



# COUNTY GOVERNMENT OF BUNGOMA

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COUNTY FISCAL STRATEGY PAPER, 2021

**BUILDING BACK BETTER: STRATEGY FOR RESILIENT AND  
SUSTAINABLE ECONOMIC RECOVERY**

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February, 2021

**KENYA**   
**VISION 2030**  
Towards a Globally Competitive and Prosperous Kenya

***BUNGOMA COUNTY FISCAL STRATEGY PAPER 2021***

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**ALL INQUIRIES ABOUT THIS COUNTY FISCAL STRATEGY PAPER 2021 SHOULD BE  
ADDRESSED TO: CHIEF OFFICER, ECONOMIC PLANNING**

## **FOREWORD**

The 2021 County Fiscal Strategy Paper (CFSP), sets out the County priority programs and reforms to be implemented over the next three years (2021/22 to 2023/24). The programs and policies herein reflect the concerns of the people living in Bungoma and are anchored on the CIDP II (2018-2022). These priority programs will build on the cumulative achievements realized under the MTEF period 2017/18 – 2019/20.

This CFSP is prepared against a backdrop of the COVID-19 Pandemic. As a result, global economy is estimated to have contracted by 3.5 percent in 2020 from a growth of 2.8 percent in 2019. Global growth is projected to pick up to 5.5 percent in 2021 reflecting expectations of an increase of economic activities in the large economies.

On the domestic scene, Kenya has not been spared of the negative impact of the Pandemic. The resultant containment measures have adversely affected businesses and economic activities causing significant contractions in the services and industry sub-sectors. As a result, the Kenyan economy contracted by 5.7 percent in the second quarter of 2020 from a growth of 4.9 percent in the first quarter of 2020.

Nonetheless, there has been an improvement in economic activity in the third and fourth quarters of 2020 following reopening of the economy. Consequently, growth is projected to bounce back to 6.4 percent in 2021 from the projected 0.6 percent in 2020. This economic recovery will be supported by the stable macroeconomic environment, turn around in trade as economies recover from Covid-19 Pandemic and expected favorable weather that will support agricultural output.

To further reinforce this growth outlook, the National Government will roll out the Post Covid-19 Economic Recovery Strategy (ERS) to mitigate the adverse impacts of the Pandemic on the economy and further re-position the economy on a steady and sustainable growth trajectory.

The County Government will leverage on the Post Covid-19 Economic Recovery Strategy through the Bungoma County COVID -19 Socio Economic Re-engineering Recovery Strategy 2020/21-2022/23. The focus of the policies in the aforementioned strategies is to provide an enabling environment for a resilient and sustainable economic recovery to continue safeguarding livelihoods, jobs, businesses and industrial recovery. In this respect, the budget framework has focused on the implementation of programmes and measures that ensure a more inclusive growth, foster macroeconomic stability and avail liquidity to the private sector including initiating innovative products to boost credit to Micro, Small and Medium Enterprises (MSMEs).

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The prevailing unfavorable economic conditions adversely affected revenue performance. At the same time, additional expenditure requests for FY 2020/21 budget informed by emerging realities brought about by the emergence of Covid-19 Pandemic, necessitated re-alignment of expenditures to the available fiscal space.

Going forward, we expect revenue collection in the FY 2021/22 to spring back supported by the improving economic environment, tax policy and revenue administration measures that have been put in place. Together with expenditure rationalization measures that have been instituted, the enhanced revenue will enable implementation of the CIDP II as well as the Post Covid-19 Economic Recovery Strategy and create fiscal space for priority programmes in the FY2021/22 and the Medium-Term Budget. This will promote sustainable economic growth and increase the quality of life and wellbeing of all residents of Bungoma County.

**ESTHER WAMALWA**

**CECM- FINANCE AND ECONOMIC PLANNING**

**ACKNOWLEDGEMENT**

The policy intentions outlined in this CFSP have benefited from wide consultations. I would like to thank H.E. The Governor and H.E. The Deputy Governor for their guidance while developing this document. Much appreciation to the Cabinet Executive Committee Members for their invaluable input, Chief Officers who led the sector working groups effectively to shape the document. We appreciate the PFM staff whose contributions were useful. We also consulted a wide range of stakeholders and the general public in line with the requirements of the Public Finance Management (PFM) Act 2012 and the Constitution. We greatly value their support and I would like to extend my appreciation to all.

**EDWARD O. MAKHANDIA**

**CHIEF OFFICER - ECONOMIC PLANNING**

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### EXECUTIVE SUMMARY

This County Fiscal Strategy Paper contains information on:

- Broad strategies, priorities and policy goals to be pursued by the County Government in the medium term;
- County outlook on revenues and expenditure projections.

The paper gives a summary of county achievements for the last 2 Financial years, while giving a forecast of what the county will prioritise in the next 3 years.

### FY 2021/22 Budget Summary

The budget for FY 2021/22 is divided into Development Allocation of Kshs. **4,149,627,216** representing 33 percent and Recurrent allocation is at Kshs. **8,585,101,366** representing 67 percent.

Economic classification takes the form of ;

- 1) Non-discretionary expenditures (Personnel Emoluments); this takes first charge and includes payment of statutory obligations such as salaries, pension and others. These expenditures are projected to account for about 40.9% of the Budget.
- 2) Operations – make up 26.5% of the FY 2021/22 budget
- 3) Maintenance - Departments are allocated funds for basic maintenance. This accounts for 1.2 % per cent of the budget

Development expenditure; as already indicated, it is 33% of the total budget. Development expenditures are shared out on the basis of the sector plans and priorities and other strategic county considerations.

The budget is distributed between the County Executive and County Assembly as follows;

County Government Arm	Allocation	Projection	
	2021/22	2022/23	2023/24
County Executive (Governor)	386,125,342	405,431,609	425,703,190
County CDAs	11,267,905,925	11,831,301,221	12,422,866,282
County Assembly	1,080,697,315	1,134,732,181	1,191,468,790
<b>Totals</b>	<b>12,734,728,582</b>	<b>13,371,465,011</b>	<b>14,040,038,262</b>

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The indicative Resource Envelope for FY 2021/22 is Kshs 12,734,728,582. The indicative ceilings for County Ministries, Departments and Agencies are as detailed herein;

DEPARTMENT		CFSP ceiling
Agriculture, livestock, fisheries and co-op development	Recurrent	412,786,288
	Development	481,228,035
	<b>Sub Total</b>	<b>894,014,323</b>
Tourism and Environment	Recurrent	279,880,994
	Development	36,981,650
	<b>Sub Total</b>	<b>316,862,644</b>
Water and Natural Resources	Recurrent	111,224,490
	Development	413,342,147
	<b>Sub Total</b>	<b>524,566,637</b>
Roads and Public works	Recurrent	183,724,484
	Development	1,432,377,397
	<b>Sub Total</b>	<b>1,616,101,881</b>
Education	Recurrent	1,304,104,354
	Development	410,509,384
	<b>Sub Total</b>	<b>1,714,613,738</b>
Health	Recurrent	2,937,157,475
	Development	354,649,244
	<b>Sub Total</b>	<b>3,291,806,719</b>
Sanitation	Recurrent	2,297,544
	Development	13,011,048
	<b>Sub Total</b>	<b>15,308,592</b>
Trade, energy and industrialization	Recurrent	79,289,695
	Development	103,163,561
	<b>Sub Total</b>	<b>182,453,256</b>
Lands, Urban and Physical Planning	Recurrent	69,315,291
	Development	81,730,292
	<b>Sub Total</b>	<b>151,045,583</b>
Bungoma Municipal	Recurrent	14,297,820
	Development	109,887,700
	<b>Sub Total</b>	<b>124,185,520</b>
Kimilili Municipal	Recurrent	12,570,066
	Development	191,089,400
	<b>Sub Total</b>	<b>203,659,466</b>
Housing	Recurrent	34,484,101
	Development	15,664,025
	<b>Sub Total</b>	<b>50,148,126</b>
Gender and Culture	Recurrent	83,464,198
	Development	8,579,874

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DEPARTMENT		CFSP ceiling
	<b>Sub Total</b>	<b>92,044,072</b>
Youth and Sports	Recurrent	43,513,140
	Development	165,416,354
	<b>Sub Total</b>	<b>208,929,494</b>
County Assembly	Recurrent	950,697,315
	Development	130,000,000
	<b>Sub Total</b>	<b>1,080,697,315</b>
Finance and Planning	Recurrent	1,114,047,658
	Development	-
	<b>Sub Total</b>	<b>1,114,047,658</b>
County Public Service Board	Recurrent	20,126,093
	Development	-
	<b>Sub Total</b>	<b>20,126,093</b>
Governors	Recurrent	368,772,993
	Development	-
	<b>Sub Total</b>	<b>368,772,993</b>
D/Governor's office	Recurrent	17,352,349
	Development	-
	<b>Sub Total</b>	<b>17,352,349</b>
Public Administration	Recurrent	290,600,645
	Development	17,915,735
	<b>Sub Total</b>	<b>308,516,380</b>
Sub County Administration	Recurrent	8,163,766
	Development	-
	<b>Sub Total</b>	<b>8,163,766</b>
County Secretary	Recurrent	201,730,607
	Development	140,000,000
	<b>Sub Total</b>	<b>341,730,607</b>
ICT	Recurrent	25,000,000
	Development	44,081,370
	<b>Sub Total</b>	<b>69,081,370</b>
County Attorney	Recurrent	20,500,000
	Development	-
	<b>Sub Total</b>	<b>20,500,000</b>
<b>TOTAL</b>	Recurrent	8,585,101,366
	Development	4,149,627,216
	<b>Grand Total</b>	<b>12,734,728,582</b>

*Projections for FY 2021/22 is at 5%. Revenue is projected to grow by 5% annually.*

To achieve the outputs and outcomes documented in various county plans and policy documents, the County will continue to restrict growth in recurrent spending while

doubling its effort in domestic resource mobilization. The Appropriation in Aid (AiA) is projected to grow by 10% in FY 2021/22. In addition, the modernized and automated revenue collection and management system will help remove administrative bottlenecks, improve compliance and boost revenue collection, thereby supporting our fiscal consolidation efforts.

## **LEGAL FRAME WORK**

1. The County Fiscal Strategy Paper (CFSP) is a Government policy document that sets out the broad strategic priorities and policy goals to guide the County Government in preparing the budgets for the subsequent financial year and over the medium term.
2. In the document, adherence to the fiscal responsibility principles demonstrates prudent and transparent management of public resources in line with the Constitution and the Public Finance Management (PFM) Act, 2012
3. The County Treasury pursuant to section 117(1) and (6) of the Public Finance Management Act (PFMA), 2012 is mandated to prepare and submit the Fiscal Strategy Paper to the County Assembly, by the 28th February of each year, and subsequently publish and publicize it not later than seven days after it has been submitted to the County Assembly.
4. In accordance to section 117(2) of PFM Act, the County Treasury has aligned the proposed revenue and expenditure plan to the national financial objectives contained in the National Budget Policy Statement (BPS) for 2021. In this regard, the fiscal policies are geared towards triggering a multiplier effect towards the achievement of the national theme of Unlocking Economic Potential by harnessing “The Big Four”. This will be achieved through;
  - i Creation of a conducive business environment for investment, trade and job creation;
  - ii Investing in infrastructure development to unlock growth potential;
  - iii Investing in sectoral transformation for broad-based sustainable economic growth;
  - iv Investing in human capital for shared prosperity and
  - v Entrenching structural reforms.

## **STATEMENT OF OBJECTS AND RATIONALE**

5. The Fiscal strategy paper outlines the county’s fiscal policies in the context of prevailing macro-economic policies and outlook while articulating the County’s broad strategic priorities and policies for the fiscal year 2021/2022.
6. The proposed strategic policy priorities for the fiscal year 2021/2022 represent a consultative approach that has taken a keen consideration of the views and opinions of

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the public, the Commission on Revenue Allocation and other stakeholders within our County. Indeed, ward-based forums were publicized and accorded to all Bungoma citizenry in each of the forty-five (45) wards and their inputs thereof greatly inform the strategic thrust of this Paper.

7. Details of development priorities have been articulated in the County Integrated Development Plan (2018-2022). This Fiscal Strategy Paper outlines economic policies and structural reforms as well as sector-based expenditure programmes that the county government intends to implement in the medium term in order to achieve the broader goal of the County government's development agenda. The proposed fiscal framework ensures continued fiscal discipline and provides support for sustained growth, broad-based development that benefits all.
8. The County Fiscal Strategy Paper contains information on:
  - Broad strategies, priorities and policy goals to be pursued by the County Government (CG) in the medium term;
  - County outlook on revenues and expenditure projections.
  - an assessment of the current state of the economy including macroeconomic forecasts;
  - the financial outlook with respect to Government revenue, expenditures and borrowing for the next financial year and over the medium term;
  - The proposed expenditure ceilings for the Sectors, including those of the County Assembly.
  - Statement of Specific Fiscal Risks.
9. For the 2017/18-2020/21 MTEF period, the key achievement realized in the various sectors include: improved agricultural production as a result of reduced cost of farm inputs; made significant steps towards supporting growth of the dairy sector; improved quality of transport infrastructure; expanded educational infrastructure thereby enabling higher student enrollment and transition rates at both ECDE and Vocational Training Institutes; expansive provision of electricity to urban and rural communities; improved health care service delivery systems resulting in enhanced accessibility, availability and capacity of health services and strengthened the sports sector with the on-going modernization of Masinde Muliro Stadium.
10. On the Post-2015 development agenda, the Sustainable Development Goals (SDGs) and respective targets and indicators continue to be mainstreamed into the CIDP 2018-2022 based on key thematic areas that include advocacy and awareness creation; domestication and localizing SDGs; capacity building; stakeholder mapping and engagement; monitoring and reporting and resource mobilization.

## **I. RECENT ECONOMIC DEVELOPMENT AND STRUCTURAL REFORMS**

### **1.1 Overview**

11. Kenyan economy was adversely affected by the outbreak of Covid-19 Pandemic in the year 2020. The economy contracted by 5.7 percent in the second quarter of 2020 from a growth of 4.9 percent in the first quarter in 2020 as a result of the swift containment measures, which have not only disrupted the normal lives and livelihoods, but also to a greater extent businesses and economic activities. Economic growth is projected to recover to 6.4 percent in 2021 due to in part, the lower base effect in 2020. In terms of fiscal years, economic growth is projected to grow by 3.5 percent in FY 2020/21 and further to 6.2 percent over the medium term.
12. Year-on-year overall inflation remained within the Government target range of  $5\pm 2.5$  percent in December 2020 at 5.6 percent compared to 5.8 percent in December 2019. This lower inflation was mainly supported by a reduction in food prices. The economy continues to register macroeconomic stability with low and stable interest rates and a competitive exchange rate that support exports.
13. The foreign exchange market has largely remained stable but partly affected by a significant strengthening of the US Dollar in the global markets and uncertainty with regard to the Covid-19 pandemic. Despite this, the current account deficit is estimated to improve to 5.1 percent in 2020 from 5.8 percent in 2019 mainly supported by an improvement in the trade balance.

### **1.2 Recent Economic Developments and Outlook** ***Global and Regional Economic Developments***

14. The global economy is projected to contract by 4.4 percent in 2020 from a growth of 2.8 percent in 2019 (Table 1). This economic outlook is worse than the growth reported during the 2008 - 2009 global financial crisis. The outbreak and spread of the Covid-19 Pandemic and the ensuing containment measures have devastated global economies.

**Table 1: Global Economic Growth, Percent**

<b>Economy</b>	<b>2019</b>	<b>2020*</b>	<b>2021**</b>
World	2.8	(4.4)	5.2
Advanced Economies	1.7	(5.8)	3.9
Of which: USA	2.2	(4.3)	3.1
Emerging and Developing Economies	3.7	(3.3)	6.0
Of which: China	6.1	1.9	8.2
India	4.2	(10.3)	8.8
Sub-Saharan Africa	3.2	(3.0)	3.1
Of which: South Africa	0.2	(8.0)	3.0
Nigeria	2.2	(4.3)	1.7
EAC-5	6.2	1.0	4.5
Of which: Kenya***	5.4	0.6	6.4

*\* Estimate    \*\* Projected*

*EAC-5: Burundi, Kenya, Rwanda, Tanzania and Uganda*

*Source of Data: October 2020 WEO; \*Projections by the National Treasury*

15. Advanced economies are projected to contract by 5.8 percent in 2020 from a growth of 1.7 percent in 2019. Significant contraction of the economy is projected in the United States (-4.3 percent), Japan (-5.3 percent) and the United Kingdom (-9.8 percent). Growth in the Euro area is expected to contract by 8.3 percent in 2020 from a growth of 1.3 percent in 2019.

16. The emerging markets and developing economies are also projected to contract by 3.3 percent in 2020 from a growth of 3.7 percent in 2019. All major economies are projected to contract in 2020 except China which is projected to grow by 1.9 percent, a slowdown from a growth of 6.1 percent in 2019.

### **1.3 African Economic Outlook**

17. Africa's GDP growth stabilized at 3.4 percent in 2019 and was expected to pick up to 3.9 percent in 2020 and 4.1 percent in 2021. The COVID-19 pandemic has dealt a disproportionately severe blow to the continent's economic ambitions. Fortunately, the robust collaboration between African public and private sectors and particularly innovative financing measures from African development institutions have helped to address an urgent need for fiscal space.

### **1.4 Sub-Saharan Economic Outlook**

18. The Sub-Saharan African region's economy is projected to contract by 3.0 percent in 2020 from a growth of 3.2 percent in 2019. The impact of the COVID-19 crisis on growth has been larger for tourism-dependent economies. Commodity-exporting countries have

also been hit hard. Growth in more diversified economies will slow significantly, but in many cases will still be positive in 2020.

**1.5 East African Community Economic Outlook**

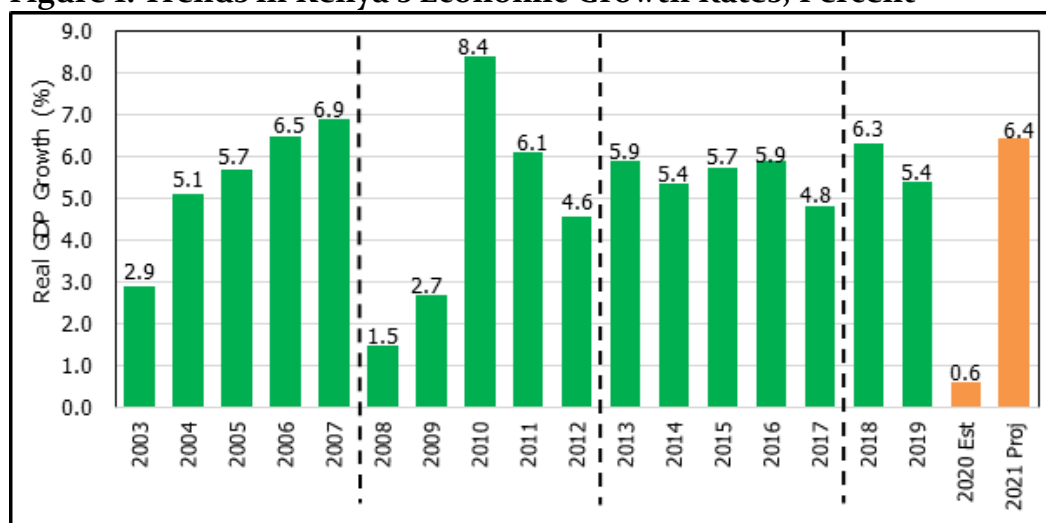
19. Growth in the East African Community (EAC) region is estimated to slow down to 1.0 percent in 2020 compared to a growth of 6.2 percent in 2019. This growth will be supported by positive growths in Kenya, Tanzania and Rwanda. Economic activities in Burundi and Uganda are expected to contract in 2020.

**1.6 Country’s Economic Performance**

20. Kenya’s economy was strong and resilient despite the challenging global environment prior to the outbreak of Covid-19 pandemic. The broad-based economic growth for 2018 and 2019 averaged 5.9 percent outperforming the 5.5 percent for the previous 5 years (2013 to 2017) and the average growth rate of 4.7 percent in the period 2008 to 2012 (Figure 1).

21. The Kenyan economy in 2020, was adversely affected by the outbreak of Covid-19 Pandemic and the swift containment measures, which have not only disrupted the normal lives and livelihoods, but also to a greater extent businesses and economic activities. As a result, our economy is estimated to slow down to around 0.6 percent in 2020 from a growth of 5.4 percent in 2019. Looking ahead, the economy is projected to recover and grow by about 6.4 percent in 2021 and above 6.2 percent over the medium term.

**Figure 1: Trends in Kenya’s Economic Growth Rates, Percent**



*Source of Data: Kenya National Bureau of Statistics, 2020*



**Quarterly GDP growth of 2020**

22. The economy grew by 4.9 percent in the first quarter of 2020 compared to a growth of 5.5 percent in the first quarter of 2019. The slowdown in quarter one was as a result of the decline in economic activities in most of the country’s major trading partners due to the uncertainty associated with the Covid-19 pandemic.
23. The economy further contracted by 5.7 percent in quarter two of 2020 from a growth of 5.3 percent in the same quarter in 2019. The poor performance in the quarter was to a large extent negatively affected by measures aimed at containing the spread of the Covid-19. As a result, the performance of most sectors of the economy contracted in the second quarter of 2020. However, the economy was supported by improved performance of Agriculture, Forestry and Fishing activities), Health Services and Mining and Quarrying activities.

**Figure 2: Sectoral Real GDP Growth Rates, Percent**

Sectors	Sector Growth (%)									
	2018				2019				2020	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
<b>Primary Industry</b>	6.6	5.8	6.6	3.7	4.6	3.0	2.5	3.8	5.1	6.5
Agriculture, Forestry and Fishing	6.7	5.9	6.8	3.9	4.7	2.9	2.4	4.0	4.9	6.4
Mining and Quarrying	3.1	3.5	3.2	1.2	1.4	5.0	3.4	0.3	9.5	10.0
<b>Secondary Sector (Industry)</b>	4.6	5.1	6.2	6.7	4.9	5.4	4.7	4.0	4.1	(1.0)
Manufacturing	3.2	3.9	5.1	5.2	3.5	4.0	3.2	2.3	2.9	(3.9)
Electricity and Water supply	6.1	8.3	8.1	9.5	7.8	7.3	6.4	6.4	6.3	(0.6)
Construction	6.7	5.6	7.3	7.7	6.1	7.2	6.6	5.7	5.3	3.9
<b>Tertiary sector (Services)</b>	6.2	6.0	6.6	8.0	6.4	6.8	6.7	6.8	5.4	(11.0)
Wholesale and Retail trade	5.6	6.5	7.3	7.9	6.3	7.8	6.1	6.4	6.4	(6.9)
Accommodation and Restaurant	13.3	15.1	15.5	21.5	11.0	12.1	9.9	9.0	(9.3)	(83.3)
Transport and Storage	6.5	6.6	8.5	11.8	6.4	7.6	7.6	9.2	6.1	(11.6)
Information and Communication	13.2	11.7	9.8	10.6	10.2	7.8	8.1	9.4	9.7	4.3
Financial and Insurance	4.0	3.5	5.1	8.5	6.3	5.2	8.1	6.6	6.2	4.2
Public Administration	5.5	6.1	7.1	8.1	8.9	8.7	8.4	6.2	6.7	5.7
Others	5.1	5.0	4.9	4.8	4.8	5.8	5.6	5.2	4.6	(19.2)
of which Real Estate	5.2	4.5	3.8	3.1	4.8	6.0	5.5	5.1	4.3	2.2
Education	5.3	5.2	5.5	7.0	4.3	6.0	6.0	5.5	5.3	(56.2)
Health	4.1	3.4	5.3	4.5	5.4	6.2	5.5	6.2	5.8	10.3
Taxes less subsidies	6.1	6.0	6.2	4.3	4.7	4.0	4.2	4.5	3.4	(14.2)
<b>Real GDP</b>	6.2	6.0	6.6	6.5	5.5	5.3	5.2	5.5	4.9	(5.7)
of which Non-Agriculture	6.0	6.0	6.6	7.5	5.9	6.4	6.2	6.0	5.2	(8.5)

24. The agriculture sector’s contribution to GDP growth was at 1.5 percentage points in the second quarter of 2020 compared to 0.7 percentage points over the same period in 2019. The sector recorded an improved growth of 6.4 percent in the second quarter of 2020 compared to a growth of 2.9 percent in the corresponding quarter of 2019. The sector’s performance was supported by a notable increase in tea production, cane deliveries, milk intake and fruit exports.
25. The non-agriculture (service and industry) sector contracted by 8.5 percent in the second quarter of 2020 down from a growth of 6.4 percent in a similar quarter in 2019.

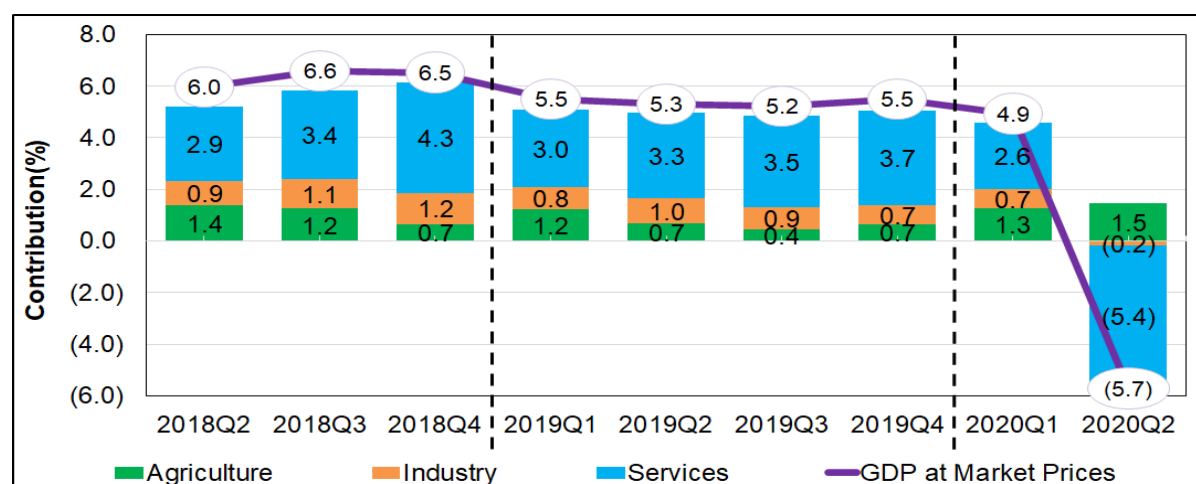
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The sector was adversely affected by the Covid-19 pandemic during the second quarter of 2020. As a result, the sector's contribution to real GDP was -5.6 percentage points in the second quarter of 2020 compared to a contribution of 4.3 percentage points in the same quarter of 2019.

26. Services sector contracted by 11.0 percent in the second quarter of 2020 compared to a growth of 6.8 percent in the same quarter in 2019. The decline was largely characterized by substantial contractions in Accommodation and Food Services (83.3 percent), Education (56.2 percent), and Transportation and Storage (11.6 percent). Growth in the service sub-sector was mainly supported by financial and Insurance, Information and communication and Public Administration. The Services sub-sector contributed -5.4 percentage point to real GDP growth in the second quarter of 2020 compared to the 3.3 percentage point contribution in the same quarter of 2019.

27. The industry sector contracted by 1.0 percent in the second quarter of 2020 compared to a growth of 5.4 percent in the same quarter of 2019. This was mainly due to a decline in activities in the electricity and water supply and manufacturing sub-sectors. The industry sector was however supported by the Construction sector which grew by 3.9 percent in the second quarter of 2020. The industry sector accounted for -0.2 percentage points of growth in the second quarter of 2020 compared to 0.7 percentage point contribution to GDP in 2019

**Figure 3: Economic Performance (Contribution to GDP)**

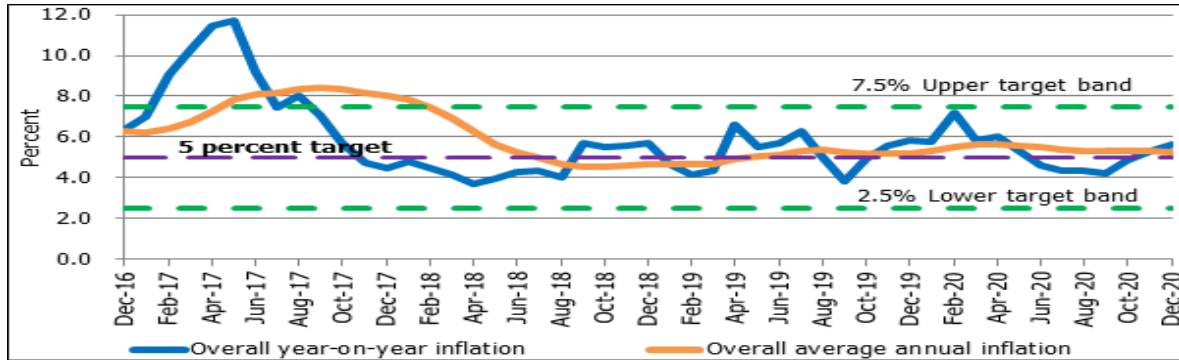


**Source of Data: Kenya National Bureau of Statistics, 2020**

**Inflation Rate**

28. The inflation rate was at 5.6 percent in December 2020 from 5.8 percent in December 2019. This lower inflation was supported by a reduction in food prices. Year-on-year overall inflation rate remained low, stable and within the Government target range of 5+/-2.5 percent since end 2017 demonstrating prudent monetary policies. (Figure 4).

**Figure 4: Inflation Rate, Percent**



**Source of Data: Kenya National Bureau of Statistics 2020**

29. The major driver of the overall inflation has been food inflation, but its contribution to overall inflation has declined from 4.5 percent in December 2019 to 2.9 percent in December 2020 on account of a reduction in food prices.

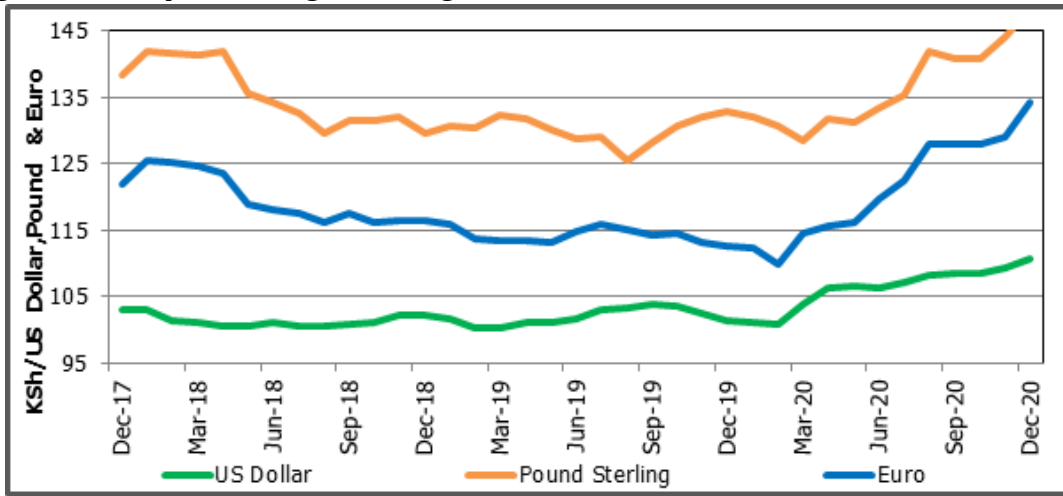
30. Kenya’s rate of inflation compares favorably with the rest of Sub-Saharan Africa countries. In December 2020, Kenya recorded a lower inflation rate than Burundi, Ghana, Nigeria, Zambia and Ethiopia

31. The county shall take advantage of the favorable inflation rates to implement measures to stimulate investments in her productive sectors to support local revenue generation.

**Kenya Shilling Exchange Rate**

32. The foreign exchange market has largely remained stable but was partly affected by a significant strengthening of the US Dollar in the global markets and uncertainty with regard to the Covid-19 pandemic. In this regard, the Kenya Shilling to the dollar exchanged at Ksh 110.6 in December 2020 compared to Ksh 101.5 in December 2019 (Figure 5).

Figure 5: Kenya Shilling Exchange Rate



Source of Data: Central Bank of Kenya 2020

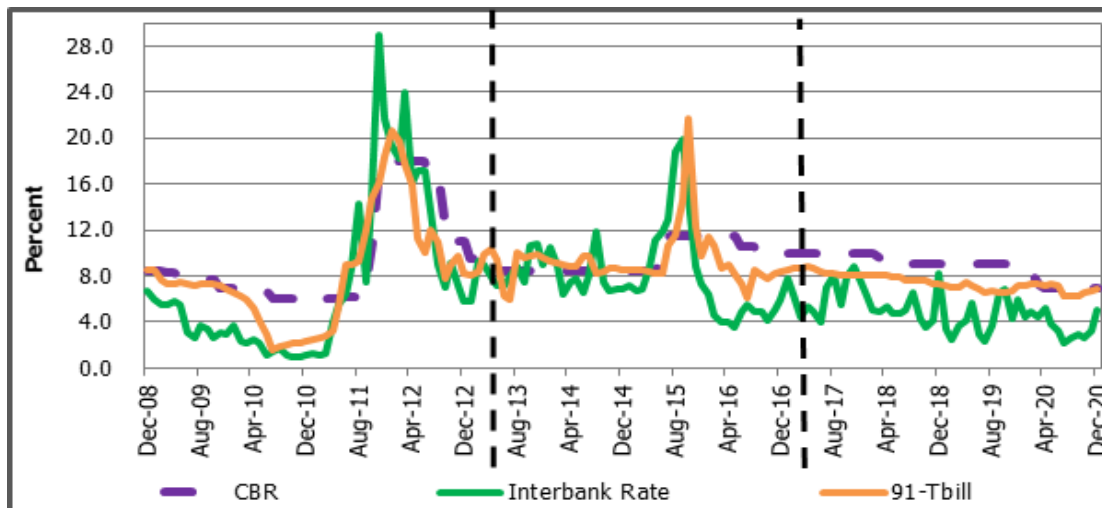
33. Like most Sub-Saharan Africa currencies, the Kenya Shilling has remained relatively stable weakening by only 9.0 percent against the US Dollar. This stability in the Kenya Shilling was supported by increased remittances and adequate foreign exchange reserves.

**Interest Rates**

34. Short-term interest rates remained fairly low and stable. The interbank rate declined to 5.1 percent in December 2020 from 6.0 percent in December 2019 in line with the easing of the monetary policy and adequate liquidity in the money market. The Central Bank Rate was retained at 7.00 percent on November 26, 2020 same as in April 2020 to signal lower lending rates in order to support credit access by borrowers especially the Small and Medium Enterprises, distressed by COVID-19 pandemic. (Figure 6).

35. The county shall explore possibilities of going for low interest concessional loans to finance her development Agenda as outlined in the Medium-Term Debt Management Strategy Paper.

**Figure 6: Short-Term Interest Rates, Percent**



*Source of Data: Central Bank of Kenya*

### **Structural Reforms**

36. The County has fully operationalized modules of the Integrated Financial Management Information System (IFMIS) rolled out by the National Treasury. The County also uses the Hyperion Planning and Budgeting Module to prepare the Programme Based Budget.
37. The County Government continues to fight against corruption and its adverse effects to the economy which include inefficiency, low productivity and high costs of doing business. The Government will implement measures articulated in National Call to Action against corruption as outlined in the Kenya Integrity Plan 2019-2023. The plan was developed by the Kenya Leadership and Integrity Forum (KLIF) and unveiled on the 9th December 2020 during the commemoration of the International Anti-Corruption day. The KLIF key stakeholders include the national government, county governments, private sector and the media among others.
38. Under the fiscal program are measures to increase the proportion of local revenue with the objective of fully financing the County’s budget in the long term. For effective and efficient management of financial resources, the County will continue to eliminate leakages and enhance revenue collection as well as rationalize expenditure. This will be achieved through continued measures to simplify licenses and fees levies, improve compliance and automation of revenue collection system in order to eliminate leakages and to widen revenue base.

39. The Government is also committed to strengthen expenditure control through Public financial management reforms aimed at upgrading efficiency, transparency and accountability in order to free fiscal space for priority social and investment projects.
40. The County Government will institute measures to contain the bloated wage bill so as to divert resources for development initiatives. These would include payroll cleansing and staff rationalization. The County Government will also enhance capacity of the County Government staff so as to encourage proper and transparent use of resources and enhance service delivery.

## **1.7 Overview of County Sectoral Performance**

### **Agriculture**

41. The County Government invested significantly towards improved food and nutrition security especially amongst the vulnerable population in the county. Through its programmes and partnerships with development partners, the agriculture sector realized significant growth which led to: increased agricultural production and productivity; enhanced adoption of good agricultural practices and climate smart technologies; growth of producer organizations, enhanced market access and increased farmer incomes. These was achieved by subsidizing the cost of inputs to enhance access to farm inputs, adopting a multi-stakeholder approach to provision of extension services, capacity building of producer organizations, establishment of processing plants, and enhancing access to markets.
42. Going forward, the County Government will seek partnerships to operationalize the agro-processing plants, further enhance access to certified farm inputs amongst small holder farmers, enhance access to markets especially for cash crops produced locally, and hence reduce the cost of food in the county.

### **Education**

43. Infrastructural investments in the ECDE institutions has led to an increase in net enrolment in the ECDE schools with more children transiting to primary schools. Employment of ECDE teachers greatly improved the Teacher to Pupil ratio of 1:71. All ECDE schools undergo quality assessments by the sub county education coordinators to ensure a good educational foundation for the children. Investments in VTC infrastructure has led to an increase in enrolment and graduates in vocational training centers translating to more youths acquiring skills for empowered and productive lives.

### **Health and Sanitation**

44. The Kenya constitution stipulates that all citizens have a right to highest attainable standard of health. The department continues to provide quality and accessible health

services by increasing awareness and demand for services. Quality improvement teams are established across all levels of health facilities to consistently address quality gaps and ensure the delivery of health care services as per the national and international standards and policies.

