	52,578,048.77	57,835,853.64
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other					

Total					
Expenditure	63,000,000.00	59,650,000.00	47,798,226.15	52,578,048.77	57,835,853.64
Programme 4:Coopera	atives Development Services				
Current	10,830,000.00	7,400,000.00	5,975,000.00	6,572,500.00	7,229,750.00
Expenditure					
Compensation to					
Employees					
Use of goods	10,830,000.00	7,400,000.00	5,975,000.00	6,572,500.00	7,229,750.00
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	5,000,000.00	5,000,000.00	8,500,000.00	9,350,000.00	10,285,000.00
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other	5,000,000.00	5,000,000.00	8,500,000.00	9,350,000.00	10,285,000.00
Development					
Total	15,830,000.00	12,400,000.00	14,475,000.00	15,922,500.00	17,514,750.00
Expenditure					
	ganized Marketing for Coop	eratives			
Current	-	-	-	-	-
Expenditure					
Compensation to					
Employees					
Use of goods	-	-			
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	5,000,000.00	5,000,000.00	8,500,000.00	9,350,000.00	10,285,000.00
Expenditure					
Acquisition of					

Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other					
Development	5,000,000.00	5,000,000.00	8,500,000.00	9,350,000.00	10,285,000.00
Total					· · ·
Expenditure	5,000,000.00	5,000,000.00	8,500,000.00	9,350,000.00	10,285,000.00
	mproved Cooperative Governa				, ,
Current	10,830,000.00	7,400,000.00	5,975,000.00	6,572,500.00	7,229,750.00
Expenditure	<i>, ,</i>	, ,	<i>, ,</i>	, , ,	, ,
Compensation to					
Employees					
Use of goods	10,830,000.00	7,400,000.00	5,975,000.00	6,572,500.00	7,229,750.00
and services					
Current					
Transfers Govt.					
Agencies					
Other Recurrent					
Capital	-		-	-	-
Expenditure					
Acquisition of					
Non-Financial					
Assets					
Capital Transfers					
to Govt.					
Agencies					
Other					
Development			-	-	-
Total					
Expenditure	10,830,000.00	7,400,000.00	5,975,000.00	6,572,500.00	7,229,750.00
GRAND					
TOTAL OF					
VOTE	291,835,272.38	209,272,744.18	271,501,252.01	298,651,377.21	328,516,514.93

### Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery Unit		Key Performance		Target FY	Target FY	Target FY
			Indicators (KPIs)	FY(Baseline)	2017/18	2018/19	2019/20
				2016/17			
Programme 1: Gener	al Administration	, Planning and Supp	ort Services				
Outcome: Effective a	and efficient health	h care services to the	e citizens of Kwale				
SP 1.1: Personnel Services	Chief Officer	Staff skills and competencies developed, Training needs	Staff, skills and competencies report, No of trainings held, No of staffs trained,	4	4	4	4
		assessment developed,	No of performance review report	4	4	4	4
		Performance reviews		4	4	4	
				4			4
SP 1.2: General Administration and		Strategic plan developed,	Strategic plan developed,	30 <sup>th</sup> September	30 <sup>th</sup> September	30 <sup>th</sup> September	30 <sup>th</sup> September
support services		Service charters developed,	Service charter in place, customer satisfaction	1	1	1	1
		Customer satisfaction survey M&E done,	survey reports, No of M&E reports,	Continuous 4	Continuous 4	Continuous 4	Continuous 4
Programme 2: Trade	Development Ser	vices					
Outcome: Competitive	e trade developme	nt for improved living s	standards				
SP 1.4: Market	Director of	Traders empowered operational business		300	500	750	1000

Access	Trade	incubation units,	build,				
		Traders linked to markets,	no of business interactive forums held,	1	2	3	4
			no of operational business incubation units,	4	8	15	20
			traders linked to markets	50	250	350	500
SP 1.2 Credit Scheme		Functional Trade Revolving Fund	Amount allocated to the fund,	40 M	50M	100M	150M
			No of traders accessing the fund	100	300	450	1000
SP 1.3 Consumer Protection		Fair trading practices implemented,	No of fair trading practices implemented	10	20	30	50
		Technicians trained,	No of technicians trained	50	250	450	700
		inspection of trader's premises held,	% of traders premises inspected				
		Sensitization meetings held	No of meetings and recommendations adopted	20	50	75	100
		Semi- annual verifications done	No of verification reports prepared	4	8	15	20
				2	2	2	2

Outcome: Improved r	narket infrastruct	ure and access					
SP 2.1:Construction/ Rehabilitation of existing markets	Director of Trade	Markets constructed/ improved, increase market use, increased amount of goods traded.	No of markets constructed/ rehabilitated,	10	20	35	50
			% increase in market access and use,	20	50	75	100
			% of goods traded				
				20	50	75	100
Programme 3: Coope	rative Developme	ent and Management					
Outcome: Improved of	cooperative gove	rnance and marketing	g				
SP 3.1 Cooperative governance	Commissioner of Cooperatives	Cooperatives capacity build on mgt, Improved	% of cooperatives capacity build, % of cooperatives with	10	35	70	100
		management of cooperatives, reduced management conflicts	management boards, % of management conflicts reported	10	35	70	100
				75	50	30	-
SP 3.2 Data bank development		Data bank established,	Data bank established and operation,	31 <sup>st</sup> December	31 <sup>st</sup> December	31 <sup>st</sup> December	31 <sup>st</sup> December
		increased no of data bank users	no of users/ clients accessing information,	500	1000	1500	2000

#### VOTE: TOURISM, INVESTMENT AND ICT

The department of Tourism, Investment and ICT is mandated to promote Tourism, investment and ICT infrastructural development.

#### Part A. Vision

Excellence in tourism attraction, investment promotion and robust ICT development for accelerated County economic growth

#### Part B. Mission

To provide effective and efficient strategies for increased tourism activities, investment opportunities and ICT development for sustainable economic development

#### Part C. Performance Overview and Background for Programme(s) Funding

The Tourism, Investment and ICT department is one of the key areas with great potential of accelerating the county economic growth and development and achieving the county economic transformation. The department implemented Programmes which were aimed at making Kwale a tourist and investment destination and transformation the ICT county framework.

During the half year period FY 2016/2017 the department spent KShs 11,689162 on recurrent items and KShs 34,210,479 on development Programmes. This represented 30.28 percent and 20.82 percent absorption rates for both recurrent and development expenditures respectively.

The department's Programmes that have been prioritized for funding in the 2016/17 include tourism promotion and development, investment promotion and development, ICT infrastructural development and general administration, planning and support services.

#### Part D. Programme Objectives/ Overall Outcome

Programme 1: General Administration, Planning and Support Services Objective: To provide effective and efficient services to units, departments and the general public

#### **Programme 2: Tourism Promotion and Development**

**Objective:** To create an enabling environment for increased tourism activities for county sustainable development

#### **Programme 3: Investment Promotion and Development**

Objective: To attract local and foreign investment in the county for accelerated county economic developmen

# Programme 4: ICT Infrastructural Development

**Objective:** To support county operations for improved public service delivery

Programme	Approved Estimates FY2016/17	Approved Supplementary FYEstimates 2016/2017	Approved Estimates FY 2017/18	Projected Estimates	
	F 12010/17		2017/10	FY2018/19	FY 2019/20
Programme 1: General Adn	ninistration, Planning and Suppo	ort Services			I
S.P 1. 1:Personnel Services	18,264,491.16	17,264,491.16	19,317,715.72	21,249,487.29	23,374,436.02
S.P 1. 2:Administration Services	89,954,778.23	73,454,778.23	72,956,727.30	80,252,400.03	88,277,640.03
Total Expenditure of Programme 1	108,219,269.39	90,719,269.39	92,274,443.02	101,501,887.32	111,652,076.05
Programme 2:Tourism Pror	motion and Development				
SP2.1:Administration support services	10,038,270.00	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
SP 2. 2:Research and feasibility studies	4,000,000.00	4,000,000.00	3,600,000.00	3,960,000.00	4,356,000.00
S.P 2.3:Tourism promotion and marketing	11,000,000.00	11,000,000.00	9,000,000.00	9,900,000.00	10,890,000.00
S.P 2.4: Tourism infrastructural development	28,000,000.00	13,000,000.00	17,300,000.00	19,030,000.00	20,933,000.00
Total Expenditure of Programme 2	53,038,270.00	41,038,270.00	42,278,582.98	46,506,441.28	51,157,085.41
Programme 3:Investment P	romotion and Development				
SP 3.1:Administration and support services	300,000.00	300,000.00	1,100,000.00	1,210,000.00	1,331,000.00
S.P 3.2: Construction of Tourism Information Centre and Online Portal	0.00	0.00	0.00	0.00	0.00

# Part E: Summary of Expenditure by Programmes, FY2016/17 – 2018/19 (KShs)

SP 3. 3: Publicity (KEDEC Establishment)	5,000,000.00	0.00	3,000,000.00	3,300,000.00	3,630,000.00
SP:3.4 Trade shows and exhibitions	3,100,000.00	3,100,000.00	2,700,000.00	2,970,000.00	3,267,000.00
Total Expenditure of Programme 3	8,400,000.00	3,400,000.00	6,800,000.00	7,480,000.00	8,228,000.00
Programme 4: ICT Infrastructural	Development				
SP:4.1 Administration and support services	6,066,370.00	8,966,370.00	7,213,866.00	7,935,252.60	8,728,777.86
SP 4. 2:ICT Infrastructural development	3,500,000.00	18,500,000.00	50,300,000.00	55,330,000.00	60,863,000.00
SP 4. 2:Fibre Optic Connectivity	6,000,000.00	6,000,000.00	0.00	0.00	0.00
S.P 4.3:Data and Information Security	0.00	0.00	0.00	0.00	0.00
S.P 4.4: Radio Programme	13,800,000.00	13,800,000.00	0	0	0.00
S.P 4.5: Wide Area Network Expansion	2,500,000.00	0.00	0.00	0	0.00
S.P 4.6: Design of County Enterprise Resource Planner	1,400,000.00	-	0.00	0	0.00
S.P 4.7: Community Hot Spots-Wi-Fi Zone	0		0.00	0	0.00
Total Expenditure of Programme 4	33,266,370.00	47,266,370.00	57,513,866.00	63,265,252.60	69,591,777.86
Total Expenditure of Vote	202,923,909.39	182,423,909.39	198,866,892.00	218,753,581.20	240,628,939.32

# Part F: Summary of Expenditure by vote and economic classification

Expenditure Classification	Approved Estimates 2016/17	Approved Supplementary Estimates 2016/2017	Estimates 2017/18	Projected Estimates	
				2018/19	2019/20
Current Expenditure	48,698,950.00	47,098,950.00	65,423,397.70	71,965,737.47	79,162,311.22
Compensation to Employees	18,264,491.16	17,264,491.16	19,317,715.72	21,249,487.29	23,374,436.02
Use of goods and services	30,434,458.84	29,834,458.84	46,105,681.98	50,716,250.18	55,787,875.20
Current Transfers Govt. Agencies	0		0	0.00	0.00
Other Recurrent	0		0	0.00	0.00
Capital Expenditure	154,224,959.39	135,324,959.39	133,443,494.30	94,490,000.00	103,939,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Government					
Agencies					
Other Development	154,224,959.39	135,324,959.39	133,443,494.30	94,490,000.00	103,939,000.00
Total Expenditure of Vote	202,923,909.39	182,423,909.39	198,866,892.00	166,455,737.47	183,101,311.22