45. On Universal health coverage, the department will increase NHIF household coverage from the current 1.3% to 10% through sensitization and increased linda mama enrolment.
46. Screening of various non communicable diseases like diabetes, hypertension, breast cancer, cervical cancer and prostate cancer has been scaled up at facilities and communities. Interventions aimed at reducing the burden of communicable diseases to a level that are of no major public health concern have been emphasized. This includes increasing; the proportion of fully immunized children, deworming of school children, TB treatment completion rate, access to prevention of mother to child transmission, provision of ARVs to HIV clients, the number of children and household using long lasting insecticide treated nets(LLITN).
47. People who smoke, consume alcohol or practice unsafe sex are at risk of contracting diseases and the department has strived to minimize exposure to these risk factors through counselling and provision of condoms.
48. On health infrastructure the department continues to improve the existing infrastructure through renovations, construction of new building and equipping them. Further the department maintains the existing vehicles and will procure new ones to ensure ease of mobility and referrals of patients and samples.
49. Cases of violence and injuries are on the rise and more efforts have been put in place to reverse these situations through sensitization, improved access to accident and emergency services in all health facilities.
50. Health work force have been motivated through timely remuneration, promotion and capacity building. Further the health products and commodities are procured in time and availed to health facilities.
51. The Health sector through support from the national government and development partners has invested to strengthen the health care service delivery systems, resulting in enhanced accessibility, availability and capacity of health services
52. The County has progressively recorded reduced incidences of diarrhea, female psychosocial stress, improved menstrual hygiene, improved school sanitation and reduced inequalities and discrimination especially for vulnerable populations on matters of sanitation

### **Transport Infrastructure**

53. Through county programmes and projects, in partnership with the Road Maintenance Fuel Levy Fund (RMLF), the County Mechanical and Transport Fund (MTF) programme and Kenya Urban Support Programme (KUSP), urban and rural access roads have been opened, expanded, graded, graveled, murramed and some upgraded to bitumen standards. This has resulted in reduction in congestion, transport costs, average travel times and an increase in volume of trade. In addition, the County has commenced works for the conversion of high traffic section of C-33 Mumias-Bungoma road into a dual carriageway between Sang'alo Junction and Kanduyi. This investment will unlock vast socio-economic potential along the corridor and boost urban renewal of Bungoma.

### **Trade, Energy and Industry**

54. This department focused on providing a conducive trading environment by ensuring consumer protection, extended trading hours through market/street lighting, implementing structured taxes, providing accessible e-platform services and automating revenue system.

55. The county has pursued avenues which generate affordable energy supply such as solar energy, biogas and rural electrification through public and private partnerships.

56. The sector has promoted industrialization through establishment of cottage industries such as animal feeds plants, peanut and tomato processing plants, tailoring shops, industrial park and chicken slaughter house. These has contributed towards poverty alleviation, job and wealth creation in the county.

### **Housing**

57. The housing sector formulated a housing policy to inform decisions on investment in housing and private sector involvement. Over the last three years, the sector renovated more than 48 county houses, completed the construction of one storey structure of eight-two bedroomed units. The sector supports the implementation of the National Government Big Four Agenda on housing which will progressively lead to the attainment of outcomes such as lower construction costs, effective utilization of public land, affordable home buyer financing and innovative developer financing using PPP models and approaches such as land swaps.

### **Forestry**

58. The county has implemented afforestation and re-afforestation programmes, especially in Mt. Elgon being one of the five water towers in Kenya, to enhance the forest



cover and protect water sources. The County forest cover constitutes 14.86% (45,049Ha) of the total county size(303,123Ha). Forest eco-systems benefit the community by providing services such as pollination, absorption of CO<sub>2</sub>, Nutrient formation, serving as partial recycler of waste from the environment, a source of recreation, beauty, spiritual and cultural values.

## **Water**

59. Universal access to clean and safe water for all is a pre-requisite for healthy population and food security. The sector has made significant achievements through; investments in gravity fed water system with support of the Korea Embassy, drilling and rehabilitation of boreholes, construction of water pans and provision of piped water to schools and market centres. The momentum to provide access to safe drinking water, water resource conservation, preservation and sustainable utilization will be sustained and scaled up.

## **Gender, Culture, Youth and Sports**

60. The county continues to embrace a gender responsive budget that works for everyone (women and men, girls and boys) by ensuring gender-equitable distribution of resources and by contributing to equal opportunities for all. Gender-responsive budgeting is essential both for gender justice and for fiscal justice. The government analyses its budgets for their effect on genders and the norms and roles associated with them. It also involves transforming these budgets to ensure that gender equality commitments are realized. The county has also implemented policies and regulations to curb gender inequality and empowerment of vulnerable groups.

61. The Department of Gender, Culture, Youth and Sports is working to put in place policies that will enable the re-introduction of the empowerment funds; BUCOWEF, BUCOYEF and BUCODEF for a more efficient running to maximize their impact on the society. These resources are designed to show how different actors can influence the budget cycle to promote gender-responsive budgeting at its different stages. It is intended to help groups in developing strategies to think through the actions to take at each stage of the government budget process.

## **Economic Outlook**

### ***Global Growth Outlook***

62. World economic growth is projected to rebound to 5.2percent in 2021 from a contraction of 4.4 percent in 2020 mainly supported by a gradual strengthening in consumption and investment is also expected to firm up. Growth in the advanced economies is projected to improve to 3.9 percent in 2021 compared to a contraction of

5.8 percent in 2020 supported by improved growths in the major economies particularly the United States and the United Kingdom. Growth in the Euro area is also projected to improve to 5.2 percent from a contraction of 8.3 percent in 2020.

### ***Domestic Growth Outlook***

63. The growth outlook for 2020 has been revised down from the initial projection of 2.6 percent in the 2020 Budget Review and Outlook Paper (BROP) following receipt of more recent indicators and taking into account the contraction of 5.7 percent in the second quarter and the World Economic Outlook figures released by the IMF. In this respect, economic growth for 2020 is now estimated at 0.6 percent in 2020 and recover to 6.4 percent in 2021 due to in part, the lower base effect in 2020.
64. Looking ahead, economic growth is projected to slow down to 5.5 percent in 2022 (due to in part the uncertainty associated with the 2022 general elections) and recover to 6.1 percent by 2024. In terms of fiscal years, economic growth is projected to grow by 3.5 percent in FY 2020/21 and further to 6.2 percent over the medium term.
65. This growth outlook for the calendar year 2020 and the FY 2020/21 and the medium term, will be supported by the stable macroeconomic environment, ongoing investments in strategic priorities of the Government under the “Big Four” Agenda, the ongoing public investments in infrastructure projects, the Economic Stimulus Program being implemented and the planned Post Covid-19 Economic Recovery Strategy, turn around in trade as economies recover from Covid-19 Pandemic and expected favourable weather that will support agricultural output. These factors will push up consumer demand and increase both public and private sector investment reinforcing the projected growth.

### **1.8 Risks to the Economic Outlook**

66. Risks from the global economies relate to persistence of the Covid-19 pandemic and required lockdowns, voluntary social distancing and its effect on consumption, the ability of laid off workers securing employment in other sectors, rising operating cost to make work places more hygienic and safer, reconfiguration of disrupted global supply chains, extent of cross-border spill overs occasioned by weaker external demand and funding shortfalls.
67. On the domestic front, risks will emanate from weaker external demand, reduced tourist arrivals and containment measures due the Covid-19 pandemic. In addition, the economy will continue to be exposed to risks arising from public expenditure pressures, particularly wage related recurrent expenditures and the erratic weather-related shocks that could have negative impact on energy generation and agricultural output leading to higher inflation that could slow down growth.

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68. The Government is continually monitoring these risks and taking appropriate monetary and fiscal policy measures to preserve macroeconomic stability and strengthen resilience in the economy. To cushion the country against the downsides of the risks, the Government is implementing an Economic Stimulus Package to protect lives and livelihoods. Implementation of the “Big Four” Agenda will unlock better growth, and positively impact on the lives of people through jobs creation and poverty reduction. The Government is also planning a Post Covid-19 Economic Recovery Strategy to return the economy on a stable growth path. Additionally, the diversified nature of our economy continues to offer resilience to any global challenges.

### COUNTY RISK AND MITIGATION FRAMEWORK

NO	RISK	IMPACT	MITIGATION
<b>FISCAL RISKS</b>			
1.	<b>Reduced Funding</b>	The demand for services and infrastructural development by the Government has been on an increasing, which is inconsistent with the rate of growth of the equitable revenues from the National Government. In effect, Counties will be expected to develop resource mobilization strategies to bridge the gaps.	The county will enhance resource mobilization from both OSRs and development partners to meet the targeted revenues for FY 2020/21.
2.	<b>Delay in Disbursement of Funds</b>	Delayed disbursement of funds leads to increase in county’s operating costs and pending bills accumulations.	Departments will prepare a procurement plan that is in line with the cash flow
3.	<b>Under-utilization/Over-utilization of Resources</b>	Under/Over use of county assets leads to wastage and portends risks that could undermine the achievement of the county goal.	The county will ensure full enforcement government assets management frameworks to solve this.
4.	<b>Huge Pending bills</b>	Huge Pending bills have the effect of crippling a county’s ability to deliver in future.	To avert this, the County will ensure it plans to implement projects in time to avoid increased costs.
<b>PROCESS RISKS</b>			
5.	<b>Planning and Implementation Process</b>	These risks relate to; project ownership and sustainability, project identification and timeliness in approval of county plans, budgets, policies and laws by the county assembly.	The county will ensure adequate public participation, time and consultation is allowed for each of the laws, policies, plans and budget.
6.	<b>Procurement risk</b>	These relates to; developing specifications, selecting the appropriate procurement methods, preparing tender documents and advertising, evaluation and selection of firms and individuals, negotiating the contract, and contract administration.	The county will enforce the spirit of the Public Procurement and Disposal Act, 2015 Technical departments’ in-charge of infrastructure projects will be required to design implementable work plans for execution.

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<b>NO</b>	<b>RISK</b>	<b>IMPACT</b>	<b>MITIGATION</b>
7.	<b>Accountability and Reporting</b>	This arises from incompetent personnel, poor supervision and weak internal audit oversight.	The county will ensure competent trained staff with adequate supervision. Internal Audit Department will review financial statements and approve selection of accounting policies to be used.
<b>CAPACITY RISKS</b>			
8.	<b>Technical Risks.</b>	These risks are associated with engineering designs, site-specific characteristics, construction and installation, and operation and maintenance.	The county will strengthen the design and BQ section to ensure quality estimates are done before tendering.
9.	<b>Budget Absorption Risks</b>	Low absorption of budgets may delay delivery envisaged socio economic transformation	The county will undertake monthly and quarterly implementation reporting of all county projects and programmes to ensure planned projects and programmes are implemented and paid on time. Care will be taken to ensure financial procedures and procurement regulations are duly followed in implementation of the county projects and programmes. All county employees will be put on performance contracting and ensure targets set relate to county development plans and policies.
10.	<b>Legal Framework Risk</b>	Weak or inadequate legal frameworks may pose great risks in delayed implementation of projects due to litigations as a result of loop holes in the legal framework in the county institutions.	Each department will be required to profile its entire institutional legal framework.
11.	<b>Management Risks</b>	The design of programmes in the FY 2020/21 Budget envisages inter-departmental synergies for effective and successful implementation of the five thematic areas. The Budget has been formulated in such a way that development	The Department of Finance and Economic Planning will strengthen the Sector Working Groups to ensure departments synergize in programs design and
		initiatives are theme based and sectors will have to contribute to the achievement of the aspirations in the thematic areas.	implementation.
<b>EXOGENOUS RISKS</b>			
12.	<b>Natural calamities</b>	The Budget will be cognizant of natural calamities like floods and famine which may befall the county	The Public Finance Management Act, 2012

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NO	RISK	IMPACT	MITIGATION
		and force the county to rework its budget to accommodate the situation. This will divert funds from strategic areas and affect smooth implementation of the programmes in the Budget.	section 110 provides for establishment of an emergency fund to allow for forward budgeting and appropriation for funds for emergencies or amendment of the budget through a supplementary.
13.	<b>Court cases.</b>	Litigations and court injunctions can also derail timely execution of the Budget. These litigations can arise from county's processes especially procurement where perceived unfair competition may land the county in a court of law. Orders to repeat the whole procurement process will expose the county to disadvantages of time value of money, increase operation costs and lose valuable time in delivering the Budget.	Strict adherence to the provisions of the law and existing legal frameworks
14.	<b>Political risks</b>	To effectively deliver the envisaged agenda for socio economic transformation, the Government requires policies and procedures that has to be approved by the County Assembly. At times there are delays in approval of these bills which may hamper	Continuous engagement on with the County Assembly.

## **II. BUILDING BACK BETTER: STRATEGY FOR RESILIENT AND SUSTAINABLE ECONOMIC RECOVERY**

### **2.1 Preamble**

69. The 2021 CFSP was prepared during a period when the Covid-19 Pandemic has devastated global economies with Kenya and the county not being spared. On the domestic front, the economic impact of the Pandemic is already being felt across all sectors of the economy. Thus, 2021 CFSP is premised on the need to urgently overcome the immediate socio-economic challenges that the country and county faces today.
70. The 2021 CFSP, therefore articulates priority economic policies and structural reforms as well as sectoral expenditure programs to be implemented under the Medium-Term Expenditure Framework for FY 2021/22– 23/24 in order to achieve the County Government’s development goal of economic transformation for a shared prosperity.
71. The National Government is currently implementing an Economic Stimulus Programme - whose objective is to return the economy to the growth trajectory it was on pre-Corona by increasing demand for local goods and services, cushioning vulnerable Kenyans, securing household food security for the poor, and creating employment and incomes. The county government is in sync with this program at the county level and seeks to leverage on the measures set out for the benefit of citizens living in Bungoma.
72. The Big Four Agenda is designed to help achieve the social and economic pillars of our Vision 2030 and the development aspirations espoused in the Kenyan Constitution. Actualization of policies and programmes under each pillar is expected to accelerate and sustain inclusive growth, create opportunities for decent jobs, reduce poverty and income inequality and ensure that we create a healthy and food secure society in which Kenyans have access to affordable and decent housing.

### **2.2 Priority Pro-Growth Policy Measures**

73. As indicated above, the 2021 CFSP, articulates measures that will stimulate growth, promote job creation, reduce poverty, and protect the vulnerable groups and businesses. To achieve these, the County Government will:
- Roll out the Post-Covid-19 Economic Recovery Strategy
  - Harnessing the implementation of the “Big Four” Agenda for job creation;
  - Foster a conducive business environment;
  - Fast track development of critical infrastructure in the county.
  - Transform economic sectors for broad based sustainable economic growth;
  - Improve access to education, strengthen health care systems;

- Support youth, women and persons with disability to enable them actively contribute to the economic recovery agenda;
- Implement structural reforms to enhance the efficiency of public service delivery while ensuring accountability

### **2.2.1 Implementing the Post-Covid-19 Economic Recovery Strategy**

74. The county Government will tap into the National Government Post-Covid-19 Economic Recovery Strategy (ERS) whose fundamental pillar is a sound macroeconomic framework. The other key pillars include accelerated growth in private sector investment; enhanced allocations to strengthen health care systems; supported recovery and growth of MSMEs; full implemented ESP; up-scaled investment in ICT and digital infrastructure; facilitated clean, green and resilient growth; enhanced resilience of the economy to global supply chain shocks; and better disaster preparedness and management.

75. As part of the interventions to address COVID-19 Pandemic, the County Government in conjunction with the council of governors and KIPRA adopted the economic Stimulus Package in two phases. The first phase, which was introduced in the last financial year 2019/20 included a combination of tax and spending policy measures. The second phase which is ongoing in the current financial year 2020/21, involves spending measures that will stimulate economic growth.

#### **2.2.1.1 Enhanced Budgetary Allocations to Strengthen Health Care Systems**

76. The Covid-19 pandemic has overstretched the county's health care system. To address this, the County Government has enhanced allocations to the health sector. The county received significant financial assistance from the National Government of Kshs 213,714,000. This was used to establish and equip five isolation centres at Webuye, Miendo, Ngalasia, Bumula and Malakisi health centres; capacity building of health workers and procurement of PPEs for health Staff. This was done though only Webuye isolation centre has been put to use so far. The National Government also availed Kshs 66M to pay allowances to frontline health staff. Development partners including the World bank, Afya Plus, Kenya pipeline, LREB also provided their timely non-financial assistance. The county Government highly appreciates this support as it has strengthened health care systems with the requisite equipment, supplies and medical personnel.

#### **2.2.1.2 Support Recovery and Growth of MSMEs**

77. MSMEs were severely impacted by the measures put in place by the National Government to contain the spread of the Pandemic such as restrictions on movement and curfews which has led to significant loss of business by MSMEs. The Post-Covid-19

ERS will prioritize renewed growth in the MSMEs. To complement this effort, the County Government is operationalizing the trade loan policy as its regulations have been approved. Training of local traders on best business practices is on-going.

78. MSME Credit Guarantee Scheme; MSMEs Capacity Building Programme; Finance Plus; 5K Initiative; and MSME ICT Platforms to improve productivity and competitiveness of MSMEs.

#### **2.2.1.3 Climate change mitigation and Adaptation**

79. The Department of Environment has prioritized the Climate change programmes through the formulation of the legal and institutional frameworks. During the review period FY 2019/2020 the department through the FLOCCA initiative has formulated the Climate change policy framework and attendant legislation to support its programmes. The climate change Unit has also been put in place to support as a secretariat to the ward committees, planning committees and the apex committee led by His Excellency the Governor.

#### **2.2.1.4 Improved Economic Management and Governance**

80. To improve economic management and governance the County Government will ensure strict adherence to PFM Act 2012, PIM regulations and the Public Procurement and Disposable Act 2015 and its regulations. Further, the County Government will strengthen transparency and accountability mechanisms to fight corruption through enhanced multi-agency anti-corruption efforts as articulated by the National Government. This will produce more tangible results in terms of prosecution, convictions as well as asset recoveries.

#### **2.2.1.5 Strengthened County Capacity for Disaster Risk Management**

81. The Covid-19 pandemic has exposed weaknesses of many countries including Kenya in their preparedness to deal with highly infectious diseases and pandemics. Currently the frameworks for responding to disasters are fragmented across several laws. To address this challenge, the County Government will utilize the Disaster Risk Reduction manual prepared earlier and develop staff capacity to facilitate effective and efficient response to disasters in a more coordinated manner. In addition, the County Government will enhance the adoption of the County Disaster Management Emergency Fund Regulations; speed up implementation of the Disaster Risk Financing Strategy; and strengthen County Disaster Management and Coordination Framework
82. Further, to respond effectively to pandemics the County Government will tap into the following programmes which will be implemented under the National Government Post Covid-19 ERS: County Level Emergency and/or Contingency Plans; County Disaster



Risk Profiles; and development of urban resilience strategies to enhance disaster preparedness and management in the urban areas and urban water supply.

83. To address unforeseen risks, both man-made and natural, the county shall provide a contingency of at least 2% of the total budget for FY 2021/22.

### **2.2.2 Harnessing the “Big Four” Agenda for Job Creation**

84. The County Government is implementing programmes /Projects / initiatives under the Big four pillars and the enabling interventions as the Government’s economic development strategy which aims at liberating the urban poor from the ‘poverty of dignity’ caused by poor housing and inadequate services; transitioning the youth from being ‘wage earners’ to ‘owners of capital’; building a holistic base of human capital that is food secure and health assured; and jump-starting the shift from being a county of net consumption to one of production leading to creation of jobs and improved livelihoods.

#### **2.2.2.1 Supporting Growth of Manufacturing for Job Creation**

85. The manufacturing pillar of the Big Four continues to provide the necessary training ground for the Kenyan youth to acquire skills so as to replicate them in various industries. In order to hasten the process of shifting the youth from wage earners to owners of capital, the Government through this pillar is developing productive capabilities to necessitate their movement from rudimentary to complex operations.
86. Building on the gains already made, the Government continues to invest in the manufacturing sector to scale up operations, protect local industries, and increase the sector’s contribution to GDP. In particular, the development of industrial infrastructures such as Export Processing Zones, Special Economic Zones and Industrial Parks across the county including establishment of modern industrial parks in Webuye and operationalization of cottage industries. This will spur local industrial activities and unlock additional employment opportunities for the unemployed population.
87. To promote value addition and processing, the County Government has invested in the establishment of a milk processing plant at Webuye, Coffee Milling Plants at Musese and Chesikaki, and is finalizing the leasing process of the Chicken Slaughter House at Chwele to enhance incomes in the dairy, coffee and poultry value chains.
88. The National Agricultural and Rural Inclusive Growth Project (NARIGP), a five-year World Bank and Kenya Government funded project has funded community proposals and training of farmer groups in dairy, indigenous poultry, banana, and beans value chains in the twenty Wards where the project is being implemented.
89. To provide the necessary skills and expertise required to boost manufacturing activities, the County Government upgraded two Vocational Training Centres (VTC)s to

make them centres of excellence that provide specialized quality programmes that resonate well with the evolving industries' skills.

#### **2.2.2.2 Food and Nutrition Security to all Kenyans**

90. The County Government strives towards attainment of food and nutrition security as this is necessary in developing a holistic human capital base that will in turn increase county productivity and enhance economic development. In pursuit of this, the County Government with support from development partners has been implementing various measures such as the Farm Input Support Programme, promoting innovative extension initiatives, recruitment of agricultural officers, implementing programmes to support smallholder farmers and promoting the use of appropriate farming techniques. These measures have borne fruits, notwithstanding the challenges.
91. Covid-19 control measures and changing weather patterns have lately affected the progress of agricultural seasons, livestock sales, market functioning and income generating activities posing a threat to the food security position. To cushion farmers from these adverse effects and further secure food supply chains, the County Government continues to support vulnerable farmers with inputs while the National Government through the Economic Stimulus Programme subsidized the supply of farm inputs through the e-voucher system to reach 200,000 small scale farmers.
92. The County Government is also committed to improve production of maize, beans, fish, poultry, milk, coffee, tea, potato, avocado, cotton among other crops and livestock through continued provision of certified inputs to further reduce the cost of production to farmers. Through enhanced efforts and partner support, the Government has made significant strides in developing and implementing strategies to manage livestock pests and diseases, fall army worms and other crop pests.
93. The recently inaugurated Warehouse Receipt System (WRS) is expected to enhance credit accessibility among farmers. Farmers will be able to deposit their produce in certified warehouses and get issued with Warehouse Receipts, which they will be able to use as collateral to access credit from participating financial institutions or institutions trading in commodity markets. This will reduce pressure on farmers to sell their produce immediately after harvests when prices are usually low.
94. Further, to enhance the income levels of farmers, the Government is promoting agriculture through structured trading by linking farmers to international markets for produce such as coffee, avocado, horticultural products among others.
95. Finally, the County Government continues to develop institutions in the county mainly Agricultural Training Centre (ATC), Agriculture Mechanization Centre (AMC) both at Mabanga and Chwele Fish Farm. These institutions play a critical role in farmer

training and dissemination of information, provision of farm inputs, dissemination and demonstration of modern agricultural technologies, and generation of revenue.

### **2.2.2.3 Universal Health Coverage to all Kenyans**

96. The National Government has rolled out the UHC insurance scheme which will consolidate all the state sponsored schemes into UHC scheme (HISPOVC, Elderly, PWD, Linda Mama, Edu-Afya). The UHC insurance scheme, a one single national scheme will achieve equity and efficiency through effective cross-subsidization across the poor and rich and across the sick and healthy. In addition, a UHC fund has been established to ensure seamless operations of the UHC agenda. The UHC fund regulations are being drafted.
97. Linda Mama program has been strengthened in the county and all pregnant women who are not on any National Hospital Insurance Fund (NHIF) scheme are encouraged to be enlisted/ enrolled when they attend antenatal care services. Further sensitization on the enrollment of clients to NHIF has been increased in the county. The county is also setting aside Ksh 30M for the enrolment of the vulnerable members of the society on the NHIF scheme. These measures are aimed at ensuring that residents afford health care services and no one will be denied health care service in Bungoma county.
98. To further improve the quality and reach of health care services in the county, the department of Health and Sanitation will continue to improve maternal, newborn and child Health services through the construction of 300 bed maternal and child block at the Bungoma county Referral Hospital and the 100-bed block at Sirisia hospital all of which are half way complete. It has further completed the renovation of eight maternity wings to ensure that maternal services are provided in conducive environment. In an effort to reduce malaria related mortality in County, the department has prioritized early diagnosis, treatment and availing of Long-Lasting Insect Treated Nets (LLITN) with support from development partners.
99. A memorandum of understanding signed with Kenya Medical Supplies Agency has led to regular supply of essential commodities in all government health facilities
100. The county will also ensure that sanitation services are improved to prevent communicable diseases like diarrhea. The current COVID-19 protocol emphasizes regular hand washing and use of sanitizers which have helped reduce preventable illnesses.

### **2.2.2.4 Affordable and Decent Housing for All Kenyans**

101. Affordable Housing is one of the Pillars under the Big Four. Provision of affordable housing is faced with challenges such as; high cost of land, use of inappropriate building technology, limited access to housing financing among others.

102. The County Government seeks to support the pillar by addressing some of the challenges highlighted through tapping into the National Government measures as highlighted herein;
103. To address the issue of high cost of land and limited access to housing finance, the National Government has concluded the successful incorporation and capitalization of the Kenya Mortgage Refinance Corporation (KMRC). KMRC will provide long term funds to primary housing mortgage providers in the housing sector. The Corporation, will improve mortgage affordability, increase the number of qualifying borrowers, and result in the expansion of the primary mortgage market and home ownership in Kenya while also deepening the capital markets through large-scale medium to long-term refinance options.
104. Further, the National Government is digitizing all the land records across the Republic under the National Land Information Management System (NLIMS). This will enhance security of land records, improve accessibility, and reduce the cost of land transactions.
105. The county also seeks to supplement the National Affordable Housing Programme through; Implementation of the county spatial plan; Provision of basic infrastructure in pre-planned and developed areas and implementation of the county housing policy.

### **2.2.3 Conducive Business Environment for Employment Creation**

106. The business environment has been affected by Covid-19 Pandemic and continues to remain uncertain. However, despite all the challenges brought about by the Pandemic, the County Government remains committed to creating and sustaining a conducive business environment and promoting consumer protection. This will be enhanced by ensuring the weights and Measures equipment are of standard through calibration and inspection of business premises hence promoting trade that is geared towards job creation.

### **2.2.4 Infrastructure Development for Inclusive Growth**

107. The County Government continues to build a strong transport system to enhance connectivity in the county through road networks. This will ensure businesses thrive in an enabling environment and realize significant progress from manufacturing and Agro-processing.

#### **2.2.4.1 Expansion of the Road Network**

108. Over the review period the Department made outstanding milestones in implementation of various projects key among them was the significant progress on the

Upgrading of Kanduyi – Sang’alo Junction Dual Carriage from 5% reported at the beginning of the period to 44% reported at the end of the period. Other areas included substantial completion of 2018/2019 Ward Based Projects, RMLF and COUNTY projects from a cumulative rate of 38% at the beginning of the period to 96% at the end of the period. The remainder of 4% is mostly attributed to outstanding payments carried forward.

109. Award and substantial implementation of 130 No. new contracts under various implementation programs as follows; 52No. Ward based programs consisting 3Box culverts and 115.7Km of gravel; 29No. Gravel pits lease contracts consisting of 25.5Acres of land in various wards; 24.5Km of roads graded through MoU with west Kenya; 42.3Km of gravel roads with additional 39Km graded through MTF program; 49No. RMLF road projects consisting 1.19Km of drainage works targeting opened vulnerable roads, 106Km of gravel roads and 27.8Km of Spot Improvement; Through framework contracting, the Department had initiated maintenance of 9No. Projects consisting 17.6Km of spot graveling, 1No. drift and rehabilitation of 1 No. bridge; The Department through own machinery 84.9Km of grading and 8.6Km of gravel roads were captured in the period under review.

#### **2.2.4.2 Adequate, Affordable and Reliable Energy Supply**

110. The socio-economic status and the general well-being of society largely depends on access to stable, reliable and affordable energy supply. In this regard, the Government is committed to ensure an efficient and reliable production, transmission and distribution of affordable, clean and reliable energy.
111. In order to promote a 24-hour economy and enhance security in designated areas, The County Government continues to install street lights on markets and other social amenities to enhance security and increase business working hours for MSMEs.
112. The last mile connectivity programme by the National Government crossed the 7.2 million household connections mark and the Country is proceeding well towards the aspiration of 100% universal electricity access by 2022. The County Government will seek partnerships with the national government to subsidize the cost of energy and enhance availability of grid energy for potential investors.
113. Going forward, the County government through KPC, Virunga Power and other partners are supporting exploration and distribution of alternative energy sources such as solar and small community Hydro-power generation

#### **2.2.4.3 Promoting the use of Information, Communication and Technology (ICT)**

114. A key component of the Post-Covid-19 economic recovery is enhancing investment in development of the requisite ICT and digital infrastructure to facilitate e-commerce

and efficient delivery of public services. In particular, focus will be on prioritizing critical connectivity infrastructure and bridging the digital gaps, development of appropriate content, skills development, and enhancing affordability, accessibility and reliability of digital infrastructure.

115. Information, communication and Technology plays a big part in today's digital economy. Amidst the disruptions caused by Covid-19 Pandemic and most people working from homes, ICT has taken center stage in driving activities in other economic activities and as such it has shown great potential to increase economic growth and improve the lives of Bungoma residents.
116. The County Government takes cognizance of the critical role ICT and innovation play in overall county development. As such, the attainment of development goals hinges on the county's ability to reap on the full potential of technological advancement and innovations in ICT.

## **2.2.5 Sectoral Transformation for Broad Based Sustainable Economic Growth**

### **2.2.5.1 Environmental Conservation and Water Supply**

117. Environment conservation and sustainable access to water is essential for sustainable agriculture and industrial transformation. Towards this end the County government has continued to prioritize the sustainable exploitation, utilization, management and conservation of the environment and protection of water catchment areas. As a result the Department is keen to receive the conditional grant support from the EU program Water Towers to facilitate sensitization of communities, greening services and rehabilitation of hill tops.
118. The Department is keen on construction of large trans - county gravity water schemes that will enable water connectivity to households in Bungoma county.
119. The department has purchased a state-of-the-art drilling fleet that will advance exploration of ground water in Bungoma county. Water stressed areas of Sirisia and Bumula sub counties will be key beneficiaries of these drilling programmes.
120. During the Covid-19 pandemic, the County Government in collaboration with other partners like LVNWSB introduced initiatives intended to curb the spread of the virus by implementing pro poor water supply in informal settlement areas, provision of portable hand washing points and sensitization on Covid-19 protocols to communities.
121. Over the medium term the Department of Water and Natural Resources will prioritize implementation of water supply projects to communities through the Ward Based Projects program. The Development partner led project of KOICA II will be a key flagship project as it will serve the Mt Elgon, Kabuchai, Tuuti Marakaru, Kanduyi and Musikoma wards and there neighboring wards with major emphasis on the Kibabii University Complex a peri-urban area.

**2.2.5.2 Solid Waste management and disposal**

122. The Department of Environment and Tourism will prioritize the construction of phase II and III of the Muanda dumpsite security wall and enhance the garbage collection services to further reach the remote areas and markets. The Department further needs to look into the solid waste management programme by adopting the 3Rs strategy and the community involvement in matters garbage management.
123. The Department has developed key policies to enable its operations in a legal framework, among them are: solid waste management, tourism policy, environment policy, forestry policy, ESSG Policy and guideline and the rig management policy. All these are in draft form and approved at cabinet level awaiting the county assembly ratification.

**2.2.5.3 Stimulating Tourism Recovery, Sports, Culture, and Arts**

124. The county has had several initiatives geared towards the Marketing, branding and promotion of tourism through initiatives like: Miss Tourism, Mt Elgon 4\*4 Jumbo charge, beauty pageant. This has greatly assisted in marketing our county nationally. Tourism sub sector contributes immensely to economic development through boosting job creation in the service industry and generating foreign exchange for the national government.
125. The County Department of Tourism has profiled 21 tourist sites across Bungoma County. These products and sites will be documented and digitized for the domestic and international markets to access.
126. The County is currently developing some of the profile sites namely: Park entrance gate and the Mt Elgon Nature trail at the elephant maternity site. Once complete these two projects will create employment to the locals and enhance local revenue through collections at the game reserve entry point. The park entry gate will be an integrated development where there will be curio shops constructed to improve on local trade on artefacts.
127. Sports, Culture, and Arts sub-sectors have the potential to contribute immensely to economic development through boosting job creation and generating income. With this realization, concerted efforts have been geared towards sport development, development of the film industry, preservation of various cultures, nurturing of talents and arts, and preservation of our county heritage.
128. The county has almost completed the construction of the high-altitude center promising great service to sportsmen and women. Upgrading of the Masinde Muliro Stadium is underway which is a state-of-the-art facility likely to develop and nurture talents at the grass root level and generate income for the county. Maeni youth centre is also under construction to enable training for youth in many life skills.

129. The County has over the years through the KIKOSCA program supported development and performance of music, drama, and dance; exhibition of works of art and crafts; and fostered discussions of matters of literary, historical, scientific, and education importance.
130. Culture and tradition encompass intangible aspects such as knowledge, skills, attitudes, beliefs, music, oral traditions, and festivals in addition to tangible culture, which includes mausoleums, shrines, arts, antiques, antiquities, indigenous food, and sports. Through county programs, plans are underway to operationalize the various cultural sites developed in an effort aimed at making arts and culture a source of livelihood.

#### **2.2.5.4 Sustainable Management of Land for Social-Economic Development**

131. Land has been a constraining factor in both agricultural production and in socio-economic development. It is a central economic, social and cultural factor in societal relations. Increased population density and continuous land fragmentation has led to the commodity being scarce and this is affecting agricultural production. Informal settlements have also affected land productivity which if not arrested in time will lead to increased incidences of food insecurity, reduced incomes for the farming community and non-accumulation of economic assets.
132. It is for this reason that the County Government has formulated policies and programs to guide land use through the county department of Lands, Urban, Physical Planning and Housing. The county in collaboration with the National Government has strengthened its capacity to plan for urbanization and effective public land use for economic development. Further, National Spatial Plan (NSP) and National Land Use Policy (NLUP) already in place were critical policy frameworks in guiding the county in formulation of Bungoma County spatial plan and the Integrated Urban Development Plan.

#### **2.2.6 Expand Access to Quality Social Services**

133. The Government strategically invests in human capital to enhance knowledge and skills required to be competitive in the information age. Investment in human capital is critical in driving inclusive economic growth. The Government has been investing in all social sectors leading to improvements in the country's human capital index as shown by the 2020 World Bank Human Capital Index where Kenya ranked second in Africa and 94th globally.
134. The County Government has prioritized human capital development by investing in quality and relevant education including tapping into the National Government revamping the Technical and Vocational Education and Training (TVET) sub sector. So



far the county Government has received 129 Million towards VTC capitation which benefitted trainees. This will create a strong manufacturing base that will lead to the country's prosperity.

#### **2.2.6.1 Quality and Relevant Education for all Kenyans**

135. The County Government has continued to institute far-reaching reforms within the education sector in order to protect, nurture and mould our young children into responsible citizens. The county has fully embraced the roll-out of the Competency Based Curriculum. This is a fit-for-purpose, fit for context curriculum that aims to equip our learners with the current and emerging industrial needs. As at the end of 2019 calendar year, a textbook to pupil ratio of 1:1 for grades 1 through to 3 had been achieved.

136. The Government continues to make sustained investments in the education sector. The county has employed over 2,000 ECDE teachers and invested in ECDE infrastructure across the county in an effort to promote quality basic education. This has increased access to quality basic education and improved the outcomes of our public schools as seen in high transition rates from ECDE to primary school which is currently close to 100 percent.

137. Moreover, the huge investments in education have increased enrolment in both lower and higher institutions of learning. To support secondary education, the county Government has made huge investments in awarding scholarships to bright and needy students as well as bursaries which has improved the outcomes of our public schools as seen in high literacy levels ranking among peer nations and promises to increase enrolment in higher institutions of learning.

138. To bridge the skills gap and competencies of youth, the county has made sustained investments in infrastructure development as well as construction and equipping of Vocational Training Centres. The county has specialized three centres of excellence at Wekelekha, Chwele and Muteremko VTCs.

139. Going forward, the Government will continue to prioritize the education sector and allocate resources to enhance access to basic and higher education, skills development and training, ECDE teacher recruitment and infrastructure development as well as construction and equipping of VTCs.

#### **2.2.6.2 Strengthening the Social Safety Nets**

140. During the Covid-19 Pandemic period, the Government implemented a range of measures to cushion the vulnerable members of the society including injection of cash and provision of additional disposable incomes to the people and businesses providing the much-needed relief to the economy and cushioning the vulnerable in the society.

### **2.2.6.3 Empowering Youth and Women for Employment Creation**

141. The County government has committed to assisting the Youth, Women and PWDs by; Building women capacity in leadership of small and medium enterprises, access to government procurement opportunities and existing financing institutions; Established Bungoma county youth and women empowerment funds as a revolving fund that seek to develop and nurture their entrepreneur; Partnered with organizations both locally and international involved in the empowerment of youth and women.
142. The government has also partnered with Master Card foundations through Centum to establish an ICT centre at Electricity house in Bungoma town for online jobs connection to existing opportunities and talent Development.
143. The County Government has trained youths under the Ajira programme. The program is geared towards creating a platform for job seekers to post their qualifications and tap into online employment opportunities and enterprise.

### **2.2.6.4 Deepening Public Financial Management Reforms**

144. In its effort to ensure efficiency and effectiveness of public spending, the County Government will undertake the CIDP Mid-Term review in order to assess progress made in the implementation of planned programs. This will be done through ground inspection of projects and robust public engagements. As a measure of accountability, the County Government strives to adhere to strict project timelines and budgets.
145. In addition, to strengthen the implementation of the public investment projects in the country, the National Treasury issued the Public Investment Management (PIM) Guidelines Circular No. 16/2019 in January 2020 to provide a standard framework for the management of public investments. Compliance with PIM Guidelines is being sort by the County Government when planning, appraising, approving and budgeting for all projects.
146. To ensure a standardized systematic mechanism for regularly monitoring, flagging and declaring the official status of projects across all departments the county directorate of Monitoring has embraced the CIMES and also developed a County Indicator Handbook for Monitoring and Evaluation of County projects.

### **2.2.6.5 Stimulating Tourism**

147. Tourism sub sector contributes immensely to economic development through boosting job creation in the service industry and generating foreign exchange for the national government. With this realization the County Government of Bungoma has made concerted efforts through Tourist product development and Tourism marketing development promotion and branding.

148. The County Department of Tourism has profiled 21 tourist sites across Bungoma County. These products and sites will be documented and digitized for the domestic and international markets to access.
149. The County Government is currently developing some of the profile sites namely: Park entrance gate and the Mt Elgon Nature trail at the elephant maternity site. Once complete these two projects will create employment to the locals and enhance local revenue through collections at the game reserve entry point. The park entry gate will be an integrated development where there will be curio shops constructed to improve on local trade on artefacts.
150. The county has had several initiatives geared towards the Marketing, branding and promotion through initiatives like: Miss Tourism and Mt Elgon 4\*4 Jumbo charge. The Department has had a successful beauty pageant that was carried out from the Ward level to the National Finals. This has greatly assisted in marketing our county nationally.
151. The Kenyan economy remains resilient and grew by an average of 5.5 percent in the first three quarters of 2019, mostly supported by strong performance in the services sector. Growth momentum is expected to pick up to 5.6 percent in 2019, 6.1 percent in 2020 and further to 7.0 percent over the medium term supported by a strong rebound in the agricultural output, steady recovery in industrial activities, robust performance in the services sector, and investments in strategic areas under the “Big Four” Plan.
152. Overall inflation remained stable at 5.8 percent in December 2019 due to lower food prices following favorable weather conditions. Inflation is expected to remain within target in 2020, largely due to lower energy prices and expected stability in food prices.
153. The economy continues to register macroeconomic stability with low and stable interest rates and a competitive exchange rate to support exports.
154. The foreign exchange market remains stable supported by the narrowing of the current account deficit. The current account deficit is estimated at 4.3 percent of GDP in 2019 down from 5.0 percent in 2018. The narrowing deficit reflects strong growth in diaspora remittances and tourism receipts, higher tea and horticultural exports, slower growth in imports due to lower food imports and the decline in international oil prices.