# Part G: Summary of Expenditure by Programme, Sub Programme, and Economic Classification

	Approved Estimates FY2016/17	Approved Supplementary FY Estimates 2016/2017	Approved Estimates FY2017/18	Projected Estimates	
				FY2018/19	FY2019/20
Programme 1: G	eneral Administration, Planni	ng and Support Services			
Current Expenditure	108,219,269.39	90,719,269.39	92,274,443.02	101,501,887.32	111,652,076.05

Compensation to Employees	18,264,491.16	17,264,491.16	19,317,715.72	21,249,487.29	23,374,436.02
Use of goods and services	89,954,778.23	73,454,778.23	72,956,727.30	80,252,400.03	88,277,640.03
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	-		1,700,000.00	1,870,000.00	2,057,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	-		1,700,000.00	1,870,000.00	2,057,000.00
Total Expenditure	108,219,269.39	90,719,269.39	93,974,443.02	103,371,887.32	113,709,076.05
Sub-Programme 1: Per	sonnel Services				
Current Expenditure	18,264,491.16	17,264,491.16	19,317,715.72	21,249,487.29	23,374,436.02
Compensation to Employees	18,264,491.16	17,264,491.16	19,317,715.72	21,249,487.29	23,374,436.02
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					

Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	18,264,491.16	17,264,491.16	19,317,715.72	21,249,487.29	23,374,436.02
Sub Programme 2: Adn	ninistration and support servi	ces		I	
Current Expenditure	89,954,778.23	73,454,778.23	72,956,727.30	80,252,400.03	88,277,640.03
Compensation to Employees					
Use of goods and services	89,954,778.23	73,454,778.23	72,956,727.30	80,252,400.03	88,277,640.03
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	-		1,700,000.00	1,870,000.00	2,057,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development			1,700,000.00	1,870,000.00	2,057,000.00

Total Expenditure	89,954,778.23	73,454,778.23	74,656,727.30	82,122,400.03	90,334,640.03
Programme 2:Tourism	Promotion and Development				
Current Expenditure	10,038,270.00	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Compensation to Employees					
Use of goods and services	10,038,270.00	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	43,000,000.00	28,000,000.00	28,200,000.00	31,020,000.00	34,122,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	43,000,000.00	28,000,000.00	28,200,000.00	31,020,000.00	34,122,000.00
Total Expenditure	53,038,270.00	41,038,270.00	40,578,582.98	44,636,441.28	49,100,085.41
SP2.1:Administration s	support services	·			
Current Expenditure	10,038,270.00	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Compensation to Employees					

Use of goods and services	10,038,270.00	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	10,038,270.00	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Total Expenditure SP 2. 2:Research	10,038,270.00 h and feasibility studies	13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Total Expenditure		13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Total Expenditure SP 2. 2:Research Current		13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Total Expenditure SP 2. 2:Research Current Expenditure Compensation to Employees Use of goods and services		13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41
Total Expenditure SP 2. 2:Research Current Expenditure Compensation to Employees Use of goods		13,038,270.00	12,378,582.98	13,616,441.28	14,978,085.41

Capital Expenditure	4,000,000.00	4,000,000.00	3,600,000.00	3,960,000.00	4,356,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	4,000,000.00	4,000,000.00	3,600,000.00	3,960,000.00	4,356,000.00
Total Expenditure	4,000,000.00	4,000,000.00	3,600,000.00	3,960,000.00	4,356,000.00
S.P 2.3:Tourism p	romotion and marketing				
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	11,000,000.00	11,000,000.00	9,000,000.00	9,900,000.00	10,890,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					

Other Development	11,000,000.00	11,000,000.00	9,000,000.00	9,900,000.00	10,890,000.00
Total Expenditure	11,000,000.00	11,000,000.00	9,000,000.00	9,900,000.00	10,890,000.00
S.P 2.4: Tourism infra	structural development				
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	28,000,000.00	13,000,000.00	17,300,000.00	19,030,000.00	20,933,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	28,000,000.00	13,000,000.00	17,300,000.00	19,030,000.00	20,933,000.00

Total Expenditure	28,000,000.00	13,000,000.00	17,300,000.00	19,030,000.00	20,933,000.00				
Programme 3:Investment Promotion and Development									
Current Expenditure	300,000.00		1,100,000.00	1,210,000.00	1,331,000.00				
Compensation to Employees									
Use of goods and services	300,000.00		1,100,000.00	1,210,000.00	1,331,000.00				
Current Transfers Govt. Agencies									
Other Recurrent									
Capital Expenditure	8,400,000.00	3,400,000.00	5,700,000.00	6,270,000.00	6,897,000.00				

Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	8,400,000.00	3,400,000.00	5,700,000.00	6,270,000.00	6,897,000.00
Total Expenditure	8,700,000.00	3,400,000.00	6,800,000.00	7,480,000.00	8,228,000.00
SP 3.1:Administration	and support services				
Current Expenditure	300,000.00		1,100,000.00	1,210,000.00	1,331,000.00

Use of goods and services	300,000.00	1,100,000.00	1,210,000.00	1,331,000.00
Current Transfers Govt. Agencies				
Other Recurrent				
Capital Expenditure	-	-	-	-
Acquisition of Non-Financial Assets				
Capital Transfers to Govt. Agencies				
Other Development	-	-	-	-

Total Expenditure	300,000.00		1,100,000.00	1,210,000.00	1,331,000.00
Experiature					
S.P 3.2: Construction	n of Tourism Information Ce	ntre and Online Portal			
Current Expenditure					
Experiature					
Compensation to Employees					
to Employees					
Use of goods and services					
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	-	-	•	-	-

Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	-	-	_	-	-
Total Expenditure	-	-	0.00	0.00	0.00
SP 3. 3: Publicit	y (KEDEC Establishment)				
Current Expenditure					

Use of goods and services				
Current Transfers Govt. Agencies				
Other Recurrent				
Capital Expenditure	5,000,000.00	3,000,000.00	3,300,000.00	3,630,000.00
Acquisition of Non-Financial Assets				
Capital Transfers to Govt. Agencies				
Other Development	5,000,000.00	3,000,000.00	3,300,000.00	3,630,000.00

Total	5,000,000.00	3,000,000.00	3,300,000.00	3,630,000.00
Expenditure				
SP-3.4 Trade sho	ws and exhibitions			
Current Expenditure				
Experiance				
Compensation				
to Employees				
Use of goods				
and services				
Current Transfers Govt.				
Agencies				
Other Recurrent				

Capital Expenditure	3,100,000.00		2,700,000.00	2,970,000.00	3,267,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	3,100,000.00		2,700,000.00	2,970,000.00	3,267,000.00
Total Expenditure	3,100,000.00		2,700,000.00	2,970,000.00	3,267,000.00
Programme 4: IC1	Γ Infrastructural Development				
Current Expenditure	6,066,370.00	8,966,370.00	7,213,866.00	7,935,252.60	8,728,777.86

Compensation to Employees					
Use of goods and services	6,066,370.00	8,966,370.00	7,213,866.00	7,935,252.60	8,728,777.86
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	27,200,000.00	38,300,000.00	50,300,000.00	55,330,000.00	60,863,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					

Other Development	27,200,000.00	38,300,000.00	50,300,000.00	55,330,000.00	60,863,000.00
Total Expenditure	33,266,370.00	47,266,370.00	57,513,866.00	63,265,252.60	69,591,777.86
SP:4.1 Administration	and support services				
Current Expenditure	6,066,370.00		7,213,866.00	7,935,252.60	8,728,777.86
Compensation to Employees					
Use of goods and services	6,066,370.00		7,213,866.00	7,935,252.60	8,728,777.86
Current Transfers Govt. Agencies					

Other Recurrent				
Capital Expenditure	-		198,866,892.00	
Acquisition of				
Non-Financial Assets				
Capital Transfers to Govt. Agencies				
Other Development	-		198,866,892.00	-
Total Expenditure	6,066,370.00	7,213,866.00	206,802,144.60	8,728,777.86
SP 4. 2:ICT Infrastruct	ural development			

Current Expenditure	-		_	-	-
Compensation to Employees					
Use of goods and services	-		-	-	-
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	3,500,000.00	-	50,300,000.00	55,330,000.00	60,863,000.00
Acquisition of Non-Financial Assets					

Capital Transfers to Govt. Agencies					
Other Development	3,500,000.00		50,300,000.00	55,330,000.00	60,863,000.00
Total Expenditure	3,500,000.00	0.00	50,300,000.00	55,330,000.00	60,863,000.00
GRAND TOTAL	203,223,909.39	182,423,909.39	198,866,892.00	218,753,581.20	240,628,939.32

DELIVERY UNIT	STAFF DETAILS			STAFF ESTABLISHMENT IN FY 2015/16		EXPENDITURE ESTIMATES		
	Position Title	JOB GROUP	Authorized	In Position	Actual FY2014/15	FY2015/16	FY2016/17	FY2017/18
Tourism	C.E.C	S	1	1		4,228,650.00	4,651,515.00	5,116,666.56
ICT	Chief Officer	S	1	1		2,985,573.60	3,284,130.96	3,612,544.08
Tourism	Director	R	1	1		2,418,628.20	2,660,491.08	2,926,540.08
ICT	Director	R	1	1		2,418,628.20	2,660,491.08	2,926,540.08
ICT	Principal ICT Officer	N	2	2		2,520,264.00	2,772,288.00	3,049,519.44
ICT	Computer Programmer	М	2	1		1,401,720.00	1,541,892.00	3,389,760.00
Tourism	Support Staff	D	2	2	-	522,438.00	574,681.80	632,149.98
Tourism	Life Savers	D	10	10	-	2,198,190.00	2,418,009.00	2,659,809.90
Investment	Liaison Officer	М	1	0	-	-	-	3,389,760.00
Tourism	Tourism Promotion Officer	М	4	0	-	-	-	3,389,760.00
ICT	ICT technical Support	L	4	0	-	-	-	3,389,760.00

Part H: Details of staff Establishment by organization structure (Delivery Unit)

J. J		Key Outputs (KO) tration, Planning an services and enha	Key Performance Indicators (KPIs) d Support Services nced service delivery.	Target (Baseline) FY 2014/15	Target FY 2015/16	Target FY 2016/17	Target FY 2017/18
SP 1.1: Personnel Services	Chief Officer	Staff skills and competencies developed, Training needs assessment developed, Performance reviews	Staff, skills and competencies report, No of trainings held, No of staffs trained, No of performance review report	4	4	4	4 4
				4	4	4	т 

Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2018/19

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2014/15	Target FY 2015/16	Target FY 2016/17	Target FY 2017/18
SP 1.2: General Administration and support services		Strategic plan developed, Service charters developed, Customer satisfaction survey M&E done, health	Strategic plan developed, Service charter in place, customer satisfaction survey reports, No of M&E reports, no of health facilities with HMBs	30 <sup>th</sup> September 1	30 <sup>th</sup> September 1 Continuous	30 <sup>th</sup> September 1	30 <sup>th</sup> September
		facility management board, County HMTs	Information dissemination boards, no of monthly supervision visits	Continuous 4	4	4	4
				20	20 12	20 12	20 12
-		ion and Development	t activities for county susta	12	nt		
SP 2.1Tourism promotion and		Increased tourists to the county,	Annual no of tourists visiting the county,	0.5	1	2	2.5
marketing		Increased hotel bed occupancy, Tourist earnings	Hotel bed occupancy rate, Amount of tourist earnings	20	45	75 8	100