### **2.3 Fiscal Performance**

155. Budget execution in the first half for the FY 2020/21 was hampered by revenue shortfalls and rising expenditure pressures. The shortfalls in revenues reflect the weak business environment and the impact of the tax reliefs implemented in April 2020 to support people and businesses from the adverse effect of Covid-19 Pandemic. Revenues are expected to progressively improve in the second half of the fiscal year following the gradual reopening of the economy and as well as improved domestic sales.

156. The Government has embarked on expenditure rationalization and prioritization to ensure that expenditures are on the most impactful programmes that yield the highest welfare benefits to the citizens.
157. The expenditure rationalization is to ensure sustainable fiscal position in the FY 2021/22 and the medium term, and reaffirm the County Government's commitment to its fiscal consolidation plan and to prudent fiscal management in general.

### **2.3.1 Revenue Performance**

158. Revenue collection to December 2020 declined by 3.3 percent compared to a growth of 17.1 percent in December 2019. This decline is attributed to the difficult operating environment due to the Covid-19 pandemic which has been adversely affecting revenue performance from March 2020. The cumulative total revenue - inclusive of Ministerial Appropriation in Aid (AiA) amounted to Ksh 342,048,346 against a target of Ksh 505,621,719, with shortfalls recorded in both ordinary revenues (Ksh 76,672,381) and Ministerial A-I-A (Ksh 86,900,992).
159. Local revenue collection to December 2020 amounted to Ksh 147,270,818 which was a growth of 24.9 percent over the same period in 2019. The growth was driven in part by adoption of cashless payment mode, increased payment options, reducing unstructured revenue, active human resource intervention and introduction of monthly stickers for PSVs. An analysis of revenue sources points to a general growth in collection from single business permits, plan approval and inspection fees, slaughter fees and enclosed bus park fees during the review period.
160. Ministerial A-I-A amounted to Ksh 194,777,528 against a target of Ksh 281,678,520. Ministerial AIA revenue, recorded 17.4 percent decline for the period ending December 2020 compared to a growth of 52.9 percent over a similar period in 2019.

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**Table 2: Actual and Medium-Term Revenue Projections**

ACTUALS					PROJECTIONS		
FY	2017/18	2018/19	2019/20	2020/21 1 <sup>st</sup> half	2021/22	2022/23	2023/24
ACTUAL RECEIPTS	(Kshs)	(Kshs)	(Kshs)	(Kshs)	(Kshs)	(Kshs)	(Kshs)
Land rates	20,103,340	16,042,434	12,852,382	8,737,043	21,696,675	22,781,509	23,920,584
Single Business Permit	67,292,772	70,723,436	60,422,843	18,475,640	102,006,660	107,106,993	112,462,343
Cess	17,001,811	18,149,991	22,055,708	16,178,810	37,234,428	39,096,149	41,050,957
Markets and slaughter house fees	35,776,644	38,895,859	41,895,177	25,266,525	70,728,168	74,264,576	77,977,805
Bus park and street Parking fees	47,131,901	73,717,987	62,726,933	25,009,820	105,895,860	111,190,653	116,750,186
Other Revenue sources	106,723,239	108,523,786	111,027,106	53,602,980	187,438,209	196,810,119	206,650,625
<b>Total -Local Revenue</b>	<b>294,029,707</b>	<b>326,053,493</b>	<b>310,980,149</b>	<b>147,270,818</b>	<b>525,000,000</b>	<b>551,250,000</b>	<b>578,812,500</b>
AIA	325,365,923	324,540,993	466,477,712	194,777,528	397,598,064	417,477,967	438,351,865
<b>GRAND TOTAL</b>	<b>619,395,630</b>	<b>650,594,486</b>	<b>777,457,861</b>	<b>342,048,346</b>	<b>922,598,064</b>	<b>968,727,967</b>	<b>1,017,164,365</b>

*Source: County Treasury*

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**Table 3: Actual revenue collections and realistic projections for FY 2020/21**

S/NO.	REVENUE STREAM	ANNUAL TARGETED REVENUE (KSHS.)	ACTUAL REVENUE AS AT 31ST DEC.2020 (KSHS.)	ACTUAL REVENUE JANUARY 2021 (KSHS.)	ACTUAL REVENUE AS AT 31ST JAN.2021 (KSHS.)
1	Land Rates	28,929,000	8,737,043	1,525,031	10,262,074
2	Single Business Permits	136,009,000	18,475,640	8,955,500	27,431,140
3	Alcoholic Drinks Licenses	8,686,000	1,060,300	636,000	1,696,300
4	Application Fees	9,290,000	1,585,350	467,500	2,052,850
5	Renewal fees	14,079,500	2,995,000	611,600	3,606,600
6	Cheque Clearance Fees	34,000	-	-	-
7	Conservancy Fees	21,980,600	3,166,020	1,337,250	4,503,270
8	Fire Fighting	35,038,700	6,468,250	2,109,300	8,577,550
9	Advertisement Fees	42,927,060	4,747,123	2,293,300	7,040,423
10	Food Hygiene Licenses	8,852,000	1,046,950	520,000	1,566,950
11	Water Sampling	-	-	-	-
12	Change of User Fees	178,332	45,673	-	45,673
13	Car Parking Fees	18,200,050	5,133,135	1,253,780	6,386,915
14	Bodaboda Parking Fees	9,411,000	1,153,115	53,250	1,206,365
15	Burial Fees	128,300	30,000	9,000	39,000
16	House Rent	19,560,600	5,941,600	960,800	6,902,400
17	Stadium Hire	94,500	-	-	-
18	Miscellaneous Income		239,499	20,000	259,499
19	Plan Approval	24,332,770	7,248,597	672,420	7,921,017
20	Inspection Fee	4,649,901	1,555,277	163,500	1,718,777
21	Occupational Permits	33,764	-	-	-
22	Ground Fees	636,204	804,826	191,788	996,614
23	Market Fees	84,389,980	23,200,465	3,201,680	26,402,145
24	Enclosed Bus Park Fee	122,994,500	19,876,685	4,323,570	24,200,255
25	Slaughter house Fees	9,914,250	2,066,060	300,760	2,366,820
26	Plot Transfer	373,660	54,000	30,000	84,000
27	Change of Business Name	55,149	19,500	9,000	28,500
28	Registration of Women Group	-	-	-	-
29	Impound Charges	2,319,533	412,650	40,200	452,850
30	Cess	49,645,900	16,178,810	1,960,859	18,139,669
31	Other Property	-	-	-	-
32	Tender Document Sale	-	-	-	-
33	Sand Harvest Fee	-	-	-	-
34	Market Stalls Rent	4,982,800	616,440	212,850	829,290
35	Stock Sales	12,504,200	4,104,490	712,540	4,817,030
36	Other Revenue sources	29,768,748	10,308,320	965,519	11,273,839
	<b>TOTAL</b>	<b>700,000,000</b>	<b>147,270,818</b>	<b>33,536,997</b>	<b>180,807,815</b>

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162. A performance of Kshs. 777,457,861 was reported for the financial year 2019/20, indicating that 84.6 percent of the annual revenue target of ksh. 919,097,384 was achieved.

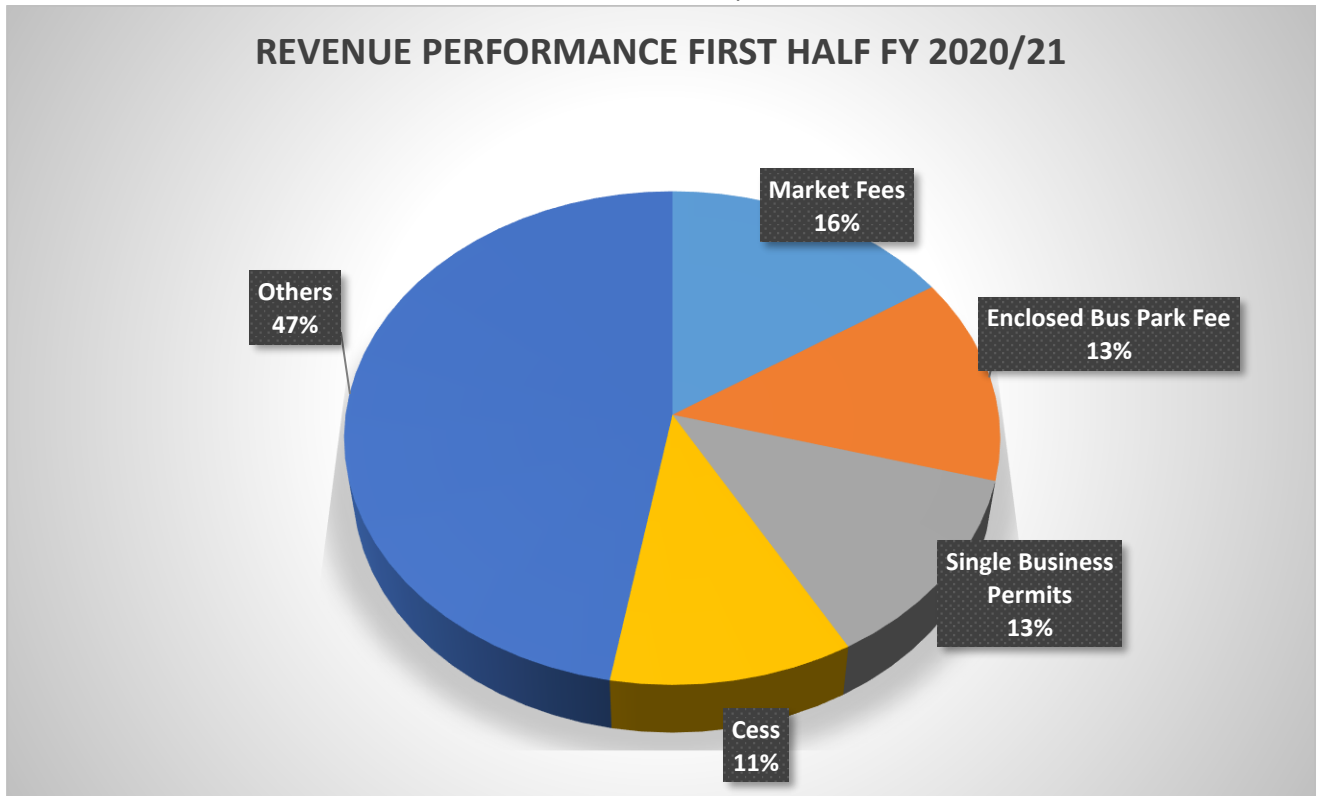
163. Cumulative revenue realized for the 1st half of FY 2019/20 was Kshs. 353,722,750 Local revenue comprised 33.3% while AIA 66.6%. The revised target for local revenue for FY 2019/20 is Kshs. 441,568,054 which is lower than the target of Kshs. 745,168,045 for FY 2018/19. Table 4 shows the own source revenue performance for 1st half of FY 2019/20 and FY 2020/21.

**Table 4: Cumulative revenue performance for 1st half FY 2020/21**

Revenue Type	2020/21 (as at December) A	2019/20 (as at December) B	2018/19 (as at December) C	Variance (A-B)	Variance (A-C)
Local revenue	147,270,818	117,949,768	96,650,805	29,321,050	50,620,013
AIA	194,777,528	235,772,982	154,233,498	(40,995,454)	40,544,030
<b>Total</b>	<b>342,048,346</b>	<b>353,722,750</b>	<b>250,884,303</b>	<b>(11,674,404)</b>	<b>91,164,043</b>

164. An analysis of revenue sources points to a general growth in collection from Single Business permits, Plan Approval and Inspection fees, Slaughter fees and stock auction fees. Enclosed bus park fees (PSV stickers) registered an impressive performance improving by 91 percent compared to 2017/18. Chart 1 details the revenue performance by sources.

**Chart 1: Revenue Performance First Half FY 2020/21**



165. The under collection of revenue of 34.2% is attributed to slowed economic recovery due to Covid-19 pandemic, inadequate market support infrastructure and incomplete enabling revenue administrative legislation.

### **2.3.2 Expenditure Performance**

166. Total Expenditure for the half year period ending December 2020 amounted to Kshs. 4,046,942,822 which is less than the projected amount by Kshs. 1,904,221,620. The underutilization of the budget was due to compensation of employee leave allowance to all County staff during the month of December and utilization of the unspent CRF balances for FY 2019/20 to clear pending some of the pending bills. Recurrent spending amounted to kshs. 3,358,336,751 while Development Expenditures and transfer to other government units were Kshs. 688,606,070 and Kshs. 347,415,582 respectively.



Tables 6, 7 and 8 provide the details;

**Table 5: Summary Statement of Appropriation: Recurrent and Development Combined**

Receipt/Expense Item	Budget Q2 2020	Actual Q2 2020	Budget utilization difference	Budget cumulative to date	Actual cumulative to date	Budget utilization difference	Percentage budget utilization difference
	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	%
<b>RECEIPTS</b>							
Exchequer releases	2,248,435,000	2,934,904,500	(686,469,500)	4,496,870,000	3,699,758,400	797,111,600	82%
Proceeds from Domestic and Foreign Grants	344,567,607	155,702,635	188,864,972	689,135,214	155,702,635	533,432,579	23%
Transfers from Other Government Entities	66,740,354	66,740,354	0	133,480,709	66,740,354	66,740,355	50%
County Own Generated Receipts	315,839,260	190,465,570	125,373,690	631,678,520	336,353,044	295,325,475	53%
Returned CRF issues	-	44,122	- 44,122	-	211,181	- 211,181	0%
<b>TOTAL</b>	<b>2,975,582,221</b>	<b>3,347,857,181</b>	<b>(372,274,960)</b>	<b>5,951,164,442</b>	<b>4,258,765,614</b>	<b>1,692,398,828</b>	<b>72%</b>
<b>PAYMENTS</b>							
Compensation of Employees	1,112,558,536	1,605,493,008	(492,934,472)	2,225,117,073	2,380,623,341	(155,506,269)	107%
Use of goods and services	562,415,032	349,629,160	212,785,872	1,124,830,064	537,583,292	587,246,771	48%
Transfers to Other Government Units	216,924,329	216,261,603	662,726	433,848,658	347,415,582	86,433,076	80%
Other grants and transfers	395,509,260	436,538,880	(41,029,621)	791,018,519	475,005,069	316,013,450	60%
Social Security Benefits	4,183,870	1,281,225	2,902,645	8,367,741	1,281,225	7,086,516	15%
Acquisition of Assets	666,491,194	303,088,682	363,402,512	1,332,982,389	305,034,312	1,027,948,076	23%
Other Payments	17,500,000	-	17,500,000	35,000,000	-	35,000,000	0%
<b>TOTAL</b>	<b>2,975,582,221</b>	<b>2,912,292,559</b>	<b>63,289,662</b>	<b>5,951,164,442</b>	<b>4,046,942,822</b>	<b>1,904,221,620</b>	<b>68%</b>
<b>Deficit /Surplus</b>		<b>435,564,622</b>	<b>(435,564,622)</b>	<b>0</b>	<b>211,822,793</b>	<b>(211,822,792)</b>	

Source: County Treasury 2020

**Table 6: Summary statement of appropriation – Recurrent**

Receipt/Expense Item	Budget Q2 2020	Actual Q2 2020	Budget utilization difference	Budget cumulative to date	Actual cumulative to date	Budget utilization difference	Percentage budget utilization difference
	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	%
<b>RECEIPTS</b>							
Exchequer releases	1,703,596,413	2,589,370,132	- 885,773,719	3,407,192,825.50	3,354,224,032	52,968,794	98%
Proceeds from Domestic and Foreign Grants	55,127,077	12,645,000	42,482,077	110,254,153.50	12,645,000	97,609,154	11%

Receipt/Expense Item	Budget Q2 2020	Actual Q2 2020	Budget utilization difference	Budget cumulative to date	Actual cumulative to date	Budget utilization difference	Percentage budget utilization difference
County Own Generated Receipts	315,839,260	190,465,570	125,373,690	631,678,519.50	336,353,044	295,325,475	53%
Returned CRF issues	-	44,122	- 44,122	-	211,181	- 211,181	0%
<b>TOTAL</b>	<b>2,074,562,749</b>	<b>2,792,524,824</b>	<b>- 717,962,074</b>	<b>4,149,125,498.50</b>	<b>3,703,433,257</b>	<b>445,692,241</b>	<b>89%</b>
<b>PAYMENTS</b>							
Compensation of Employees	1,112,558,536	1,605,493,008	- 492,934,472	2,225,117,072.50	2,380,623,341	- 155,506,269	107%
Use of goods and services	557,389,854	349,629,160	207,760,693	1,114,779,707.20	537,583,292	577,196,415	48%
Transfers to Other Government Units	213,174,329	216,261,603	- 3,087,274	426,348,657.50	347,415,582	78,933,076	81%
Other grants and transfers	138,734,567	77,290,050	61,444,518	277,469,134.50	82,790,050	194,679,085	30%
Social Security Benefits	4,183,870	1,281,225	2,902,645	8,367,740.50	1,281,225	7,086,516	15%
Acquisition of Assets	31,021,593	6,697,631	24,323,962	62,043,186.00	8,643,261	53,399,925	14%
Other Payments	17,500,000	-	17,500,000	35,000,000.00	-	35,000,000	0%
<b>TOTAL</b>	<b>2,074,562,749</b>	<b>2,256,652,677</b>	<b>- 182,089,928</b>	<b>4,149,125,498</b>	<b>3,358,336,751</b>	<b>790,788,747</b>	<b>81%</b>

Source: County Treasury FY 2020/21

**Table 7: Summary statement of appropriation – Development**

Receipt/Expense Item	Budget Q2 2020	Actual Q2 2020	Budget utilization difference	Budget cumulative to date	Actual cumulative to date	Budget utilization difference	Percentage budget utilization difference
	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	%
<b>RECEIPTS</b>							
Exchequer releases	544,838,587	345,534,368.00	199,304,219	1,089,677,174.50	345,534,368	744,142,807	32%
Proceeds from Domestic and Foreign Grants	289,440,530	143,057,635.20	146,382,895	578,881,060.50	143,057,635	435,823,425	25%
Transfers from Other Government Entities	66,740,354	66,740,354.00	0	133,480,708.50	66,740,354	66,740,355	50%
<b>TOTAL</b>	<b>901,019,472</b>	<b>555,332,357.20</b>	<b>345,687,114.55</b>	<b>1,802,038,943.50</b>	<b>555,332,357.20</b>	<b>1,246,706,586.30</b>	<b>31%</b>
<b>PAYMENTS</b>							
Use of goods and services	5,025,178		5,025,178	10,050,357	-	10,050,357	0%

Receipt/Expense Item	Budget Q2 2020	Actual Q2 2020	Budget utilization difference	Budget cumulative to date	Actual cumulative to date	Budget utilization difference	Percentage budget utilization difference
	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs	%
Transfers to Other Government Units	3,750,000	-	3,750,000	7,500,000	-	7,500,000	0%
Other grants and transfers	256,774,692	359,248,830.40	- 102,474,138	513,549,385	392,215,019	121,334,366	76%
Acquisition of Assets	635,469,601	296,391,051.40	339,078,550	1,270,939,203	296,391,051	974,548,151	23%
<b>TOTAL</b>	<b>901,019,472</b>	<b>655,639,881.80</b>	<b>245,379,590</b>	<b>1,802,038,944</b>	<b>688,606,070</b>	<b>1,113,432,873</b>	<b>38%</b>

*Source: County Treasury FY 2020/21*

167. Analysis from table 7 shows that Compensation to employees consumed the largest share of the current allocation with the balance going to operations and maintenance.

#### **2.4 Fiscal Policy**

168. Going forward into the medium term, the Government will continue with its expenditure prioritization policy with a view to achieving the transformative development agenda which is anchored on provision of core services, ensuring equity and minimizing costs through the elimination of duplication and inefficiencies, creation of employment opportunities and improving the general welfare of the people.

169. To achieve this target, the Government will continue to restrict growth in recurrent spending and double its effort in domestic resource mobilization. In the FY 2019/20, the Government implemented a raft of tax policy measures through the Tax Amendment Law and the Finance Act, 2020. Revenue performance will be underpinned by the on-going reforms in tax policy and revenue administration and boosted by economic recovery occasioned by the Economic Stimulus Programme and the planned Post Covid-19 Economic Recovery Strategy.

170. Further, the establishment of County Service Delivery Unit (SDU) will enhance efficiency in identification and implementation of priority social and investment projects. This takes into account the County's efforts to increase efficiency, effectiveness, transparency, and accountability of public spending.

171. In particular, the implementation of Public Investment Management (PIM) regulations under the Public Finance Act will streamline the initiation, execution and delivery of public investment projects. It will also curtail runaway projects costs, eliminate duplications and improve working synergy among implementation actors for timely delivery of development projects.

#### **2.5 Structural Reforms**

172. The County has fully operationalized modules of the Integrated Financial Management Information System (IFMIS) rolled out by the National Treasury. The County also uses the Hyperion Planning and Budgeting Module to prepare the Programme Based Budget.

173. The County Government continues to fight against corruption and its adverse effects to the economy which include inefficiency, low productivity and high costs of doing business. The Government will implement measures articulated in National Call to Action against corruption as outlined in the Kenya Integrity Plan 2019-2023. The plan was developed by the Kenya Leadership and Integrity Forum (KLIF) and unveiled on the 9th December 2020 during the commemoration of the International

Anti-Corruption day. The KLIF key stakeholders include the national government, county governments, private sector and the media among others.

174. Under the fiscal program are measures to increase the proportion of local revenue with the objective of fully financing the County's budget in the long term. For effective and efficient management of financial resources, the County will continue to eliminate leakages and enhance revenue collection as well as rationalize expenditure. This will be achieved through continued measures to simplify licenses and fees levies, improve compliance and automation of revenue collection system in order to eliminate leakages and to widen revenue base.

175. In the Financial Year 2021/22, the department of revenue anticipates to ride on the new revenue system enhancement to mobilize more domestic resources. The county developed an own revenue management and collection system in 2015. It was subsequently implemented in the year 2016. The system supports all the local revenue streams. The system has been effective to the following extent:

- i. Enhancement of document security features. It is now not possible to forge a trade license or liquor license for Bungoma County. More security verification features including the USSD has been added.
- ii. Introduction of self-service payment options for customers, Customers can now pay for street parking using their handsets. No need to look for parking attendants. Matatus and bodabodas can too pay direct using their mobile phones. No need to come to the office for the service.
- iii. Reduction of work load on billing and receipting clerks. Customers can now generate their own bills and make payment through mpesa or direct bank deposit. The system automatically acknowledges the payment and receipts instantly. No need for cashier to print a receipt unless requested by the customer.
- iv. The enforcement module is now active. The enforcement officers simply use their handsets to confirm compliance for single business permits, parking fees, bodaboda and matatu stickers.
- v. The department used to take four days to issue and deliver the single business permit to the customer. With automation, it takes one hour to process a permit for an existing customer.
- vi. The revenue collectors can now bank what they collect at the end of the day. The system records their collection and reconciles with their bankings. The system monitors unbanked revenue. It now takes less than eight hours to bank revenue for unstructured revenue and instantly for the structured revenue. The system does not receipt cash payments for structured revenue.

176. To enhance local revenue collection, the department of Finance and Economic planning has issued communication to relevant departments to fast-track preparation of the following legislations;
- i. County Rating Bill
  - ii. Animal Control and Welfare Bill
  - iii. Outdoor Advertisement and Signage Bill
  - iv. Physical Planning Bill
  - v. Construction and Development Control Bill
  - vi. Inspectorate and Enforcement Bill
  - vii. County Valuation Roll
  - viii. County Public Entertainment and Amenities Bill
  - ix. Housing Policy
177. The Government is also committed to strengthen expenditure control through Public financial management reforms aimed at upgrading efficiency, transparency and accountability in order to free fiscal space for priority social and investment projects.
178. The County Government will institute measures to contain the bloated wage bill so as to divert resources for development initiatives. These would include payroll cleansing and staff rationalization. The County Government will also enhance capacity of the County Government staff so as to encourage proper and transparent use of resources and enhance service delivery.

## **2.6 Urban Development strategy**

179. The County constituted urban/town management committees/boards for proactive response to urban development issues. The functions of municipal boards as stipulated by the Urban and Cities Act 2011 are to;
- a) Oversee the affairs of the municipality.
  - b) Develop and adopt policies. Plans, strategies and programs and may set targets for delivery of service
  - c) Formulate and implement an integrated development plan
  - d) Control land use, land sub-division, land development and zoning by public and private sectors.
180. The future prosperity of the county will be supported by viable and sustainable network of urban areas and towns. Over the medium term, the urban management boards/ committees will be empowered through urban plans and budgets to progressively realize the urban development strategy. Focus will be placed on the following urban areas; Bungoma, Webuye, Kimilili, Sirisia, Malakisi, Tongaren, Lwakhakha, Chwele, Cheptais, Bumula, Brigadier and Kapsokwony.
181. The Bungoma urban growth and development strategy is a long-term aspirational strategy driven through four outcomes namely;

- a) Improved quality of life and development-driven resilience for all.
- b) A resilient, livable, sustainable urban environment – underpinned by infrastructure supportive of a low-carbon economy.
- c) An inclusive, job-intensive, resilient and competitive economy.
- d) A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive.

182. In this regard, the county has facilitated the boards with the necessary budgetary and logistical support to ensure efficient and effective service delivery.

183. The County has supplemented the support provided by the Kenya Urban Support Programme as well as the Urban Institutional Grants by allocating budgetary resources for the provision of urban services.

### **2.7 Service Delivery Unit**

184. The county has an established Service Delivery Unit (SDU) within the Office of the Governor to spearhead efforts for continuous improvement of our policy, strategy and compliance environment in the delivery of public goods, services and works. Wastage of resources and limited budget absorption will forthwith be reduced and capacity to deliver quality services enhanced over the medium term

### **2.8 The future steps**

185. Participatory Monitoring & Evaluation approaches are emphasized to ensure continuous learning and review by all development programme/project stakeholders. Tracking of progress and reporting of results is focused on inputs, processes, outputs, outcomes and impacts of development initiatives in the County.

186. To enable effective monitoring and evaluation, the County Monitoring and Evaluation Committee was formed and operationalized. In the medium term, the county has provided for procurement of the County Integrated Monitoring and Evaluation System (CIMES). This will make it possible for the Monitoring and Evaluation directorate to focus on the following: -Efficiency (Input Verses Output); Effectiveness (Measure of extent to which objectives have been met); Impact (Measure of extent to which the goal achieved made a difference to the problem or situation) and Synergy (Network of actors and new learning) for all the county development projects.

187. To promote prudent use of financial resources as guided by the PFMA 2012 , the county has purposed to improve its internal audit performance. In the medium term, the county is procuring two audit management systems; the TeamMate Audit Management system which will increase the efficiency in audit management and processes and the Interactive Data Extraction and Analytics (IDEA) to improve on handling of audit functions that deal with massive data like the payroll. This will keep in check proper utilization of public funds.

188. Future investments should be geared towards mainstreaming the SDGs. In addition to eliminating poverty, the new framework addresses the drivers of change, such as economic growth, job creation, reduced inequality and innovation that makes better and more careful use of natural resources. Industry plays a prominent role in advancing all these drivers.
189. Partnerships are expected to play a key role in the implementation of the future SDGs. In this regard, it is important to recognize that partnerships come in a wide variety of shapes and sizes, and operate at all levels, from local to global. Transparency, trust and dialogue are extremely important to achieve a successful partnership. Partners must also show what they expect in return and make their own objectives clear within the partnership.



### **III. OVERVIEW OF COUNTY SECTORAL PERFORMANCE**

#### **3.1 Overview**

190. The county has focused on its development agenda through programs/projects/initiatives over the years in order to produce the desired outputs and outcomes as detailed in the foregoing analysis.

#### **3.2 County Sector Performance**

##### **3.2.1 Agriculture**

191. Through its programs and partnerships with development partners, the agriculture sector realized significant growth which led to: increased agricultural production and productivity; enhanced adoption of good agricultural practices and climate smart technologies; growth of producer organizations, enhanced market access and increased farmer incomes. These was achieved by subsidizing the cost of inputs to enhance access to farm inputs, adopting a multi-stakeholder approach to provision of extension services, capacity building of producer organizations, establishment of processing plants, and enhancing access to markets.

192. Going forward, the County Government will invest significantly towards improved food and nutrition security especially amongst the vulnerable population in the county. The County will seek partnerships to operationalize the agro-processing plants, further enhance access to certified farm inputs amongst small holder farmers, enhance access to markets especially for cash crops produced locally, and hence reduce the cost of food in the county.

##### **3.2.2 Education**

193. The county has established 3 centres of excellence at Chwele, Muteremuko and Wekelekha VTCs. Investments in VTC infrastructure has led to an increase in enrolment and graduates in vocational training centers translating to more youths acquiring skills for empowered and productive lives. Infrastructural investment in the ECDE institutions has led to an increase in net enrolment in the ECDE schools with more children transiting to primary schools. Employment of ECDE teachers greatly improved the Teacher to Pupil ratio of 1:71. All ECDE schools undergo quality assessments by the sub county education coordinators to ensure a good educational foundation for the children.

##### **3.2.3 Health and Sanitation**

194. The Health sector through support from the national government and development partners has invested to strengthen the health care service delivery systems, resulting in enhanced accessibility, availability and capacity of health facilities.

195. Screening of various non communicable diseases like diabetes, hypertension, breast cancer, cervical cancer and prostate cancer has been scaled up at facilities and communities. WHO COVID-19 protocols adopted by the National Government has intensified interventions aimed at reducing the burden of communicable diseases to a level that is of no major public health concern. This includes; regular hand washing, keeping social distance, wearing face masks, increasing the proportion of fully immunized children, deworming of school children, TB treatment completion rate, access to prevention of mother to child transmission, provision of ARVs to HIV clients, the number of children and household using long lasting insecticide treated nets (LLITN).
196. The County has progressively recorded reduced incidences of diarrhea, improved school sanitation and reduced inequalities and discrimination especially for vulnerable populations on matters of sanitation.
197. On health infrastructure the department continues to improve the existing infrastructure through renovations, construction of new building and equipping them notably the 300 and 100 bed capacity maternity/child block at BCRH and Sirisia Sub-County hospital respectively. Further the department maintains the existing vehicles and will procure new ones to ensure ease of mobility and referrals of patients and samples.
198. On Universal health coverage, the department will increase linda mama enrolment. Cases of violence and injuries are on the rise especially with the onset of COVID 19 pandemic and more efforts have been put in place to reverse these situations through sensitization, improved access to accident and emergency services in all health facilities.
199. Health work force have been motivated through timely remuneration, promotion and capacity building. Further there is improvement in the health products and commodities procurement and availability to health facilities.

#### **3.2.4 Transport Infrastructure**

200. Through County Government programmes and projects, in partnership with the Road Maintenance Fuel Levy Fund (RMLF), the County Mechanical and Transport Fund (MTF) programme and Kenya Urban Support Programme (KUSP), 3 km of Urban Roads and 8 km Rural Roads have been upgraded to bitumen standards, rural access roads have been opened, expanded, graded, graveled, murramed. 8 Box Culverts were constructed and 25.25 acres of Gravel Pits Leased. This has resulted in reduction in congestion, transport costs, average travel times and an increase in volume of trade. In addition, the County has made progress on works for the conversion of high traffic section of C-33 Mumias-Bungoma road into a dual carriageway between Sang'alo Junction and Kanduyi. This investment will unlock vast

socio-economic potential along the corridor and boost urban renewal of Bungoma County.

### **3.2.5 Trade, Energy and Industry**

201. This department focused on providing a conducive trading environment by ensuring consumer protection, extended trading hours through market/street lighting, Renovation of markets, implementing structured taxes, providing accessible e-platform services and automating revenue system.
202. The county has pursued avenues which generate affordable energy supply such as solar energy, biogas and rural electrification through public and private partnerships.
203. The sector has promoted industrialization through establishment of cottage industries such as animal feeds plants, peanut and tomato processing plants, tailoring shops, industrial park and chicken slaughter house. These has contributed towards poverty alleviation, job and wealth creation in the county.

### **3.2.6 Housing**

204. The housing sector formulated a housing policy to inform decisions on investment in housing and private sector involvement. The sector supports the implementation of the National Government Big Four Agenda on housing which will progressively lead to the attainment of outcomes such as lower construction costs, effective utilization of public land, affordable home buyer financing and innovative developer financing using PPP models and approaches such as land swaps.

### **3.2.7 Forestry**

205. The County forest cover constitutes 14.86% (45,049Ha) of the total county size (303,123Ha). This was achieved through implementation of afforestation and re-afforestation programmes, especially in Mt. Elgon being one of the five water towers in Kenya, to enhance the forest cover and protect water sources. Forest eco-systems benefit the community by providing services such as pollination, absorption of CO<sub>2</sub>, Nutrient formation, serving as partial recycler of waste from the environment, a source of recreation, beauty, spiritual and cultural values.

### **3.2.8 Water**

206. Universal access to clean and safe water for all is a pre-requisite for a healthy population and food security. The sector has made significant achievements through; investments in gravity fed water system with support of the Korea Embassy, drilling and rehabilitation of boreholes, construction of water pans and provision of piped water to schools and market centres. The momentum to provide access to safe

drinking water, water resource conservation, preservation and sustainable utilization will be sustained and scaled up.

### **3.2.9 Gender, Culture, Youth and Sports**

207. The County analyses its budgets for their effect on genders and the norms and roles associated with them. It also involves transforming these budgets to ensure that gender equality commitments are realized. The county has also implemented policies and regulations to curb gender inequality and empowerment of vulnerable groups. The county continues to embrace a gender responsive budget that works for everyone (women and men, girls and boys) by ensuring gender-equitable distribution of resources and by contributing to equal opportunities for all. Gender-responsive budgeting is essential both for gender justice and for fiscal justice.
208. The Department of Gender, Culture, Youth and Sports is working to put in place policies that will enable the consolidation of the empowerment funds; BUCOWEF, BUCOYEF and BUCODEF for a more efficient running to maximize their impact on the society. These resources are designed to show how different actors can influence the budget cycle to promote gender-responsive budgeting at its different stages. It is intended to help groups in developing strategies to think through the actions to take at each stage of the government budget process. Other projects for the department include the Ongoing construction of Masinde Muliro stadium at 50% Completion, Construction of Maeni youth empowerment centre at 95% completion and Construction of phase 110f high altitude training centre at 85% complete.

### **3.2.10 Lands**

209. Among other responsibilities, the sector is charged with; physical planning; land transactions; survey and mapping; land adjudication; settlement matters; urban and rural settlement planning; county spatial infrastructure; land and property valuation services.
210. The department under the review period purchased 1 Acre of land to resettle Chebukube traders who were displaced by the on-going upgrading of the 6.5 km dual highway along Kanduyi-Mumias road, prepared three physical development plans for Kimilili, Kapsokwony & Naitiri markets and prepared the valuation roll for Kimilili town. The plans and valuation roll will guide development in the mentioned markets.

## IV. ECONOMIC OUTLOOK

### 4.1 Global Growth Outlook

211. Owing to weaker trade and investment at the start of the year, global economic growth is expected at 3.4 percent in 2019 from a projection of 3.0 percent in 2019 down from 3.6 percent in 2018. The sluggish growth reflects the continued global trade sanctions between the U.S.A and China, subdued investment and demand for consumer durables in emerging markets and developing economies, rising energy prices and the continued Brexit-related uncertainties.
212. Growth in the emerging markets and developing economies is expected to pick up to 4.6 percent in 2020, from an estimated growth of 3.9 in 2019. Similarly, the sub-Saharan Africa region is expected to remain relatively robust growing by 3.6 percent in 2020 from 3.2 percent in 2019.

### 4.2 Domestic Growth Outlook

213. On the domestic scene, despite the challenging global environment, Kenya's economy has remained strong and resilient. The economy expanded by 6.3 percent in 2018 up from the 4.9 percent growth registered in 2017. The growth momentum continued in the first three quarters of 2019, with the economy expanding by an average of 5.4 percent. The latest economic indicators in the third quarter of 2019 point to continued economic recovery that will culminate to an overall projected growth of about 5.9 percent in the FY 2019/20. Economic growth is further projected to rise to 6.2 percent in the FY 2020/21 and 6.9 percent by FY 2023/24.
214. The growth outlook for the FY 2019/20 and the medium term is supported by a stable macroeconomic environment, investments in the strategic areas under the "Big Four" Plan and their enablers, and existing business and consumer confidence in the economy. Further, the ongoing public investments in infrastructure projects, growth in tourism, resilient exports and the associated benefits from regional economic integration in the sub region will reinforce the projected growth.

### 4.3 Risks to the Economic Outlook

215. The risks to the economic outlook for 2020/21 and the medium-term include continued uneven and sluggish growth in advanced economies that will impact negatively on our exports and tourism activities. Public expenditure pressures, especially recurrent expenditures, continue to pose fiscal risk to the National and County Governments. The National government will undertake appropriate measures to safeguard macroeconomic stability should these risks materialize. The county government will mitigate their risks as stipulated herein.
216. The macroeconomic outlook is faced with risks from both external and domestic sources. Risks from global economies relate to increased volatility in the global financial markets due to tensions between the U.S.A and China, the slower growth of

the Chinese economy, uncertainties over the nature and timing of Brexit and the pace of normalization of monetary policy in the advanced economies. Further, the uncertainty of trade agreements such as between the United Kingdom and the European Union, the free trade area encompassing Canada, Mexico, and the U.S.A as well as uneven and sluggish growth in advanced and emerging market economies could hamper the forecasted growth. The low commodity prices and the risk of energy prices taking an upward trend, if the rising geopolitical tensions are not subdued, could negatively impact on our exports.

217. Domestically, the economy will continue to be exposed to risks arising from public expenditure pressures, particularly related to wage related recurrent expenditures and the inevitable climate change and variability which has enhanced the frequency of disaster such as landslides, droughts and destruction of physical infrastructure. Locust invasion witnessed in the country in late 2019 and early 2020 possess a risk to agricultural production and food security. These shocks are likely to have negative impact on energy generation and agricultural output leading to higher inflation that could slow down economic growth.

218. On risks emanating from domestic sources, the National Government has laid foundations to enhance faster and lasting growth through the “Big Four” Plan, which will enhance growth momentum, and positively impact on the lives of people through jobs creation and poverty reduction. For example, the Government is expanding irrigation schemes to reduce dependence on rain-fed agriculture, diversifying exports and promoting value addition in agriculture. Further, the Government is accelerating infrastructure development to support manufacturing and expand intra-regional trade by deliberately targeting new markets for our products. In addition, the ongoing enhanced domestic resource mobilization and expenditure rationalization will significantly reduce wage related pressures and reduce debt accumulation thus creating fiscal space necessary for economic sustainability.