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2014/15	Target FY 2015/16	Target FY 2016/17	Target FY 2017/18
SP 2.2 Beach Management		Clean beaches, increased beach users	% of area under beautification (Kms), No of beach users	20	50	75	100
				50	250	450	500
SP 2.3 Kayas Conservation.		Improved governance of Kayas, Kayas conserved,	% of Kayas with management committees , Amount of income accrued to Kayas , No of Kayas conserved, % of tourists accessing Kayas,	30	50	-	-
				40	75	100	110
SP 2.4 Participation in Tourism Expos and Exhibitions		Increased no. of domestic Tourists	% of domestic tourists arrival	10	20	25	40
SP 2.5 Construction of Concrete Pathways along Indian Ocean - Nakummatt Beach Road		Increased Tourists activities.	No. of tourists activities established	-	5	10	10
SP 2.6 Baseline Studies in		Exploration of New Tourism	No. of tourism attraction Sites	-	-	8	2

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2014/15	Target FY 2015/16	Target FY 2016/17	Target FY 2017/18
Tourism-Tourism Exploration		attraction Sites	Explored .				
			No. of tourism attraction Ventures established.	-	-	-	3
SP 2.7 Maji- Moto Eco-Resort Development Phase II		Develop eco-resort into a tourist attraction venture	No. of tourists attracted.	-	-	100	350
SP 2.8 Construction of Tourism Information Centre and		Increase Tourism Related Information. Increase Tourists	No. of tourists informed/visiting the sites.	-	-	1000	1600
Online Portal		arrival	No. of Tourists attracted	-	-	-	800
SP 2.9 County Publicity and Branding		Improved public image	% of partners attracted.	-	-	10	15
Programme 3:Inve	estment Prom	otion and Developm	ent	1		1	1
Outcome: Increas	ed Local and	foreign investments					
SP 3.1 Investment		Increased investments, no	% increase in investments,	10	30	50	75
promotion services		of local and foreign investments	% of investments owned by foreigners	5	10	35	50
SP 3.2 Publicity		Increased awareness on	No of investors	100	200	50	70

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2014/15	Target FY 2015/16	Target FY 2016/17	Target FY 2017/18
		investment opportunities in Kwale	attracted,				
Programme 4: ICT	Infrastructur	al Development	I			- 1	
Outcome: Effective	ve and efficien	t public service deli	very				
SP 4.1: Local Area Network	Director of ICT	LAN installed and operational,	No of county depts. Connected,	5	7	10	10
Installation to the County HQ and Msambweni		Soft wares procured,	No of soft wares procured and installed,	5	8		
Hospital		Increased users on IFMIS and other MISs	County documents uploaded				
				Continuous	Continuous	Continuous	Continuous
SP 4.2: Fiber Optic Connectivity		Fibre connectivity done and operation	No of county depts. connected	5	7	2	2
SP 4.3: Data Recovery and		Installation of anti viruses, data	% computers installed with anti viruses,	100	100	100	100
information security		backups, Enhanced data/ information security	% of computers with backups	100	100	100	100
SP 4.4: Radio Programme	1	Policy development, communication	Policy developed, programme installed, strategy in place.	1	1	-	-
		strategy		(30 <sup>th</sup> Dec)	(30 <sup>th</sup> Dec)		

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2014/15	Target FY 2015/16	Target FY 2016/17	Target FY 2017/18
SP 4.5: Wide Area Network Expansion		Interconnected offices for resource sharing	No. of offices interconnected	-	-	4	4
SP 4.6: Design of County ERP and Portals.		Efficient service delivery.	No. of key manual process operations automated.	-	-	4	10

#### VOTE: INFRASTRUCTURE AND PUBLIC WORKS

#### Introduction

The department of infrastructure and public works is key for laying the necessary physical infrastructure to support growth and development of the county economy. Its major Programmes are the infrastructure and public works and general administration, planning and support services.

#### Part A. Vision

Excellent quality services in physical infrastructure development for accelerated economic growth

#### Part B. Mission

To provide efficient and reliable infrastructure for sustainable economic growth and development through construction, rehabilitation and effective management of physical infrastructural facilities.

#### Part C. Performance Overview and Background for Programme(s) Funding

The department of infrastructure and public works is key for achievement of sustained economic growth and social development. The department aims to expand and sustaining the county physical infrastructure to support growth and development of the economy. The key achievements in the department during the FY 2014/15 to half year 2015/16 period include the rehabilitation of 250 kilometers of roads and several county government housing units.

During the period under review (as at 31<sup>th</sup> March, 2016), the department spent Ksh 43,538,131 on recurrent expenses and Kshs 75,297,3388 on development expenses. This translated to 35.66 percent absorption rate on recurrent and 16.18 percent absorption rate on development expenditure. During the 2015/16 budget, the department intends to expand rehabilitation of roads to cover about 650 kilometers. In so doing, the department will install a road maintenance programme to check the workmanship on the roads to be rehabilitated.

The department is seeking funding to implement the following programmes; infrastructure and public works and general administration, planning and support services.

#### Part D. Programme Objectives/ Overall Outcome

#### Programme 1: General Administration, Planning and Support Services

**Objective:** To provide effective and efficient to physical infrastructure and public works affiliated departments and units and the general public.

#### Programme 2: Infrastructure and Public Works

**Objective:** To develop and maintain county road network and county government buildings to enhance efficiency, movement, security and safety for accelerated socio economic development.

### **Programme 3: County Electrification**

Objective: To install and maintain lighting facilities within the county to improve on security to supplement the rural electrification programme

## Part E: Summary of Expenditure by Programmes, 2016/17 – 2018/19 (KShs. Millions)

Programme	Approved Estimates	Approved	Approved Estimates FY	Projected E	stimates
	FY2016/17	Supplementary FY Estimates 2016/17	2017/18	FY2018/19	FY2019/20
Programme 1: Ge	neral Administration ,Plann	ing and Support Services			
S.P			65,952,369.56		
1. 1:Personnel Services	54,986,016.96	54,216,016.96		72,547,606.52	79,802,367.17
S.P			324,980,073.57		
1. 2:Administratio	252,316,896.42	207,749,851.42		357,478,080.93	393,225,889.02
n Services					(======================================
Total	307,302,913.38	261,965,868.38	390,932,443.13	430,025,687.44	473,028,256.19
Expenditure of					
Programme 1	 				
	astructure and Public Work	S	054 054 400 55	1	
SP 2. 1:	000 000 000 00	017 000 000 00	354,951,499.55		100 101 011 10
Rehabilitation of	233,000,000.00	217,200,000.00		390,446,649.51	429,491,314.46
Roads, Drainage					
and Bridges			20 506 412 59		
SP 2. 2:Design, Supervision and	-		39,506,413.58	43,457,054.94	47,802,760.43
Rehabilitation of				43,437,054.94	47,002,700.43
County					
Government					
Buildings					
S.P 2.3: Fire			5,000,000.00		
Fighting and	20,995,558.00	2,995,558.00	0,000,000.00	5,500,000.00	6,050,000.00
Emergency		_,,		-,,-	_,,
Services					
Total	253,995,558.00	220,195,558.00	399,457,913.13	439,403,704.44	483,344,074.89
Expenditure of					
Programme 2					

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Programme 3:Count	ty Electrification				
S.P 3.1: Installation of Street Lighting facilities	26,100,000.00	26,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
Total Expenditure of Programme 3	26,100,000.00	26,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
Total Expenditure For The vote	587,398,471.38	508,261,426.38	840,142,101.69	924,156,311.86	1,016,571,943.04

# Part F: Summary of Expenditure by vote and economic classification

Expenditure Classification	Approved Estimates FY2016/17	Approved Supplementary Estimates FY2016/17	Approved Estimates FY2017/18	Projected Estin	Projected Estimates		
				FY2018/19	FY 2019/20		
Current Expenditure	122,095,089.18	120,095,089.18	390,932,443.13	430,025,687.44	473,028,256.19		
Compensation to Employees	54,986,016.96	54,216,016.96	65,952,369.56	72,547,606.52	79,802,367.17		
Use of goods and services	67,109,072.22	65,879,072.22	324,980,073.57	357,478,080.93	393,225,889.02		
Current Transfers Govt.							
Agencies							
Other Recurrent							
Capital Expenditure	465,303,382.20	388,166,337.20	449,209,658.56	494,130,624.42	543,543,686.86		
Acquisition of Non-Financial							
Assets							
Capital Transfers to Government							
Agencies							
Other Development	465,303,382.20	388,166,337.20	449,209,658.56	494,130,624.42	543,543,686.86		
Total Expenditure of Vote	587,398,471.38	508,261,426.38	840,142,101.69	924,156,311.86	1,016,571,943.04		

Part G: Summary of Expenditure by Programme, Sub programme, and Economic Classification

Expenditure Classification	Approved Estimates FY2016/17	Approved Supplementary FYEstimates 2016/17	Approved Estimates FY 2017/18	Projected Estimates	
				FY2018/19	FY2019/20
Programme 1: Gen	eral Administration, Plannin	ng and Support Services			
Current Expenditure	307,302,913.38	261,965,868.38	313,932,443.13	345,325,687.44	379,858,256.19
Compensation to Employees	54,986,016.96	54,216,016.96	59,152,369.56	65,067,606.52	71,574,367.17
Use of goods and services	252,316,896.42	207,749,851.42	254,780,073.57	280,258,080.93	308,283,889.02
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non- Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	307,302,913.38	261,965,868.38	313,932,443.13	345,325,687.44	379,858,256.19
Sub-Programme 1:	Personnel Services				
Current Expenditure	54,986,016.96	54,216,016.96	59,152,369.56	65,067,606.52	71,574,367.17
Compensation to Employees	54,986,016.96	54,216,016.96	59,152,369.56	65,067,606.52	71,574,367.17
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					

Capital					
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers					
to Govt. Agencies					
Other					
Development					
Total Expenditure	54,986,016.96	54,216,016.96	59,152,369.56	65,067,606.52	71,574,367.17
Sub-Programme 2: Adm	inistration Services	·	·		
Current	252,316,896.42	207,749,851.42	254,780,073.57	280,258,080.93	308,283,889.02
Expenditure					
Compensation to					
Employees					
Use of goods and	252,316,896.42	207,749,851.42	254,780,073.57	280,258,080.93	308,283,889.02
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital					
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers					
to Govt. Agencies					
Other					
Development					
Total Expenditure	252,316,896.42	207,749,851.42	254,780,073.57	280,258,080.93	308,283,889.02
Programme 2:Infrastruc	ture and Public Works	·	·		
Current	12,500,000.00	10,500,000.00	61,000,000.00	59,620,000.00	65,582,000.00
Expenditure					
Compensation to			6,800,000.00		
Employees					
Use of goods and	12,500,000.00	10,500,000.00	54,200,000.00	59,620,000.00	65,582,000.00
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	241,495,558.00	209,695,558.00	399,457,913.13	439,403,704.44	483,344,074.89

Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers					
to Govt. Agencies					
Other	241,495,558.00	209,695,558.00	399,457,913.13	439,403,704.44	483,344,074.89
Development					
Total Expenditure	253,995,558.00	220,195,558.00	460,457,913.13	499,023,704.44	548,926,074.89
	abilitation of Roads ,Drainage				
Current	12,500,000.00	10,500,000.00	54,200,000.00	59,620,000.00	65,582,000.00
Expenditure					
Compensation to					
Employees					
Use of goods and	12,500,000.00	10,500,000.00	54,200,000.00	59,620,000.00	65,582,000.00
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	220,500,000.00	206,700,000.00	399,457,913.13	439,403,704.44	483,344,074.89
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers					
to Govt. Agencies					
Other	220,500,000.00	206,700,000.00	399,457,913.13	439,403,704.44	483,344,074.89
Development					
Total Expenditure	233,000,000.00	217,200,000.00	453,657,913.13	499,023,704.44	548,926,074.89
Sub-Programme 2: Des	ign, Supervision and Rehabilit	ation of County Government Bui	ldings		
Current	-		-		-
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	-		-	-	-
Expenditure					

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Expenditure	,,			• .,. = 0,0 .0.0 .	00,100,011101
Capital	23,100,000.00	23,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
Other Recurrent					
Govt. Agencies					
Current Transfers					
Use of goods and services	3,000,000.00	3,000,000.00	16,000,000.00		
Employees	2 000 000 00	2 000 000 00	10,000,000,00		
Compensation to					
Expenditure					
Current	3,000,000.00	3,000,000.00	16,000,000.00	-	-
Programme 3:Count		· · ·	•••	•••	• •
Total Expenditure	20,995,558.00	2,995,558.00	5,000,000.00	5,500,000.00	6,050,000.00
Development	-,	,	-,	-,	-,,
Other	20,995,558.00	2,995,558.00	5,000,000.00	5,500,000.00	6,050,000.00
to Govt. Agencies					
Capital Transfers					
Financial Assets					
Acquisition of Non-					
Expenditure	20,993,030.00	2,333,330.00	3,000,000.00	5,500,000.00	0,000,000.00
Capital	20,995,558.00	2,995,558.00	5,000,000.00	5,500,000.00	6,050,000.00
Other Recurrent					
Govt. Agencies					
Current Transfers					
Use of goods and services					
Employees					
Compensation to					
Expenditure					
Current	-		-	-	-
-					
Sub-Programme 3.Fi	re Fighting and Emergency Serv	ices			
Total Expenditure					-
Development			-	-	-
Other					
to Govt. Agencies					
Financial Assets Capital Transfers				 	
Acquisition of Non-					

26,100,000.00 587,398,471.38	508,261,426.38	840,142,101.69	899,076,311.86	988,983,943.04
26,100,000.00	20,100,000.00		- , -,	
00 000 000 00	26,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
23,100,000.00	23,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
23,100,000.00	23,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
, ,				
3,000,000.00	3,000,000.00			
0,000,000,000	0,000,000,000			
3.000.000.00	3.000.000.00	-	-	
Installation of Street Lightin	ng facilities			
		65,751,745.43	54,726,919.97	60,199,611.97
23,100,000.00	23,100,000.00	49,751,745.43	54,726,919.97	60,199,611.97
	26,100,000.00 Installation of Street Lightin 3,000,000.00 3,000,000.00 23,100,000.00 23,100,000.00	26,100,000.00         26,100,000.00           Installation of Street Lighting facilities         3,000,000.00           3,000,000.00         3,000,000.00           3,000,000.00         3,000,000.00           3,000,000.00         3,000,000.00           23,100,000.00         23,100,000.00           23,100,000.00         23,100,000.00	26,100,000.00         26,100,000.00         65,751,745.43           Installation of Street Lighting facilities         -           3,000,000.00         3,000,000.00         -           3,000,000.00         3,000,000.00         -           3,000,000.00         3,000,000.00         -           3,000,000.00         3,000,000.00         -           3,000,000.00         3,000,000.00         -           3,000,000.00         3,000,000.00         -           3,000,000.00         3,000,000.00         -           23,100,000.00         23,100,000.00         49,751,745.43           23,100,000.00         23,100,000.00         49,751,745.43	26,100,000.00         26,100,000.00         65,751,745.43         54,726,919.97           Installation of Street Lighting facilities         -

DELIVERY UNIT	Stan Establishment by STAFF DET		STAFF ESTABL FY 201	ISHMENT IN	EXPENDITURE ESTIMATES			
	Position Title	JOB GROUP	Authorized	In Position	Actual FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20
	Mechanical Engineer(Auto mobile)	к		1	667,804			
	Civil Engineer	L		1	924,622			
	LOADERS	D		7	1,646,701.00			
	Maintenance officer	L		3	2,035,094.00			
	DRIVERS	D		79	25,751,544.32			
	ARTISAN	D		4	3,425,884.80			
	FIREMEN	G	10	6	2,114,595.60			
	Senior Support Staff	D		4	1,659,145.32			
	Senior Charge hand	J		1				

Part H: Details of Staff Establishment b	v organization structure (Delivery Unit)
	y organization structure (Derivery Onit)

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Mechanical			541,396.00		
Senior Charge hand Building	J	1	541,396.00		
Senior Charge hand Electrical	J	1	541,396.00		
Artisan Grade[3] - Building	F	2	592,064.00		
Electrical Technician	F	1	320,209.60		
Senior Superintendent Electrical (MVP)	L	1	916,422.00		
Architectural Assistant	К	1	768,817.20		
Senior Architectural Assistant	L	1	916,422.00		
Chief Superintendent (Fire Services)	М	1	1,090,992.00		
Research Officer	М	1	1,036,344.00		
Clerical Officer	F	4	1,336,397.20		
Technician	D	1	896,802.00		

Foreman	E	1	910,245.60		
Public Relation Assistant	ns H	1	475,735.60		
Works Officer	J	2	1,529,849.20		
Electrical Engi	neer L	1	924,622.00		
Quantity Surve	eyor L	1	924,622.00		
Road supervis	or H	1	415,388.20		
Surveyor Assi	stant <b>G</b>	1	1,046,241.00		
Senior Survey Helper	В	1	641,371.32		

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target F Y 2018/19	Target FY 2019/20
Programme 1: Gene	ral Administratio	n, Planning and Sup	port Services				
Outcome: Effective a	and efficient pub	lic service delivery to	the citizens of Kwale				
SP 1.1: Personnel Services	Chief Officer	Staff skills and competencies developed, Training needs assessment developed, Performance	Staff, skills and competencies report, No of trainings held, No of staffs trained, No of performance review report	4	4	4	4
		reviews					4
				4	4	4	
SP 1.2: General Administration and support services		Strategic plan developed, Service charters developed, Customer	Strategic plan developed, Service charter in place, customer satisfaction survey reports,	30 <sup>th</sup> September	30 <sup>th</sup> September	30 <sup>th</sup> September 1	30 <sup>th</sup> September 1
		satisfaction survey M&E done,		Continuous	Continuous	Continuous	Continuous
		,	No of M&E reports, no of	4	4	4	4
			Information dissemination boards,	20	20	20	20
				12	12	12	12

# Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target F Y 2018/19	Target FY 2019/20
Programme 2: Infrasti	ucture and Pub	olic Works					
Outcome: Effective ar	nd efficiency Co	ounty road network					
SP 2.1 Rehabilitation of county roads, drainage and bridges	County Engineer	Improved county transport connectivity,	Kms of roads constructed / rehabilitation,	250	650	1000	1500
		improved drainage system	No of towns with improved drainage system	1	2	3	4
SP 2.2 County Govt Buildings		Low cost housing units improved	% of county Government buildings improved, % increase in	10 20	50 50	-	100 -
SP 2.3 Fire Fighting and Emergency Services	Public works	Improved fire fighting preparedness, mainstreaming fire	occupancy % of fire emergency cases handled, Amount of resources	50 0.5M	100 1M	100	100
		safety measures	used, no of officers trained on emergency response, % of offices with safety	0.5M	IM	2M	5M
Drogramma 21 Count				50	100	100	100
Programme 3: County Outcome: Improved s		used arime rate					

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target (Baseline) FY 2016/17	Target FY 2017/18	Target F Y 2018/19	Target FY 2019/20
SP 3.1 Street Lighting Services		Functional Street lights installed	% of urban roads with street lights,	10	50	100	100
			% reduction in crime rate	30	70	100	100

# VOTE: LANDS, PHYSICAL PLANNING AND NATURAL RESOURCES

The department of Lands, Physical Planning and Natural Resources will implement four (4) main Programmes including General Administration, Planning and Support services, Land Planning and Management, Natural Resources Management and Environmental Protection and Management.

#### Part A: Vision

Excellent land use planning, management and sustainable utilization of natural resources for wealth creation of the Kwale County citizens

#### Part B: Mission

To create an enabling environment for accelerated investments on land and natural resources to achieve rapid County industrialization.

#### Part C. Performance Overview and Background for Programme(s) Funding

The department of Land, Physical Planning and Natural Resources is mandated to ensure sustainable management of land resources, proper land use planning and sustainable utilization of natural resources. Among the activities which the department initiated since FY 2013/14 include: Resource mapping, Land audit, Land mapping, Mineral resource mapping, and Conflict resolution on land ownership.

During the period under review, the department spent Kshs 12,863,767 on recurrent expenses and Kshs 9,955,900 on development programmes. This represented absorption rates of 19.59 percent for recurrent expenditure and 47.85 percent for development expenditure.

Among the programmes which the department is seeking funding in the 2017/2018 budget include land use planning and management, natural resources management, environmental protection and management and General Administration, Planning and Support services.

#### Part D: Programme Objectives/ Overall Outcome

#### **Programme 1: General Administration, Planning and Support Services Objective:** To ensure efficient and effective services to county department, organizations and the general public.

### Programme 2: Land Use Planning and Management

Objective: To provide an effective special framework to guide land use planning and development

#### Programme 3: Natural resource management

**Objective:** To ensure efficient and sustainable management of natural resources

#### **Programme 4: Environmental Protection and Management**

**Objectives:** To increase area under forest coverage from current to above 10 percent by 2017

### Part E: Summary of Expenditure by Programmes, FY2016/17 - 2018/19 (Kshs. )

Programme	FY2016/17 estimates FY2016/17 E		Approved Estimates	Projected Estimates	
			FY2017/18	FY 2018/19	FY2019/20
Programme 1: General Administration ,Planning	and Support Services				
	00.504.400.00	10 504 400 00	00.050.000.00		
S.P 1. 1:Personnel Services	22,531,460.00	19,531,460.00	23,658,033.00	26,023,836.30	28,626,219.93
S.P 1. 2: Administration, Planning and Support	54,128,822.08	39,294,748.47	59,379,111.33	65,317,022.46	71,848,724.71
Services					
Total Expend of Prog 1	76,660,282.08	58,826,208.47	83,037,144.33	91,340,858.76	100,474,944.64
Programme 2:Land Use Planning and Manageme	nt				
SP 2. 1:Land Survey and Mapping	18,262,000.00	16,762,000.00	29,200,000.00	32,120,000.00	35,332,000.00
SP 2. 2: Survey and Conservation of Cultural Sites	0	0	2,000,000.00	2,200,000.00	2,420,000.00
(Kayas)					
Total Exp. of Programme 2	18,262,000.00	16,762,000.00	31,200,000.00	34,320,000.00	37,752,000.00

Programme 3: Sustainable Management of Natural Re	sources in Extractive Industry				
SP 3. 2: Capacity Building of small scale miners	1,000,000.00	0.00	-	0.00	0.00
Total Expenditure of Prog 3	1,000,000.00	0.00	0.00	0.00	0.00
Programme 4: Environmental Conservation and Man	agement				
SP 4. 1:Forest Development and Environmental Management	9,100,000.00	5,100,000.00	7,600,000.00	8,360,000.00	9,196,000.00
Total Expend of Prog 4	9,100,000.00	5,100,000.00	7,600,000.00	8,360,000.00	9,196,000.00
Programme 5: Rural and Urban Planning	· · · ·	· · · ·			
SP 5. 1: Beautification of towns (Kwale and Ukunda)	5,000,000.00			0.00	0.00
SP 5. 2: Urban Planning	18,457,460.00	12,857,460.00	28,600,000.00	31,460,000.00	34,606,000.00
Total Expend of Prog 5	23,457,460.00	12,857,460.00	28,600,000.00	31,460,000.00	34,606,000.00
Total Expenditure of Vote	128,479,742.08	93,545,668.47	150,437,144.33	165,480,858.76	182,028,944.64