## COUNTY RISK AND MITIGATION FRAMEWORK

NO	RISK	IMPACT	MITIGATION
<b>FISCAL RISKS</b>			
1.	Reduced Funding	The demand for services and infrastructural development by the Government has been on an increasing, which is inconsistent with the rate of growth of the equitable revenues from the National Government. In effect, Counties will be expected to	The county will enhance resource mobilization from both OSRs and development partners to meet the targeted revenues for FY 2020/21.

NO	RISK	IMPACT	MITIGATION
		develop resource mobilization strategies to bridge the gaps.	
2.	Delay in Disbursement of Funds	Delayed disbursement of funds leads to increase in county's operating costs and pending bills accumulations.	Departments will prepare a procurement plan that is in line with the cash flow
3.	Under-utilization/Over-utilization of Resources	Under/Over use of county assets leads to wastage and portends risks that could undermine the achievement of the county goal.	The county will ensure full enforcement government assets management frameworks to solve this.
4.	Huge Pending bills	Huge Pending bills have the effect of crippling a county's ability to deliver in future.	To avert this, the County will ensure it plans to implement projects in time to avoid increased costs.
<b>PROCESS RISKS</b>			
5.	Planning and Implementation Process	These risks relate to; project ownership and sustainability, project identification and timeliness in approval of county plans, budgets, policies and laws by the county assembly.	The county will ensure adequate public participation, time and consultation is allowed for each of the laws, policies, plans and budget.
6.	Procurement risk	These relates to; developing specifications, selecting the appropriate procurement methods, preparing tender documents and advertising, evaluation and selection of firms and individuals, negotiating the contract, and contract administration.	The county will enforce the spirit of the Public Procurement and Disposal Act, 2015 Technical departments' in-charge of infrastructure projects will be required to design implementable work plans for execution.
7.	Accountability and Reporting	This arises from incompetent personnel, poor supervision and weak internal audit oversight.	The county will ensure competent trained staff with adequate supervision. Internal Audit Department will review financial statements and approve selection of accounting policies to be used.
<b>CAPACITY RISKS</b>			
8.	Technical Risks.	These risks are associated with engineering designs, site-specific characteristics,	The county will strengthen the design and BQ section to ensure quality estimates are done before tendering.

NO	RISK	IMPACT	MITIGATION
		construction and installation, and operation and maintenance.	
9.	Budget Absorption Risks	Low absorption of budgets may delay delivery envisaged socio economic transformation	The county will undertake monthly and quarterly implementation reporting of all county projects and programmes to ensure planned projects and programmes are implemented and paid on time. Care will be taken to ensure financial procedures and procurement regulations are duly followed in implementation of the county projects and programmes. All county employees will be put on performance contracting and ensure targets set relate to county development plans and policies.
10.	Legal Framework Risk	Weak or inadequate legal frameworks may pose great risks in delayed implementation of projects due to litigations as a result of loop holes in the legal framework in the county institutions.	Each department will be required to profile its entire institutional legal framework.
11.	Management Risks	The design of programmes in the FY 2020/21 Budget envisages inter- departmental synergies for effective and successful implementation of the five thematic areas. The Budget has been formulated in such a way that development	The Department of Finance and Economic Planning will strengthen the Sector Working Groups to ensure departments synergize in programs design and
<b>EXOGENOUS RISKS</b>			
12.	Natural calamities	The Budget will be cognizant of natural calamities like floods and famine which may befall the county and force the county to rework its budget to accommodate the situation.	The Public Finance Management Act, 2012 section 110 provides for establishment of an emergency fund to allow for forward budgeting and appropriation for funds for



NO	RISK	IMPACT	MITIGATION
		This will divert funds from strategic areas and affect smooth implementation of the programmes in the Budget.	emergencies or amendment of the budget through a supplementary.
13.	Court cases.	Litigations and court injunctions can also derail timely execution of the Budget. These litigations can arise from county's processes especially procurement where perceived unfair competition may land the county in a court of law. Orders to repeat the whole procurement process will expose the county to disadvantages of time value of money, increase operation costs and lose valuable time in delivering the Budget.	Strict adherence to the provisions of the law and existing legal frameworks
14.	Political risks	To effectively deliver the envisaged agenda for socio economic transformation, the Government requires policies and procedures that has to be approved by the County Assembly. At times there are delays in approval of these bills which may hamper	Continuous engagement on with the County Assembly.

#### 4.4 The “Big Four” Plan

219. County programs/Projects / initiatives support the big four agenda which in the medium term; accelerate and sustain inclusive growth, create opportunities for decent jobs, reduce poverty and income inequality and ensure that we create a healthy and food secure society in which every Kenyan is guaranteed of affordable and decent housing.

##### 4.4.1 Supporting Value Addition and Raising the Share of Manufacturing Sector to GDP

220. To enhance the manufacturing sector, the County Government continues to draft policies to support local industries and promote investment within the County.

In this regard, the Government will continue to support the development of industrial infrastructures such as Export Processing Zones, Special Economic Zones and Industrial Parks across the county including establishment of modern industrial parks in Webuye. This will spur economic growth and create more employment opportunities.

221. The County Government continues to improve the business environment and promote consumer protection by ensuring the weights and Measures equipment are of standard through inspection of business premises.
222. On value addition and agro processing, the County Government is committed to revitalizing and restoring the contribution of major cash crops to the county and national income. The County Government will thus continue to support coffee and tea farmers to diversify varieties and at the same time restructure the coffee and tea value chains to stimulate productivity and value addition. Forty-five coffee societies benefited from free coffee seedlings and seeds issued by the County Government in 2019. The County Government, in its efforts to operationalize coffee milling plants, is also constructing coffee green bean and dry parchment stores at Chesikaki and Musese Coffee Milling Plants.
223. In addition, amongst other initiatives to boost milk production and provide a ready market to farmers, the Government is establishing a milk processing plant at Webuye which will be operational by end of 2021. In 2019, in its efforts to operationalize the Chwele Chicken Slaughter house, the County Government advertised for its lease. This will provide a ready market for poultry farmers in the County.

#### **4.4.2 Enhancing Food and Nutrition Security to all Kenyans by 2022**

224. Under this pillar of the “Big Four” Plan, the County Government targets to ensure food and nutrition security. Overall strategy involves the reduction of food insecure people by increasing access to certified agricultural inputs, reviving and expanding irrigation schemes, supporting production of staples, implementing programmes to support smallholder farmers and promoting use of appropriate farming techniques.
225. Through the National Agricultural and Rural Inclusive Growth Project (NARIGP) and Agriculture Sector Development Support Programme II (ASDSP II), the County Government is promoting and commercializing the maize, tomato, banana, indigenous chicken and cow milk value chains. Approximately Ksh. 46.5 million was issued to farmer groups in 2019 through NARIGP while ASDSP II Commenced in 2019 by undertaking a baseline survey on the tomato, indigenous chicken and cow milk value chains. GIZ is a key partner in capacity building of farmers, development of agricultural policies and funding of key agricultural initiatives in the county.

226. To boost maize production, the County Government has continued to provide seed and fertilizer to vulnerable farmers every planting season. During the 2019 planting season, the County Government spent Ksh 130.0 million on maize seed and fertilizer in a bid to lower the cost of production for vulnerable farmers. The County Government has also partnered with the National Government and other stakeholders in development and implementation of strategies of managing Fall Army Worm.
227. Increasing fish production is one of the strategies that the County Government is employing to attain food and nutrition security. Significant investment has been undertaken towards the development of Chwele Fish Farm to facilitate availability of affordable fingerlings to fish farmers in the County.
228. To enhance income levels of farmers, the Government is promoting agriculture through structured trading by negotiating market access of their produce in international markets and enhancing farmer trainings on management of farm produce. This will help reduce post-harvest losses and improve post-harvest handling of agricultural produce. In addition, the County Government will continue to seek partnerships with stakeholders to promote local produce abroad to deepen markets for local agriculture produce.
229. Further, the recent enacted Irrigation Act, 2019 is expected to hasten and improve coordination of irrigation activities in the county. These measures will greatly reduce the overreliance on rain-fed agriculture.
230. Going forward, the County government will upscale the AI subsidy program that was launched in 2019 to boost productivity in livestock, enhance access to extension services by engaging more extension officers, invest in processing of hides and skin, rehabilitate existing dams and continually support development of cooperative societies in the county. The County Government will continually partner with development partners and other stakeholders to commercialize the agriculture sector in the county and to sustain the achieved milestones.

#### **4.4.3 Providing Universal Health Coverage to Guarantee Quality and Affordable Healthcare to All Kenyans**

231. The primary goal is to increase access to quality healthcare in the county through investing in primary healthcare, scaling up treatment and promoting health services. The high cost of medical services has been a barrier towards access to quality healthcare and a risk of impoverishment to households in the county. Focus will be geared towards sensitization and enrolment of households in cooperate healthcare financing schemes such as NHIF, Linda Mama, Edu Afya, ready to pay schemes and commercial medical cover schemes.

232. Community Health Volunteers (CHVs) are crucial to the success of the UHC program in the County. Through the Department of Health the County Government is in the process of finalizing the Community Health Volunteer Strategy which will guide the operation of CHVs among them the provision of stipends, trainings and the equipping of the community units.
233. To further enhance access to UHC, the Government is working towards building strong referral system which will reduce overcrowding and waiting times and also build patient confidence with the goal of changing treatment seeking behavior. To increase NHIF uptake, the Government availed resources in the FY 2019/20 budget to provide comprehensive medical cover to students in public secondary schools, elderly and vulnerable persons in all the NHIF-accredited mission and private hospitals. The county has also increased sensitization on the Linda Mama uptake through the CHVS.
234. To increase affordable maternal health care the county is constructing a three hundred bed capacity maternal and child block at Bungoma County Referral Hospital and a one hundred bed capacity maternal and child block at Sirisia Hospital. This will greatly boost the bed capacity for maternity and children in the county. Further the county will operationalize seven completed dispensaries in the medium term.
235. On the referral strategy the county procured four fully equipped ambulances; three with support from world bank and one by the county which were distributed to Bungoma County Referral Hospital, Chwele sub County hospital, Naitiri Sub County Hospital and Kopsiro health Centre.
236. Moving forward, the Government will focus on primary healthcare, progressively address human resources needs, provide basic equipment in Primary Health Care facilities and ensure availability of Pharmaceutical and non-pharmaceutical commodities in all health facilities. The county will roll out UHC programme as from the end of February 2020 to ensure that all the residents access quality health care.

#### **4.4.4 Provision of Affordable and Decent Housing for All Kenyans**

237. Affordable Housing is one of the Pillars under the Big Four. Provision of affordable housing is faced with challenges such as; high cost of land, use of inappropriate building technology, limited access to housing financing among others.
238. The County Government seeks to support the pillar by addressing some of the challenges highlighted through tapping into the National Government measures as highlighted herein;
239. To address the issue of high cost of land and limited access to housing finance, the National Government has concluded the successful incorporation and capitalization of the Kenya Mortgage Refinance Corporation (KMRC). KMRC will

provide long term funds to primary housing mortgage providers in the housing sector. The Corporation, will improve mortgage affordability, increase the number of qualifying borrowers, and result in the expansion of the primary mortgage market and home ownership in Kenya while also deepening the capital markets through large-scale medium to long-term refinance options.

240. Further, the National Government is digitizing all the land records across the Republic under the National Land Information Management System (NLIMS). This will enhance security of land records, improve accessibility, and reduce the cost of land transactions.

241. The county also seeks to supplement the National Affordable Housing Programme through; Implementation of the county spatial plan; Provision of basic infrastructure in pre- planned and developed areas and implementation of the county housing policy.

#### **4.5 Enablers for the “Big Four” Plan**

242. Investment in the enablers of the “Big Four” Plan play a major role in ensuring its success. This resonates well with the country’s Economic Transformation Plan and the need to improve the welfare of Kenyans. To achieve this, the County has prioritized spending in the following strategic areas and has realized notable progress.

##### **4.5.1 Creation of Conducive Business Environment for Investment, Trade and Job Creation**

243. Through various interventions, the county remains dedicated to creating and sustaining a more conducive business environment that promotes trade and job creation. This intervention includes;

- Policy formulation- finance bill.
- Introduction of pay bill for revenue collection.
- Online issue of licenses.
- Improving trade infrastructures.
- Capacity building of traders.
- Trained revenue officers and enforcement officers on customer care services.

##### **4.5.2 Investing in Infrastructure Development**

244. Infrastructure development contributes enormously towards improving our competitiveness and interconnectivity and laying ground for achieving the “Big Four” Plan.

245. For this reason, the county has continued to scale-up on a network of rural and urban access roads to enable county citizenry enjoy the benefits of expanded infrastructure facilities.

#### **4.5.3 Expansion of the Road Network**

246. The County Government has scaled up investment in the road network by construction and maintenance of new and existing roads across the County. These has been implemented through, upgrading of urban roads and extending rural roads to previously unreached rural localities. The initiatives have seen the opening up of rural areas to economic activity, trade and commerce. Across the County, over 18.46 Km of urban roads have been constructed and are in use. The County Government also achieved significant progress towards the upgrading of Musikoma Junction – Kanduyi stretch on C33 to dual carriage way. Through various road agencies in the region, the County government has also maintained 1,398.78Km of feeder roads and link arteries to enable access to rural areas that are rich in agricultural outputs. Other key areas focused in the period include construction of bridges and box culverts to improve the transport road network in the County.

#### **4.5.4 Enhancing Access to Adequate, Affordable and Reliable Energy Supply**

247. The county will seek partnerships with the national government to subsidize the cost of energy and enhance availability of grid energy for potential investors.

248. The County Government of Bungoma through the Department of Trade, Energy and Industrialization continues to install street lights on markets and other social amenities to enhance security and increase business working hours for MSMEs. In addition, the County government through Virunga Power and other partners are supporting exploration and distribution of alternative energy sources such as solar and small community Hydro-power generation.

#### **4.5.5 Promoting the use of Information, Communication and Technology (ICT)**

249. Information, Communication and Technology (ICT) has a strong potential to accelerate economic growth. The county continues to tap into the National Governments investment in digital infrastructure, improved access to affordable broadband connectivity, National ICT Policy passed in November 2019 and the Digital Economy Blueprint developed by the Ministry of ICT which seeks to make Kenya a digitally empowered citizenry, living in a digitally enabled society.

250. The county directorate of ICT has so far done LAN installation in the county departmental offices and some of the sub county offices. Installations are planned to continue being rolled out to the remaining county and sub county offices.

251. Further, in the medium term they plan to establish sub-county information access centres, develop and operationalize e-government masterplan, develop a framework for collaboration between research institutions, academia and industry to facilitate bilateral technology transfer, incorporating ICT in all Departments and Agencies operations.

#### **4.5.6 Promoting Environmental Conservation and Water Supply**

252. Bungoma County has water scarce regions (worst hit are Sirisia, Kabuchai and Bumula) and this calls for deliberate efforts geared towards the development and expansion of the sector.
253. The county Government in order to ensure every resident has access to clean, secure and adequate water, has invested in construction and rehabilitation of new and existing water infrastructure across the county. NZOWASCO manages the piped water system whereas community water committees manage protected water springs and boreholes across the county.
254. The county in partnership with the Korean Government has invested in gravity-fed water system for multipurpose use while factoring in the impact of climate change; the Terem-Kibabii complex -KOICA<sup>1</sup>. The county has also invested in several functional Medium and small water schemes across the county.
255. Bungoma County is well endowed with natural resources such as Forests, wild life, Hill Tops, rivers, sand and stones. These resources need sustainable use, development and protection.
256. The environment and Natural resources sub-sector has experienced progress through improved living environment for the county residents through the integrated solid waste management program across the whole county.
257. The county department of Environment is developing a sanitized dumpsite at Muanda and is in plans to acquire more dumping sites that will be developed into engineered sanitary land fill that are human and environmental friendly.
258. Through the EU Water Towers program the department is planning to carry out a water towers conservation and protection exercise at Mt Elgon area. The department has planted approximately 500,000 tree seedlings the last 3 years.
259. Moving forward the county government of Bungoma will pay significant attention into development of policies that touch on conservation and management of the forest, wildlife resources, conservation of catchment areas, management of water resources and climate change plans. This will drive Bungoma to be a sustainable economy.

#### **4.5.7 Stimulating Tourism**

260. Tourism sub sector contributes immensely to economic development through boosting job creation in the service industry and generating foreign exchange for the national government. With this realization the County Government of Bungoma has made concerted efforts through Tourist product development and Tourism marketing development promotion and branding.
261. The County Department of Tourism has profiled 21 tourist sites across Bungoma County. These products and sites will be documented and digitized for the domestic and international markets to access.

262. The County Government is currently developing some of the profile sites namely: Park entrance gate and the Mt Elgon Nature trail at the elephant maternity site. Once complete these two projects will create employment to the locals and enhance local revenue through collections at the game reserve entry point. The park entry gate will be an integrated development where there will be curio shops constructed to improve on local trade on artefacts.
263. The county has had several initiatives geared towards the Marketing, branding and promotion through initiatives like: Miss Tourism and Mt Elgon 4\*4 Jumbo charge. The Department has had a success full beauty pageant that was carried out from the Ward level to the National Finales. This has greatly assisted in marketing our county nationally.

#### **4.5.8 Sustainable Management of Land for Social-Economic Development**

264. Land has been a constraining factor in both agricultural production and in socio-economic development. It is a central economic, social and cultural factor in societal relations. Increased population density and continuous land fragmentation has led to the commodity being scarce and this is affecting agricultural production. Informal settlements have also affected land productivity which if not arrested in time will lead to increased incidences of food insecurity, reduced incomes for the farming community and non-accumulation of economic assets.
265. It is for this reason that the County Government has formulated policies and programs to guide land use through the county department of Lands, Urban, Physical Planning and Housing, the county in collaboration with the National Government has strengthened its capacity to plan for urbanization and effective public land use for economic development. Further, National Spatial Plan (NSP) and National Land Use Policy (NLUP) already in place were critical policy frameworks in guiding the county in formulation of Bungoma County spatial plan and the Integrated Urban Development Plan.

#### **4.5.9 Investing in Quality and Relevant Education for all Kenyans**

266. The county has employed over 2,000 ECDE teachers and invested in ECDE infrastructure across the county in an effort to promote quality basic education.
267. To support secondary education, the county has made huge investments in awarding scholarships to bright and needy students as well as bursaries which has improved the outcomes of our public schools as seen in high literacy levels ranking among peer nations and promises to increase enrolment in higher institutions of learning.
268. To improve skill development and competencies of youth, the county has made sustained investments through the education department in infrastructure development as well as construction and equipping of Vocational Training Centres.



269. Going forward, the county will continue to prioritize the education sector and allocate resources to enhance access to basic and higher education, skills development and training.

#### **4.5.10 Empowering Youth, Women and Persons with Disabilities**

270. Employment is still a major issue in the society today as many Youth are without a consistent source of income. As a County government, we are committed to assisting the Youth, Women and PWDs by financing their business ventures through empowerment funds. The Department is working on creating policies that will inform the disbursement of these funds to ensure proper distribution and measures of recovery are put in place.

271. The government has formulated partnerships with other organization to create employment opportunities for its citizens. Talks are underway with Centum in conjunction with MasterCard to have them set one of their bases here in Bungoma County for the Ajiry Program. The program will be geared toward creating a platform for job seekers to post their qualifications and for employers to post vacancies and find possible employees.

#### **4.5.11 Sports, Culture, and Arts**

272. Sports, Culture, and Arts sub-sectors have the potential to contribute immensely to economic development through boosting job creation and generating income. With this realization, concerted efforts have been geared towards sport development, development of the film industry, preservation of various cultures, nurturing of talents and arts, and preservation of our county heritage.

273. The county has almost completed the construction of the high-altitude center promising great service to sportsmen and women. Upgrading of the Masinde Muliro Stadium is underway which is a state-of-the-art facility likely to develop and nurture talents at the grass root level and generate income for the county. Maeni youth centre is also under construction to enable training for youth in many life skills.

274. The County has over the years through the KIKOSCA program supported development and performance of music, drama, and dance; exhibition of works of art and crafts; and fostered discussions of matters of literary, historical, scientific, and education importance.

275. Culture and tradition encompass intangible aspects such as knowledge, skills, attitudes, beliefs, music, oral traditions, and festivals in addition to tangible culture, which includes mausoleums, shrines, arts, antiques, antiquities, indigenous food, and sports. Through county programs, plans are underway to operationalize the various cultural sites developed in an effort aimed at making arts and culture a source of livelihood.

#### **4.5.12 Strengthening Governance and the Fight against Corruption**

276. The County Government continues to fight against corruption and its adverse effects to the economy which include inefficiency, low productivity and high costs of doing business. The Government will continue with the implementation of the measures articulated in National Call to Action against corruption which include continuous and objective lifestyle audits for all Accounting Officers as well as Authority to Incur Expenditure (AIE) holders. The Government is also committed to strengthen expenditure control and improve the efficiency of public spending through Public financial management reforms aimed at upgrading efficiency, transparency and accountability in order to free fiscal space for priority social and investment projects and to improve governance in the public sector.

## V. BUDGET FOR FY 2021/22 AND THE MEDIUM TERM

### 5.1 Fiscal Framework Summary

277. The FY 2021/22 Budget framework will continue with the fiscal consolidation policy to enhance our sustainability position. With the fiscal consolidation strategy, CDAs will have to adopt the culture of doing more with less that is available with a view to promote sustainability and affordability.

278. The budget for FY 2021/22 and the medium-term will be closely aligned to the National Vision 2030, MTP III and the County Government plans, policies and strategies.

279. Sustainability, affordability and strict prioritization are therefore expected to be the norm rather than an exception under this strategy. To achieve this, we need to ensure that:

- Spending is directed towards the most critical needs of the county and is well utilized;
- Programmes and projects are delivered within specified timelines and budgets
- More outputs and outcomes are achieved with existing or lower level of resources; and
- CDAs request for resources are realistic and take into account the resource constraints, in light of the County Government’s fiscal consolidation policy.

280. The fiscal framework for the FY 2020/21 Budget is based on the County Government’s policy priorities and set out in Chapter I and Chapter II.

### 5.2 Revenue Projections

281. In the FY 2021/22 revenue collection including Appropriation-in-Aid (A.i.A) is projected to decrease to Kshs 1,091,524,891 down from Kshs 1,263,357,041 in the FY 2020/21. This revenue performance will be underpinned by on-going reforms in tax policy and revenue administration. Ordinary revenues will amount to Kshs 500,000,000 in FY 2021/22 down from from Kshs 700,000,000 in FY 2020/21. The medium-term revenue projections are as indicated in table 9.

**Table 8: Medium Term Revenue Projections**

Type of Revenue	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
(a) Balance B/F- Equitable share				
Grants B/F				
(b) Local Revenue	700,000,000	500,000,000	525,000,000	551,250,000
(c) Equitable share	8,993,740,000	10,291,786,574	10,806,375,902	11,346,694,698

Type of Revenue	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
(d) Conditional grants- Dp	1,145,561,950	830,470,626	830,470,626	830,470,626
(e) Conditional grant - NG (leasing of medical equipment)	499,669,895	153,297,872	153,297,872	153,297,872
(f) Unconditional grants- NG	-	367,648,618	367,648,618	367,648,618
(g) Other sources (Specify) AIA	563,357,041	591,524,891	621,101,135	652,156,192
(h) Loans	0	0	0	0
<b>TOTALS</b>	<b>11,902,328,886</b>	<b>12,734,728,582</b>	<b>13,303,894,153</b>	<b>13,901,518,006</b>

### 5.3 Expenditure Projections

282. Overall expenditure for FY 2021/22 is projected at Kshs 12,734,728,582 compared to the approved estimates of Kshs 11,902,328,886 for FY 2020/21. The actual expenditure for the FY 2019/20 revised budget was Kshs 10,895,889,390 (78.75 percent of Budget)

283. These expenditures comprise of recurrent of Kshs 8,204,202,360 (89.06 percent of the total recurrent Budget) and development of Kshs 2,691,687,030 (58.21 percent of the total development Budget) and a balance of Kshs 2,940,239,916 to be carried forward to FY 2020/21.

284. The ceiling for development expenditures (inclusive of conditional transfers to the wards) including foreign financed projects is projected at Kshs 4,001,943,606 in the FY 2021/22 from Kshs. 3,604,077,887 in FY 2020/21 (representing an increment of 10.22%). On approval of the 1st supplementary budget FY 2020/21, the development ceiling will increase because of the inclusion of balances carried forward from FY 2019/20. Most of the outlays are expected to support critical infrastructure projects. Development budget will be funded by equitable share, grants from national government and development partners.

285. A contingency Fund of Kshs. 100M is provided for in the FY 2021/22 budget. In addition, Kshs. 765m is provided for funding of the ward-based projects to the wards (with each ward allocated Kshs. 17m) for development.

### 5.4 Deficit Financing

286. Reflecting the resource requirements and revenues, the fiscal deficit (excluding grants), is projected at Kshs 27.9 B in the FY 2021/22. This deficit will be financed by

a combination of approaches, including making official request to national government for specific support, ramping up local revenue collection, especially AIA and borrowing from the market at negotiated rates subject to the provisions of the County Medium Term Debt Management Paper 2021/22 – 2023/24.

#### **FY 2021/22 and Medium-Term Budget Priorities**

287. The Medium-Term Budget 2021/212 – 20223/24 will further support the ongoing priorities for the achievement of the priorities in the CIDP 2018 – 2022, County Agenda 2040 and the National Government MTP III and the “Big Four” Plan taking into account:

- Responsible management of public resources;
- Building a resilient, more productive and competitive county economy;
- Delivering better public services within a tight fiscal environment, and
- The need to deepen governance, anti-corruption and public financial management reforms to guarantee transparency, accountability and efficiency in public spending.
- The need to allocate resources based on peoples felt needs and the impact they promise to deliver
- The need to focus on affordability, strict prioritization and sustainability of interventions

#### **Flagship Projects**

288. In the medium term, the County shall direct resources towards the completion of its strategic development agenda. This will be done through partnerships with National Government and development partners. Table 10 provides details of the county strategic development projects and the proposed funding in phases.

**Table 9: Flagship and other projects funding projections**

Flagship and other projects	Total requirement to complete the project	Allocation FY 2020/21	Allocation FY 2020/21 SUP 1	Payments	FY 2021/22	BALANCE
Dual Carriageway	1,382,442,976	350,000,000	350,000,000	643,794,728	350,000,000	388,648,248
Stadium	679,386,376	149,295,379	221,551,322	244,464,318	149,116,354	285,805,704
Milk Processor	258,260,088	30,000,000	20,000,000	91,030,929	110,845,761	56,383,398
Misikhu – Brigadier	1,115,939,198	70,000,000	70,000,000	732,389,376	0	383,549,822
Bumula – Mateka road	520,000,000	0	0	0	0	520,000,000
Industrial Park	60,000,000	10,000,000	0	0	0	60,000,000
Chwele agribusiness	250,000,000	25,000,000	0	0	30,000,000	220,000,000
Health Bungoma	239,000,000	0	124,673,960	112,371,571	100,166,218	26,462,211

Flagship and other projects	Total requirement to complete the project	Allocation FY 2020/21	Allocation FY 2020/21 SUP 1	Payments	FY 2021/22	BALANCE
Health Sirisia	80,000,000	0	27,162,141	33,141,777	19,696,082	27,162,141
Education - Scholarships	0	124,336,685	110,000,000	760,000,000	305,000,000	
Education Centres of Excellence-	300,000,000	119,104,858	12,437,403	0	0	300,000,000
Water Infrastructure Sirisia / Bumula	80,000,000	36,260,845	19,077,157	0	24,264,636	55,735,364
Coffee value chain	45,000,000	3,626,085	2,272,115	9,039,500	0	35,960,500
Milk coolers	45,000,000	2,719,563	1,295,709	0	0	45,000,000
<b>Total</b>	<b>5,055,028,638</b>	<b>920,343,415</b>	<b>958,469,807</b>	<b>2,626,232,199</b>	<b>1,089,089,051</b>	<b>436,695,864</b>

289. Analysis of table 10 shows that the County does not have sufficient fiscal space to implement all the flagship projects at a go. The preferred approach which is more sustainable is to identify 1 or 2 high impact priorities and provide sufficient resources to see them through within two financial years, with the rest being phased accordingly.

#### **Budgetary allocation for FY 2021/22**

290. The budgetary allocation to the two arms of the County Government including local revenue is summarized in Table 11.

**Table 10: Summary Budget Allocations for the FY 2021/22 - 2023/24**

CG Arm	2020/21	2021/22	2022/23	2023/24
County Executive (Governor's)	441,000,000	386,125,342	405,431,609	425,703,190
County CDAs	10,593,631,569	11,267,905,925	11,831,301,221	12,422,866,282
County Assembly	867,697,315	1,080,697,315	1,134,732,181	1,191,468,790
<b>Totals</b>	<b>11,902,328,884</b>	<b>12,734,728,582</b>	<b>13,371,465,011</b>	<b>14,040,038,262</b>
<b>% share in total expenditure</b>				
County Executive	93%	91.5%	91.5%	91.5%
County Assembly	7%	8.5%	8.5%	8.5%

#### **Allocation Baseline Ceilings**

291. The baseline estimates reflect the current ministerial spending levels in sector programmes. In the recurrent expenditure category, non-discretionary expenditures take first charge. These include payment of public debts and interest therein, salaries for staff and pensions.

292. Development expenditures have been allocated out on the basis of the flagship projects, the “Big Four” Agenda, Post Covid -19 Economic Recovery Programme and the MTP III priorities. The following criteria was used in apportioning capital budget:

- *On-going projects*: emphasis was given to completion of on-going capital projects and in particular infrastructure projects with high impact on poverty reduction, equity and employment creation.
- Post-Covid 19 Recovery; Consideration was further given to interventions supporting Post-Covid 19 recovery
- *Counterpart funds*: priority was also given to adequate allocations for donor counterpart funds which is the portion that the County Government must finance in support of the projects financed by development partners.
- *Strategic policy interventions*: further priority was given to policy interventions covering the entire county, regional integration, social equity and environmental conservation.

### **Criteria for Resource Allocation**

293. The FY 2021/22 Medium-Term Budget will be finalized after County Assembly approval, and thorough scrutiny to curtail spending on non-productive areas and ensure resources are directed to priority programmes. The following criteria will serve as a guide for allocating resources:

- Interventions identified during the stakeholder’s consultations for the FY 2021/22 budget and over the medium term
- Linkage of Programmes to Post-Covid-19 Economic Stimulus Programme (PC-ESP)
- Strategic interventions in the areas of manufacturing, food security enhancing programmes, affordable housing, health coverage and public facilities and other policy interventions to enhance regional integration and social equity; and
- Specific consideration to enhance job creation for the youth based on sound initiatives identified within and outside the normal budget preparation. Linkage of Programmes to the ‘Big Four’ Plan either as drivers or enablers;
- Linkage of the programme with the objectives of Third Medium-Term Plan of Vision 2030;
- Degree to which the programme is addressing the core mandate of the MDAs;
- Cost effectiveness and sustainability of the programme;
- Requirements for furtherance and implementation of the Constitution; and
- Meeting debt service obligations as a first charge.

294. Detailed budgets will be scrutinized and should additional resources become available in the process of firming up the resource envelope, the Government will redirect them to inadequately funded strategic priorities

### **5.5 Details of Sector Priorities**

295. The medium-term budget framework for 2021/22 – 2023/24 has taken into account the need to ensure that resource allocation is aligned to prioritized programmes in the CIDP II. In particular, the budget framework has focused on the “Big Four” Agenda, Post Covid-19 Economic Recovery Programme and the strategic policy initiatives of the Government to accelerate growth, employment creation and poverty reduction. Table 12 provides the projected baseline ceilings for the FY 2021/22 and the medium-term, classified by sector.



**Table 11: Summary of Budget Allocations for the FY 2021/22 – 2023/24**

DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
Agriculture, livestock, fisheries and co-op development	Recurrent	347,089,477	412,786,288	433,425,602	455,096,883	2.9	3.2	3.2	3.2
	Development	594,844,820	481,228,035	505,289,437	530,553,909	5	3.8	3.8	3.8
	<b>Sub Total</b>	<b>941,934,297</b>	<b>894,014,323</b>	<b>938,715,039</b>	<b>985,650,791</b>	<b>7.9</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
Tourism and Environment	Recurrent	198,275,801	279,880,994	293,875,044	308,568,796	1.7	2.2	2.2	2.2
	Development	16,882,637	36,981,650	38,830,733	40,772,269	0.1	0.3	0.3	0.3
	<b>Sub Total</b>	<b>215,158,438</b>	<b>316,862,644</b>	<b>332,705,776</b>	<b>349,341,065</b>	<b>1.8</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>
Water and Natural Resources	Recurrent	62,663,989	111,224,490	116,785,715	122,625,000	0.5	0.9	0.9	0.9
	Development	276,401,104	413,342,147	434,009,254	455,709,717	2.3	3.2	3.2	3.2
	<b>Sub Total</b>	<b>339,065,093</b>	<b>524,566,637</b>	<b>550,794,969</b>	<b>578,334,717</b>	<b>2.8</b>	<b>4.1</b>	<b>4.1</b>	<b>4.1</b>
Roads and Public works	Recurrent	169,551,673	183,724,484	192,910,708	202,556,244	1.4	1.4	1.4	1.4
	Development	1,286,871,204	1,432,377,397	1,503,996,267	1,579,196,080	10.8	11.2	11.2	11.2
	<b>Sub Total</b>	<b>1,456,422,877</b>	<b>1,616,101,881</b>	<b>1,696,906,975</b>	<b>1,781,752,324</b>	<b>12.2</b>	<b>12.7</b>	<b>12.7</b>	<b>12.7</b>
Education	Recurrent	1,167,649,602	1,304,104,354	1,369,309,572	1,437,775,050	9.8	10.2	10.2	10.2
	Development	326,343,752	410,509,384	431,034,853	452,586,596	2.7	3.2	3.2	3.2
	<b>Sub Total</b>	<b>1,493,993,354</b>	<b>1,714,613,738</b>	<b>1,800,344,425</b>	<b>1,890,361,646</b>	<b>12.6</b>	<b>13.5</b>	<b>13.5</b>	<b>13.5</b>
Health	Recurrent	3,194,760,022	2,937,157,475	3,084,015,349	3,238,216,116	26.8	23.1	23.1	23.1
	Development	251,214,726	354,649,244	372,381,706	391,000,792	2.1	2.8	2.8	2.8
	<b>Sub Total</b>	<b>3,445,974,748</b>	<b>3,291,806,719</b>	<b>3,456,397,055</b>	<b>3,629,216,908</b>	<b>29</b>	<b>25.8</b>	<b>25.8</b>	<b>25.8</b>
Sanitation	Recurrent	2,436,825	2,297,544	2,412,421	2,533,042	0	0.0	0.0	0.0
	Development	13,799,798	13,011,048	13,661,600	14,344,680	0.1	0.1	0.1	0.1
	<b>Sub Total</b>	<b>16,236,623</b>	<b>15,308,592</b>	<b>16,074,022</b>	<b>16,877,723</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
Trade, energy and industrialization	Recurrent	56,876,228	79,289,695	83,254,180	87,416,889	0.5	0.6	0.6	0.6
	Development	68,500,632	103,163,561	108,321,739	113,737,826	0.6	0.8	0.8	0.8
	<b>Sub Total</b>	<b>125,376,860</b>	<b>182,453,256</b>	<b>191,575,919</b>	<b>201,154,715</b>	<b>1.1</b>	<b>1.4</b>	<b>1.4</b>	<b>1.4</b>
Lands, Urban and Physical Planning	Recurrent	57,295,485	69,315,291	72,781,056	76,420,108	0.5	0.5	0.5	0.5
	Development	30,702,236	81,730,292	85,816,807	90,107,647	0.3	0.6	0.6	0.6
	<b>Sub Total</b>	<b>87,997,721</b>	<b>151,045,583</b>	<b>158,597,862</b>	<b>166,527,755</b>	<b>0.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
	Recurrent	14,831,158	14,297,820	15,012,711	15,763,347	0.1	0.1	0.1	0.1

DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
Bungoma Municipal	Development	109,887,700	109,887,700	115,382,085	121,151,189	0.9	0.9	0.9	0.9
	<b>Sub Total</b>	<b>124,718,858</b>	<b>124,185,520</b>	<b>130,394,796</b>	<b>136,914,536</b>	<b>1</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
Kimilili Municipal	Recurrent	12,831,159	12,570,066	13,198,569	13,858,498	0.1	0.1	0.1	0.1
	Development	191,089,400	191,089,400	200,643,870	210,676,064	1.6	1.5	1.5	1.5
	<b>Sub Total</b>	<b>203,920,559</b>	<b>203,659,466</b>	<b>213,842,439</b>	<b>224,534,561</b>	<b>1.7</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>
Housing	Recurrent	21,301,631	34,484,101	36,208,306	38,018,721	0.2	0.3	0.3	0.3
	Development	2,719,563	15,664,025	16,447,226	17,269,588	0	0.1	0.1	0.1
	<b>Sub Total</b>	<b>24,021,194</b>	<b>50,148,126</b>	<b>52,655,532</b>	<b>55,288,309</b>	<b>0.2</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>
Gender and Culture	Recurrent	100,171,362	83,464,198	87,637,408	92,019,278	0.8	0.7	0.7	0.7
	Development	5,925,674	8,579,874	9,008,868	9,459,311	0	0.1	0.1	0.1
	<b>Sub Total</b>	<b>106,097,036</b>	<b>92,044,072</b>	<b>96,646,276</b>	<b>101,478,589</b>	<b>0.9</b>	<b>0.7</b>	<b>0.7</b>	<b>0.7</b>
Youth and Sports	Recurrent	34,936,000	43,513,140	45,688,797	47,973,237	0.3	0.3	0.3	0.3
	Development	183,466,379	165,416,354	173,687,172	182,371,530	1.5	1.3	1.3	1.3
	<b>Sub Total</b>	<b>218,402,379</b>	<b>208,929,494</b>	<b>219,375,969</b>	<b>230,344,767</b>	<b>1.8</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>
County Assembly	Recurrent	852,697,315	950,697,315	998,232,181	1,048,143,790	7.2	7.5	7.5	7.5
	Development	15,000,000	130,000,000	136,500,000	143,325,000	0.1	1.0	1.0	1.0
	<b>Sub Total</b>	<b>867,697,315</b>	<b>1,080,697,315</b>	<b>1,134,732,181</b>	<b>1,191,468,790</b>	<b>7.3</b>	<b>8.5</b>	<b>8.5</b>	<b>8.5</b>
Finance and Planning	Recurrent	1,008,077,795	1,114,047,658	1,169,750,041	1,228,237,543	8.5	8.7	8.7	8.7
	Development		-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>1,008,077,795</b>	<b>1,114,047,658</b>	<b>1,169,750,041</b>	<b>1,228,237,543</b>	<b>8.5</b>	<b>8.7</b>	<b>8.7</b>	<b>8.7</b>
County Public Service Board	Recurrent	47,102,840	20,126,093	21,132,398	22,189,018	0.4	0.2	0.2	0.2
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>47,102,840</b>	<b>20,126,093</b>	<b>21,132,398</b>	<b>22,189,018</b>	<b>0.4</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>
Governors	Recurrent	414,003,816	368,772,993	387,211,643	406,572,225	3.5	2.9	2.9	2.9
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>414,003,816</b>	<b>368,772,993</b>	<b>387,211,643</b>	<b>406,572,225</b>	<b>3.5</b>	<b>2.9</b>	<b>2.9</b>	<b>2.9</b>
D/Governor's office	Recurrent	26,996,184	17,352,349	18,219,966	19,130,965	0.2	0.1	0.1	0.1
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>26,996,184</b>	<b>17,352,349</b>	<b>18,219,966</b>	<b>19,130,965</b>	<b>0.2</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>

DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
Public Administration	Recurrent	331,511,329	290,600,645	305,130,677	320,387,211	2.8	2.3	2.3	2.3
	Development	0	17,915,735	18,811,522	19,752,098	0	0.1	0.1	0.1
	<b>Sub Total</b>	<b>331,511,329</b>	<b>308,516,380</b>	<b>323,942,199</b>	<b>340,139,309</b>	<b>2.8</b>	<b>2.4</b>	<b>2.4</b>	<b>2.4</b>
Sub County Administration	Recurrent	8,465,248	8,163,766	8,571,954	9,000,552	0.1	0.1	0.1	0.1
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>8,465,248</b>	<b>8,163,766</b>	<b>8,571,954</b>	<b>9,000,552</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
County Secretary	Recurrent	155,373,657	201,730,607	211,817,137	222,407,994	1.3	1.6	1.6	1.6
	Development	212,537,789	140,000,000	147,000,000	154,350,000	1.8	1.1	1.1	1.1
	<b>Sub Total</b>	<b>367,911,446</b>	<b>341,730,607</b>	<b>358,817,137</b>	<b>376,757,994</b>	<b>3.1</b>	<b>2.7</b>	<b>2.7</b>	<b>2.7</b>
ICT	Recurrent	13,352,400	25,000,000	26,250,000	27,562,500	0.1	0.2	0.2	0.2
	Development	17,890,473	44,081,370	46,285,439	48,599,710	0.2	0.3	0.3	0.3
	<b>Sub Total</b>	<b>31,242,873</b>	<b>69,081,370</b>	<b>72,535,439</b>	<b>76,162,210</b>	<b>0.3</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>
County Attorney	Recurrent	0	20,500,000	21,525,000	22,601,250	0	0.2	0.2	0.2
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>0</b>	<b>20,500,000</b>	<b>21,525,000</b>	<b>22,601,250</b>	<b>0</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>
<b>TOTAL</b>	Recurrent	8,298,250,996	8,585,101,366	9,014,356,434	9,465,074,256	69.7	67.4	67.4	67.4
	Development	3,604,077,887	4,149,627,216	4,357,108,577	4,574,964,006	30.3	32.6	32.6	32.6
	<b>Grand Total</b>	<b>11,902,328,883</b>	<b>12,734,728,582</b>	<b>13,371,465,011</b>	<b>14,040,038,262</b>	<b>100</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

### **5.5.1 Agriculture, Livestock, Fisheries, Irrigation and Co-operative Development**

296. The mandate of the department is to ensure sustainable development of agriculture for food security and economic development. This includes; county agricultural policy and management; county food security policy; agricultural crops development; regulation and promotion; agricultural land resources inventory and management; crop research and development; agricultural mechanization policy management; agricultural farmer training; policy on land consolidation for agricultural benefit; agricultural insurance policy; farm input support and bio-safety management; agricultural extension services standards and capacity building for agricultural staff.
297. The key achievements realized by the department include: 45 plant health clinics established across the county; Distribution of 136,644 bags of fertilizer and 683,220 Kgs of subsidized certified maize seed to 68,322 vulnerable farmers, 340 Kgs of coffee seeds provided to coffee societies across the County; Construction of 300m perimeter fence at Mabanga ATC, Purchasing of 9 specialized equipment and chemicals for disease surveillance and control across the County.
298. The key outcomes expected in the MTEF period 2021/22-2023/24 include; -
- Increased agricultural productivity and production
  - Increased access to critical farm inputs
  - Improved agricultural markets and value chain addition
  - Transform Agriculture from subsistence to a viable commercial undertaking
  - Invest in Agro-processing and value addition
  - Construct state of the art storage facilities
  - Support formation of farmer controlled SACCOs

### **5.5.2 Education**

299. The department is committed to the provision of quality education and training in the county, including providing support to all levels of education in line with the Provisions of the Intergovernmental Act, 2012.
300. The key achievements realized by the sector include: Construction of centre of excellence at Chwele VTC; Construction of centre of excellence at Muteremko VTC; Renovations and completion works of vocational training center of excellence at Muteremko; Erection and completion works of vocational training center of excellence at Wekelekha; Needy and bright students supported through bursaries and scholarships; Construction and completion of ECDE classrooms and VTC workshops.
301. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;
- Achievement of equitable access to relevant and quality education and training
  - Enhanced efficiency and effectiveness of education.
  - Integration of science and technology into the County development process

- Increased transfer and adoption of technologies.