# Part F: Summary of Expenditure by Vote and Economic Classification

Expenditure Classification	Approved Estimates FY 2016/17	Approved Supplementary Estimates FY2016/17	Approved Estimates	Projected Estimates	
			FY2017/18	FY2018/19	FY 2019/20
Current Expenditure	53,917,122.08	46,733,501.17	54,793,129.63	60,272,442.59	66,299,686.85
Compensation to Employees	22,531,460.00	19,531,460.00	23,658,033.00	26,023,836.30	28,626,219.93
Use of goods and services	31,385,662.08	27,202,041.17	31,135,096.63	34,248,606.29	37,673,466.92
Current Transfers Govt. Agencies					
Other Recurrent-Bursary					
Capital Expenditure	74,562,620.00	46,812,167.30	95,644,014.70	105,208,416.17	115,729,257.79
Acquisition of Non-Financial Assets					
Capital Transfers to Government Agencies					
Other Development	74,562,620.00	46,812,167.30	95,644,014.70	105,208,416.17	115,729,257.79
Total Expenditure of Vote	128,479,742.08	93,545,668.47	150,437,144.33	165,480,858.76	182,028,944.64

Expenditure Classification	Approved Estimates FY2016/17	Supplementary Estimates FY 2016/17	Approved Estimates FY2017/18	Projected Estimates FY 2018/19	Projected Estimates FY 2019/20
Programme 1: General Administration, Planning and Support Services					
Current Expenditure	40,947,662.08	37,364,041.17	43,393,129.63	47,732,442.59	52,505,686.85
Compensation to Employees	22,531,460.00	19,531,460.00	23,658,033.00	26,023,836.30	28,626,219.93
Use of goods and services	18,416,202.08	17,832,581.17	19,735,096.63	21,708,606.29	23,879,466.92
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	35,712,620.00	21,462,167.30	39,644,014.70	43,608,416.17	47,969,257.79
Acquisition of Non-Financial Assets					
Capital Transfers					

Part G: Summary of Expenditure by Programmes, Sub Programmes and Economic Classification

to Govt. Agencies					
Other Development	35,712,620.00	21,462,167.30	39,644,014.70	43,608,416.17	47,969,257.79
Total Expenditure	76,660,282.08	58,826,208.47	83,037,144.33	91,340,858.76	100,474,944.64
Sub-Programme 1.1: Personnel Services					
Current Expenditure	22,531,460.00	19,531,460.00	23,658,033.00	26,023,836.30	28,626,219.93
Compensation to Employees	22,531,460.00	19,531,460.00	23,658,033.00	26,023,836.30	28,626,219.93
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0	0	0	0	0
Acquisition of Non-Financial Assets					

Capital Transfers to Govt. Agencies					
Other Development		0			
Total Expenditure	22,531,460.00	19,531,460.00	23,658,033.00	26,023,836.30	28,626,219.93
Sub-Programme 1.2: Administration Services					
Current Expenditure	18,416,202.08	17,832,581.17	19,735,096.63	21,708,606.29	23,879,466.92
Compensation to Employees					
Use of goods and services	18,416,202.08	17,832,581.17	19,735,096.63	21,708,606.29	23,879,466.92
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	35,712,620.00	21,462,167.30	39,644,014.70	43,608,416.17	47,969,257.79
Acquisition of					

Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	35,712,620.00	21,462,167.30	39,644,014.70	43,608,416.17	47,969,257.79
Total Expenditure	54,128,822.08	39,294,748.47	59,379,111.33	65,317,022.46	71,848,724.71
Programme 2: Land Use Planning and Management					
Current Expenditure	4,912,000.00	4,412,000.00	5,200,000.00	5,720,000.00	6,292,000.00
Compensation to Employees					
Use of goods and services	4,912,000.00	4,412,000.00	5,200,000.00	5,720,000.00	6,292,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	13,350,000.00	12,350,000.00	26,000,000.00	28,600,000.00	31,460,000.00

Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	13,350,000.00	12,350,000.00	26,000,000.00	28,600,000.00	31,460,000.00
Total Expenditure	18,262,000.00	16,762,000.00	31,200,000.00	34,320,000.00	37,752,000.00
Sub-Programme 2.1: Land Survey and Mapping					
Current Expenditure	-	4,412,000.00	5,200,000.00	5,720,000.00	6,292,000.00
Compensation to Employees					
Use of goods and services		4,412,000.00	5,200,000.00	5,720,000.00	6,292,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital	13,350,000.00	12,350,000.00	26,000,000.00	28,600,000.00	31,460,000.00

Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	13,350,000.00	12,350,000.00	26,000,000.00	28,600,000.00	31,460,000.00
Total Expenditure	13,350,000.00	16,762,000.00	31,200,000.00	34,320,000.00	37,752,000.00
Sub-Programme 2.2: Survey and Conservation of Cultural sites (Kayas)					
Current Expenditure	-		-	-	-
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					

Other Recurrent					
Capital Expenditure	-		2,000,000.00	2,200,000.00	2,420,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	-		2,000,000.00	2,200,000.00	2,420,000.00
Total Expenditure	-		2,000,000.00	2,200,000.00	2,420,000.00
Programme 3: Natural Resources Management					
Current Expenditure	-	-	-	-	-
Compensation to Employees					
Use of goods and services		-			
Current					

Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	1,000,000.00	-	-	-	-
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	1,000,000.00	0.00			
Total Expenditure	1,000,000.00	-	-	-	-
SP 3. 1: Capacity Building of small scale miners					
Current Expenditure	-				
Compensation to Employees					
Use of goods and services					

Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	1,000,000.00		0.00	0.00	0.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	1,000,000.00				
Total Expenditure	1,000,000.00		0.00	0.00	0.00
Programme 4: Forest Development and Environmental Management					
Current Expenditure	2,600,000.00	2,100,000.00	2,100,000.00	2,310,000.00	2,541,000.00
Compensation to Employees					

Use of goods and services	2,600,000.00	2,100,000.00	2,100,000.00	2,310,000.00	2,541,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	6,500,000.00	3,000,000.00	5,500,000.00	6,050,000.00	6,655,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	6,500,000.00	3,000,000.00	5,500,000.00	6,050,000.00	6,655,000.00
Total Expenditure	9,100,000.00	5,100,000.00	7,600,000.00	8,360,000.00	9,196,000.00
Programme 5: Rural and Urban Planning					
Current Expenditure	4,457,460.00	2,857,460.00	4,100,000.00	4,510,000.00	4,961,000.00
Compensation to					

Employees					
Use of goods and services	4,457,460.00	2,857,460.00	4,100,000.00	4,510,000.00	4,961,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	19,000,000.00	10,000,000.00	24,500,000.00	26,950,000.00	29,645,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	19,000,000.00	10,000,000.00	24,500,000.00	26,950,000.00	29,645,000.00
Total Expenditure	23,457,460.00	12,857,460.00	28,600,000.00	31,460,000.00	34,606,000.00
Sub-Programme 5.1: Beautification of Ukunda urban area					
Current Expenditure	-		-	-	-

Compensation to Employees				
Use of goods and services				
Current Transfers Govt. Agencies				
Other Recurrent				
Capital Expenditure	5,000,000.00	 -	-	-
Acquisition of Non-Financial Assets				
Capital Transfers to Govt. Agencies				
Other Development	5,000,000.00		0.00	0.00
Total Expenditure	5,000,000.00	-	-	-
Sub Programme 5.2 Urban Planning				
Current	4,457,460.00	4,100,000.00	4,510,000.00	4,961,000.00

Expenditure					
Compensation to Employees					
Use of goods and services	4,457,460.00		4,100,000.00	4,510,000.00	4,961,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	19,000,000.00		24,500,000.00	26,950,000.00	29,645,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	19,000,000.00		24,500,000.00	26,950,000.00	29,645,000.00
Total Expenditure	23,457,460.00		28,600,000.00	31,460,000.00	34,606,000.00
Total Expenditure of Vote	128,479,742.08	93,545,668.47	150,437,144.33	165,480,858.76	182,028,944.64

DELIVERY UNIT	STAFF DETAILS		STAFF ESTABLISHMENT IN FY 2015/16		EXPENDITURE ESTIMATES			
	Position Title	Job Group	Authorized	In Position	Actual FY2014/15	FY2015/16	FY2016/17	FY2017/18
General Administration, Planning and Support Services	CEC Member,	Т	1	1	2,400,000	2,600,000	2,860,000	3,146,000
	Chief Officer,	S	1	1	2,400,000	2,600,000	2,860,000	3,146,000
Physical Planning and Development Control	Director Lands and Physical Planning	p	1	0			-	-
Physical Planning	Physical Planner	М	1	1	1,000,000	2,000,000	2,200,000	2,420,000
	Asst. Planner	К	2	0			-	-
	Land info. Management Officer	J	2	0			-	-
	GIS Technician	J	2	0			-	-
	Draughtsman	Н	1	1	600,000	800,000	880,000	968,000
	Planning Enforcement officers	Н	4	0			-	-
Survey	County Surveyor	Ν	1	0	-	1,000,000	1,100,000	1,210,000

#### Part H: Details of Staff Establishment by Organization Structure (Delivery Unit)

	Assistant Surveyor	L	4	2	1,500,000	3,000,000	3,300,000	
								3,630,000
	Cartographer	L	2	1	800,000	1,000,000	1,100,000	1,210,000
Natural Resource Management	Director Natural Resource Management	Р	1	0			-	-
Forestry	County Forest Officer	М	1	0			-	-
	Forest Extension officer	J	4	0			-	-
Marine and Wild life	Marine Conservator	М	1	0			-	-
	Nursery Attendants	G	4	0			-	-
	Clerical Staff	Н	1	1	600,000	800,000	880,000	968,000
Energy	Energy Liaison Officer	L	1	0			-	-
Mining	Mining Education officer	К	1	0			-	-
	Secretary	Н	5	1	360,000	500,000	550,000	605,000
	Support Staff	G	10	7	1,600,000	200,000	220,000	242,000

Programme	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target Baseline FY 2016/17	Target FY 2017/18	Target FY 2018/19	Target FY 2019/20
•	I Administration, Planning a					
	d efficient services to all de			Γ.	Г. <i>с</i>	Ι.
SP 1.1: Personnel	Staff skills and competencies developed, Training needs	No. of Skills developed	4	4	4	4
	assessment developed	No of staffs trained	4	4	4	4
SP 1.2: Administration services	Strategic plan developed, Customer satisfaction surveys, Service delivery improvements,	Strategic plan developed, Customer satisfaction report, Service charter in place,	30 <sup>th</sup> September,2017	30 <sup>th</sup> September,2018	30 <sup>th</sup> September,2019	30 <sup>th</sup> September,2020
		Information dissemination boards	,, Continuous	,, Continuous	,, Continuous	, , Continuous
•	e Planning and Managemen Nable land use for developm			1		
SP 2.1: Land Survey	Land Surveyed, Settlement schemes	-% of Land surveyed - % of Settlement schemes	50%	75%	100%	100%
and mapping	established, land dispute resolution	established -% of disputes resolved	50%	75%	100%	100%

## Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2018/19

<b>SP 2.2:</b> Survey and conservation of cultural forests	Cultural forests survey and conserved	ed No of Kayas surveyed and conserved	5	8		10		15
SP 2.3: Land Banking	Land acquired for development	Acreage of land acquired for development	1000 acres	2000 acres		3000 ad	cres	4000acres
Land Information Management System Programme 2: Natural	Database capturing Kw County Land information Resources Management able use of natural resou		50%	75%		100'	%	100%
<b>SP 2.1:</b> Management of Quarrying and sand harvesting	Degraded landscap rehabilitated; Quarrying grou registered and capac built	landscapes rehabilitated; ty Compliance in mining and quarrying enhanced	50%	80%		100%		100%
	mental Protection and M able environmental man							
SP 3.1: Green initiative		Acreage under forest cover	4%	8%	10%		15%	
<b>SP 3.2:</b> County Environmental Management Initiative	community participation in c	Number of Community groups participating in forest levelopment and environmental management	10 community groups	20 community groups	30 com groups	nmunity	40 comm	unity groups
Programme 4:Rural an Outcome: Sustain		irces		1				
	Scenic beauty of the urba areas improved	n Trees and flowers planted; paved walkways; and recreational gardens established.	31 <sup>s⊤</sup> December 2016 50	31 <sup>s⊤</sup> Decerr 75	ber 2017	31 <sup>s⊤</sup> [ 2018 100	December	31 <sup>st</sup> December 2019 100
<b>SP4.2</b> : Advisory Plan for Ukunda and Mackinon Road	Part Advisory Plans developed	Ukunda land use plan; and Mackinon Road land use plan.	5	5		5		5

## SOCIAL PROTECTION, CULTURE AND RECREATION

This sector is represented by the department of Community Development and Social Services. It is one of the key sectors in the achievement of county socio economic aspirations and objectives.

# VOTE: COMMUNITY DEVELOPMENT, CULTURE AND TALENT MANAGEMENT

The department of Community Development, Culture and Talent Management is mandated to address issues of culture promotion, development and promotion sports and youth affairs, preserve County's heritage, promotion of women and the physically challenged welfare and general community and social development programmes.

#### Part A. Vision

Transformed social institutions utilizing their diverse cultural assets, heritage and talents to achieve sustainable development

### Part B. Mission

To harness the county's diverse cultural assets, heritage and talents to achieve sustainable development

### Part C. Performance Overview and Background for Programme(s) Funding

During the 2013/14 – 2014/15 MTEF period, the department organized sports programmes for the youth and facilitated teams' participation in various competitions, held and annual cultural festival and initiated development of sports facilities including the Kwale Stadium.

During the period under review, the department spent Kshs 21,282,136 on recurrent and Kshsn40,610,549 on development activities. This represented absorption rates of 30.34 percent and 12.30 percent for both recurrent and development expenditures respectively.

During the 2017/18 to 2019/20 MTEF period, the department priorities will aim at creating an enabling environment for the development and promotion of Kwale rich cultural heritage for employment creation and revenue generation. The department will also prioritize development of a sports policy to guide sports activities, development of arts and sports academies and enhance county library services.

Part D. Programme Objectives/ Overall Outcome

## Programme 1: General Administration, Planning and Support Services

Objective: To provide effective and efficient public service delivery to county departments, units and the general public

### **Programme 2: Community Development and Social Services**

Objective: To promote, develop and revitalize community and social development for sustainable development

### Programme 3: Sports, Arts and Talent Promotion and Management

Objective: Identify, nurture, develop and manage sports, arts and talents to foster economic empowerment, unity and social integration

#### Programme 4: Culture and Heritage

**Objective:** To promote and develop diverse cultural and social heritage for economic development.

### Part E: Summary of Expenditure by Programs, FY2016/17 – 2019/20 (KShs))

Programme	Approved EstimatesFY 2016/17	Approved Supplementary FYEstimates 2016/17	Approved Estimates FY2017/18	Projected Estimates FY 2018/19	FY2019/20
Programme 1: General Administration	,Planning and Support Ser	vices			·
S.P 1. 1:Personnel Services		32,614,610.45			
	32,614,610.45		32,657,610.45	35,923,371.50	39,515,708.64
S.P 1. 2:Administration Services		145,732,689.74			
	143,194,600.44		145,687,796.07	160,256,575.68	176,282,233.24
Total Expenditure of Programme 1		178,347,300.19	178,345,406.52	196,179,947.17	
	175,809,210.89				215,797,941.89

Total Expenditure of Vote	403,412,177.98	364,463,209.28	391,106,247.61	430,216,872.37	473,238,559.61
Total Expenditure of Programme 4	56,500,000.00	24,600,000.00	87,571,708.50	96,328,879.35	105,961,767.29
SP 4. 2:Social Services	4,700,000.00	7,950,000.00	74,434,708.50	81,878,179.35	90,065,997.29
SP 4. 1:Cultural Promotion Services(Annual Cultural competition)	51,800,000.00	16,650,000.00	13,137,000.00	14,450,700.00	15,895,770.00
Programme 4: Culture and Heritage Manager	nent	I		I	
Total Expenditure of Programme 3	102,740,909.09	84,290,909.09	87,222,448.79	95,944,693.67	105,539,163.04
SP 3.3 In School and Out of School Talent Training	0.00	0.00	11,000,000.00	12,100,000.00	13,310,000.00
SP 3.2 Construction of Kwale stadium	17,000,000.00	0.00	0.00	0.00	0.00
SP 3. 1: Sports Development	85,740,909.09	84,290,909.09	76,222,448.79	83,844,693.67	92,229,163.04
Programme 3:Sports ,Arts and Talents Mana	gement				
Total Expenditure of Programme 2	68,362,058.00	77,225,000.00	37,966,683.80	41,763,352.18	45,939,687.40
SP 2 5 Disability and support to special schools	5,000,000.00	5,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
SP 2 4.VSLA	5,000,000.00	5,450,000.00	7,000,000.00	7,700,000.00	8,470,000.00
S.P 2.3: Youth women and PWDs enterprise fund	33,687,058.00	2,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
S.P 2.3: Management of Drug and Substance Abuse(Rehab centre)	5,000,000.00	5,000,000.00	13,156,000.00	14,471,600.00	15,918,760.00
SP 2.2 Civic Education	3,000,000.00	5,000,000.00	5,070,187.36	5,577,206.10	6,134,926.71
SP 2. 2:Community Development and social services	16,675,000.00	54,775,000.00	10,740,496.44	11,814,546.08	12,996,000.69

# Part F: Summary of Expenditure by vote and economic classification

Expenditure Classification	Approved Estimates FY2016/17	Approved Supplementary FY2016/17	Approved Estimates	Projected Estimates	
			FY2017/18	FY 2018/19	FY 2019/20
Current Expenditure	70,139,867.45	143,689,867.45	178,345,406.52	196,179,947.17	215,797,941.89
Compensation to Employees	32,614,610.45	32,614,610.45	32,657,610.45	35,923,371.50	39,515,708.64
Use of goods and services	37,525,257.00	111,075,257.00	145,687,796.07	160,256,575.68	176,282,233.24
Current Transfers Govt. Agencies				0.00	0.00
Other Recurrent				0.00	0.00
Capital Expenditure	330,272,310.53	215,773,341.83	212,760,841.09	234,036,925.20	257,440,617.72
Acquisition of Non-Financial Assets				0.00	0.00
Capital Transfers to Government Agencies				0.00	0.00
Other Development	330,272,310.53	215,773,341.83	212,760,841.09	234,036,925.20	257,440,617.72
Total Expenditure of Vote	400,412,177.98	359,463,209.28	391,106,247.61	430,216,872.37	473,238,559.61

# Part G: Summary of Expenditure by Programme, Sub Programme, and Economic Classification

Expenditure Classification	Approved Estimates 2016/17	Approved Supplementary Estimates FY2016/17	Estimates FY2017/18	Projected E	stimates
				FY2018/19	FY2019/20
	Program	me 1: General Administration,	Planning and Support Servic	ces	
Current Expenditure	175,809,210.89	178,347,300.19	66,937,978.44	73,631,776.28	80,994,953.91
Compensation to Employees	32,614,610.45	32,614,610.45	32,657,610.45	35,923,371.50	39,515,708.64
Use of goods and services	143,194,600.44	145,732,689.74	34,280,367.99	37,708,404.79	41,479,245.27
Current Transfers Govt. Agencies					

Other Recurrent					
Capital Expenditure	-		111,407,428.08		
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development			111,407,428.08		
Total Expenditure prog 1	175,809,210.89	178,347,300.19	178,345,406.52	73,631,776.28	80,994,953.91
Sub-Programme 1: Personnel Se	rvices	· · · · ·	· · · ·		
Current Expenditure	32,614,610.45	32,614,610.45	32,657,610.45	35,923,371.50	39,515,708.64
Compensation to Employees	32,614,610.45	32,614,610.45	32,657,610.45	35,923,371.50	39,515,708.64
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure					
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development					
Total Expenditure	32,614,610.45	32,614,610.45	32,657,610.45	35,923,371.50	39,515,708.64
Sub-Programme 2: Administratio	n Services				
Current Expenditure	143,194,600.44	145,732,689.74	34,280,367.99	37,708,404.79	41,479,245.27
Compensation to Employees					
Use of goods and services	143,194,600.44	145,732,689.74	34,280,367.99	37,708,404.79	41,479,245.27
Current Transfers Govt. Agencies					
Other Recurrent					

Capital Expenditure			111,407,428.08		
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development			111,407,428.08		
Total Expenditure	143,194,600.44	145,732,689.74	145,687,796.07	37,708,404.79	41,479,245.27
Programme 2:Community Develo	opment and liquor control	·		·	
Current Expenditure	18,075,000.00	23,475,000.00	14,120,187.36	15,532,206.10	17,085,426.71
Compensation to Employees					
Use of goods and services	18,075,000.00	23,475,000.00	14,120,187.36	15,532,206.10	17,085,426.71
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	76,387,058.00	48,750,000.00	23,846,496.44	26,231,146.08	28,854,260.69
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	76,387,058.00	48,750,000.00	23,846,496.44	26,231,146.08	28,854,260.69
Total Expenditure prog 2	94,462,058.00	72,225,000.00	37,966,683.80	41,763,352.18	45,939,687.40
Sub-Programme 1: Community D	evelopment				
Current Expenditure	16,675,000.00	54,775,000.00	10,740,496.44	11,814,546.08	12,996,000.69
Compensation to Employees					
Use of goods and services	16,675,000.00	54,775,000.00	10,740,496.44	11,814,546.08	12,996,000.69
Current Transfers Govt. Agencies					
Other Recurrent					

Capital Expenditure	5,650,000.00		-	-	-
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	5,650,000.00		0.00	0.00	0.00
Total Expenditure	22,325,000.00		10,740,496.44	11,814,546.08	12,996,000.69
SP 2 Civic Education					
Current Expenditure	3,000,000.00	5,000,000.00	5,070,187.36	5,577,206.10	6,134,926.71
Compensation to Employees					
Use of goods and services	3,000,000.00	5,000,000.00	5,070,187.36	5,577,206.10	6,134,926.71
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	-		-	-	-
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	-		-	-	-
Total Expenditure	3,000,000.00	5,000,000.00	5,070,187.36	5,577,206.10	6,134,926.71
Sub-Programme 3: Drug and Su	bstance Abuse Management	I	I	<b>i</b>	
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					

Capital Expenditure	5,000,000.00	5,000,000.00	13,156,000.00	14,471,600.00	15,918,760.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	5,000,000.00	5,000,000.00	13,156,000.00	14,471,600.00	15,918,760.00
Total Expenditure	5,000,000.00		13,156,000.00	14,471,600.00	15,918,760.00
Sub-Programme 4 Youth, Women	and PWD enterprise fund	L L		· · · · ·	
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	33,687,058.00	2,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	33,687,058.00	2,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
Total Expenditure	33,687,058.00	2,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
SP 2.4 VSLA					
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					