### **5.5.3 Health and Sanitation**

302. The department's goal is to attain responsive, equitable, affordable, accessible and sustainable health care system for all. The sector also promotes increased access to improved sanitation.
303. The key achievements realized by the sector include: Ongoing construction of 300 bed capacity Maternal/Child Ward Blocks at Bungoma County Referral Hospital and 100 bed Sirisia Hospital, both at 45% completion, Construction and completion of 4 dispensaries at Nalondo, Lukusi, Machakha and Tunya funded through the ward based projects and completion and operationalization of a theatre at Bumula Hospital.
304. During the 2021/22-2023/24 MTEF period, the Sector will prioritize provision of the universal health coverage to the county population, whilst also investing in strengthening health delivery systems and structures for enhanced services readiness, service availability and capacity to offer services at all county health facilities.
305. This will be realized through the health programs;
- Curative and Rehabilitative health
  - Reproductive, Maternal, New- Born and Adolescent Health
  - Preventive and Promotive Health

### **5.5.4 Roads and Public Works**

#### **Roads**

306. The mandate of the directorate includes: Develop and maintain the County road network including its road infrastructure, Supervise and provide guidance and designs on all structural and civil works in the County to ensure that they comply with the established standards and Monitor fire outbreaks and respond to all emergencies in the County including road accidents.
307. The key achievements are: Construction of 8 Box Culverts at Kitingia, Maliki, Wamoyo, Toilil, Walubengo, Mukwa, TuuitiMarakaru-West Nalondo & Siuna Kimalewa, Construction of Cereals-River Khalaba bridge & Tabala-Nakhwana bridge, expanding and maintaining of 138.3kms Sub-County gravel roads and 332.6 kms ward roads and the upgrading to bitumen standards of 3 km of Urban Roads and 8 km Rural Roads.
308. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;
- Strengthening the institutional framework for infrastructure development and accelerating the speed of completion of sector priority projects
  - Expansion, modernization and maintainance of transport infrastructure
  - Development, maintenance and management of transport infrastructure to facilitate efficient movement of goods and people

- Development and maintenance of cost-effective public buildings and other public works

### **5.5.5 Trade, Energy and Industrialization**

309. The department is focused on creating conducive environment for trade, investment and industrialization with the goal of creating wealth and supporting employment creation in the County as well as facilitating access to affordable, clean energy.

310. The key achievements are: Procurement of 1 cherry picker for installation, maintenance and repair of street lights at market centres in across the County; Development of market infrastructure such as installation of 6 high flood masts at Mihuu, Froyi, Tuikut, Chemondi, Mbakalo and Mitelwa markets, Constructions of bodaboda sheds at Ngoli, Mayanja, Nang'eni, Kimwanga, Maliki, Nabing'eng'e, Wabukhonyi, Lukhokhwe, Sikalame, Mechimeru, Mwibale, Dorofu, Sinoko, Chelekei, Kambini and Kapsokwony'c markets and the construction of mama mboga stalls in Bungoma, Lwandanyi and Ndivisi markets.

311. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;

- To enforce fair trade practices & consumer protection regulations
- To facilitate increased access to affordable credit finance to local MSMEs'(Micro Small and Medium Enterprises).
- To improve market infrastructure and promote accessibility to markets
- Promote growth of Micro Small Medium Enterprises (MSMEs)
- To promote growth of Micro Small Medium Industries (MSMIs) and Cottage Industries
- Promote Research and Development (R&D), innovation, creativity and technology adoption for industrial development
- To facilitate connectivity of rural areas to the national grid and promote appropriate renewable energy technologies

### **5.5.6 Lands Urban and Physical Planning**

312. The department's strategic goal is to provide a coordinated approach to land use and fostering sustainable development by ensuring balance between built up areas and open spaces.

313. The key achievements include: 1 Acre of land purchased to resettle Chebkube traders, purchase of 1 Acre of land to resettle Chebkube traders, development of physical plans for Kimilili, Kapsokwony & Naitiri markets and the preparation of valuation roll for Kimilili town.

314. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;

- Management of land and land-based resource.
- Provision of policy direction on matters related to land notably:
  - County lands policy and management

- Physical planning
- Land transactions
- Survey and mapping
- Land adjudication
- Settlement matters
- Urban and rural settlement planning i.e. Eco-village
- Land reclamation
- Land registration
- county spatial infrastructure
- land and property valuation services, administration and land information systems

### **5.5.7 Housing**

315. The Department's strategic goal is to facilitate the production of decent and affordable housing, enhanced estate management services and tenancy relation.

316. The key achievements are: 16 County residential houses renovated and refurbished at Bungoma and Webuye. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;

- Promotion, coordination and implementation of integrated socio-economic policies and programs for housing.
- Fostering conducive environment for investment and private sector development
- Developing and coordinating frameworks for public private partnerships (PPP) in housing.
- Promoting innovation and investment in new housing technologies.
- Promoting research and development in housing.

### **5.5.8 Bungoma Municipality**

317. The County has established Bungoma Municipal Management Board which is mandated to ensure efficient and effective management of urban areas and pro-active response to urban issues. The board sets out to move the Municipality into the future as a thriving, resilient, evolving, and equitable community delivers a vibrant and competitive urban metropolis for the coming generations.

318. The key achievements include: upgrading of 2km of urban roads to low seal tarmac in Bungoma Town and undertaking a feasibility study for the Bungoma Municipality.

319. During the 2021/22-2023/24 MTEF period, the municipality will prioritize;

- Improved quality of life and development-driven resilience for all.
- A resilient, livable, sustainable urban environment – underpinned by infrastructure supportive of a low-carbon economy.
- An inclusive, job-intensive, resilient and competitive economy.
- A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive.

### **5.5.9 Kimilili Municipality**

320. The County has established Kimilili Municipal Management Board which is essential for efficient and effective management of urban areas and pro-active response to urban issues. The board sets out to move the Municipality into the future as a thriving, resilient, evolving, and equitable community delivers a vibrant and competitive urban metropolis for the coming generations.

321. The key achievements are: 1 km of urban roads upgraded to low seal tarmac within Kimilili Municipality and the upgrading 2 Public Sanitation Facilities in Kimilili Town. During the 2021/22-2023/24 MTEF period, the municipality will prioritize;

- Improved quality of life and development-driven resilience for all.
- A resilient, livable, sustainable urban environment – underpinned by infrastructure supportive of a low-carbon economy.
- An inclusive, job-intensive, resilient and competitive economy.
- A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive.

#### **5.5.10 Tourism, Environment, Water and Natural Resources**

322. The overall goals of the department is to enhance sustainable management of environment, water, irrigation and natural resources; to ensure access to water and natural resources benefits for sustainable development; to increase utilization of land through irrigation, drainage and land reclamation and to protect and reclaim the environment in order to establish a durable and sustainable system of development and resilience to climate change.

323. The key achievements realized by the sector include; provision of waste collection and disposal services in 28 towns and markets; Planted 400,000 tree seedlings for greening and conservation of water catchment areas across the County.

324. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;

- ✓ Increase access to safe water supply in rural and urban areas;
- ✓ Improve capacity for water resources management (WRM),
- ✓ Restore and maintain the ecosystems
- ✓ Promote sustainable use of environment and natural resources (ENR)
- ✓ Uphold and maintain 10% forest cover
- ✓ Mainstreaming gender, Youth and Other vulnerable groups

#### **5.5.11 Gender, Culture, Youths and Sports**

325. The department set out to create sustainable and equitable social cultural and economic empowerment to all. It committed to achieve this by formulating, mainstreaming and implementing policies that respond to gender and cultural issues through coordinated strategies that engender a sustained and balanced social, cultural



and economic development of the County as well as empowering the vulnerable and marginalized groups and areas.

326. The key achievements are; Ongoing construction of Masinde Muliro stadium and Maeni youth empowerment centre at 50% complete and 95% complete respectively, construction of phase two of high-altitude training centre at 85% complete and the participation in national cultural festival- KIKOSCA and ELASCA
327. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;
- Mainstreaming gender and PWD into development
  - Networking with relevant government departments, public and private agencies to ensure the efficiency and effectiveness of all social and cultural programmes.
  - Establishing and managing cultural sites, vocational and rehabilitation centres.
  - Regulating, licensing, betting, casinos and other forms of gambling.
  - Developing and promoting AGPO at the county level for county youth
  - Giving waivers to county youth business start ups
  - Sponsoring for county teams in various inter county and national competition
  - Talent identification and promotion to top national and international teams

#### **5.5.12 Finance and Economic Planning**

328. The department's goal is to create an enabling environment for accelerated and sustainable economic growth through pursuit of prudent economic, fiscal and monetary policies while coordinating the financial operations of the Bungoma County Government.
329. The key achievements are; Preparation of one revenue manual document; Prepared 44 County Budget documents namely; CBROP, MTEF, PBB, Appropriation Bills, supplementary budgets and Gazettement of the same; Compliance to PFM Act, Regulations, financial policies and procedures; Prepared 14 County Annual Development Plans.
330. During the 2021/22-2023/24 MTEF period, the Sector will prioritize;
- Improve Public Financial Management.
  - Increase the level of capitalization.
  - Increase private investments
  - Improve statistical data production and policy research
  - Enhance the prevention, detection and elimination of corruption
  - Enhance public contract management and performance
  - Increase public demand for accountability

### **5.5.13 Public Service Management and Administration & Office of the County Secretary; Office of H.E. the Governor and Deputy Governor and County Public Service Board**

331. The sectors main goal is to provide leadership and oversight in economic and devolution management, resource mobilization and management; and Inter-governmental relations for a responsive public service.
332. The key achievements are: Purchase of 390 uniforms for enforcement officers; Purchased 70 shirts for office staff; Commemoration of 9 National holidays; Cleaning of payroll twice; Undertaking of 19 Staff trainings; undertaking of 45 civic education fora and 1 staff and workplace survey conducted.
333. During the 2021/22 - 2023/24 MTEF period, the Sector will prioritize;
- To strengthen county government's capacity for implementation of devolution and enhance Intergovernmental Relations;
  - To advice on prudent management of county resources and advancing devolution to lower units of administration
  - To promote and support good governance and accountability in the public sector for the achievement of Vision 2030 goals.
  - To enhance responsiveness, demand for quality services and promote administrative justice in the public sector.
  - Formulate, review and implement appropriate ICT policies, legal and institutional frameworks that improve efficiency of service delivery.
  - Enable universal access to technology and information in order to build knowledge-based economy.

### **Collaborations with National Government and Development Partners**

334. The County stands to benefit from the Development Surge (SD) that emanates from strengthened collaborations and partnerships with other County Governments, the National Government (NG) and Development Partners (DP)

### **National Government**

335. The Division of Revenue Bill, 2021 proposes to allocate to County Governments Kshs. 370 billion as their equitable revenue share, equivalent to a growth of Kshs. 53.5 billion (or 16.9%) against FY 2020/21. The growth in County Governments' equitable share is mainly attributed to anticipated improvement in revenues raised nationally as effects of Covid-19 pandemic are expected to ease and also conversion of four existing conditional grants into unconditional grants.
336. The County will forge and strengthen cooperation and collaboration with the National Government to attract additional support for economic and social infrastructure programmes while also tapping into technical assistance and structured

learning support that is offered by National Government Ministries, Departments and Agencies. The Unconditional Grants from National Government due to the County Government of Bungoma are as indicated in table 13.

**Table 12: National Government Unconditional Grants allocations summary**

S/no.	Grant	Amount (Kshs.)	
		2020/21	2021/22
1.	Compensation user fees foregone – Health	-	32,837,307
3.	Development of Youth Polytechnics	-	67,849,894
4.	Road Maintenance Fuel Levy	-	266,961,417
	<b>TOTALS</b>	-	<b>367,648,618</b>

**Table 1413: Conditional Grant from National Government**

S/no.	Grant	Amount (Kshs.)	
		2020/21	2021/22
1.	Compensation user fees foregone – Health	32,837,307	-
2.	Leasing medical equipment	132,021,277	153,297,872
3.	Development of Youth Polytechnics	67,849,894	-
4.	Road Maintenance Fuel Levy	266,961,417	-
	<b>TOTALS</b>	<b>499,669,895</b>	<b>153,297,872</b>

### Conditional Allocations from Development Partners

337. In the last five financial years, the county has been receiving DANIDA conditional grants as Health Sector Support Grant. In 2019/20, the county also received Health Sector Support conditional grant from World Bank. These conditional grants are expected to continue in the Financial Year 2020/21.

S/no.	Conditional Grants	Amount (Kshs.)	
		2020/21	2021/22
1.	Transforming Health Systems for Universal Care Project (THSUCP) -(World Bank)	38,480,000	38,480,000
2.	National Agriculture & Rural Inclusive Growth Project (NARIGP) –World Bank)	201,210,550	201,210,550
3.	Kenya Devolution Support Project KDSP– Level 1 grant (IDA-World Bank)	45,000,000	45,000,000
4.	Kenya Urban Support Project (IDA-World Bank)	300,977,100	300,977,100

S/no.	Conditional Grants	Amount (Kshs.)	Amount (Kshs.)
		2020/21	2021/22
5.	Universal Health Care in Devolved System Programme (DANIDA)	25,290,000	25,290,000
6.	Kenya Devolution Support Project KDSP Level 2 Grant (World Bank)	140,000,000	140,000,000
8.	Agriculture Sector Support Programme ASDSP II	14,376,061	14,376,061
9.	Water Tower Protection & Climate Change Mitigation and Adaptation Programme (WaTER) – EU	52,565,915	52,565,915
10.	Kenya Urban Support Project (KUSP)- Urban Institutional Grants (UIG) (World Bank)	11,000,000	11,000,000
11.	UNICEF	1,571,000	1,571,000
12.	Covid 19	66,330,000	0
	<b>TOTALS</b>	<b>896,800,626</b>	<b>830,470,626</b>

### Urban Development strategy

338. The County constituted urban/town management committees/boards for proactive response to urban development issues. Among other roles, the committee/boards are in charge of;

- e) Developing a coherent urban transport policy supportive of the overall County urban development strategy.
- f) Overseeing the preparation and implementation of an integrated transport master plan for the County.
- g) Coordinating resource mobilization to finance urban development programs/projects/initiatives.
- h) Coordinating the development of a sustainable motorized and non-motorized urban transit system.

339. The Bungoma and Kimilili Municipalities development plans are long-term aspirational strategies driven by four outcomes namely;

- e) Improved quality of life and development-driven resilience for all.
- f) A resilient, livable, sustainable urban environment – underpinned by infrastructure supportive of a low-carbon economy.
- g) An inclusive, job-intensive, resilient and competitive economy.
- h) A leading metropolitan government that proactively contributes to and builds a sustainable, socially inclusive, locally integrated and globally competitive.

340. Over the medium term, the urban management boards/ committees will be empowered through urban plans and budgets to progressively realize the urban

development. This will ensure efficient and effective service delivery. Focus will be placed on the following urban areas; Bungoma, Webuye, Kimilili, Sirisia, Malakisi, Tongaren, Lwakhakha, Chwele, Cheptais, Bumula, Brigadier and Kapsokwony.

341. The County will supplement the support provided by the Kenya Urban Support Programme as well as the Urban Institutional Grants by allocating budgetary resources for the provision of urban services.

### **Service Delivery Unit**

342. The county has established a Service Delivery Unit (SDU) within the Office of the Governor to spearhead efforts for continuous improvement of our policy, strategy and compliance environment in the delivery of public goods, services and works. Wastage of resources and limited budget absorption will forthwith be reduced and capacity to deliver quality services enhanced over the medium term

### **Resource Sharing Guidelines**

343. The resources available are shared in accordance with the following guidelines;

- i. Mandatory expenditures in the form of personnel Emoluments, operations and maintenance
  - ii. Non-discretionary expenditures (Personnel Emoluments); this takes first charge and includes payment of statutory obligations such as salaries, pension and others. These expenditures are projected to account for about 39.6% of the Budget.
  - iii. Operations – make up 29.2% of the FY 2020/21 budget
  - iv. Maintenance - Departments are allocated funds for basic maintenance. This accounts for 1.1% of the budget.
- On-going projects- emphasis is given to completion of on-going projects and in particular infrastructure projects, flagship projects and projects with high impact on poverty reduction and equity, employment and wealth creation.
  - Statutory requirements- priority is also given to programmes that must be funded in accordance with the law such as Ward Loan Schemes, Ward Bursaries and County Trade Loans.
  - Strategic policy interventions- priority is given to policy interventions covering the entire county, regional integration, social equity and environmental conservation.
  - Pending bills - County MDAs will be guided by available resource envelop while also making strategic reductions on programme implementation.

## VI. COUNTY FINANCIAL MANAGEMENT AND DIVISION OF REVENUE

### 6.1 Compliance with fiscal responsibility principle

#### 6.1.1 Compliance with the requirement for development spending allocations

344. The County is required to allocate a minimum of thirty percent of its budget over the medium-term to development expenditure pursuant to Section 107 (2) (b) of the Public Finance Management Act, 2012. The County has met this legal requirement and allocated thirty percent of its approved budget to development.

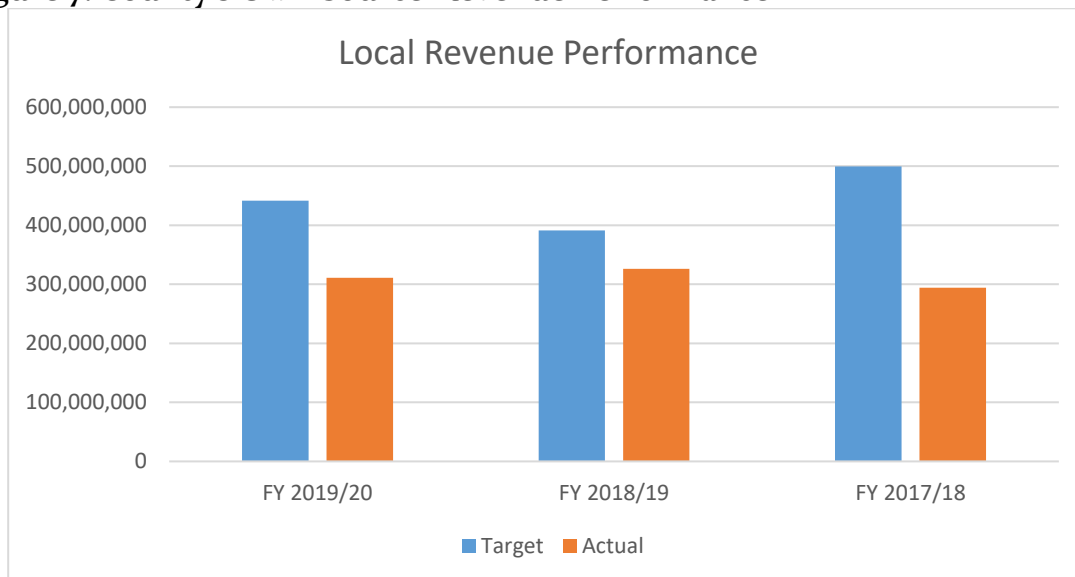
#### 6.1.2 Compliance with the Requirement for Expenditure on Wages

345. Regulation 25(1) (b) of the PFM (County Governments) Regulations, 2015 requires that the County wage bill shall not exceed 35 percent of its total revenue. In FY 2019/20 the actual expenditure was 33.1 percent and 35% in FY 2018/19.

### 6.2 Enhancement of County's Own-Source-Revenue

346. The County's actual Own Source Revenue (OSR) collection for FY 2019/20 was Ksh. 310,980,149 against a target of Ksh. 441,568,045 representing 70.4 percent of the annual target. This was a decrease of Ksh. 15,073,344 from Ksh. 326,053,493 collected in FY 2018/19 that was 83.3 percent of the annual OSR target of Ksh. 391,353,854 and a collection of Ksh. 294,029,707 against a target of Ksh. 499,668,830 in FY 2017/18 representing 58.8 percent. (Figure 8).

**Figure 7: County's Own-Source-Revenue Performance**



**Source of Data:** Bungoma County treasury

347. In the Financial Year 2021/22, the department of revenue anticipates to ride on the new revenue system enhancement to mobilize more domestic resources. The county

developed an own revenue management and collection system in 2015. It was subsequently implemented in the year 2016. The system supports all the local revenue streams. The system has been effective to the following extent:

- a) It has enhanced revenue collection from a low of Ksh.182 million in 2013/2014 to a high of Ksh.326 in million from local revenue in 2018/19.
- b) The system has enhanced document security features. It is now not possible to forge a trade license or liquor license for Bungoma County. More security verification features including the USSD has been added.
- c) The system has introduced self-service payment options for customers, Customers can now pay for street parking using their handsets. No need to look for parking attendants. Matatus and bodabodas can too pay direct using their mobile phones. No need to come to the office for the service.
- d) The system has reduced the work load on billing and receipting clerks. Customers can now generate their own bills and make payment through mpesa or direct bank deposit. The system automatically acknowledges the payment and receipts instantly. No need for cashier to print a receipt unless requested by the customer.
- e) The enforcement module is now active. The enforcement officers simply use their handsets to confirm compliance for single business permits, parking fees, bodaboda and matatu stickers.
- f) The department used to take four days to issue and deliver the single business permit to the customer. With automation, it takes one hour to process a permit for an existing customer.
- g) The revenue collectors can now bank what they collect at the end of the day. The system records their collection and reconciles with their bankings. The system monitors unbanked revenue. It now takes less than eight hours to bank revenue for unstructured revenue and instantly for the structured revenue. The system does not receipt cash payments for structured revenue.

348. The department has put in place the following measure to improve on revenue collection in the FY 2021/22:

- a) The department has repaired some of the old vehicles that were in garages. This has reduced the pressure on the few available vehicles to support supervision and collection of single business permits.
- b) The roads department has improved the key market access roads as recommended by the Finance and Economic Planning committee. There is now little conflict with the market participants.

- c) The department has introduced new revenue streams like barrier Cess for crops and building materials, lease of land and ground rent for plots. This is expected to enhance collection of revenue.
- d) The department introduced weekly performance appraisal for Ward Revenue Officers. Collections are compared with targets on weekly basis. This has enhanced the market fees and other related streams.
- e) H.E. the Governor directed that a cabinet select Committee on Revenue be formed. The committee has a mandate among other issues to ensure maximum revenue collection and address other policy matters in regard to revenue. The committee meets on weekly basis. In some instances, non performing revenue supervisors appear before this committee.
- f) The department will use various tax incentives including tax waivers and flexible repayment plans for defaulters.

### **6.3 Prudent Management of Fiscal Risks**

#### **6.3.1 Pending Bills**

349. According to Section 94 (1) (a) of the PFM Act, 2012, failure to make any payments as and when due by a State organ or a public entity may be an indicator of a serious material breach or a persistent material breach of measures established under the Act. In this context, Article 225 of the Constitution read together with Section 96 of the PFM Act gives the CECM Finance powers to stop transfer of funds to the concerned MDAs.
350. In relation to the ineligible pending bills, the Intergovernmental Budget and Economic Council (IBEC) through a resolution of 18th June 2019 instructed all County Governments to establish an Ineligible Pending Bills Committee to verify these bills. Once verified, it was resolved that the arrears should be prioritized and paid.
351. The pending bills committee was established as per letter reference COB/002/VOL.3/ (55) dated 19th June, 2019 from Chief Executive Officer Council of Governors which gave opportunity to County Government of Bungoma to appoint its pending bills committee which was tasked to verify each pending bill with view to give opinion on whether the pending bill is authentic and eligible for payment or not.
352. The pending bills as per the special audit findings by the Office of the Auditor General were KShs. 207,475,546.40. The Committee found that bills amounting to KShs. 176,898,637.86 were eligible as pending bills and Kshs. 139,291,208 of the eligible pending bills had already been paid.
353. Pending bills amounting to KShs. 30,576,908.54 were found to be ineligible and KShs. 2,000,000 of the ineligible bills had already been paid. The committee established that an amount of kshs. 28,576,908.54 is ineligible which the committee recommends against being paid. The ineligible bills arose from lack of documentation, goods supplied



but not as per the specification of the user department, lack of certified documentation by relevant county authorities and erroneously captured pending bills.

354. In order to ensure that pending bills do not accumulate, a number of mechanisms geared at ensuring that there is no further accumulation of pending bills have been put in place by the County Executive Committee Member (CECM) for Finance as recommended by the committee:

- a) Departments should have proper internal control measures to ensure that proper procedures are followed in contracting for goods and services to avoid claims that lack supporting documentation.
- b) Timely procurement requisitions to avoid the last-minute rush at the closure of the financial year. Therefore, work plans should be prepared in such a way that most works, goods and services are procured in the first two quarters of the financial year.
- c) Departments to make a follow up on works, goods and services procured are completed and delivered within the stipulated contract timeframe to avoid payments spilling in the subsequent financial years.
- d) Clarity on what qualifies to be a pending bill to avoid overstating the overall county pending bills which hinders proper planning and execution of planned projects for the subsequent years.
- e) The county treasury to sensitize the implementers on what pending bills are and their implications. The national treasury uses a 90-day in unpaid bills as the basis of definition of a pending bill.

## **6.4 Local Revenue Collection**

### **6.4.1 Shortfall in Local Revenue**

355. Local revenue collected in FY 2019/20 was Kshs 310,980,149 against a target of Ksh. 441,568,045. This means that there was a shortfall of Ksh. 130,567,896. It is evident that over the years, the local revenue has been underperforming resulting in revenue shortfalls that has necessitated the need for implementation of austerity measures.

356. The underperformance of local revenue has been made worse by the outbreak of the Covid-19 pandemic which has disrupted economic activities and necessitated implementation of tax relief measures to cushion Kenyans against adverse effects of the pandemic. As at December 2020, the shortfall in local revenue for FY 2020/21 was Ksh 76,672,382, midway to the end of the financial year. This is an indication that the shortfall in local revenue is getting even wider in the current financial year.

### **6.4.2 County Allocations for FY2021/22**

357. The Division of Revenue Bill (DoRB), 2021 proposes to allocate to the County Ksh. 10,659,435,192 as equitable revenue share, equivalent to a growth of Ksh 1,765,785,785 (or 19.9 percent) against FY 2020/21.

358. The County's equitable share has increased due to the adjusting of all Counties' FY 2020/21 allocation (i.e., Ksh. 316.5 billion) by Ksh36.1 billion or 11.4 percent. This growth is derived from anticipated improvement in revenues raised nationally in FY 2021/22 when the effects of Covid-19 pandemic are expected to ease. The increase as determined in the FY 2021/22 fiscal framework, will facilitate Post Covid-19 economic recovery at the Counties as well as ensure sustained service delivery by the devolved governments; and,
359. Converting the existing conditional grants to unconditional grants, and allocating the respective amounts totaling Ksh. 367,648,618 towards the FY 2021/22 equitable revenue share. The three conditional allocations are: Road Maintenance Levy Fund (RMLF); the compensation for user fees foregone; and, the grant funding rehabilitation of village polytechnics.
360. Conversion of the conditional allocations to Counties' equitable revenue share as proposed above has several advantages. Firstly, it will afford the Counties more autonomy to budget and prioritize allocation of resources. Secondly, it will achieve a more consolidated approach to funding of devolved functions, while also enabling better tracking of performance and attribution of outcomes. Thirdly, it will help to address a number of challenges which are currently being experienced including suboptimal absorption of conditional allocations (which arises due primarily to difficulties faced by many Counties in adhering to the underlying conditions); and, failure by Counties to allocate sufficient resources in areas receiving supplemental funding by the National Government through conditional allocations.
361. Currently, besides the composite of equal share, the allocation criteria for the rehabilitation of village polytechnics conditional grant is also based on total trainee enrolment in the respective county governments, which is similar to the use of population parameter. This means that village polytechnics being a devolved function, and also a composite of the population parameter of the formula should be directly financed from each County's equitable share of revenue.

## **6.5 Fiscal Transfers**

362. To ensure efficiency, accountability and impact of programs and services funded through grants, all grants shall be coordinated by the line department which shall oversee development of frameworks and conditions to be met by the sectors to receive grants including financial and non-financial reporting. The Accounting Officer has sole authority for the approval of funds and must review/approve financial reports prior to submission to the County Treasury.

### **6.5.1 Conditional Grants**

363. Additional conditional grants are administered pursuant to provisions of Regulation 129-135 of the Public Finance Management (National Government) Regulations, 2015 and

the Treasury Circular No. 8/2017 on “Guidelines for the Management of Intergovernmental Fiscal Transfers in Kenya”. Additionally, the National Treasury will continue to annually issue a Circular on Frameworks for Administration of the additional conditional grants contained in the annual County Allocation of Revenue Act.

364. The National Treasury and Planning, in consultation with respective MDAs responsible, will in the financial year 2021/22 and in the Medium-Term monitor and evaluate the performance of the additional conditional allocations financed from the national government share of revenue and the Roads Fuel Maintenance Levy Fund to determine their achievements in line with their intended policy objective of the National Government. This is aimed at determining if indeed the respective financing has achieved its intended policy objectives, any challenges experienced so far with attendant recourse, and determine whether there is need for future allocations towards these conditional grants.

### **6.5.2 Funding of County Level Emergencies**

365. Section 110 of the PFM Act, 2012 empowers the County Executive Committee Member Finance, with the approval of the county assembly, to establish an emergency fund for the county government which shall consist of money from time to time appropriated by the county assembly to the Fund by an appropriation law. The purpose of the Emergency Fund is to enable payments to be made in respect of a county when an urgent and unforeseen need for expenditure for which there is no specific legislative authority arises.

366. The County Executive Committee member for finance may make payments from the county government’s Emergency Fund only if he or she is satisfied that there is an urgent and unforeseen need for expenditure for which there is no legislative authority and shall be in accordance with operational guidelines made under regulations approved by Parliament and the law relating to disaster management.

367. During the year 2020, a number of emergencies has occurred which includes the Covid-19 pandemic and the locusts’ invasion which have necessitated the need for a framework to improve on the management and funding of County level emergencies. In this regard, the County has prepared the County Government Emergency Fund Act and Regulations and forwarded to the County Assembly for approval.

## **6.6 Emerging Issues**

### **6.6.1 Covid-19 Pandemic**

368. Kenya, like the rest of the world is grappling with the impacts of the COVID-19 which has resulted in major economic and social disruptions which have been felt both at the National and County level. In order to cushion County Governments against the unprecedented negative effects of the Covid-19 pandemic, the Government in

collaboration with development partners allocated and disbursed additional Kshs 213 Million to Bungoma County for the purpose of setting up requisite infrastructure for urgent response to the pandemic. Further, an additional amount of Ksh 66 Million was disbursed for the purposes of supplementing allowances for the frontline healthcare workers who have been playing a critical role in the fight against the pandemic. Implementation of the Economic Stimulus Programme and the medium-term Post Covid-19 Economic Recovery Strategy will help the National and County Governments to recover from the adverse effects of the Covid-19 pandemic and reposition the economy on a path to prosperity.

### **6.6.2 County Revenue Management System**

369. Bungoma County is one of the few counties that automated revenue collection in 2016. The county uses the Bungoma Automation Revenue Management System (BARMS). Following the Presidential Directive issued on 7th February 2019 on the implementation of a Single Integrated County Revenue Management System (ICRMS) to be used across all the 47 County Governments, the National Treasury and Planning constituted a multi-agency task force to expedite this matter. A Technical Committee was then formed and mandated to review the existing revenue systems and come up with feasible recommendations towards achieving an ICRMS for approval by the Steering Committee. The Technical Committee has already presented their draft report to the Steering Committee with recommendations on the ICRMS. The key finding on this report is that there are two County revenue systems that meet a significant number of required system features and the Technical Committee is exploring the possibility of enhancing one of the two County revenue systems to be rolled out to all the 47 County Governments. The Bungoma Automation Revenue Management System (BARMS) is one of the systems being considered for roll out to the rest of the 46 counties. The matter will be concluded in the medium term and the necessary action taken.

### **6.6.3 County Borrowing**

370. Section 140 of the PFM, Act 2012 authorizes a County Executive Committee Member for finance to borrow on behalf of the County Government only if the terms and conditions for the loan are set out in writing and are in accordance to Article 212 of the Constitution and Sections 58 and 142 of the PFM, Act 2012 among other conditions. Before a County Government borrows, there should be established the internal rate of growth in regard to the respective County GDP, sustainability and credit worthiness besides due diligence. The Commission on Revenue Allocation in collaboration with the World Bank Group (WBG) and other stakeholders, initiated the County Creditworthiness Initiative (CCI) for Kenya to provide technical assistance to County

Governments in bridging the creditworthiness gap and access market finance for infrastructure and other development projects. So far, the initiative has seen the credit rating for three County Governments (Bungoma, Kisumu and Makueni) which went public in March 2020. Bungoma County was rated BBB. This is favourable as it allows the county to borrow development money from Banks. The rating also makes it possible for the county to tap into debt financing by floating infrastructure bonds. However, more research should be done towards this field so as to establish the parameters that may be used to measure the Counties that can be loaned and to avoid burdening the guaranteeing authority (National Government).

#### **6.6.4 County Post Covid-19 Economic Recovery Strategy**

371. The County Governments, Council of Governors in conjunction with Kenya Institute for Public Policy Research and Analysis (KIPPRA) and other stakeholders developed the County Covid-19 Social Economic Re-engineering and Recovery Strategy 2020/21 – 2022/23. This Strategy is meant to facilitate the re-engineering and recovery of the County Governments economies from the impact of Covid-19 pandemic. The Strategy has five pillars for re-engineering and recovery of County economies namely; (i) boosting private sector; (ii) strengthening ICT capacity; (iii) human capital development; (iv) policy, legislative and institutional reforms; and, (v) strengthening County Governments preparedness and response to pandemic and disasters. There is need for synergy between the national and County Governments in the implementation of Post Covid-19 recovery strategies and other medium and long term economic blue prints such as the Big Four Agenda and the Vision 2030 in order to ensure that the nation can rapidly move back to economic recovery.

## ANNEXES

### Annex 1: Total sector ceilings for MTEF period 2021/22- 2023/24

DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
Agriculture, livestock, fisheries and co-op development	Recurrent	347,089,477	412,786,288	433,425,602	455,096,883	2.9	3.2	3.2	3.2
	Development	594,844,820	481,228,035	505,289,437	530,553,909	5	3.8	3.8	3.8
	<b>Sub Total</b>	<b>941,934,297</b>	<b>894,014,323</b>	<b>938,715,039</b>	<b>985,650,791</b>	<b>7.9</b>	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
Tourism and Environment	Recurrent	198,275,801	279,880,994	293,875,044	308,568,796	1.7	2.2	2.2	2.2
	Development	16,882,637	36,981,650	38,830,733	40,772,269	0.1	0.3	0.3	0.3
	<b>Sub Total</b>	<b>215,158,438</b>	<b>316,862,644</b>	<b>332,705,776</b>	<b>349,341,065</b>	<b>1.8</b>	<b>2.5</b>	<b>2.5</b>	<b>2.5</b>
Water and Natural Resources	Recurrent	62,663,989	111,224,490	116,785,715	122,625,000	0.5	0.9	0.9	0.9
	Development	276,401,104	413,342,147	434,009,254	455,709,717	2.3	3.2	3.2	3.2
	<b>Sub Total</b>	<b>339,065,093</b>	<b>524,566,637</b>	<b>550,794,969</b>	<b>578,334,717</b>	<b>2.8</b>	<b>4.1</b>	<b>4.1</b>	<b>4.1</b>
Roads and Public works	Recurrent	169,551,673	183,724,484	192,910,708	202,556,244	1.4	1.4	1.4	1.4
	Development	1,286,871,204	1,432,377,397	1,503,996,267	1,579,196,080	10.8	11.2	11.2	11.2
	<b>Sub Total</b>	<b>1,456,422,877</b>	<b>1,616,101,881</b>	<b>1,696,906,975</b>	<b>1,781,752,324</b>	<b>12.2</b>	<b>12.7</b>	<b>12.7</b>	<b>12.7</b>
Education	Recurrent	1,167,649,602	1,304,104,354	1,369,309,572	1,437,775,050	9.8	10.2	10.2	10.2
	Development	326,343,752	410,509,384	431,034,853	452,586,596	2.7	3.2	3.2	3.2
	<b>Sub Total</b>	<b>1,493,993,354</b>	<b>1,714,613,738</b>	<b>1,800,344,425</b>	<b>1,890,361,646</b>	<b>12.6</b>	<b>13.5</b>	<b>13.5</b>	<b>13.5</b>
Health	Recurrent	3,194,760,022	2,937,157,475	3,084,015,349	3,238,216,116	26.8	23.1	23.1	23.1
	Development	251,214,726	354,649,244	372,381,706	391,000,792	2.1	2.8	2.8	2.8

DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
	<b>Sub Total</b>	<b>3,445,974,748</b>	<b>3,291,806,719</b>	<b>3,456,397,055</b>	<b>3,629,216,908</b>	<b>29</b>	<b>25.8</b>	<b>25.8</b>	<b>25.8</b>
Sanitation	Recurrent	2,436,825	2,297,544	2,412,421	2,533,042	0	0.0	0.0	0.0
	Development	13,799,798	13,011,048	13,661,600	14,344,680	0.1	0.1	0.1	0.1
	<b>Sub Total</b>	<b>16,236,623</b>	<b>15,308,592</b>	<b>16,074,022</b>	<b>16,877,723</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
Trade, energy and industrialization	Recurrent	56,876,228	79,289,695	83,254,180	87,416,889	0.5	0.6	0.6	0.6
	Development	68,500,632	103,163,561	108,321,739	113,737,826	0.6	0.8	0.8	0.8
	<b>Sub Total</b>	<b>125,376,860</b>	<b>182,453,256</b>	<b>191,575,919</b>	<b>201,154,715</b>	<b>1.1</b>	<b>1.4</b>	<b>1.4</b>	<b>1.4</b>
Lands, Urban and Physical Planning	Recurrent	57,295,485	69,315,291	72,781,056	76,420,108	0.5	0.5	0.5	0.5
	Development	30,702,236	81,730,292	85,816,807	90,107,647	0.3	0.6	0.6	0.6
	<b>Sub Total</b>	<b>87,997,721</b>	<b>151,045,583</b>	<b>158,597,862</b>	<b>166,527,755</b>	<b>0.7</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>
Bungoma Municipal	Recurrent	14,831,158	14,297,820	15,012,711	15,763,347	0.1	0.1	0.1	0.1
	Development	109,887,700	109,887,700	115,382,085	121,151,189	0.9	0.9	0.9	0.9
	<b>Sub Total</b>	<b>124,718,858</b>	<b>124,185,520</b>	<b>130,394,796</b>	<b>136,914,536</b>	<b>1</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
Kimilili Municipal	Recurrent	12,831,159	12,570,066	13,198,569	13,858,498	0.1	0.1	0.1	0.1
	Development	191,089,400	191,089,400	200,643,870	210,676,064	1.6	1.5	1.5	1.5
	<b>Sub Total</b>	<b>203,920,559</b>	<b>203,659,466</b>	<b>213,842,439</b>	<b>224,534,561</b>	<b>1.7</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>
Housing	Recurrent	21,301,631	34,484,101	36,208,306	38,018,721	0.2	0.3	0.3	0.3
	Development	2,719,563	15,664,025	16,447,226	17,269,588	0	0.1	0.1	0.1

DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
	<b>Sub Total</b>	<b>24,021,194</b>	<b>50,148,126</b>	<b>52,655,532</b>	<b>55,288,309</b>	<b>0.2</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>
Gender and Culture	Recurrent	100,171,362	83,464,198	87,637,408	92,019,278	0.8	0.7	0.7	0.7
	Development	5,925,674	8,579,874	9,008,868	9,459,311	0	0.1	0.1	0.1
	<b>Sub Total</b>	<b>106,097,036</b>	<b>92,044,072</b>	<b>96,646,276</b>	<b>101,478,589</b>	<b>0.9</b>	<b>0.7</b>	<b>0.7</b>	<b>0.7</b>
Youth and Sports	Recurrent	34,936,000	43,513,140	45,688,797	47,973,237	0.3	0.3	0.3	0.3
	Development	183,466,379	165,416,354	173,687,172	182,371,530	1.5	1.3	1.3	1.3
	<b>Sub Total</b>	<b>218,402,379</b>	<b>208,929,494</b>	<b>219,375,969</b>	<b>230,344,767</b>	<b>1.8</b>	<b>1.6</b>	<b>1.6</b>	<b>1.6</b>
County Assembly	Recurrent	852,697,315	950,697,315	998,232,181	1,048,143,790	7.2	7.5	7.5	7.5
	Development	15,000,000	130,000,000	136,500,000	143,325,000	0.1	1.0	1.0	1.0
	<b>Sub Total</b>	<b>867,697,315</b>	<b>1,080,697,315</b>	<b>1,134,732,181</b>	<b>1,191,468,790</b>	<b>7.3</b>	<b>8.5</b>	<b>8.5</b>	<b>8.5</b>
Finance and Planning	Recurrent	1,008,077,795	1,114,047,658	1,169,750,041	1,228,237,543	8.5	8.7	8.7	8.7
	Development		-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>1,008,077,795</b>	<b>1,114,047,658</b>	<b>1,169,750,041</b>	<b>1,228,237,543</b>	<b>8.5</b>	<b>8.7</b>	<b>8.7</b>	<b>8.7</b>
County Public Service Board	Recurrent	47,102,840	20,126,093	21,132,398	22,189,018	0.4	0.2	0.2	0.2
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>47,102,840</b>	<b>20,126,093</b>	<b>21,132,398</b>	<b>22,189,018</b>	<b>0.4</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>
Governors	Recurrent	414,003,816	368,772,993	387,211,643	406,572,225	3.5	2.9	2.9	2.9
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>414,003,816</b>	<b>368,772,993</b>	<b>387,211,643</b>	<b>406,572,225</b>	<b>3.5</b>	<b>2.9</b>	<b>2.9</b>	<b>2.9</b>
D/Governor's office	Recurrent	26,996,184	17,352,349	18,219,966	19,130,965	0.2	0.1	0.1	0.1



DEPARTMENT		FY 2020/21	CFSP ceiling	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>26,996,184</b>	<b>17,352,349</b>	<b>18,219,966</b>	<b>19,130,965</b>	<b>0.2</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
Public Administration	Recurrent	331,511,329	290,600,645	305,130,677	320,387,211	2.8	2.3	2.3	2.3
	Development	0	17,915,735	18,811,522	19,752,098	0	0.1	0.1	0.1
	<b>Sub Total</b>	<b>331,511,329</b>	<b>308,516,380</b>	<b>323,942,199</b>	<b>340,139,309</b>	<b>2.8</b>	<b>2.4</b>	<b>2.4</b>	<b>2.4</b>
Sub County Administration	Recurrent	8,465,248	8,163,766	8,571,954	9,000,552	0.1	0.1	0.1	0.1
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>8,465,248</b>	<b>8,163,766</b>	<b>8,571,954</b>	<b>9,000,552</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>
County Secretary	Recurrent	155,373,657	201,730,607	211,817,137	222,407,994	1.3	1.6	1.6	1.6
	Development	212,537,789	140,000,000	147,000,000	154,350,000	1.8	1.1	1.1	1.1
	<b>Sub Total</b>	<b>367,911,446</b>	<b>341,730,607</b>	<b>358,817,137</b>	<b>376,757,994</b>	<b>3.1</b>	<b>2.7</b>	<b>2.7</b>	<b>2.7</b>
ICT	Recurrent	13,352,400	25,000,000	26,250,000	27,562,500	0.1	0.2	0.2	0.2
	Development	17,890,473	44,081,370	46,285,439	48,599,710	0.2	0.3	0.3	0.3
	<b>Sub Total</b>	<b>31,242,873</b>	<b>69,081,370</b>	<b>72,535,439</b>	<b>76,162,210</b>	<b>0.3</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>
County Attorney	Recurrent	0	20,500,000	21,525,000	22,601,250	0	0.2	0.2	0.2
	Development	0	-	-	-	0	-	0.0	0.0
	<b>Sub Total</b>	<b>0</b>	<b>20,500,000</b>	<b>21,525,000</b>	<b>22,601,250</b>	<b>0</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>
<b>TOTAL</b>	Recurrent	8,298,250,996	8,585,101,366	9,014,356,434	9,465,074,256	69.7	67.4	67.4	67.4
	Development	3,604,077,887	4,149,627,216	4,357,108,577	4,574,964,006	30.3	32.6	32.6	32.6
	<b>Grand Total</b>	<b>11,902,328,883</b>	<b>12,734,728,582</b>	<b>13,371,465,011</b>	<b>14,040,038,262</b>	<b>100</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

**Annex 2: Recurrent Ceilings Analysis for MTEF Period 2021/22-2023/24**

Department		FY 2020/21	INDICATIVE CEILING FY 2021/22	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
Agriculture, livestock, fisheries and co-op development	Recurrent	347,089,477	412,786,288	433,425,602	455,096,883	4.18	12.7	12.7	12.7
	AIA	25,487,105	26,761,460	28,099,533	29,504,510	0.31	0.8	0.8	0.8
	NET	321,602,372	386,024,828	405,326,069	425,592,373	3.88	11.9	11.9	11.9
	Compensation to Employees	220,566,001	305,789,800	321,079,290	337,133,255	2.66	9.4	9.4	9.4
	Maintenance	7,650,000	8,032,500	8,434,125	8,855,831	0.09	0.2	0.2	0.2
	Operations	118,873,476	98,963,988	103,912,187	109,107,797	1.43	3.0	3.0	3.0
Tourism and environment	Recurrent	198,275,801	279,880,994	293,875,044	308,568,796	2.39	8.6	8.6	8.6
	AIA	1,212,750	1,273,388	1,337,057	1,403,910	0.01	0.0	0.0	0.0
	NET	197,063,051	278,607,606	292,537,986	307,164,886	2.37	8.6	8.6	8.6
	Compensation to Employees	24,334,574	24,334,574	25,551,303	26,828,868	0.29	0.7	0.7	0.7
	Maintenance	1,500,000	1,575,000	1,653,750	1,736,438	0.02	0.0	0.0	0.0
	Operations	172,441,227	253,971,420	266,669,991	280,003,491	2.08	7.8	7.8	7.8
Water and natural resources	Recurrent	62,663,989	111,224,490	116,785,715	122,625,000	0.76	3.4	3.4	3.4
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	62,663,989	111,224,490	116,785,715	122,625,000	0.76	3.4	3.4	3.4
	Compensation to Employees	23,491,552	23,491,552	24,666,130	25,899,436	0.28	0.7	0.7	0.7
	Maintenance	10,550,000	11,077,500	11,631,375	12,212,944	0.13	0.3	0.3	0.3
	Operations	28,622,437	76,655,438	80,488,210	84,512,620	0.34	2.4	2.4	2.4
Roads and Public works	Recurrent	169,551,673	183,724,484	192,910,708	202,556,244	2.04	5.6	5.6	5.6
	AIA	3,858,750	4,051,688	4,254,272	4,466,986	0.05	0.1	0.1	0.1
	NET	165,692,923	179,672,796	188,656,436	198,089,258	2.00	5.5	5.5	5.5
	Compensation to Employees	65,199,513	75,119,480	78,875,454	82,819,227	0.79	2.3	2.3	2.3
	Maintenance	21,224,977	20,000,000	21,000,000	22,050,000	0.26	0.6	0.6	0.6
	Operations	83,127,183	88,605,004	93,035,254	97,687,017	1.00	2.7	2.7	2.7
Education	Recurrent	1,167,649,602	1,304,104,354	1,369,309,572	1,437,775,050	14.07	40.0	40.0	40.0

Department		FY 2020/21	INDICATIVE CEILING FY 2021/22	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
	AIA	2,100,000	2,205,000	2,315,250	2,431,013	0.03	0.1	0.1	0.1
	NET	1,165,549,602	1,301,899,354	1,366,994,322	1,435,344,038	14.05	40.0	40.0	40.0
	Compensation to Employees	935,040,802	944,249,408	991,461,878	1,041,034,972	11.27	29.0	29.0	29.0
	Maintenance	600,000	630,000	661,500	694,575	0.01	0.0	0.0	0.0
	Operations	232,008,800	359,224,946	377,186,193	396,045,503	2.80	11.0	11.0	11.0
Health	Recurrent	3,194,760,022	2,937,157,475	3,084,015,349	3,238,216,116	38.50	90.2	90.2	90.2
	AIA	516,974,687	542,823,421	569,964,592	598,462,822	6.23	16.7	16.7	16.7
	NET	2,677,785,335	2,394,334,054	2,514,050,757	2,639,753,295	32.27	73.5	73.5	73.5
	Compensation to Employees	1,962,648,501	2,169,421,546	2,277,892,623	2,391,787,254	23.65	66.6	66.6	66.6
	Maintenance	51,703,920	54,289,116	57,003,572	59,853,750	0.62	1.7	1.7	1.7
	Operations	1,180,407,601	713,446,813	749,119,154	786,575,111	14.22	21.9	21.9	21.9
Sanitation	Recurrent	2,436,825	2,297,544	2,412,421	2,533,042	0.03	0.1	0.1	0.1
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	2,436,825	2,297,544	2,412,421	2,533,042	0.03	0.1	0.1	0.1
	Compensation to Employees	0	0	0	0	0.00	0.0	0.0	0.0
	Maintenance	0	0	0	0	0.00	0.0	0.0	0.0
	Operations	2,436,825	2,297,544	2,412,421	2,533,042	0.03	0.1	0.1	0.1
Trade, energy and industrialization	Recurrent	56,876,228	79,289,695	83,254,180	87,416,889	0.69	2.4	2.4	2.4
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	56,876,228	79,289,695	83,254,180	87,416,889	0.69	2.4	2.4	2.4
	Compensation to Employees	16,141,460	25,063,211	26,316,372	27,632,190	0.19	0.8	0.8	0.8
	Maintenance	3,286,768	3,451,106	3,623,661	3,804,844	0.04	0.1	0.1	0.1
	Operations	37,448,000	50,775,378	53,314,147	55,979,854	0.45	1.6	1.6	1.6
	Recurrent	57,295,485	69,315,291	72,781,056	76,420,108	0.69	2.1	2.1	2.1

Department		FY 2020/21	INDICATIVE CEILING FY 2021/22	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
Lands, Urban and Physical Planning	AIA	6,297,097	6,611,952	6,942,550	7,289,677	0.08	0.2	0.2	0.2
	NET	50,998,388	62,703,339	65,838,506	69,130,431	0.61	1.9	1.9	1.9
	Compensation to Employees	27,635,604	26,024,650	27,325,883	28,692,177	0.33	0.8	0.8	0.8
	Maintenance	1,070,000	1,123,500	1,179,675	1,238,659	0.01	0.0	0.0	0.0
	Operations	28,589,881	42,167,141	44,275,498	46,489,273	0.34	1.3	1.3	1.3
Bungoma Municipal	Recurrent	14,831,158	14,297,820	15,012,711	15,763,347	0.18	0.4	0.4	0.4
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	14,831,158	14,297,820	15,012,711	15,763,347	0.18	0.4	0.4	0.4
	Compensation to Employees	0		0	0	0.00	0.0	0.0	0.0
	Maintenance	0	0	0	0	0.00	0.0	0.0	0.0
	Operations	14,831,158	14,297,820	15,012,711	15,763,347	0.18	0.4	0.4	0.4
Kimilili Municipal	Recurrent	12,831,159	12,570,066	13,198,569	13,858,498	0.15	0.4	0.4	0.4
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	12,831,159	12,570,066	13,198,569	13,858,498	0.15	0.4	0.4	0.4
	Compensation to Employees	0		0	0	0.00	0.0	0.0	0.0
	Maintenance	0	0	0	0	0.00	0.0	0.0	0.0
	Operations	12,831,159	12,570,066	13,198,569	13,858,498	0.15	0.4	0.4	0.4
Housing	Recurrent	21,301,631	34,484,101	36,208,306	38,018,721	0.26	1.1	1.1	1.1
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	21,301,631	34,484,101	36,208,306	38,018,721	0.26	1.1	1.1	1.1
	Compensation to Employees	12,851,403	8,054,246	8,456,958	8,879,806	0.15	0.2	0.2	0.2
	Maintenance	720,000	756,000	793,800	833,490	0.01	0.0	0.0	0.0
	Operations	7,730,228	25,673,855	26,957,548	28,305,425	0.09	0.8	0.8	0.8
Gender and Culture	Recurrent	135,107,362	83,464,198	87,637,408	92,019,278	1.63	2.6	2.6	2.6
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	135,107,362	83,464,198	87,637,408	92,019,278	1.63	2.6	2.6	2.6

Department		FY 2020/21	INDICATIVE CEILING FY 2021/22	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
	Compensation to Employees	46,696,748	34,731,362	36,467,930	38,291,327	0.56	1.1	1.1	1.1
	Maintenance	1,850,000	1,942,500	2,039,625	2,141,606	0.02	0.1	0.1	0.1
	Operations	86,560,614	46,790,336	49,129,853	51,586,345	1.04	1.4	1.4	1.4
Youth and Sports	Recurrent		43,513,140	45,688,797	47,973,237	0.00	1.3	1.3	1.3
	AIA		0	0	0	0.00	0.0	0.0	0.0
	NET	0	43,513,140	45,688,797	47,973,237	0.00	1.3	1.3	1.3
	Compensation to Employees		15,000,000	15,750,000	16,537,500	0.00	0.5	0.5	0.5
	Maintenance		1,500,000	1,575,000	1,653,750	0.00	0.0	0.0	0.0
	Operations	0	27,013,140	28,363,797	29,781,987	0.00	0.8	0.8	0.8
County Assembly	Recurrent	852,697,315	950,697,315	998,232,181	1,048,143,790	10.28	29.2	29.2	29.2
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	852,697,315	950,697,315	998,232,181	1,048,143,790	10.28	29.2	29.2	29.2
	Compensation to Employees	201,285,496	399,719,148	419,705,105	440,690,361	2.43	12.3	12.3	12.3
	Maintenance	5,370,000	5,638,500	5,920,425	6,216,446	0.06	0.2	0.2	0.2
	Operations	646,041,819	545,339,667	572,606,650	601,236,983	7.79	16.7	16.7	16.7
Finance and Planning	Recurrent	1,008,077,795	1,114,047,658	1,169,750,041	1,228,237,543	12.15	34.2	34.2	34.2
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	1,008,077,795	1,114,047,658	1,169,750,041	1,228,237,543	12.15	34.2	34.2	34.2
	Compensation to Employees	562,902,764	638,221,591	670,132,671	703,639,304	6.78	19.6	19.6	19.6
	Maintenance	27,946,958	29,344,306	30,811,521	32,352,097	0.34	0.9	0.9	0.9
	Operations	417,228,073	446,481,761	468,805,849	492,246,142	5.03	13.7	13.7	13.7
County Public Service	Recurrent	47,102,840	20,126,093	21,132,398	22,189,018	0.57	0.6	0.6	0.6
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	47,102,840	20,126,093	21,132,398	22,189,018	0.57	0.6	0.6	0.6
	Compensation to Employees	11,331,564	9,655,801	10,138,591	10,645,521	0.14	0.3	0.3	0.3

Department		FY 2020/21	INDICATIVE CEILING FY 2021/22	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
	Maintenance	500,000	1,272,752	1,336,390	1,403,209	0.01	0.0	0.0	0.0
	Operations	35,271,276	9,197,540	9,657,417	10,140,288	0.43	0.3	0.3	0.3
Governors	Recurrent	414,003,816	368,772,993	387,211,643	406,572,225	4.99	11.3	11.3	11.3
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	414,003,816	368,772,993	387,211,643	406,572,225	4.99	11.3	11.3	11.3
	Compensation to Employees	234,526,385	251,836,332	264,428,149	277,649,556	2.83	7.7	7.7	7.7
	Maintenance	3,000,000	3,000,000	3,150,000	3,307,500	0.04	0.1	0.1	0.1
	Operations	176,477,431	113,936,661	119,633,494	125,615,169	2.13	3.5	3.5	3.5
D/Governor's office	Recurrent	26,996,184	17,352,349	18,219,966	19,130,965	0.33	0.5	0.5	0.5
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	26,996,184	17,352,349	18,219,966	19,130,965	0.33	0.5	0.5	0.5
	Compensation to Employees	0		0	0	0.00	0.0	0.0	0.0
	Maintenance	1,980,000	2,000,000	2,100,000	2,205,000	0.02	0.1	0.1	0.1
	Operations	25,016,184	15,352,349	16,119,966	16,925,965	0.30	0.5	0.5	0.5
Public Administration	Recurrent	331,511,329	290,600,645	305,130,677	320,387,211	3.99	8.9	8.9	8.9
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	331,511,329	290,600,645	305,130,677	320,387,211	3.99	8.9	8.9	8.9
	Compensation to Employees	240,907,510	202,040,984	212,143,033	222,750,185	2.90	6.2	6.2	6.2
	Maintenance	400,000	1,000,000	1,050,000	1,102,500	0.00	0.0	0.0	0.0
	Operations	90,203,819	87,559,661	91,937,644	96,534,526	1.09	2.7	2.7	2.7
Sub County Administration	Recurrent	8,465,248	8,163,766	8,571,954	9,000,552	0.10	0.3	0.3	0.3
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	8,465,248	8,163,766	8,571,954	9,000,552	0.10	0.3	0.3	0.3
	Compensation to Employees	0	0	0	0	0.00	0.0	0.0	0.0
	Maintenance	0	0	0	0	0.00	0.0	0.0	0.0
	Operations	8,465,248	8,163,766	8,571,954	9,000,552	0.10	0.3	0.3	0.3
	Recurrent	155,373,657	201,730,607	211,817,137	222,407,994	2.03	6.2	6.2	6.2

Department		FY 2020/21	INDICATIVE CEILING FY 2021/22	PROJECTIONS		% share of total allocation			
				FY 2022/23	FY 2023/24	FY 2020/21	FY 2021/22	FY 2022/23	FY 2023/24
County Secretary	AIA	7,426,650	7,797,983	8,187,882	8,597,276	0.09	0.2	0.2	0.2
	NET	147,947,007	193,932,624	203,629,255	213,810,718	1.94	6.0	6.0	6.0
	Compensation to Employees	0	26,441,253	27,763,316	29,151,481	0.00	0.8	0.8	0.8
	Maintenance	1,421,057	1,000,000	1,050,000	1,102,500	0.02	0.0	0.0	0.0
	Operations	153,952,600	174,289,354	183,003,822	192,154,013	2.02	5.4	5.4	5.4
ICT	Recurrent	13,352,400	25,000,000	26,250,000	27,562,500	0.00	0.8	0.8	0.8
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	13,352,400	25,000,000	26,250,000	27,562,500	0.00	0.8	0.8	0.8
	Compensation to Employees	0	0	0	0	0.00	0.0	0.0	0.0
	Maintenance	900,000	1,000,000	1,050,000	1,102,500	0.00	0.0	0.0	0.0
	Operations	12,452,400	24,000,000	25,200,000	26,460,000	0.00	0.7	0.7	0.7
County Attorney	Recurrent	0	20,500,000	21,525,000	22,601,250	0.00	0.6	0.6	0.6
	AIA	0	0	0	0	0.00	0.0	0.0	0.0
	NET	0	20,500,000	21,525,000	22,601,250	0.00	0.6	0.6	0.6
	Compensation to Employees	0	0	0	0	0.00	0.0	0.0	0.0
	Maintenance	0	500,000	525,000	551,250	0.00	0.0	0.0	0.0
	Operations	0	20,000,000	21,000,000	22,050,000	0.00	0.6	0.6	0.6
TOTAL	<b>Recurrent</b>	<b>8,298,250,996</b>	<b>8,585,101,366</b>	<b>9,014,356,434</b>	<b>9,465,074,256</b>	<b>100.00</b>	<b>263.6</b>	<b>263.6</b>	<b>263.6</b>
	AIA	563,357,039	591,524,892	621,101,137	652,156,193	6.79	18.2	18.2	18.2
	NET	7,734,893,957	7,993,576,474	8,393,255,298	8,812,918,063	93.21	245.4	245.4	245.4
	Compensation to Employees	4,585,559,877	5,179,194,938	5,438,154,685	5,710,062,419	55.26	159.0	159.0	159.0
	Maintenance	140,773,680	149,132,780	156,589,419	164,418,890	1.70	4.6	4.6	4.6
	Operations	3,571,917,439	3,256,773,648	3,419,612,330	3,590,592,947	43.04	100.0	100.0	100.0

### Annex 3: Resource Requirements for MTEF Period 2021/22-2023/24

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
<b>Agriculture, Livestock, Fisheries, Irrigation and Co-operative Development</b>				
Administrative and Support Services	24,450,000	75,483,560	79,257,738	83,220,625
Personnel Emoluments	310,976,627	554,953,254	582,700,917	611,835,963
Policy, Legal and regulatory framework	15,600,000	38,800,000	40,740,000	42,777,000
Planning and Financial Management	15,000,000	33,000,000	34,650,000	36,382,500
Monitoring and Evaluation of departmental Programmes, projects and initiatives	4,000,000	20,000,000	21,000,000	22,050,000
Crops Extension and Training Services	9,000,000	73,804,000	77,494,200	81,368,910
Livestock Extension and Training Services	8,000,000	62,804,450	65,944,673	69,241,906
Veterinary Extension and Training Services	4,350,029	28,000,000	29,400,000	30,870,000
Purchase of Vaccines and Veterinary Supplies	4,000,000	20,000,000	21,000,000	22,050,000
Fisheries Extension and Training Services	8,500,000	33,000,000	34,650,000	36,382,500
Cooperative training and advisory services	5,000,000	38,900,000	40,845,000	42,887,250
Cooperative Audit Services	-	63,560,000	66,738,000	70,074,900
Irrigation training and extension services	2,500,000	150,617,150	158,148,008	166,055,408
Staff Training	6,000,000	50,000,000	52,500,000	55,125,000
Sector Coordination	4,000,000	18,000,000	18,900,000	19,845,000
Infrastructural Development	-	150,000,000	157,500,000	165,375,000
Leadership and Governance	4,000,000	9,000,000	9,450,000	9,922,500
Sub-county administrative facilitation	-	90,000,000	94,500,000	99,225,000
AMC Operations	7,500,000	55,000,000	57,750,000	60,637,500
ATC Operations and farm management	12,000,000	40,000,000	42,000,000	44,100,000
CFF Operations and farm management	2,000,000	12,000,000	12,600,000	13,230,000



Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Stakeholder engagement on sectoral policies	400,000	20,000,000	21,000,000	22,050,000
Value chain development programmes	-	80,000,000	84,000,000	88,200,000
Fertilizer ad Maize seeds (402 beneficiaries per ward)		136,000,000	142,800,000	149,940,000
Fertilizer and maize seed pending bills arising from FY 2020/21		57,000,000	59,850,000	62,842,500
Purchase of coffee seeds and tubes for cooperative societies		10,000,000	10,500,000	11,025,000
Avocado seedlings (1000 per ward)		30,000,000	31,500,000	33,075,000
AI subsidy		5,000,000	5,250,000	5,512,500
Establishment of coffee nurseries at Mabanga ATC		4,000,000	4,200,000	4,410,000
Cotton seed		3,000,000	3,150,000	3,307,500
Potato seed		5,000,000	5,250,000	5,512,500
Tea cuttings		3,000,000	3,150,000	3,307,500
Rain gun irrigation kits		2,000,000	2,100,000	2,205,000
Development of Chwele fish farm		12,000,000	12,600,000	13,230,000
Machinery shed for AMC		5,000,000	5,250,000	5,512,500
Pending bill – Coffee warehouses at Misikhu, Lukusi and Kituni		20,000,000	21,000,000	22,050,000
Renovation of slaughter houses (Bungoma, Kimilili, Webuye)		15,000,000	15,750,000	16,537,500
Establishment of Auction rings – Chepkube (Bungoma), Kimilili, Kamukuywa, Dorofu, Webuye		30,000,000	31,500,000	33,075,000
Milk processing plant (completion of building)		60,000,000	63,000,000	66,150,000
Equipping and installation of machinery milk processing plant		200,000,000	210,000,000	220,500,000
Completion of water project at Mabanga ATC		10,000,000	10,500,000	11,025,000
Completion of dairy unit at Mabanga ATC		10,000,000	10,500,000	11,025,000
Completion of poultry at the ATC		10,000,000	10,500,000	11,025,000
Purchase of 2 tractors		12,000,000	12,600,000	13,230,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Establishment of coffee drying tables for coffee cooperatives		15,000,000	15,750,000	16,537,500
NADFA operationalization		5,000,000	5,250,000	5,512,500
Operationalization of Tongaren Maize mill		20,000,000	21,000,000	22,050,000
Calibration of machines and sieve installation at Musese coffee mill		1,000,000	1,050,000	1,102,500
Establishment of agribusiness market in Chwele		200,000,000	210,000,000	220,500,000
National Agricultural and Rural Inclusive Growth Programme (NARIGP)	350,000,000	360,000,000	378,000,000	396,900,000
Agriculture Sector Development Support Programme (ASDSP)	19,786,000	55,500,000	58,275,000	61,188,750
Pending bill for FY 2013-2020	0	13,074,254	13,727,967	14,414,365
Ward based projects	15,714,000	50,000,000	52,500,000	55,125,000
<b>Total</b>	<b>1,042,121,476</b>	<b>2,995,496,668</b>	<b>3,145,271,501</b>	<b>3,302,535,076</b>
<b>Education</b>				
Personnel Emoluments	935,040,802	1,017,562,669	1,068,440,802	1,121,862,843
Administrative and Support Services	10,272,115	30,950,000	32,497,500	34,122,375
Planning and financial management	3,000,000	7,000,000	7,350,000	7,717,500
Monitoring and evaluation, feasibility studies	3,500,000	7,000,000	7,350,000	7,717,500
Good governance	1,500,000	5,000,000	5,250,000	5,512,500
Capacity building of technical, teaching ECDE/ VTC and administration staff	3,500,000	5,000,000	5,250,000	5,512,500
Policy formulation and implementation	1,000,000	8,000,000	8,400,000	8,820,000
Purchase of motor vehicle	0	6,500,000	6,825,000	7,166,250
Quality assurance and standards in VTC	1,500,000	5,000,000	5,250,000	5,512,500
Quality assurance and standards in ECDE	1,000,000	3,500,000	3,675,000	3,858,750
Annual conference for ECDE teachers	2,500,000	8,000,000	8,400,000	8,820,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Annual conference for VTC instructors	2,500,000	8,000,000	8,400,000	8,820,000
Curriculum implementation in VTCs (Exhibition week, fashion week and cultural week)	2,000,000	7,000,000	7,350,000	7,717,500
Community sensitization activities (Education stakeholders)	3,000,000	5,000,000	5,250,000	5,512,500
Learning materials for ECDE	3,000,000	5,000,000	5,250,000	5,512,500
Health and nutrition	0	150,000,000	157,500,000	165,375,000
Joint vocational training graduation	3,000,000	5,000,000	5,250,000	5,512,500
Mentorship programme	10,000,000	10,000,000	10,500,000	11,025,000
Launch of scholarship	0	7,000,000	7,350,000	7,717,500
Implementation of scholarship and bursary scheme	124,336,685	300,000,000	315,000,000	330,750,000
Infrastructural Development (ward-based projects)	139,389,000	162,000,000	170,100,000	178,605,000
Provision of furniture for ECDE classrooms	45,000,000	70,000,000	73,500,000	77,175,000
Construction of VTC	119,104,858	277,800,000	291,690,000	306,274,500
Capitation of ECDE centres	0	50,000,000	52,500,000	55,125,000
Tuition support grants VTC	67,849,894	76,000,000	79,800,000	83,790,000
Tools and equipment for VTC	0	90,000,000	94,500,000	99,225,000
Pending bills	0	2,537,768	2,664,656	2,797,889
<b>Total</b>	<b>1,435,493,355</b>	<b>2,328,850,437</b>	<b>2,445,292,959</b>	<b>2,567,557,607</b>
<b>Health</b>				
Health Administrative and support services	147,820,857	162,972,495	171,121,120	179,677,176
Leadership and Governance.	23,970,157	26,427,098	27,748,453	29,135,876
Health Policy Formulation	3,000,000	3,307,500	3,472,875	3,646,519
Planning and budgeting	4,000,000	4,410,000	4,630,500	4,862,025
Human resource management	2,107,407,484	2,308,392,624	2,423,812,255	2,545,002,868
Communicable and Non-communicable disease control	58,005,084	63,950,605	67,148,135	70,505,542

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Disease Surveillance and epidemic response	2,746,938	3,028,499	3,179,924	3,338,920
Community health strategy	2,936,801	3,237,823	3,399,714	3,569,700
Health promotion	3,126,667	3,447,150	3,619,508	3,800,483
Nutrition	20,000,000	22,050,000	23,152,500	24,310,125
Malaria, TB & HIV/AIDS awareness.	300,000	330,750	347,288	364,652
Routine medical services.	630,002,689	657,523,004	690,399,154	724,919,112
Blood bank services	0	0	0	0
Referral Strategy	10,987,751	12,113,995	12,719,695	13,355,679
Reproductive, maternal, newborn, child and adolescent health.	182,892,419	186,584,131	195,913,338	205,709,004
Capacity building of 3300 community health volunteers (CHV)	0	17,580,000	18,459,000	19,381,950
Retooling of CHV kit	0	33,000,000	34,650,000	36,382,500
Procuring of Mama packs	0	45,000,000	47,250,000	49,612,500
Holding of medical camps	0	17,895,000	18,789,750	19,729,238
Support supervision	0	18,420,000	19,341,000	20,308,050
Purchase of Medical and Dental Equipment	79,576,893	331,840,640	348,432,672	365,854,306
Purchase of Generators	0	35,000,000	36,750,000	38,587,500
Construction of Non-Residential Buildings (offices, schools, hospitals, etc.)	104,260,150	457,500,000	480,375,000	504,393,750
Establishment of oxygen plant	0	50,000,000	52,500,000	55,125,000
WBP- health	46,754,000	46,754,000	49,091,700	51,546,285
Refurbishment of Non-Residential Buildings	4,240,361	15,500,000	16,275,000	17,088,750
Other infrastructure and civil works	16,383,322	35,500,000	37,275,000	39,138,750
<b>Total</b>	<b>3,462,211,371</b>	<b>4,495,574,636</b>	<b>4,720,353,368</b>	<b>4,956,371,036</b>
<b>Sanitation</b>				
Personnel emoluments	896,976	941,825	988,916	1,038,362
Administration support services	1,539,849	4,000,000	4,200,000	4,410,000
Sanitation management	6,621,798	20,000,000	21,000,000	22,050,000
WBP- sanitation	7,178,000	7,178,000	7,536,900	7,913,745
<b>Total</b>	<b>16,236,623</b>	<b>32,119,825</b>	<b>33,725,816</b>	<b>35,412,107</b>
<b>Roads and Public Works</b>				

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Employee emoluments	65,199,513.00	75,119,480	78,875,454	82,819,227
Administrative costs – travel costs, utilities, communication, printing, office supplies, Committee boards and conferences,	35,768,601.00	59,518,760	62,494,698	65,619,433
Fuel	38,999,832.00	40,000,000	42,000,000	44,100,000
Contracted professional Services	2,000,000	5,000,000	5,250,000	5,512,500
Maintenance expenses	21,224,977.00	44,100,000	46,305,000	48,620,250
Training and development	2,500,000	4,000,000	4,200,000	4,410,000
Construction of Ablution Block at Public Works HQ		4,000,000	4,200,000	4,410,000
Construction of a Security Wall Fence at Kanduyi HQ		6,000,000	6,300,000	6,615,000
Construction of Bridges & Box Culvert		60,000,000	63,000,000	66,150,000
Development of Road Designs	3,000,000	30,135,000	31,641,750	33,223,838
Acquisition of Gravel Pits	3,626,084	14,200,000	14,910,000	15,655,500
Construction of Dual Carriage (Kanduyi – Musikoma)	350,000,000	400,000,000	420,000,000	441,000,000
Labour based maintenance of Roads		400,000,000	420,000,000	441,000,000
Upgrading of Rural Roads to Bitumen	100,000,000	150,000,000	157,500,000	165,375,000
Equipping of fire station (Kanduyi)	12,934,348	10,000,000	10,500,000	11,025,000
Maintenance of Rural Roads (RMLF)	266,961,417	280,309,488	294,324,962	309,041,211
Maintenance OF Ward Roads (WBP)	410,349,355	484,117,931	508,323,828	533,740,019
Roads routine maintenance framework	140,000,000	200,000,000	210,000,000	220,500,000
Pending bills	0	136,081,308	142,885,373	150,029,642
<b>Total</b>	<b>1,452,564,127</b>	<b>2,213,130,219</b>	<b>2,323,786,730</b>	<b>2,439,976,066</b>
<b>Trade, Energy and Industrialization</b>				
Planning	5,000,000	5,000,000	5,250,000	5,512,500
Formulation of Policies, bills and legal notices	3,000,000	15,000,000	15,750,000	16,537,500
Salaries and Emoluments	23,531,428	25,063,211	26,316,372	27,632,190