Capital Expenditure	5,000,000.00	5,450,000.00	7,000,000.00	7,700,000.00	8,470,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	5,000,000.00	5,450,000.00	7,000,000.00	7,700,000.00	8,470,000.00
Total Expenditure	5,000,000.00	5,450,000.00	7,000,000.00	7,700,000.00	8,470,000.00
SP 2.5 Disability Assessment and	Support to PWDs				
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	5,000,000.00	5,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	5,000,000.00	5,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
Total Expenditure	5,000,000.00	5,000,000.00	1,000,000.00	1,100,000.00	1,210,000.00
Programme 3:Sports ,Arts and Ta	lents Management	· · ·	·	ŀ	
Current Expenditure	49,550,000.00	48,100,000.00	65,357,000.00	71,892,700.00	79,081,970.00
Compensation to Employees					
Use of goods and services	49,550,000.00	48,100,000.00	65,357,000.00	71,892,700.00	79,081,970.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	53,190,909.09	36,190,909.09	21,865,448.79	24,051,993.67	26,457,193.04

Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	53,190,909.09	36,190,909.09	21,865,448.79	24,051,993.67	26,457,193.04
Total Expenditure	102,740,909.09	84,290,909.09	87,222,448.79	95,944,693.67	105,539,163.04
Sub-Programme 3.1: Sports Deve	elopment				
Current Expenditure	49,550,000.00	48,100,000.00	76,222,448.79	83,844,693.67	92,229,163.04
Compensation to Employees					
Use of goods and services	49,550,000.00	48,100,000.00	76,222,448.79	83,844,693.67	92,229,163.04
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	16,400,000.00	16,400,000.00	11,000,000.00	12,100,000.00	13,310,000.00
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	16,400,000.00	16,400,000.00	11,000,000.00	12,100,000.00	13,310,000.00
Total Expenditure	65,950,000.00	64,500,000.00	87,222,448.79	95,944,693.67	105,539,163.04
SP 3.2 Construction of Kwale Sta	dium				
Current Expenditure					
Compensation to Employees					
Use of goods and services					
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	17,000,000.00	-	-	-	-

Acquisition of Non-Financial Assets					
Capital Transfers to Govt.					
Agencies					
Other Development	17,000,000.00	-	0.00	0.00	0.00
Total Expenditure	17,000,000.00	-	-	-	-
Programme 4: Culture and Herita	ge Management				
Current Expenditure	24,400,000.00	24,600,000.00	40,095,190.55	44,104,709.61	48,515,180.57
Compensation to Employees					
Use of goods and services	24,400,000.00	24,600,000.00	40,095,190.55	44,104,709.61	48,515,180.57
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	3,000,000.00	0.00	47,476,517.95	52,541,966.74	57,796,163.41
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	3,000,000.00	0.00	47,476,517.95	52,541,966.74	57,796,163.41
Total Expenditure Prog 4	27,400,000.00	24,600,000.00	87,571,708.50	96,646,676.35	106,311,343.98
SP 4. 1:Cultural Promotion Servic	es(Annual Cultural competition	on)			
Current Expenditure	14,500,000.00	16,650,000.00	15,000,000.00	16,500,000.00	18,150,000.00
Compensation to Employees					
Use of goods and services	14,500,000.00	16,650,000.00	15,000,000.00	16,500,000.00	18,150,000.00
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	0.00		0.00	0.00	0.00

Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	0.00		0.00	0.00	0.00
Total Expenditure	14,500,000.00	16,650,000.00	15,000,000.00	16,500,000.00	18,150,000.00
Sub-Programme 3: Social Service	es				
Current Expenditure	9,900,000.00	7,950,000.00	25,895,190.55	28,484,709.61	31,333,180.57
Compensation to Employees					
Use of goods and services	9,900,000.00	7,950,000.00	25,895,190.55	28,484,709.61	31,333,180.57
Current Transfers Govt. Agencies					
Other Recurrent					
Capital Expenditure	3,000,000.00	0.00	52,541,966.74	57,796,163.41	63,575,779.76
Acquisition of Non-Financial Assets					
Capital Transfers to Govt. Agencies					
Other Development	3,000,000.00	0.00	52,541,966.74	57,796,163.41	63,575,779.76
Total Expenditure	3,000,000.00	0.00	52,541,966.74	57,796,163.41	63,575,779.76
Total Expenditure of Vote	400,412,177.98	359,463,209.28	391,106,247.61	307,986,498.48	338,785,148.33

# Part H: Details of Staff Establishment by organization (Delivery Unit)

DELIVERY UNIT	STAFF DET		STAFF ESTAB	LISHMENT IN FY 6/2017	EXPE	NDITURE EST	IMATES	
	Position Title	JOB GROUP	Authorized	In Position	Actual FY2016/17	FY2017/18	FY2018/19	FY2019/20
	CEC	Т	1	1				
	Chief Officer	S	1	1				
	Director community	R	1	1				
	Director culture	R	1	1				
	Director sports	R	1	nil				
	Sports officer	К	1	1				
	Fund manager	К	1	1				
	Administrative assistant	J	2	1				
	Community development officer	J	4	4				
	Community development officer	Н	8	8				
	Reinforcement officers	D	10	nil				
	Land scrappers	D	6	6				
	Support staff	D	2	2				
	CLERICAL OFFICER	F	1	1				
	SOCIAL WORKERS	D	2	2				

Social worker 1	11 C	2	2		
Senior welfare a	assistant H	1	1		
Community dev officer	elopment H	1	1		
Drivers	D	2	2		

## VOTE: WATER SERVICES

Kwale County suffers from chronic surface water scarcity especially in Kinango, LungaLunga while Matuga, Msambweni are endowed with substantial sub-surface and ground water resources. The department has initiated Programmes aimed at ensuring easy access and adequate water for the citizens. These initiatives include:-increasing storage and water facilities; rehabilitating the dilapidated water infrastructure; identifying, managing and protect water catchment areas; among others.Others also include use of water saving and harnessing technologies, enhancing Capacity building of various stakeholders and involving the community members.

During the half year period 2016/17 the department spent Ksh 16,257,172 on recurrent and Ksh 163,139,438 on development projects. This represented absorption rates of 31.68 percent for recurrent expenditure and 20.54 percent for development expenditure.

The department operates offices all across the County, manned by a total staff compliment of 39.

#### Vision:

The Sector Vision is Sustainable provision of water services, development and management in a secure environment.

#### Mission:

The Sector Mission is to promote sustainable utilization and management of water resources for socio- economic development through provision of reliable, cost effective and appropriate water technologies to the residents of Kwale County.

#### Programmes/Sub-Programmes/Sectors and their mandates

The Mandates of the Water Services Department are to facilitate effective management and coordination of water services (water supply and sewerage services); to promote sustainable water resources management and development by involving community and relevant stakeholders; to increase access and availability of water resources and to coordinate and increase water storage through Conservation and Protection of Water Sources. The specific mandates of the key Programmes/Sub sectors are:

### Programme 1: Development/Construction and maintenance of Water Supply Systems

Development of new water sources, rehabilitation of existing water supply systems and planning for future water infrastructure. Management of water supply schemes and sources will also involvemonitoring the quality of water from both large and small scale water schemes, monitoring natural water sources and protecting water systems against pollution.

#### Programme 2: General Administration, Planning & Support Services

Equipping Department with necessary Managerial and technical capacity, equipment and tools and facilitating with adequate operational resources for delivery of its mandates

# Part E: Summary of Expenditure by Programs, 2016/17 – 2019/20 (Kshs.)

Programme	Approved Estimates FY2016/2017	Approved Supplementary	Estimates FY 2017/18	Projected	Estimates
		Estimates		FY 2018/19	FY 2019/2020
		FY2016/2017			
Programme 1: General Administration,	Planning and Support Services	8			
SP 1.1 Personnel Services	23,862,094.00	21,532,094.00	32,727,987.20	36,000,785.92	39,600,864.51
SP 1.2 Administration Services	419,490,514.28	320,844,334.30	366,201,498.44	402,821,648.28	443,103,813.11
Total Expenditure of Programme 1	443,352,608.28	342,376,428.30	398,929,485.64	438,822,434.20	482,704,677.62
Programme 2: Development / Construct	on and Maintenance of Water	Supply Systems			

SP 2.1: Assessment, Survey and Design of Water sources/supply systems	11,500,000.00	3,000,000.00	80,250,133.62	88,275,146.98	97,102,661.68
SP 2.2: Construction and maintenance of water pipeline supply systems	222,000,000.00	212,200,000.00	303,811,320.54	334,192,452.59	367,611,697.85
SP 2.3: Development of Borehole water supply systems	58,200,000.00	56,100,000.00	137,437,439.46	151,181,183.41	166,299,301.75
SP 2.4: Development/Construction of Surface water supply systems ( Springs, Dams and Water Pans)	81,000,000.00	75,600,000.00	140,149,124.19	154,164,036.61	169,580,440.27
SP 2.5: Construction and maintenance of Rain water Harvesting systems in communities, Schools and health facilities	9,425,307.00	4,425,307.00	10,000,000.00	11,000,000.00	12,100,000.00
SP 2.6 Support to Community Water Projects (Pumps/motors, Enhanced storage, Dam embankment/ spillway seals, pipes & pipe fittings/ accessories)	20,000,000.00	20,000,000.00	0.00	0.00	0.00
SP 2.7 Installation of Stand by Generators, Pumps, NRW Reduction and distribution network improvement(Support to KWAWASCO)	-		0	0.00	0.00
Total Expenditure of Programme 2	402,125,307.00	371,325,307.00	671,648,017.81	738,812,819.59	812,694,101.55
Total Expenditure of Vote	845,477,915.28	713,701,735.30	1,070,577,503.45	1,177,635,253.80	1,295,398,779.17

Expenditure Classification	Approved Estimates	Approved Supplementary	Estimates	Projected Estimat	tes
	FY2016/2017	Estimates FY2016/2017	FY2017/178	FY2018/19	FY2019/2020
Current Expenditure	51,313,236.27	54,313,236.27	398,929,485.64	438,822,434.20	482,704,677.62
Compensation to Employees	23,862,094.00	21,532,094.00	32,727,987.20	36,000,785.92	39,600,864.51
Use of Goods and Services	27,451,142.27	32,781,142.27	366,201,498.44	402,821,648.28	443,103,813.11
Current Transfers Govt.					
Agencies					
Other Recurrent					
Capital Expenditure	794,164,679.01	659,388,499.03	671,648,017.81	738,812,819.59	812,694,101.55
Acquisition of Non-Financial Assets					
Capital Transfers to					
Government Agencies					
Other Development	794,164,679.01	659,388,499.03	671,648,017.81	738,812,819.59	812,694,101.55
Total Expenditure of Vote	845,477,915.28	713,701,735.30	1,070,577,503.45	1,177,635,253.80	1,295,398,779.17

F: Summary of Expenditure by Vote and Economic Classification<sup>1</sup> (KShs. Million)

# Part G. Summary of Expenditure by Programme, Sub-Programme and Economic Classification(KShs. Millions)

Expenditure Classification	Approved Estimates FY2016/2017	Approved Supplementary Estimates FY2016/2017	Estimates FY2017/178	Projected	Estimates
				FY 2018/19	FY 2019/2020
Programme 1: Gene	ral Administration, Planning	and Support Services			
Current	51,313,236.27	54,313,236.27	398,929,485.64	438,822,434.20	482,704,677.62
Expenditure					
Compensation to	23,862,094.00	21,532,094.00	32,727,987.20	36,000,785.92	39,600,864.51
Employees					
Use of goods and	27,451,142.27	32,781,142.27	366,201,498.44	402,821,648.28	443,103,813.11
services					