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Staff Training and Development	5,000,000	12,000,000	12,600,000	13,230,000
General administration	20,344,800	52,500,000	55,125,000	57,881,250
Community sensitization on importance of protecting community projects to reduce vandalism		5,000,000	5,250,000	5,512,500
Inspection of government houses, offices and markets for electrical connection compliance		2,000,000	2,100,000	2,205,000
Formulation of project management committees to ensure sustainability of implemented ward-based projects		1,000,000	1,050,000	1,102,500
Sensitization of farmers on value addition products to ensure production of cottage industries		5,000,000	5,250,000	5,512,500
Training of committee members for registered cottage industries		2,000,000	2,100,000	2,205,000
Formation of market management and development committee for 30 markets		800,000	840,000	882,000
Sensitization of 30 market management committees on the new market guidelines and their roles		2,000,000	2,100,000	2,205,000
Training of 900 traders on business management		6,000,000	6,300,000	6,615,000
Branding and launching of market infrastructures within the county		7,000,000	7,350,000	7,717,500
Sensitization of traders and consumers on their rights and obligation quarterly in all sub counties		4,000,000	4,200,000	4,410,000
Training and capacity building MSMEs in all the 45 wards on financial		5,000,000	5,250,000	5,512,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
literacy and loan management				
Staff retreat		4,000,000	4,200,000	4,410,000
Bonding with members of the County Assembly, Trade committee		6,000,000	6,300,000	6,615,000
Research	0	0	0	0
Market Infrastructure Development	7,075,866	185,000,000	194,250,000	203,962,500
Development of Chwele Agribusiness hub	8,334,993	50,000,000	52,500,000	55,125,000
Energy Access and Development	21,541,773	30,000,000	31,500,000	33,075,000
Industrial Development	4,000,000	20,000,000	21,000,000	22,050,000
Trade loan	0	34,450,000	36,172,500	37,981,125
Ward based projects	27,548,000	105,000,000	110,250,000	115,762,500
Pending bills	0	3,235,741	3,397,528	3,567,404
<b>Total</b>	<b>125,376,860</b>	<b>583,813,211</b>	<b>613,003,872</b>	<b>643,654,065</b>
<b>Lands, Urban, Physical Planning and Housing</b>				
<b>Lands, Urban and Physical Planning</b>				
Salaries and Emoluments	27,635,604	34,094,247	35,798,959	37,588,907
Administration, planning and support services	14,725,146	45,449,010	47,721,461	50,107,534
Purchase of office Furniture, printers, and other IT Equipment	-	3,500,000	3,675,000	3,858,750
Human Development and Management	1,233,735	6,500,000	6,825,000	7,166,250
Research (Development of Land Policy and bill)	4,591,000	12,354,750	12,972,488	13,621,112
Pre-feasibility Studies (Re-organization of urban centres)	1,000,000	10,500,000	11,025,000	11,576,250
Development controls-plan approvals and building inspection exercise/supervision in the 9 sub-counties	1,000,000	15,000,000	15,750,000	16,537,500
Public lands clinics (sensitization of the public on land registration procedures)	0	0	0	0
Sensitization programme on ratable and unratable properties	0	0	0	0

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Processing of tittle deeds for public land and beaconing (administrative costs in public land acquisition)	8,110,000	20,000,000	21,000,000	22,050,000
Operationalization of GIS LAB -Creation of Database for all developments in the county	0	12,000,000	12,600,000	13,230,000
Acquisition of lands	18,130,423	107,000,000	112,350,000	117,967,500
Procuring and Installation of Real Time Kinematics (RTK)	4,470,610	7,550,000	7,927,500	8,323,875
Construction of County Lands and Housing Office		55,000,000	57,750,000	60,637,500
Networking of GIS Lab	0	10,000,000	10,500,000	11,025,000
Ward based projects	4,753,000	40,719,673	42,755,657	44,893,439
Securing public land	-	20,000,000	21,000,000	22,050,000
Valuation Roll for 6 urban centres	0	50,000,000	52,500,000	55,125,000
Development/ Physical Planning in 10 centres	3,348,205	45,000,000	47,250,000	49,612,500
Review of physical and land use plans for the existing and the soon to be created municipalities		60,000,000	63,000,000	66,150,000
Development control-plan approval and building inspection as part of revenue enhancement plan	0	12,000,000	12,600,000	13,230,000
Processing of title deeds	0	50,000,000	52,500,000	55,125,000
Control of Storm Water in 6 towns	0	150,000,000	157,500,000	165,375,000
<b>Total</b>	<b>87,997,723</b>	<b>710,667,680</b>	<b>746,201,064</b>	<b>783,511,117</b>
<b>Housing</b>				
Salaries and Emoluments	12,851,403	17,950,000	18,847,500	19,789,875
Administration, planning and support services	6,770,000	29,305,000	30,770,250	32,308,763
Purchase of office Furniture, printers, and other IT Equipment	0	3,500,000	3,675,000	3,858,750
Human Development and Management	1,330,228	3,500,000	3,675,000	3,858,750
Housing policy implementation-Public	0	5,000,000	5,250,000	5,512,500



Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
participation on the housing bill and sensitization of tenants on the housing policy				
Inventory of county residential houses	250,000	1,000,000	1,050,000	1,102,500
assessment of county residential houses	100,000	500,000	525,000	551,250
Automation of house inventory	0	5,000,000	5,250,000	5,512,500
Fact finding on the condition of houses vis a vis rent charged	0	4,000,000	4,200,000	4,410,000
Maintenance/Minor repairs to county residential houses (AIA)	500,000	8,000,000	8,400,000	8,820,000
Labelling and tagging of 401 county residential houses	0	5,000,000	5,250,000	5,512,500
Renovation and refurbishment of county residential houses	1,813,042	22,000,000	23,100,000	24,255,000
Security fencing of county residential estates with cedar posts and chain link/Perimeter wall	906,521	10,000,000	10,500,000	11,025,000
Construction of county residential houses and affirmative action houses for the needy 2 per ward	0	105,000,000	110,250,000	115,762,500
Valuation of county residential houses	0	5,000,000	5,250,000	5,512,500
Social Housing project in 45 wards 2 houses per ward for the vulnerable in the societyo	0	40,000,000	42,000,000	44,100,000
Construction of official residence for the Governor and Deputy Governor	-	450,000.000	472,500	496,125
Construction and Equipping of Appropriate Building Technologies (ABT) Centers.	-	20,000,000	21,000,000	22,050,000
Housing Financing (grant)- Slum upgrading; provision of serviced plots (roads, water, electricity and sewerage)	0	100,000,000	105,000,000	110,250,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
<b>Total</b>	<b>24,021,194</b>	<b>385,205,000</b>	<b>404,465,250</b>	<b>424,688,513</b>
<b>Bungoma Municipality</b>				
Human resource capacity development and management	6,216,584	34,100,000	35,805,000	37,595,250
General administration and support services	2,950,000	8,941,200	9,388,260	9,857,673
Planning and financial management	1,464,574	7,000,000	7,350,000	7,717,500
Institutional accountability, efficiency and effectiveness in service delivery	1,400,000	15,100,000	15,855,000	16,647,750
Research and development services	-	27,000,000	28,350,000	29,767,500
Public participation and outreach services	2,800,000	5,000,000	5,250,000	5,512,500
Office ICT equipment	-	1,500,000	1,575,000	1,653,750
Municipality office furniture and fittings	-	4,000,000	4,200,000	4,410,000
Municipality staff uniforms	-	350,000	367,500	385,875
Survey of government land and quality control activities	-	2,250,000	2,362,500	2,480,625
Purchase of survey equipment	-	1,500,000	1,575,000	1,653,750
Purchase of 20 acres of land	-	400,000,000	420,000,000	441,000,000
Fencing and protection of purchased public land	-	3,000,000	3,150,000	3,307,500
Upgrading of two urban access roads	109,887,700	140,000,000	147,000,000	154,350,000
Construction of modern bus-park	-	400,000,000	420,000,000	441,000,000
Construction of modern market	-	250,000,000	262,500,000	275,625,000
Construction of urban market stalls	-	20,000,000	21,000,000	22,050,000
Construction of municipality office block	-	75,000,000	78,750,000	82,687,500
Construction of urban walkways within the Municipality	-	21,000,000	22,050,000	23,152,500
Construction of bikes and bicycle parking bays within Bungoma Municipality	-	10,000,000	10,500,000	11,025,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Construction of urban social hall	-	40,500,000	42,525,000	44,651,250
Construction / upgrading of urban public sanitation facilities	-	10,000,000	10,500,000	11,025,000
Construction of road markings	-	10,000,000	10,500,000	11,025,000
Installation of digital billboards within the Municipality	-	8,000,000	8,400,000	8,820,000
Installation / maintenance of street lights	-	30,000,000	31,500,000	33,075,000
Construction of dumpsite	-	30,000,000	31,500,000	33,075,000
Installation of waste collection chambers	-	10,000,000	10,500,000	11,025,000
Installation of collection bins	-	750,000	787,500	826,875
Provision of litter bins	-	150,000	157,500	165,375
Construction / rehabilitation of sewer-line	-	20,000,000	21,000,000	22,050,000
Installation of man-hole covers	-	270,000	283,500	297,675
Construction / rehabilitation of stormy water drainage system	-	10,000,000	10,500,000	11,025,000
Construction of urban cultural / arts theatre	-	50,000,000	52,500,000	55,125,000
Planting of aesthetic trees	-	15,000,000	15,750,000	16,537,500
Development / rehabilitation of green recreational park	-	18,000,000	18,900,000	19,845,000
<b>Total</b>	<b>124,718,858</b>	<b>1,678,411,200</b>	<b>1,762,331,760</b>	<b>1,850,448,348</b>
<b>Kimilili Municipality</b>				
Human resource development and management	5,500,000	10,000,000	10,500,000	11,025,000
Institutional accountability, efficiency and effectiveness in service delivery	7,331,159	16,913,800	17,759,490	18,647,465
Research and Development Services	0	10,000,000	10,500,000	11,025,000
Administrative services	0	20,000,000	21,000,000	22,050,000
Capacity Development	0	10,000,000	10,500,000	11,025,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Purchase of Computers and laptops	0	2,000,000	2,100,000	2,205,000
Purchase of Office Furniture, Fittings and General Equipment for municipal offices	0	5,000,000	5,250,000	5,512,500
Public participation and citizen for a	0	2,000,000	2,100,000	2,205,000
Survey of government land quality control of survey activities	-	47,000,000	49,350,000	51,817,500
Municipal survey office	-	50,000,000	52,500,000	55,125,000
Land Acquisition	-	100,000,000	105,000,000	110,250,000
Upgrading of Municipal roads	191,089,400	500,900,000	525,945,000	552,242,250
public sanitation construction and upgraded		100,000,00	105,000,000	110,250,000
Urban walks construction		100,000,000	105,000,000	110,250,000
parking bays		50,000,000	52,500,000	55,125,000
Marking of Municipal roads		30,000,000	31,500,000	33,075,000
Installing street lights		50,000,000	52,500,000	55,125,000
Construction and rehabilitation of Auction rings		50,000	52,500	55,125
Dash board installation		10,000,000	10,500,000	11,025,000
Construction of Fire station		110,000,000	115,500,000	121,275,000
<b>Total</b>	<b>203,920,559</b>	<b>1,273,813,800</b>	<b>1,337,504,490</b>	<b>1,404,379,715</b>
<b>Tourism, Environment, Water and Natural Resources</b>				
<b>Tourism and Environment</b>				
Salaries and Emoluments	24,334,574	35,152,074	36,909,678	38,755,162
Recruitment of Directors, Senior Tourism officer and Senior Environment Officer		15,000,000	15,750,000	16,537,500
Administration, planning and support services	18,441,227	30,000,000	31,500,000	33,075,000
Integrated waste management	144,000,000	210,376,032	220,894,834	231,939,575
Environmental conservation and protection	5,500,000	10,500,000	11,025,000	11,576,250

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Tourism product development		6,247,968	6,560,366	6,888,385
Climate change mitigation and adaption (Co-funding)		100,000,000	105,000,000	110,250,000
Climate change unit operationalization		20,000,000	21,000,000	22,050,000
World Celebration Days		10,000,000	10,500,000	11,025,000
Legal framework policy formulation		10,000,000	10,500,000	11,025,000
Tourism product promotion, marketing and branding	6,000,000	8,700,000	9,135,000	9,591,750
Tourism marketing events (Miss Tourism)		11,000,000	11,550,000	12,127,500
Tourism marketing events (magical Expo)		3,000,000	3,150,000	3,307,500
Annual Devolution Conference		5,000,000	5,250,000	5,512,500
Dumpsite development services	16,882,637	36,000,000	37,800,000	39,690,000
Kaberwa Gate	0	20,000,000	21,000,000	22,050,000
Pending bills	0	5,035,632	5,287,414	5,551,784
<b>Total</b>	<b>215,158,438</b>	<b>536,011,706</b>	<b>562,812,291</b>	<b>590,952,906</b>
<b>Water and Natural Resources</b>				
Salaries and Emoluments	23,491,552	50,483,930	53,008,127	55,658,533
Recruitment of Rig Staff and Director	0	8,000,000	8,400,000	8,820,000
Administration, planning and support services	28,672,437	40,000,000	42,000,000	44,100,000
Water drilling rig (operation and maintenance)	10,500,000	85,000,000	89,250,000	93,712,500
KOICA counterpart Funding	62,663,989	20,000,000	21,000,000	22,050,000
Operation and Maintenance of water supplies		10,000,000	10,500,000	11,025,000
Stakeholders' engagement, Training of WRUAs, water management committees and water users Association		15,000,000	15,750,000	16,537,500
National/International Celebration – World		10,000,000	10,500,000	11,025,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Water Day, International Forest Day				
Policy formulation		10,000,000	10,500,000	11,025,000
Sub county Office operation		10,000,000	10,500,000	11,025,000
Water service provision	110,207,459	727,679,399	764,063,369	802,266,537
Cheskaki, Sirisia, Bumula, Kaberwa water projects		46,000,000	48,300,000	50,715,000
Upgrading of boreholes		80,000,000	84,000,000	88,200,000
Supply of materials for boreholes		50,000,000	52,500,000	55,125,000
Rehabilitation of water projects		70,000,000	73,500,000	77,175,000
Infrastructure development (Ward Based Projects)	86,193,645	89,537,791	94,014,681	98,715,415
Tree planting (EU funding)	80,000,000	80,000,000	84,000,000	88,200,000
EU Funding Grant		52,565,915	55,194,211	57,953,921
Pending bills	0	63,820,695	67,011,730	70,362,316
<b>Total</b>	<b>339,065,093</b>	<b>1,425,087,730</b>	<b>1,496,342,117</b>	<b>1,571,159,222</b>
<b>Gender and Culture</b>				
Compensation to Employees	46,731,362	56,731,362	59,567,930	62,546,327
staff training	1,000,000	3,000,000	3,150,000	3,307,500
Policy formulation and review	-	10,000,000	10,500,000	11,025,000
Planning and Budgeting	1,500,000	5,000,000	5,250,000	5,512,500
Utility for office operations	400,000	1,500,000	1,575,000	1,653,750
Administrative service management (boards and Committees, travel costs, catering services, others)	18,765,674	30,000,000	31,500,000	33,075,000
Celebration of communities cultural festival (sikhebo)	2,000,000	4,000,000	4,200,000	4,410,000
Participate in Cultural exchange programme to learn best practices internationally(embalu)	4,000,000	8,000,000	8,400,000	8,820,000
Train community cultural groups on cultural activities (Tachoni, Bukusu, Batura Sabaot, Iteso)	800,000	8,000,000	8,400,000	8,820,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Participate in Kicosca and Ealasca games	15,000,000	27,000,000	28,350,000	29,767,500
Participate Kenya music cultural festival	1,500,000	5,000,000	5,250,000	5,512,500
Hold communities music cultural festival (6 communities)	4,000,000	3,500,000	3,675,000	3,858,750
Hold herbal medicine day	500,000	3,000,000	3,150,000	3,307,500
To recognize and reward heroes, heroine of the county	400,000	700,000	735,000	771,750
Liquor and licensing enforcement exercise operations of GTWG	2,500,000	8,000,000	8,400,000	8,820,000
Gender mainstreaming	1,000,000	6,000,000	6,300,000	6,615,000
Gender based violence response programs (16 days of activism against women)	2,000,000	7,000,000	7,350,000	7,717,500
women leadership and empowerment programs	1,500,000	5,000,000	5,250,000	5,512,500
Disability mainstreaming	2,000,000	7,000,000	7,350,000	7,717,500
Mark and celebrate disability national and international days (IDD, DEAF awareness day, National autism awareness month)	2,000,000	7,000,000	7,350,000	7,717,500
Mark and celebrate gender related national and international days (IWD, girl child day, widows, father's day)	1,000,000	2,500,000	2,625,000	2,756,250
Construction of Sang'alo multipurpose centre	1,500,000	3,500,000	3,675,000	3,858,750
<b>Total</b>	<b>112,022,710</b>	<b>231,431,362</b>	<b>243,002,930</b>	<b>255,153,077</b>
<b>Youth and Sports</b>				
Staff salaries	0	15,000,000	15,750,000	16,537,500
staff training	2,000,000	4,000,000	4,200,000	4,410,000
Policies and bills formulations and review	0	10,000,000	10,500,000	11,025,000
Planning and Budgeting	1,500,000	5,000,000	5,250,000	5,512,500
Administrative service management (boards and Committees, travel costs, catering services, other recurrent)	14,186,000	25,000,000	26,250,000	27,562,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Participate in KYISA games	2,000,000	15,000,000	15,750,000	16,537,500
Hold county sports tournament	9,000,000	20,000,000	21,000,000	22,050,000
Mark youth week	1,500,000	10,000,000	10,500,000	11,025,000
Hold Youth convention	4,000,000	4,000,000	4,200,000	4,410,000
Bungoma county talent development	0	15,000,000	15,750,000	16,537,500
Youth technical working group	0	10,000,000	10,500,000	11,025,000
Formulation of Bungoma County youth service bill	0	3,000,000	3,150,000	3,307,500
Formation of Bungoma county youth and sports councils	0	10,000,000	10,500,000	11,025,000
Purchase of sports equipment	0	10,000,000	10,500,000	11,025,000
Capacity building of youth on Agpo	0	10,000,000	10,500,000	11,025,000
Bodaboda initiatives	0	3,000,000	3,150,000	3,307,500
Construction of Nalondo and Tongaren stadium	10,000,000	0	0	0
Completion and Equipping of High altitude	20,000,000	0	0	0
Construction of phase 1 Masinde Muliro stadium	149,295,379	203,728,165	213,914,573	224,610,302
Ward based projects	4,171,000	10,000,000	10,500,000	11,025,000
Stadiums at Kimilili, Bumula and Tongaren		60,000,000	63,000,000	66,150,000
<b>Total</b>	<b>218,402,379</b>	<b>810,456,330</b>	<b>850,979,147</b>	<b>893,528,104</b>
<b>Finance and Economic Planning</b>				
Staff salaries	461,593,589	460,102,513	483,107,639	507,263,021
Administration support services	162,753,484	402,000,000	422,100,000	443,205,000
Employer Contribution for staff Pension	101,309,175	315,801,897	331,591,992	348,171,591
Automated revenue system	30,000,000	50,000,000	52,500,000	55,125,000
Workman's compensation scheme	30,000,000	82,000,000	86,100,000	90,405,000
Emergency Fund	70,000,000	266,401,264	279,721,327	293,707,394
Revenue management and administration	35,972,000	79,000,000	82,950,000	87,097,500
Economic planning and development	16,495,206	38,000,000	39,900,000	41,895,000



Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Public participation and formulation of the budget	35,569,882	80,000,000	84,000,000	88,200,000
Internal audit services (Conducting quarterly risk assessment in MDAs)	20,202,740	30,000,000	31,500,000	33,075,000
Participatory Monitoring and Evaluation	17,122,960	29,000,000	30,450,000	31,972,500
Accounting services and coordination	19,686,266	34,000,000	35,700,000	37,485,000
Procurement services and coordination	20,844,033	36,000,000	37,800,000	39,690,000
Coordination of ward-based projects	16,528,460	29,000,000	30,450,000	31,972,500
Construction of office block	0	220,000,000	231,000,000	242,550,000
<b>Total</b>	<b>1,008,077,795</b>	<b>2,116,911,371</b>	<b>2,222,756,940</b>	<b>2,333,894,787</b>
<b>Public Service Management and Administration</b>				
Employee emoluments: Current after some moved to CS: 202,040,984 Recruitment: 29,183,173	240,907,510	231,224,157	242,785,365	254,924,633
Administrative costs - Insurance, Committee boards and conferences, travel costs, utilities, communication, printing, office supplies, fuel, office furniture	27,103,819	50,500,000	53,025,000	55,676,250
Rent for devolved units	3,000,000	16,860,000	17,703,000	18,588,150
Lease of M/V	0	50,000,000	52,500,000	55,125,000
Civic education	28,000,000	40,000,000	42,000,000	44,100,000
Uniforms	4,000,000	6,000,000	6,300,000	6,615,000
Contracted Guards and Cleaning Services	25,000,000	53,927,632	56,624,014	59,455,214
Maintenance expenses	700,000	2,500,000	2,625,000	2,756,250
Training and development	2,800,000	5,500,000	5,775,000	6,063,750
Pending bills	0	12,975,649	13,624,431	14,305,653
Construction of 5 ward administration offices	0	50,000,000	52,500,000	55,125,000
Construction of 2 sub county administration offices	0	30,000,000	31,500,000	33,075,000
Construction of 2 information/ huduma	0	30,000,000	31,500,000	33,075,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
centres at sub county level				
<b>Total</b>	<b>663,022,658</b>	<b>1,211,138,980</b>	<b>1,271,695,929</b>	<b>1,335,280,725</b>
<b>Devolved Administrative Units</b>				
Sub County and ward administration operational costs	8,465,248	21,600,000	22,680,000	23,814,000
Village units administration support services	-	28,320,000	29,736,000	31,222,800
<b>Total</b>	<b>8,465,248</b>	<b>49,920,000</b>	<b>52,416,000</b>	<b>55,036,800</b>
<b>Office of County Secretary</b>				
Employee emoluments: Current: 23,027,773 Proposed recruitment: Legal - 3,413,480 (provided) HR, records and ICT)- 18,790,758 (not provided)	-	45,232,011	47,493,612	49,868,292
Kenya Devolution Support Programme (KDSP)	45,000,000	45,000,000	47,250,000	49,612,500
NHIF	64,000,000	159,353,305	167,320,970	175,687,019
Administrative support services- travel, stationery, utilities, hospitality, insurance, committee boards and conferences, fuel	24,265,000	47,500,000	49,875,000	52,368,750
Advertisements	0	5,000,000	5,250,000	5,512,500
Training and development	4,680,000	7,000,000	7,350,000	7,717,500
Maintenance expenses	1,421,057	3,000,000	3,150,000	3,307,500
Pending bills	0	3,202,834	3,362,976	3,531,124
Kenya Devolution Support Programme	212,537,789	500,000,000	525,000,000	551,250,000
<b>Total</b>	<b>351,903,846</b>	<b>815,288,150</b>	<b>856,052,558</b>	<b>898,855,185</b>
<b>ICT</b>				
Network and WiFi subscription	10,000,000	10,000,000	10,500,000	11,025,000
Administrative support services- travel, stationery, utilities, hospitality, insurance,	14,000,000	20,000,000	21,000,000	22,050,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
committee boards and conferences, fuel				
Training and development	1,800,000	4,000,000	4,200,000	4,410,000
Maintenance expenses	1,000,000	2,500,000	2,625,000	2,756,250
Policy formulation and implementation	0	5,000,000	5,250,000	5,512,500
Website upgrade and maintenance	0	5,000,000	5,250,000	5,512,500
Installation of big screens in the 9 sub counties to be integrated with the one in Kanduyi	-	27,000,000	28,350,000	29,767,500
Networking and LAN installation at Webuye West sub county	-	10,000,000	10,500,000	11,025,000
Networking and LAN installation at Tongaren sub county	-	10,000,000	10,500,000	11,025,000
Networking and LAN installation at Sirisia sub county		10,000,000	10,500,000	11,025,000
Networking and LAN installation at Bumula sub county		10,000,000	10,500,000	11,025,000
Networking and LAN installation at Kabuchai sub county		10,000,000	10,500,000	11,025,000
Networking and LAN installation at Mt. Elgon sub county		10,000,000	10,500,000	11,025,000
Upgrading of the server and server room	-	15,000,000	15,750,000	16,537,500
Construction of Data centre	-	50,000,000	52,500,000	55,125,000
Installation of CCTV cameras	-	6,000,000	6,300,000	6,615,000
Procurement of Biometric system of identification	-	3,000,000	3,150,000	3,307,500
Procurement of Human Resource Information Management System	-	3,000,000	3,150,000	3,307,500
Upgrading of the server and server room	5,638,304	0	0	0
Networking and LAN installation at Webuye East Town Hall	4,532,606	0	0	0

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Networking and LAN installation at Kimilili Sub County Town Hall	2,796,286	0	0	0
Records Management System	5,000,000	0	0	0
Pending bills	0	8,914,026	9,359,727	9,827,714
<b>Total</b>	<b>44,767,196</b>	<b>209,414,026</b>	<b>219,884,727</b>	<b>230,878,964</b>
<b>Office of the County Attorney</b>				
Legal fees – payment of pending legal fees to advocates	24,500,000	40,000,000	42,000,000	44,100,000
Development and review of policies: Legal and dispute resolution policy Officer of the county Attorney Charter	0	5,000,000	5,250,000	5,512,500
Training and continuous professional development and subscriptions Renewal of LSK membership and continuous professional development training	0	3,500,000	3,675,000	3,858,750
Administrative support services- travel, stationery, utilities, hospitality, insurance, committee boards and conferences, fuel	-	15,000,000	15,750,000	16,537,500
Maintenance expenses	-	1,000,000	1,050,000	1,102,500
<b>Total</b>	<b>24,500,000</b>	<b>58,500,000</b>	<b>61,425,000</b>	<b>64,496,250</b>
<b>Governor's Office</b>				
Employee emoluments: Current salary 251,836,332 Village admins: 96,984,989 Staff to be recruited: 18,913,321	234,526,385	367,734,642	386,121,374	405,427,443
Gratuity	16,735,481	46,456,661	48,779,494	51,218,469
Administrative costs - insurance, travel costs, committee boards and conferences, hospitality services, trainings, field	116,741,950	245,000,000	257,250,000	270,112,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
attachments, utilities, communication, printing, office supplies, fuel, office furniture.				
Subscription to Council of Governors	10,500,000	15,000,000	15,750,000	16,537,500
Stakeholder engagements	32,500,000	55,000,000	57,750,000	60,637,500
Maintenance expenses	3,000,000	4,000,000	4,200,000	4,410,000
Audit committee	0	480,000	504,000	529,200
County Budget and Economic Forum (CBEF)	0	1,500,000	1,575,000	1,653,750
<b>Total</b>	<b>414,003,816</b>	<b>580,928,650</b>	<b>609,975,083</b>	<b>640,473,837</b>
<b>Deputy Governor's Office</b>				
Employee emoluments	-	-	-	-
Administrative costs - Legal fees, insurance, travel costs, utilities, communication, printing, office supplies, fuel, office furniture, hospitality, committee and boards	19,536,184	46,000,000	48,300,000	50,715,000
Training and development	5,500,000	6,000,000	6,300,000	6,615,000
Maintenance expenses	1,960,000	3,500,000	3,675,000	3,858,750
<b>Total</b>	<b>26,996,184</b>	<b>55,500,000</b>	<b>58,275,000</b>	<b>61,188,750</b>
<b>County Public Service Board</b>				
Employee emoluments	8,560,280	11,960,000	12,558,000	13,185,900
Honoraria	2,771,285	2,771,285	2,909,849	3,055,342
Utilities Supplies and Services	60,000	240,000	252,000	264,600
Communication Supplies and Services	485,000	600,000	630,000	661,500
Domestic Travel and Subsistence, and Other Transportation Costs	8,350,000	8,364,094	8,782,299	9,221,414
Foreign Travel and Subsistence, and other transportation costs	0	0	0	0
Printing, Advertising and Information Supplies and Services	1,000,000	9,380,522	9,849,548	10,342,026
Training expenses	7,391,056	8,618,262	9,049,175	9,501,634

Sub-Programmes	Printed Estimates 2020/21	Requirements	Projections	
		2021/22	2022/23	2023/24
Hospitality Supplies and Services	11,500,000	8,977,152	9,426,010	9,897,310
Specialized Materials and Supplies	0	365,248	383,510	402,686
Insurance cost	200,000	200,000	210,000	220,500
Office and General Supplies and Services	500,000	4,820,042	5,061,044	5,314,096
Fuel Oil and Lubricants	500,000	3,000,000	3,150,000	3,307,500
Other operating expenses	4,545,000	13,750,000	14,437,500	15,159,375
Routine Maintenance - Vehicles and Other Transport Equipment	500,000	1,200,000	1,260,000	1,323,000
Routine Maintenance - Other Assets	100,000	1,000,000	1,050,000	1,102,500
Purchase of Office Furniture and General Equipment	640,220	10,800,000	11,340,000	11,907,000
<b>Total</b>	<b>47,102,840</b>	<b>86,046,605</b>	<b>90,348,935</b>	<b>94,866,382</b>
<b>County Assembly</b>				
General Administration and Planning, and Support Services (Employee/ MCAs emoluments, Utilities, Communications, Training, Printing and general office supplies, Insurance, Fuel, Office equipment supplies, Contracted guards and cleaning services)	594,372,529	663,629,393	696,810,863	731,651,406
Legislation; Bills processing, publications and printing, Motions debating	16,153,646	45,000,000	47,250,000	49,612,500
Oversight (Committee fact-finding, budget interrogation expenditure, report writing retreats, Foreign and Domestic travels)	193,637,940	270,850,002	284,392,502	298,612,127
Representation and other outreach services (ward office operationalization, Processing of petitions, Bunge Mashinani programme)	48,533,200	84,150,000	88,357,500	92,775,375
<b>Total</b>	<b>852,697,315</b>	<b>1,063,629,395</b>	<b>1,116,810,865</b>	<b>1,172,651,408</b>

#### Annex 4: Recurrent Allocation

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
<b>Agriculture, Livestock, Fisheries, Irrigation and Co-operative Development</b>					
Administrative and Support Services	24,450,000	75,483,560	25,978,000	27,276,900	28,640,745
Personnel Emoluments	310,976,627	554,953,254	305,789,800	321,079,290	337,133,255
Policy, Legal and regulatory framework	15,600,000	38,800,000	4,000,000	4,200,000	4,410,000
Planning and Financial Management	15,000,000	33,000,000	4,000,000	4,200,000	4,410,000
Monitoring and Evaluation of departmental Programmes, projects and initiatives	4,000,000	20,000,000	4,000,000	4,200,000	4,410,000
Crops Extension and Training Services	9,000,000	73,804,000	7,000,000	7,350,000	7,717,500
Livestock Extension and Training Services	8,000,000	62,804,450	6,501,705	6,826,790	7,168,130
Veterinary Extension and Training Services	4,350,029	28,000,000	5,600,000	5,880,000	6,174,000
Purchase of Vaccines and Veterinary Supplies	4,000,000	20,000,000	4,000,000	4,200,000	4,410,000
Fisheries Extension and Training Services	8,500,000	33,000,000	3,456,783	3,629,622	3,811,103
Cooperative training and advisory services	5,000,000	38,900,000	8,860,000	9,303,000	9,768,150
Cooperative Audit Services	-	63,560,000	1,500,000	1,575,000	1,653,750
Irrigation training and extension services	2,500,000	150,617,150	4,600,000	4,830,000	5,071,500
Staff Training	6,000,000	50,000,000	6,000,000	6,300,000	6,615,000
Sector Coordination	4,000,000	18,000,000	2,200,000	2,310,000	2,425,500
Infrastructural Development	-	150,000,000	0	0	0
Leadership and Governance	4,000,000	9,000,000	2,000,000	2,100,000	2,205,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Sub-county administrative facilitation	-	90,000,000	0	0	0
AMC Operations	7,500,000	55,000,000	4,000,000	4,200,000	4,410,000
ATC Operations and farm management	12,000,000	40,000,000	6,500,000	6,825,000	7,166,250
CFF Operations and farm management	2,000,000	12,000,000	3,800,000	3,990,000	4,189,500
Stakeholder engagement on sectoral policies	400,000	20,000,000	3,000,000	3,150,000	3,307,500
Value chain development programmes	-	80,000,000	0	0	0
<b>Total</b>	<b>447,276,656</b>	<b>1,636,922,414</b>	<b>412,786,288</b>	<b>433,425,602</b>	<b>455,096,883</b>
<b>Education</b>					
Personnel Emoluments	935,040,802	1,017,562,669	944,249,408	991,461,878	1,041,034,972
Administrative and Support Services	10,272,115	30,950,000	12,000,000	12,600,000	13,230,000
Planning and financial management	3,000,000	7,000,000	3,000,000	3,150,000	3,307,500
Monitoring and evaluation, feasibility studies	3,500,000	7,000,000	3,000,000	3,150,000	3,307,500
Good governance	1,500,000	5,000,000	1,500,000	1,575,000	1,653,750
Capacity building of technical, teaching ECDE/ VTC and administration staff	3,500,000	5,000,000	3,500,000	3,675,000	3,858,750
Policy formulation and implementation	1,000,000	8,000,000	2,000,000	2,100,000	2,205,000
Purchase of motor vehicle	0	6,500,000	0	0	0
Quality assurance and standards in VTC	1,500,000	5,000,000	2,000,000	2,100,000	2,205,000
Quality assurance and standards in ECDE	1,000,000	3,500,000	2,000,000	2,100,000	2,205,000
Annual conference for ECDE teachers	2,500,000	8,000,000	5,000,000	5,250,000	5,512,500
Annual conference for VTC instructors	2,500,000	8,000,000	3,000,000	3,150,000	3,307,500
Curriculum implementation in	2,000,000	7,000,000	2,000,000	2,100,000	2,205,000



Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
VTCs (Exhibition week, fashion week and cultural week)					
Community sensitization activities (Education stakeholders)	3,000,000	5,000,000	5,000,000	5,250,000	5,512,500
Learning materials for ECDE	3,000,000	5,000,000	2,854,946	2,997,693	3,147,578
Health and nutrition	0	150,000,000	0	0	0
Joint vocational training graduation	3,000,000	5,000,000	3,000,000	3,150,000	3,307,500
Mentorship programme	10,000,000	10,000,000	5,000,000	5,250,000	5,512,500
Launch of scholarship	0	7,000,000	0	0	0
Implementation of scholarship and bursary scheme	124,336,685	300,000,000	305,000,000	320,250,000	336,262,500
<b>Sub Total</b>	<b>1,109,149,603</b>	<b>1,600,512,669</b>	<b>1,304,104,354</b>	<b>1,369,309,572</b>	<b>1,437,775,050</b>
<b>Health</b>					
Health Administrative and support services	147,820,857	162,972,495	108,010,549	113,411,076	119,081,630
Leadership and Governance.	23,970,157	26,427,098	11,970,157	12,568,665	13,197,098
Health Policy Formulation	3,000,000	3,307,500	3,000,000	3,150,000	3,307,500
Planning and budgeting	4,000,000	4,410,000	4,000,000	4,200,000	4,410,000
Human resource management	2,107,407,484	2,308,392,624	2,169,421,546	2,277,892,623	2,391,787,254
Communicable and Non-communicable disease control	58,005,084	63,950,605	38,005,084	39,905,338	41,900,605
Disease Surveillance and epidemic response	2,746,938	3,028,499	2,746,938	2,884,285	3,028,499
Community health strategy	2,936,801	3,237,823	2,936,801	3,083,641	3,237,823
Health promotion	3,126,667	3,447,150	3,126,667	3,283,000	3,447,150
Nutrition	20,000,000	22,050,000	15,000,000	15,750,000	16,537,500
Malaria, TB & HIV/AIDS awareness.	300,000	330,750	300,000	315,000	330,750
Routine medical services.	630,002,689	657,523,004	412,759,563	433,397,541	455,067,418