Current Transfers	1			1	
Govt. Agencies					
Other Recurrent					
Capital					
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development					
Total Expenditure	51,313,236.27	54,313,236.27	398,929,485.64	438,822,434.20	482,704,677.62
SP 1.1 Personnel Serv					
Current	23,862,094.00	21,532,094.00	32,727,987.20	36,000,785.92	39,600,864.51
Expenditure	, ,		, ,	, ,	, ,
Compensation to	23,862,094.00	21,532,094.00	32,727,987.20	36,000,785.92	39,600,864.51
Employees					, ,
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital					
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development					
Total Expenditure	23,862,094.00	21,532,094.00	32,727,987.20	36,000,785.92	39,600,864.51
SP 1.2 Administration					
Current	27,451,142.27	32,781,142.27	366,201,498.44	402,821,648.28	443,103,813.11
Expenditure					
Compensation to					
Employees					
Use of goods and	27,451,142.27	32,781,142.27	366,201,498.44	402,821,648.28	443,103,813.11
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					

Capital	1				
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development					
Total Expenditure	27,451,142.27	32,781,142.27	366,201,498.44	402,821,648.28	443,103,813.11
Programme 2: Developm	ent/Construction and maintena	nnce of Water Supply System	18		
Current					
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Capital	794,164,679.01	659,388,499.03	671,648,017.81	738,812,819.59	812,694,101.55
Expenditure	<i>, ,</i>	, ,	<i>, ,</i>	, ,	, ,
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development	794,164,679.01	659,388,499.03	671,648,017.81	738,812,819.59	812,694,101.55
Total Expenditure	794,164,679.01	659,388,499.03	671,648,017.81	738,812,819.59	812,694,101.55
Sub-Programme 1.1:Asse	ssment, Survey and Design of	Water sources/supply system	15		
Current		<b>FF</b> - <b>J S</b>			
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	11,500,000.00	3,000,000.00	80,250,133.62	88,275,146.98	97,102,661.68
Expenditure					
Acquisition of Non-					
Financial Assets					

Capital Transfers to					
Govt. Agencies					
Other Development	11,500,000.00	3,000,000.00	80,250,133.62	88,275,146.98	97,102,661.68
Total Expenditure	11,500,000.00	3,000,000.00	80,250,133.62	88,275,146.98	97,102,661.68
Sub-Programme 1.2.	Construction and maintenance	of water nineline sunnly sys	stems		
Current		of water pipeline supply sys			
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	222,000,000.00	212,200,000.00	303,811,320.54	334,192,452.59	367,611,697.85
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development	222,000,000.00	212,200,000.00	303,811,320.54	334,192,452.59	367,611,697.85
Total Expenditure	222,000,000.00	212,200,000.00	303,811,320.54	334,192,452.59	367,611,697.85
Sub-Programme 1 3. D	evelopment of Borehole water	sunnly systems			
Current	evelopment of Dorenoic water	supply systems			
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	58,200,000.00	56,100,000.00	137,437,439.46	151,181,183.41	166,299,301.75
Expenditure		<i>· · ·</i>	<i>, ,</i>	, ,	· · ·
Acquisition of Non-					
Financial Assets					
~					
Capital Transfers to					

Other Development	58,200,000.00	56,100,000.00	137,437,439.46	151,181,183.41	166,299,301.75
Total Expenditure	58,200,000.00	56,100,000.00	137,437,439.46	151,181,183.41	166,299,301.75
Sub-Programme 1.4: Deve	elopment/Construction of Surfa	ace water supply systems ( Spi	rings, Dams and Water I	Pans)	
Current					
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	81,000,000.00	75,600,000.00	140,149,124.19	154,164,036.61	169,580,440.27
Expenditure					
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development	81,000,000.00	75,600,000.00	140,149,124.19	154,164,036.61	169,580,440.27
Total Expenditure	81,000,000.00	75,600,000.00	140,149,124.19	154,164,036.61	169,580,440.27
Sub-Programme 1.5: Cons	struction and maintenance of	Rain water Harvesting system	ıs in communities, Schoo	ls and health facilities	S
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	9,425,307.00	4,425,307.00	10,000,000.00	11,000,000.00	12,100,000.00
Expenditure	- , ,	-,,			
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					

Other Development	9,425,307.00	4,425,307.00	10,000,000.00	11,000,000.00	12,100,000.00
Total Expenditure	9,425,307.00	4,425,307.00	10,000,000.00	11,000,000.00	12,100,000.00
Sub-Programme 1:6:S fittings/ accessories)	upport to Community Wat	er Projects (Pumps/motors, Enha	nced storage, Dam embank	xment/ spillway seals,	pipes & pipe
Current					
Expenditure					
Compensation to					
Employees					
Use of goods and					
services					
Current Transfers					
Govt. Agencies					
Other Recurrent					
Capital	20,000,000.00	20,000,000.00	-	-	
Expenditure		,,			
Acquisition of Non-					
Financial Assets					
Capital Transfers to					
Govt. Agencies					
Other Development	20,000,000.00	20,000,000.00	0.00	0.00	0.00
Total Expenditure	20,000,000.00	20,000,000.00	-	-	
I				L	
~					
	nstallation of Stand by Cor				
Current	instantiation of Stand by Gen	erators, Pumps, NRW Reduction	and distribution network	improvement(Suppor	rt to KWAWASCO)
Current	instantation of Stand by Gel	erators, Pumps, NRW Reduction	and distribution network i	mprovement(Suppor	rt to KWAWASCO)
Expenditure	Instantion of Stand by Ger	erators, Pumps, NRW Reduction	n and distribution network i	improvement(Suppor	rt to KWAWASCO)
Expenditure Compensation to		erators, Pumps, NRW Reduction	n and distribution network i	improvement(Suppor	rt to KWAWASCO)
ExpenditureCompensation toEmployees	Instantion of Stand by Get	erators, Pumps, NRW Reduction	n and distribution network i	improvement(Suppor	rt to KWAWASCO)
ExpenditureCompensation toEmployeesUse of goods and		erators, Pumps, NRW Reduction	n and distribution network i	improvement(Suppor	rt to KWAWASCO)
ExpenditureCompensation toEmployeesUse of goods andservices		erators, Pumps, NRW Reduction	n and distribution network i	improvement(Suppor	rt to KWAWASCO)
ExpenditureCompensation toEmployeesUse of goods andservicesCapital		erators, Pumps, NRW Reduction	n and distribution network i	improvement(Suppor	
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditure		erators, Pumps, NRW Reduction			
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditureAcquisition of Non-		erators, Pumps, NRW Reduction			
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditureAcquisition of Non-Financial Assets		erators, Pumps, NRW Reduction			
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditureAcquisition of Non-		erators, Pumps, NRW Reduction			
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditureAcquisition of Non-Financial Assets		erators, Pumps, NRW Reduction			
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditureAcquisition of Non-Financial AssetsCapital Transfers to		erators, Pumps, NRW Reduction			0
ExpenditureCompensation toEmployeesUse of goods andservicesCapitalExpenditureAcquisition of Non-Financial AssetsCapital Transfers toGovt. Agencies	0	erators, Pumps, NRW Reduction	0	0	<u>et to KWAWASCO)</u>

delivery Unit	STAFF DETAIL	STAFF ESTABLI FY 2016			EXPENDITURE ESTIMATES			
	POSITION TITLE	JOB GROUP	AUTHORIZED	IN POSITION	Actual FY2016/17	FY2017/18	FY2018/19	FY2019/20
			1	1				
	CHIEF OFFICER	S			2,957,036.20			
	COUNTY WATER DIRECTOR	R	1	0	-			
			1	1				
	CEC	Т			4,604,875.00			
			2	1	1,691,562.40			
	WATER ENGINEER	Q						
	WATER CHEMIST	N	1	0	-			
	HYDROLOGIST	N	1	0	-			
	GEOLOGIST/HYDRO	N	1	0	-			
			1	1	506,551.00		506,551.00	
	DRILLER	J						

#### Part H:Details of Staff Establishment by Organization Structure (Delivery Units)

			2	2	1,791,996.00	1,791,996.00	
	ASST WATER						
	ENGINEER	L		0	4 400 500 40	4 400 500 40	
	WATER ENGINEERING		5	2	1,480,502.40	1,480,502.40	
	ASST/SUPERITENDANT	К	2	4			
			2	1	1,018,600.00		
					1,010,000.00		
	DRILLER operator	н					
			2	1	884,544.00		
	LAB TECHNOLOGIST	L					
	Maintenance officer[3]		1	0			
		J					
				4	1,291,781.80		
	ARTISAN	G	2	1			
			2	1			
					686,707.20		
	LAND RECLAMATION						
	OFFICER	К	1	0			
	M & E OFFICER	L	1		-		
	Chief Superintendent			2			
	Water				1,024,062.00		
		Ν			, ,		

r	r		1		r	1	[
			1	1	774,558.00		
	SURVEYOR ENGINEER	L					
			2	0	377,217.40		
	ASSISTANT SURVEYOR	J					
			Welder [Drilling]	1			
					442,615.60		
	WELDER (Charge hand Building)						
	MECHANIC	G	Mechanic [Drilling]	0	-		
	DRAUGHTSMAN	J	Draughtsman	0	323,049.60 -		
	DRIVER	G	Driver	2			
		0		3	1,002,373.80		
	Clerical officer	F					
	GENERAL SUPPORT STAFF	С	General Support Staff	14	3,714,081.20		

	24,754,273.60		
TOTALS			

# Part I: Summary of the Programme Outputs and Performance Indicators for FY 2016/17- 2019/20

Programme	Delivery	Key Outputs (KO)	Key	Target(Baseline)FY	Target FY	TargetFY	TargetFY 2019/20
	Unit		Performance Indicators (KPIs)	2016/17	2017/18	2018/19	
Name of Programme: Dev	elopment/Consti	ruction and management o	f water supply syster	ns			
Outcome: Improved access	s to potable wate	er supply, water security ar	nd enhanced water st	orage.			
<b>SP1.</b> Assessment, survey and design of Water sources/ Supply systems	No	Design reports	54 design reports	9	15	16	14
<b>SP.2</b> Construction and maintenance water pipeline supply systems	No	Pipelines constructed/maintained	54 pipelines constructed	9	15	16	14
SP.3 Development of borehole water supply systems	No	Boreholes drilled	78 boreholes drilled	11	22	23	22
SP.4 Development/Construction of Surface water supply systems ( Springs, Dams and Water Pans)	No	Springs, dams and pans constructed	47 dams and water pans constructed	4	11	20	12
<b>SP.5</b> Construction and maintenance of Rain water Harvesting systems in communities, Schools and health facilities	No	Rainwater harvesting systems constructed/maintained	40 rain water harvesting structures completed	8	10	12	10

Programme	Delivery Unit	Key Outputs (KO)	Key Performance Indicators (KPIs)	Target(Baseline) FY2016/17	Target FY2017/18	Target FY2018/19	Target FY201920
Name of Programm	e:Conservation	and protection of v	water sources				
Outcome:Improved	quantitative and	quality of water					
<b>SP1.</b> Conservation of water catchment areas	No	Water catchment areas conserved	23 catchment areas water holding capacity Improved	4	6	8	5
<b>SP.2</b> Protection of water sources	No	Water sources protected	26 dams, pans and boreholes protected	4	6	10	6