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Blood bank services	0	0	0	0	0
Referral Strategy	10,987,751	12,113,995	10,987,751	11,537,139	12,113,995
Reproductive, maternal, newborn, child and adolescent health.	182,892,419	186,584,131	110,892,419	116,437,040	122,258,892
Capacity building of 3300 community health volunteers (CHV)	0	17,580,000	10,000,000	10,500,000	11,025,000
Retooling of CHV kit	0	33,000,000	10,000,000	10,500,000	11,025,000
Procuring of Mama packs	0	45,000,000	15,000,000	15,750,000	16,537,500
Holding of medical camps	0	17,895,000	5,000,000	5,250,000	5,512,500
Support supervision	0	18,420,000	4,000,000	4,200,000	4,410,000
<b>Total</b>	<b>3,197,196,847</b>	<b>3,571,250,674</b>	<b>2,937,157,475</b>	<b>3,084,015,349</b>	<b>3,238,216,116</b>
<b>Sanitation</b>					
Personnel emoluments	896,976	941,825	941,825	988,916	1,038,362
Administration support services	1,539,849	4,000,000	1,355,719	1,423,505	1,494,680
<b>Total</b>	<b>2,436,825</b>	<b>4,941,825</b>	<b>2,297,544</b>	<b>2,412,421</b>	<b>2,533,042</b>
<b>Roads and Public Works</b>					
Employee emoluments	65,199,513.00	75,119,480	75,119,480	78,875,454	82,819,227
Administrative costs –travel costs, utilities, communication, printing, office supplies, Committee boards and conferences,	35,768,601.00	59,518,760	41,796,014	43,885,815	46,080,105
Fuel	38,999,832.00	40,000,000	34,308,990	36,024,440	37,825,661
Contracted professional Services	2,000,000	5,000,000	5,000,000	5,250,000	5,512,500
Maintenance expenses	21,224,977.00	44,100,000	25,000,000	26,250,000	27,562,500
Training and development	2,500,000	4,000,000	2,500,000	2,625,000	2,756,250
<b>Total Recurrent</b>	<b>165,692,923</b>	<b>250,867,800</b>	<b>183,724,484</b>	<b>192,910,708</b>	<b>202,556,244</b>
<b>Trade, Energy and Industrialization</b>					
Planning	5,000,000	5,000,000	4,000,000	4,200,000	4,410,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Formulation of Policies, bills and legal notices	3,000,000	15,000,000	2,000,000	2,100,000	2,205,000
Salaries and Emoluments	23,531,428	25,063,211	25,063,211	26,316,372	27,632,190
Staff Training and Development	5,000,000	12,000,000	5,000,000	5,250,000	5,512,500
General administration and maintenance of street lights	20,344,800	52,500,000	36,226,484	38,037,808	39,939,699
Community sensitization on importance of protecting community projects to reduce vandalism		5,000,000	0	0	0
Inspection of government houses, offices and markets for electrical connection compliance		2,000,000	0	0	0
Formulation of project management committees to ensure sustainability of implemented ward-based projects		1,000,000	0	0	0
Sensitization of farmers on value addition products to ensure production of cottage industries		5,000,000	0	0	0
Training of committee members for registered cottage industries		2,000,000	0	0	0
Formation of market management and development committee for 30 markets		800,000	0	0	0
Sensitization of 30 market management committees on the new market		2,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
guidelines and their roles					
Training of 900 traders on business management		6,000,000	0	0	0
Branding and launching of market infrastructures within the county		7,000,000	0	0	0
Sensitization of traders and consumers on their rights and obligation quarterly in all sub counties		4,000,000	0	0	0
Training and capacity building MSMEs in all the 45 wards on financial literacy and loan management		5,000,000	0	0	0
Staff retreat		4,000,000	2,800,000	2,940,000	3,087,000
Bonding with members of the County Assembly, Trade committee		6,000,000	4,200,000	4,410,000	4,630,500
<b>Sub Total</b>	<b>56,876,228</b>	<b>159,363,211</b>	<b>79,289,695</b>	<b>83,254,180</b>	<b>87,416,889</b>
<b>Lands, Urban, Physical Planning and Housing</b>					
<b>Lands, Urban and Physical Planning</b>					
Salaries and Emoluments	27,635,604	34,094,247	26,024,650	27,325,883	28,692,177
Administration, planning and support services	14,725,146	45,449,010	18,965,906	19,914,201	20,909,911
Purchase of office Furniture, printers, and other IT Equipment	-	3,500,000	1,000,000	1,050,000	1,102,500
Human Development and Management	1,233,735	6,500,000	1,233,735	1,295,422	1,360,193
Research (Development of Land Policy and bill)	4,591,000	12,354,750	3,091,000	3,245,550	3,407,828
Pre-feasibility Studies (Re-	1,000,000	10,500,000	7,000,000	7,350,000	7,717,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
organization of urban centres)					
Development controls-plan approvals and building inspection exercise/supervision in the 9 sub-counties	1,000,000	15,000,000	5,000,000	5,250,000	5,512,500
Public lands clinics (sensitization of the public on land registration procedures)	0	0	0	0	0
Sensitization programme on ratable and unratable properties	0	0	0	0	0
Processing of tittle deeds for public land and beaconing (administrative costs in public land acquisition)	8,110,000	20,000,000	7,000,000	7,350,000	7,717,500
Operationalization of GIS LAB -Creation of Database for all developments in the county	0	12,000,000	0	0	0
<b>Sub Total</b>	<b>57,295,485</b>	<b>165,398,007</b>	<b>69,315,291</b>	<b>72,781,056</b>	<b>76,420,108</b>
<b>Housing</b>					
Salaries and Emoluments	12,851,403	17,950,000	8,054,246	8,456,958	8,879,806
Administration, planning and support services	6,770,000	29,305,000	10,879,855	11,423,848	11,995,040
Purchase of office Furniture, printers, and other IT Equipment	0	3,500,000	200,000	210,000	220,500
Human Development and Management	1,330,228	3,500,000	1,500,000	1,575,000	1,653,750
Housing policy implementation- Public participation on the housing bill and sensitization of	0	5,000,000	4,000,000	4,200,000	4,410,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
tenants on the housing policy					
Inventory of county residential houses	250,000	1,000,000	350,000	367,500	385,875
assessment of county residential houses	100,000	500,000	200,000	210,000	220,500
Automation of house inventory	0	5,000,000	300,000	315,000	330,750
Fact finding on the condition of houses vis a vis rent charged	0	4,000,000	2,000,000	2,100,000	2,205,000
Maintenance/Minor repairs to county residential houses (AIA)	500,000	8,000,000	3,000,000	3,150,000	3,307,500
Housing bill		4,000,000	4,000,000	4,200,000	4,410,000
Labelling and tagging of 401 county residential houses	0	5,000,000	0	0	0
<b>Sub Total</b>	<b>21,301,631</b>	<b>82,755,000</b>	<b>34,484,101</b>	<b>36,208,306</b>	<b>38,018,721</b>
<b>Bungoma Municipality</b>					
Human resource capacity development and management	6,216,584	34,100,000	5,283,202	5,547,362	5,824,730
General administration and support services	2,950,000	8,941,200	3,066,815	3,220,156	3,381,164
Planning and financial management	1,464,574	7,000,000	1,537,803	1,614,693	1,695,428
Institutional accountability, efficiency and effectiveness in service delivery	1,400,000	15,100,000	1,470,000	1,543,500	1,620,675
Research and development services	-	27,000,000	0	0	0
Public participation and outreach services	2,800,000	5,000,000	2,940,000	3,087,000	3,241,350
Office ICT equipment	-	1,500,000	0	0	0

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Municipality office furniture and fittings	-	4,000,000	0	0	0
Municipality staff uniforms	-	350,000	0	0	0
<b>Total</b>	<b>14,831,158</b>	<b>102,991,200</b>	<b>14,297,820</b>	<b>15,012,711</b>	<b>15,763,347</b>
<b>Kimili Municipality</b>					
Human resource development and management	5,500,000	10,000,000	4,775,000	5,013,750	5,264,438
Institutional accountability, efficiency and effectiveness in service delivery	7,331,159	16,913,800	7,795,066	8,184,819	8,594,060
Research and Development Services	0	10,000,000	0	0	0
Administrative services	0	20,000,000	0	0	0
Capacity Development	0	10,000,000	0	0	0
Purchase of Computers and laptops	0	2,000,000	0	0	0
Purchase of Office Furniture, Fittings and General Equipment for municipal offices	0	5,000,000	0	0	0
Public participation and citizen for a	0	2,000,000	0	0	0
<b>Total</b>	<b>12,831,159</b>	<b>75,913,800</b>	<b>12,570,066</b>	<b>13,198,569</b>	<b>13,858,498</b>
<b>Tourism, Environment, Water and Natural Resources</b>					
<b>Tourism and Environment</b>					
Salaries and Emoluments	24,334,574	35,152,074	24,334,574	25,551,303	26,828,868
Recruitment of Directors, Senior Tourism officer and Senior Environment Officer		15,000,000	0	0	0
Administration, planning and support services	18,441,227	30,000,000	19,634,831	20,616,573	21,647,401

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Integrated waste management	144,000,000	210,376,032	190,911,589	200,457,168	210,480,027
Environmental conservation and protection	5,500,000	10,500,000	5,000,000	5,250,000	5,512,500
Tourism product development		6,247,968	0	0	0
Climate change mitigation and adaption (Co-funding)		100,000,000	20,000,000	21,000,000	22,050,000
Climate change unit operationalization		20,000,000	4,000,000	4,200,000	4,410,000
World Celebration Days		10,000,000	3,000,000	3,150,000	3,307,500
Legal framework policy formulation		10,000,000	4,000,000	4,200,000	4,410,000
Tourism product promotion, marketing and branding	6,000,000	8,700,000	0	0	0
Tourism marketing events (Miss Tourism)		11,000,000	4,000,000	4,200,000	4,410,000
Tourism marketing events (magical Expo)		3,000,000	2,000,000	2,100,000	2,205,000
Annual Devolution Conference		5,000,000	3,000,000	3,150,000	3,307,500
<b>Sub Total</b>	<b>198,275,801</b>	<b>474,976,074</b>	<b>279,880,994</b>	<b>293,875,044</b>	<b>308,568,796</b>
<b>Water and Natural Resources</b>					
Salaries and Emoluments	23,491,552	50,483,930	23,491,552	24,666,130	25,899,436
Recruitment of Rig Staff and Director	0	8,000,000	6,000,000	6,300,000	6,615,000
Administration, planning and support services	28,672,437	40,000,000	33,672,437	35,356,059	37,123,862
Water drilling rig (operation and maintenance)	10,500,000	85,000,000	15,500,000	16,275,000	17,088,750
KOICA counterpart Funding	62,663,989	20,000,000	13,560,501	14,238,526	14,950,452
Operation and Maintenance of water supplies		10,000,000	11,000,000	11,550,000	12,127,500



Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Stakeholders' engagement, Training of WRUAs, water management committees and water users Association		15,000,000	5,000,000	5,250,000	5,512,500
National/International Celebration – World Water Day, International Forest Day		10,000,000	0	0	0
Policy formulation		10,000,000	1,000,000	1,050,000	1,102,500
Sub county Office operation		10,000,000	2,000,000	2,100,000	2,205,000
<b>Sub Total</b>	<b>62,663,989</b>	<b>165,483,930</b>	<b>111,224,490</b>	<b>116,785,715</b>	<b>122,625,000</b>
<b>Gender and Culture</b>					
Compensation to Employees	46,731,362	56,731,362	34,731,362	36,467,930	38,291,327
staff training	1,000,000	3,000,000	2,000,000	2,100,000	2,205,000
Policy formulation and review	-	10,000,000	0	0	0
Planning and Budgeting	1,500,000	5,000,000	2,000,000	2,100,000	2,205,000
Utility for office operations	400,000	1,500,000	500,000	525,000	551,250
Administrative service management (boards and Committees, travel costs, catering services, others)	18,765,674	30,000,000	12,232,836	12,844,478	13,486,702
Celebration of communities cultural festival( sikhebo)	2,000,000	4,000,000	0	0	0
Participate in Cultural exchange programme to learn best practices internationally(embalu)	4,000,000	8,000,000	0	0	0
Train community cultural groups on cultural activities	800,000	8,000,000	2,000,000	2,100,000	2,205,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
(Tachoni, Bukusu, Batura Sabaot, Iteso)					
Participate in Kicosca and Ealasca games	15,000,000	27,000,000	12,000,000	12,600,000	13,230,000
Participate Kenya music cultural festival	1,500,000	5,000,000	2,000,000	2,100,000	2,205,000
Hold communities music cultural festival (6 communities)	4,000,000	3,500,000	2,500,000	2,625,000	2,756,250
Hold herbal medicine day	500,000	3,000,000	2,000,000	2,100,000	2,205,000
To recognize and reward heroes, heroine of the county	400,000	700,000	0	0	0
Liquor and licensing enforcement exercise	2,500,000	8,000,000	2,000,000	2,100,000	2,205,000
operations of GTWG	1,000,000	6,000,000	1,000,000	1,050,000	1,102,500
Gender mainstreaming	2,000,000	7,000,000	1,000,000	1,050,000	1,102,500
Gender based violence response programs (16 days of activism against women)	1,500,000	5,000,000	1,500,000	1,575,000	1,653,750
women leadership and empowerment programs	2,000,000	7,000,000	1,500,000	1,575,000	1,653,750
Disability mainstreaming	2,000,000	7,000,000	1,500,000	1,575,000	1,653,750
Mark and celebrate disability national and international days (IDD, DEAF awareness day, National autism awareness month)	1,000,000	2,500,000	2,000,000	2,100,000	2,205,000
Mark and celebrate gender related national and international days (IWD, girl child day, widows, father's day)	1,500,000	3,500,000	1,000,000	1,050,000	1,102,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
<b>Total Recurrent Gender and Culture</b>	<b>106,097,036</b>	<b>211,431,362</b>	<b>83,464,198</b>	<b>87,637,408</b>	<b>92,019,278</b>
<b>Youth and Sports</b>					
Staff salaries	0	15,000,000	15,000,000	15,750,000	16,537,500
staff training	2,000,000	4,000,000	2,000,000	2,100,000	2,205,000
Policies and bills formulations and review	0	10,000,000	2,000,000	2,100,000	2,205,000
Planning and Budgeting	1,500,000	5,000,000	2,000,000	2,100,000	2,205,000
Administrative service management (boards and Committees, travel costs, catering services, other recurrent)	14,186,000	25,000,000	9,613,140	10,093,797	10,598,487
Participate in KYISA games	2,000,000	15,000,000	3,500,000	3,675,000	3,858,750
Hold county sports tournament	9,000,000	20,000,000	0	0	0
Mark youth week	1,500,000	10,000,000	3,400,000	3,570,000	3,748,500
Hold Youth convention	4,000,000	4,000,000	0	0	0
Bungoma county talent development	0	15,000,000	0	0	0
Youth technical working group	0	10,000,000	3,000,000	3,150,000	3,307,500
Formulation of Bungoma County youth service bill	0	3,000,000	0	0	0
Formation of Bungoma county youth and sports councils	0	10,000,000	3,000,000	3,150,000	3,307,500
Purchase of sports equipment	0	10,000,000	0	0	0
Capacity building of youth on Agpo	0	10,000,000	0	0	0
Bodaboda initiatives	0	3,000,000	0	0	0
<b>Recurrent Youth and Sports</b>	<b>34,936,000</b>	<b>154,000,000</b>	<b>43,513,140</b>	<b>45,688,797</b>	<b>47,973,237</b>
<b>Finance and Economic Planning</b>					
Staff salaries	461,593,589	460,102,513	460,102,513	483,107,639	507,263,021

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Administration support services	162,753,484	402,000,000	149,283,443	156,747,615	164,584,996
Employer Contribution for staff Pension	101,309,175	315,801,897	178,119,078	187,025,032	196,376,283
Automated revenue system	30,000,000	50,000,000	40,000,000	42,000,000	44,100,000
Workman's compensation scheme	30,000,000	82,000,000	15,000,000	15,750,000	16,537,500
Emergency Fund	70,000,000	266,401,264	70,000,000	73,500,000	77,175,000
Revenue management and administration	35,972,000	79,000,000	47,770,600	50,159,130	52,667,087
Economic planning and development	16,495,206	38,000,000	17,319,966	18,185,964	19,095,263
Public participation and formulation of the budget	35,569,882	80,000,000	37,348,376	39,215,795	41,176,585
Internal audit services (Conducting quarterly risk assessment in MDAs)	20,202,740	30,000,000	21,212,877	22,273,521	23,387,197
Participatory Monitoring and Evaluation	17,122,960	29,000,000	17,979,108	18,878,063	19,821,967
Accounting services and coordination	19,686,266	34,000,000	20,670,579	21,704,108	22,789,313
Procurement services and coordination	20,844,033	36,000,000	21,886,235	22,980,547	24,129,574
Coordination of ward-based projects	16,528,460	29,000,000	17,354,883	18,222,627	19,133,759
<b>Sub Total</b>	<b>1,008,077,795</b>	<b>1,896,911,371</b>	<b>1,114,047,658</b>	<b>1,169,750,041</b>	<b>1,228,237,543</b>
<b>Public Service Management and Administration</b>					
Employee emoluments: Current after some moved to CS: 202,040,984 Recruitment: 29,183,173	240,907,510	231,224,157	202,040,984	212,143,033	222,750,185
Administrative costs -Insurance, Committee boards	27,103,819	50,500,000	20,694,487	21,729,211	22,815,672

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
and conferences, travel costs, utilities, communication, printing, office supplies, fuel, office furniture					
Rent for devolved units	3,000,000	16,860,000	3,000,000	3,150,000	3,307,500
Lease of M/V	0	50,000,000	0	0	0
Civic education	28,000,000	40,000,000	8,000,000	8,400,000	8,820,000
Uniforms	4,000,000	6,000,000	4,000,000	4,200,000	4,410,000
Contracted Guards and Cleaning Services	25,000,000	53,927,632	28,000,000	29,400,000	30,870,000
Maintenance expenses	700,000	2,500,000	1,000,000	1,050,000	1,102,500
Training and development	2,800,000	5,500,000	2,800,000	2,940,000	3,087,000
Pending bills	0	21,065,174	21,065,174	22,118,433	23,224,354
<b>Sub Total</b>	<b>331,511,329</b>	<b>521,651,542</b>	<b>290,600,645</b>	<b>305,130,677</b>	<b>320,387,211</b>
<b>Devolved Administrative Units</b>					
Sub County and ward administration operational costs	8,465,248	21,600,000	8,163,766	8,571,954	9,000,552
Village units administration support services	-	28,320,000	-	0	0
<b>Sub - Total</b>	<b>8,465,248</b>	<b>49,920,000</b>	<b>8,163,766</b>	<b>8,571,954</b>	<b>9,000,552</b>
<b>Office of County Secretary</b>					
Employee emoluments: Current: 23,027,773 Proposed recruitment: Legal - 0 (provided) HR, records and ICT)- 18,790,758 (not provided)	-	45,232,011	23,027,773	24,179,161.65	25,388,120
Kenya Devolution Support Programme (KDSP)	45,000,000	45,000,000	45,000,000	47,250,000	49,612,500
NHIF	64,000,000	159,353,305	117,000,000	122,850,000	128,992,500
Administrative support services- travel, stationery, utilities, hospitality,	24,265,000	47,500,000	10,000,000	10,500,000	11,025,000

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
insurance, committee boards and conferences, fuel					
Advertisements	0	5,000,000	1,500,000	1,575,000	1,653,750
Training and development	4,680,000	7,000,000	1,000,000	1,050,000	1,102,500
Maintenance expenses	1,421,057	3,000,000	1,000,000	1,050,000	1,102,500
Pending bills	0	3,202,834	3,202,834	3,362,976	3,531,124
<b>Sub- Total</b>	<b>139,366,057</b>	<b>315,288,150</b>	<b>201,730,607</b>	<b>211,817,137</b>	<b>222,407,994</b>
<b>ICT</b>					
Network and WiFi subscription	10,000,000	10,000,000	4,000,000	4,200,000	4,410,000
Administrative support services-travel, stationery, utilities, hospitality, insurance, committee boards and conferences, fuel	14,000,000	20,000,000	11,500,000	12,075,000	12,678,750
Training and development	1,800,000	4,000,000	2,500,000	2,625,000	2,756,250
Maintenance expenses	1,000,000	2,500,000	1,000,000	1,050,000	1,102,500
Policy formulation and implementation	0	5,000,000	3,000,000	3,150,000	3,307,500
Website upgrade and maintenance	0	5,000,000	3,000,000	3,150,000	3,307,500
<b>Sub- Total</b>	<b>26,800,000</b>	<b>36,500,000</b>	<b>25,000,000</b>	<b>26,250,000</b>	<b>27,562,500</b>
<b>Office of the County Attorney</b>					
Legal fees – payment of pending legal fees to advocates	24,500,000	40,000,000	16,000,000	16,800,000	17,640,000
Development and review of policies: Legal and dispute resolution policy Officer of the county Attorney Charter	0	5,000,000	1,500,000	1,575,000	1,653,750
Training and continuous professional	0	3,500,000	1,000,000	1,050,000	1,102,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
development and subscriptions Renewal of LSK membership and continuous professional development training					
Administrative support services- travel, stationery, utilities, hospitality, insurance, committee boards and conferences, fuel	-	15,000,000	1,500,000	1,575,000	1,653,750
Maintenance expenses	-	1,000,000	500,000	525,000	551,250
<b>Sub- Total</b>	<b>24,500,000</b>	<b>58,500,000</b>	<b>20,500,000</b>	<b>21,525,000</b>	<b>22,601,250</b>
<b>Governor's Office</b>					
Employee emoluments: Current salary 251,836,332 Village admins: 96,984,989 Staff to be recruited: 18,913,321	234,526,385	367,734,642	251,836,332	264,428,149	277,649,556
Gratuity	16,735,481	46,456,661	46,456,661	48,779,494	51,218,469
Administrative costs - insurance, travel costs, committee boards and conferences, hospitality services, trainings, field attachments, utilities, communication, printing, office supplies, fuel, office furniture.	116,741,950	245,000,000	50,000,000	52,500,000	55,125,000
Subscription to Council of Governors	10,500,000	15,000,000	10,500,000	11,025,000	11,576,250
Stakeholder engagements	32,500,000	55,000,000	5,000,000	5,250,000	5,512,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Maintenance expenses	3,000,000	4,000,000	3,000,000	3,150,000	3,307,500
Audit committee	0	480,000	480,000	504,000	529,200
County Budget and Economic Forum (CBEF)	0	1,500,000	1,500,000	1,575,000	1,653,750
<b>Sub- Total</b>	<b>414,003,816</b>	<b>580,928,650</b>	<b>368,772,993</b>	<b>387,211,643</b>	<b>406,572,225</b>
<b>Deputy Governor's Office</b>					
Employee emoluments	-	-	-	-	-
Administrative costs -Legal fees, insurance, travel costs, utilities, communication, printing, office supplies, fuel, office furniture, hospitality, committee and boards	19,536,184	46,000,000	13,852,349	14,544,966	15,272,215
Training and development	5,500,000	6,000,000	1,500,000	1,575,000	1,653,750
Maintenance expenses	1,960,000	3,500,000	2,000,000	2,100,000	2,205,000
<b>Sub- Total</b>	<b>26,996,184</b>	<b>55,500,000</b>	<b>17,352,349</b>	<b>18,219,966</b>	<b>19,130,965</b>
<b>County Public Service Board</b>					
Employee emoluments	8,560,280	11,960,000	9,655,801	10,138,591	10,645,521
Honoraria	2,771,285	2,771,285	0	0	0
Utilities Supplies and Services	60,000	240,000	120,000	126,000	132,300
Communication Supplies and Services	485,000	600,000	485,000	509,250	534,713
Domestic Travel and Subsistence, and Other Transportation Costs	8,350,000	8,364,094	1,500,000	1,575,000	1,653,750
Foreign Travel and Subsistence, and other transportation costs	0	0	0	0	0
Printing, Advertising and Information	1,000,000	9,380,522	500,000	525,000	551,250



Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
Supplies and Services					
Training expenses	7,391,056	8,618,262	1,500,000	1,575,000	1,653,750
Hospitality Supplies and Services	11,500,000	8,977,152	1,500,000	1,575,000	1,653,750
Specialized Materials and Supplies	0	365,248	266,987	280,336	294,353
Insurance cost	200,000	200,000	200,000	210,000	220,500
Office and General Supplies and Services	500,000	4,820,042	500,000	525,000	551,250
Fuel Oil and Lubricants	500,000	3,000,000	500,000	525,000	551,250
Other operating expenses	4,545,000	13,750,000	1,000,000	1,050,000	1,102,500
Routine Maintenance - Vehicles and Other Transport Equipment	500,000	1,200,000	1,172,752	1,231,390	1,292,959
Routine Maintenance - Other Assets	100,000	1,000,000	100,000	105,000	110,250
Purchase of Office Furniture and General Equipment	640,220	10,800,000	1,125,553	1,181,831	1,240,922
<b>Total</b>	<b>47,102,840</b>	<b>86,046,605</b>	<b>20,126,093</b>	<b>21,132,398</b>	<b>22,189,018</b>
<b>County Assembly</b>					
General Administration and Planning, and Support Services (Employee/ MCAs emoluments, Utilities, Communications, Training, Printing and general office supplies, Insurance, Fuel, Office equipment supplies, Contracted guards and cleaning services)	594,372,529	663,629,393	663,629,393	696,810,863	731,651,406
Legislation; Bills processing,	16,153,646	45,000,000	45,000,000	47,250,000	49,612,500

Sub-Programmes	Printed Estimates 2020/21	Requirements	Allocation	Projected Estimates	
		2021/22	2021/22	2022/23	2023/24
publications and printing, Motions debating					
Oversight (Committee fact-finding, budget interrogation expenditure, report writing retreats, Foreign and Domestic travels	193,637,940	270,850,002	166,845,906	175,188,201	183,947,611
Representation and other outreach services (ward office operationalization, Processing of petitions, Bunge Mashinani programme)	48,533,200	84,150,000	111,553,478	117,131,152	122,987,709
Mortgage		50,000,000	50,000,000	52,500,000	55,125,000
<b>Sub Total</b>	<b>852,697,315</b>	<b>1,113,629,395</b>	<b>950,697,315</b>	<b>998,232,181</b>	<b>1,048,143,790</b>

### Annex 5: Development Allocation

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
		2021/2022	2021/2022	2022/2023	2023/2024
<b>Agriculture, Livestock, Fisheries, Irrigation and Co-operative Development</b>					
Fertilizer and Maize seeds (402 beneficiaries per ward)		136,000,000	101,700,000	106,785,000	112,124,250
Fertilizer and maize seed pending bills arising from FY 2020/21		57,000,000	0	0	0
Purchase of coffee seeds and tubes for cooperative societies		10,000,000	5,000,000	5,250,000	5,512,500
Avocado seedlings (1000 per ward)		30,000,000	0	0	0
AI subsidy		5,000,000	3,000,000	3,150,000	3,307,500

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
		2021/2022	2021/2022	2022/2023	2023/2024
Establishment of coffee nurseries at Mabanga ATC		4,000,000	2,500,000	2,625,000	2,756,250
Cotton seed		3,000,000	2,500,000	2,625,000	2,756,250
Potato seed		5,000,000	2,000,000	2,100,000	2,205,000
Tea cuttings		3,000,000	1,200,000	1,260,000	1,323,000
Rain gun irrigation kits		2,000,000	1,350,000	1,417,500	1,488,375
Development of Chwele fish farm		12,000,000	5,000,000	5,250,000	5,512,500
Machinery shed for AMC		5,000,000	3,500,000	3,675,000	3,858,750
Pending bill – Coffee warehouses at Misikhu, Lukusi and Kituni		20,000,000	0	0	0
Renovation of slaughter houses (Bungoma, Kimilili, Webuye)		15,000,000	5,500,000	5,775,000	6,063,750
Establishment of Auction rings – Chepkube (Bungoma), Kimilili, Kamukuywa, Dorofu, Webuye		30,000,000	3,000,000	3,150,000	3,307,500
Milk processing plant (completion of building)		60,000,000	35,500,000	37,275,000	39,138,750
Equipping and installation of machinery milk processing plant		200,000,000	0	0	0
Completion of water project at Mabanga ATC		10,000,000	0	0	0
Completion of dairy unit at Mabanga ATC		10,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
		2021/2022	2021/2022	2022/2023	2023/2024
Completion of poultry at the ATC		10,000,000	5,197,681	5,457,565	5,730,443
Purchase of 2 tractors		12,000,000	0	0	0
Establishment of coffee drying tables for coffee cooperatives		15,000,000	4,000,000	4,200,000	4,410,000
NADAFSA operationalization		5,000,000	0	0	0
Operationalization of Tongaren Maize mill		20,000,000	0	0	0
Calibration of machines and sieve installation at Musese coffee mill		1,000,000	750,000	787,500	826,875
Establishment of agribusiness market in Chwele		200,000,000	30,000,000	31,500,000	33,075,000
National Agricultural and Rural Inclusive Growth Programme (NARIGP)	350,000,000	360,000,000	201,500,000	211,575,000	222,153,750
Agriculture Sector Development Support Programme (ASDSP)	19,786,000	55,500,000	30,756,000	32,293,800	33,908,490
Rehabilitation of coffee factories	0	8,000,000	8,000,000	8,400,000	8,820,000
Pending bill for FY 2013-2020	0	13,074,254	13,074,354	13,728,072	14,414,475
Ward based projects	15,714,000	50,000,000	16,200,000	17,010,000	17,860,500
<b>Sub Total</b>	<b>594,844,820</b>	<b>1,358,574,254</b>	<b>481,228,035</b>	<b>505,289,437</b>	<b>530,553,909</b>
<b>Education</b>					

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
Infrastructural Development (ward-based projects)	139,389,000	162,000,000	243,700,000	255,885,000	268,679,250
Provision of furniture for ECDE classrooms	45,000,000	70,000,000	10,000,000	10,500,000	11,025,000
Construction of VTC	119,104,858	277,800,000	66,000,000	69,300,000	72,765,000
Capitation of ECDE centres	0	50,000,000	15,000,000	15,750,000	16,537,500
Tuition support grants VTC	67,849,894	76,000,000	67,849,894	71,242,389	74,804,508
Tools and equipment for VTC	0	90,000,000	5,421,722	5,692,808	5,977,449
Pending bills	0	2,537,768	2,537,768	2,664,656	2,797,889
<b>Sub Total</b>	<b>326,343,752</b>	<b>728,337,768</b>	<b>410,509,384</b>	<b>431,034,853</b>	<b>452,586,596</b>
<b>Health</b>					
Purchase of Medical and Dental Equipment	79,576,893	331,840,640	68,037,044	71,438,896	75,010,841
Purchase of Generators	0	35,000,000	20,000,000	21,000,000	22,050,000
Construction of Non-Residential Buildings (offices, schools, hospitals, etc.)	104,260,150	457,500,000	59,429,120	62,400,576	65,520,605
Establishment of oxygen plant	0	50,000,000	39,000,000	40,950,000	42,997,500
WBP- health	46,754,000	46,754,000	116,754,000	122,591,700	128,721,285
Refurbishment of Non-Residential Buildings	4,240,361	15,500,000	4,240,361	4,452,379	4,674,998
Other infrastructure and civil works	16,383,322	35,500,000	47,188,719	49,548,155	52,025,563
<b>Total</b>	<b>265,014,524</b>	<b>924,323,962</b>	<b>354,649,244</b>	<b>372,381,706</b>	<b>391,000,792</b>
<b>Sanitation</b>					

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
Sanitation management	6,621,798	20,000,000	6,621,799	6,952,889	7,300,533
WBP-sanitation	7,178,000	7,178,000	6,389,249	6,708,711	7,044,147
<b>Total</b>	<b>13,799,798</b>	<b>27,178,000</b>	<b>13,011,048</b>	<b>13,661,600</b>	<b>14,344,680</b>
<b>Roads and Public Works</b>					
Construction of Ablution Block at Public Works HQ		4,000,000	3,000,000	3,150,000	3,307,500
Construction of a Security Wall Fence at Kanduyi HQ		6,000,000	2,000,000	2,100,000	2,205,000
Construction of Bridges & Box Culvert		60,000,000	0	0	0
Development of Road Designs	3,000,000	30,135,000	11,000,000	11,550,000	12,127,500
Acquisition of Gravel Pits	3,626,084	14,200,000	6,000,000	6,300,000	6,615,000
Construction of Dual Carriage (Kanduyi – Musikoma)	350,000,000	400,000,000	350,000,000	367,500,000	385,875,000
Labour based maintenance of Roads		400,000,000	0	0	0
Upgrading of Rural Roads to Bitumen	100,000,000	150,000,000	0	0	0
Equipping of fire station (Kanduyi)	12,934,348	10,000,000	0	0	0
Maintenance of Rural Roads (RMLF)	266,961,417	280,309,488	266,961,417	280,309,488	294,324,962
Maintenance OF Ward Roads (WBP)	410,349,355	545,117,931	545,117,931	572,373,828	600,992,519
Roads routine maintenance framework	140,000,000	200,000,000	0	0	0
Pending bills	0	136,081,308	248,298,049	260,712,951	273,748,599
<b>Total</b>	<b>1,286,871,204</b>	<b>2,235,843,727</b>	<b>1,432,377,397</b>	<b>1,503,996,267</b>	<b>1,579,196,080</b>

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
<b>Trade, Energy and Industrialization</b>					
Research	0	0	0	-	-
Market Infrastructure Development	7,075,866	185,000,000	44,427,188	46,648,547	48,980,975
Development of Chwele Agribusiness hub	8,334,993	50,000,000	0	0	0
Energy Access and Development	21,541,773	30,000,000	27,100,632	28,455,664	29,878,447
Industrial Development	4,000,000	20,000,000	0	0	0
Trade loan	0	34,450,000	0	0	0
Ward based projects	27,548,000	105,000,000	28,400,000	29,820,000	31,311,000
Pending bills	0	3,235,741	3,235,741	3,397,528	3,567,404
<b>Sub Total</b>	<b>68,500,632</b>	<b>424,450,000</b>	<b>103,163,561</b>	<b>108,321,739</b>	<b>113,737,826</b>
<b>Lands, Urban, Physical Planning and Housing</b>					
<b>Lands, Urban and Physical Planning</b>					
Acquisition of lands	18,130,423	107,000,000	5,000,000	5,250,000	5,512,500
Procuring and Installation of Real Time Kinematics (RTK)	4,470,610	7,550,000	0	0	0
Construction of County Lands and Housing Office		55,000,000	0	0	0
Networking of GIS Lab	0	10,000,000	0	0	0
Ward based projects	4,753,000	40,719,673	4,753,000	4,990,650	5,240,183
Securing public land	-	20,000,000	0	0	0
Valuation Roll for 6 urban centres	0	50,000,000	0	0	0
Development/ Physical Planning in 10 centres	3,348,205	45,000,000	10,000,000	10,500,000	11,025,000

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
				2021/2022	2022/2023
Review of physical and land use plans for the existing and the soon to be created municipalities		60,000,000	6,977,292	7,326,157	7,692,464
Development control- plan approval and building inspection as part of revenue enhancement plan	0	12,000,000	7,000,000	7,350,000	7,717,500
Processing of title deeds	0	50,000,000	0	0	0
Control of Storm Water in 6 towns	0	150,000,000	0	0	0
Pending bills		48,000,000	48,000,000	50,400,000	52,920,000
<b>Total</b>	<b>30,702,238</b>	<b>545,269,673</b>	<b>81,730,292</b>	<b>85,816,807</b>	<b>90,107,647</b>
<b>Housing</b>					
Renovation and refurbishment of county residential houses	1,813,042	22,000,000	10,444,462	10,966,685	11,515,019
Security fencing of county residential estates with cedar posts and chain link/Perimeter wall	906,521	10,000,000	5,219,563	5,480,541	5,754,568
Construction of county residential houses and affirmative action houses for the needy 2 per ward	0	105,000,000	0	0	0
Valuation of county	0	5,000,000	0	0	0



Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
residential houses					
Social Housing project in 45 wards 2 houses per ward for the vulnerable in the societyo	0	40,000,000	0	0	0
Construction of official residence for the Governor and Deputy Governor	-	450,000.000	0	0	0
Construction and Equipping of Appropriate Building Technologies (ABT) Centers.	-	20,000,000	0	0	0
Housing Financing (grant)- Slum upgrading; provision of serviced plots (roads, water, electricity and sewerage)	0	100,000,000	0	0	0
<b>Total</b>	<b>2,719,563</b>	<b>302,450,000</b>	<b>15,664,025</b>	<b>16,447,226</b>	<b>17,269,588</b>
<b>Bungoma municipality</b>					
Survey of government land and quality control activities	-	2,250,000	0	0	0
Purchase of survey equipment	-	1,500,000	0	0	0
Purchase of 20 acres of land	-	400,000,000	0	0	0
Fencing and protection of purchased public land	-	3,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
				2021/2022	2022/2023
Upgrading of two urban access roads	109,887,700	140,000,000	109,887,700	115,382,085	121,151,189
Construction of modern bus-park	-	400,000,000	0	0	0
Construction of modern market	-	250,000,000	0	0	0
Construction of urban market stalls	-	20,000,000	0	0	0
Construction of municipality office block	-	75,000,000	0	0	0
Construction of urban walkways within the Municipality	-	21,000,000	0	0	0
Construction of bikes and bicycle parking bays within Bungoma Municipality	-	10,000,000	0	0	0
Construction of urban social hall	-	40,500,000	0	0	0
Construction / upgrading of urban public sanitation facilities	-	10,000,000	0	0	0
Construction of road markings	-	10,000,000	0	0	0
Installation of digital billboards within the Municipality	-	8,000,000	0	0	0
Installation / maintenance of street lights	-	30,000,000	0	0	0
Construction of dumpsite	-	30,000,000	0	0	0
Installation of waste collection chambers	-	10,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
				2021/2022	2022/2023
Installation of collection bins	-	750,000	0	0	0
Provision of litter bins	-	150,000	0	0	0
Construction / rehabilitation of sewer-line	-	20,000,000	0	0	0
Installation of man-hole covers	-	270,000	0	0	0
Construction / rehabilitation of stormy water drainage system	-	10,000,000	0	0	0
Construction of urban cultural / arts theatre	-	50,000,000	0	0	0
Planting of aesthetic trees	-	15,000,000	0	0	0
Development / rehabilitation of green recreational park	-	18,000,000	0	0	0
<b>Total</b>	<b>109,887,700</b>	<b>1,575,420,000</b>	<b>109,887,700</b>	<b>115,382,085</b>	<b>121,151,189</b>
<b>Kimilili Municipality</b>					
Survey of government land quality control of survey activities	-	47,000,000	0	0	0
Municipal survey office	-	50,000,000	0	0	0
Land Acquisition	-	100,000,000	0	0	0
Upgrading of Municipal roads	191,089,400	500,900,000	191,089,400	200,643,870	210,676,064
public sanitation construction and upgraded		100,000,00	0	0	0
Urban walks construction		100,000,000	0	0	0
parking bays		50,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
Marking of Municipal roads		30,000,000	0	0	0
Installing street lights		50,000,000	0	0	0
Construction and rehabilitation of Auction rings		50,000	0	0	0
Dash board installation		10,000,000	0	0	0
Construction of Fire station		110,000,000	0	0	0
<b>Sub-total</b>	<b>191,089,400</b>	<b>1,197,900,000</b>	<b>191,089,400</b>	<b>200,643,870</b>	<b>210,676,064</b>
<b>Tourism, Environment, Water and Natural Resources</b>					
<b>Tourism and Environment</b>					
Dumpsite development services	16,882,637	36,000,000	16,063,381	16,866,550	17,709,878
Kaberwa Gate	0	20,000,000	15,882,637	16,676,769	17,510,607
Pending bills	0	5,035,632	5,035,632	5,287,414	5,551,784
<b>Total</b>	<b>16,882,637</b>	<b>61,035,632</b>	<b>36,981,650</b>	<b>38,830,733</b>	<b>40,772,269</b>
<b>Water and Natural Resources</b>					
Water service provision	110,207,459	727,679,399	44,711,125	46,946,681	49,294,015
Cheskaki, Sirisia, Bumula, Kaberwa water projects		46,000,000	24,264,636	25,477,868	26,751,761
Upgrading of boreholes		80,000,000	46,120,348	48,426,365	50,847,684
Supply of materials for boreholes		50,000,000	15,000,000	15,750,000	16,537,500
Rehabilitation of water projects		70,000,000	10,000,000	10,500,000	11,025,000
Infrastructure development (Ward Based Projects)	86,193,645	156,859,428	156,859,428	164,702,399	172,937,519
Tree planting (EU funding)	80,000,000	80,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
EU Funding Grant		52,565,915	52,565,915	55,194,211	57,953,921
Pending bills	0	63,820,695	63,820,695	67,011,730	70,362,316
<b>Total</b>	<b>276,401,104</b>	<b>1,326,925,437</b>	<b>413,342,147</b>	<b>434,009,254</b>	<b>455,709,717</b>
<b>Gender, Culture, Youths and Sports</b>					
<b>Gender and Culture</b>					
Construction of Sang'alo multipurpose centre	5,925,674	20,000,000	8,579,874	9,008,868	9,459,311
<b>Sub Total</b>	<b>5,925,674</b>	<b>20,000,000</b>	<b>8,579,874</b>	<b>9,008,868</b>	<b>9,459,311</b>
<b>Youth and Sports</b>					
Construction of Nalondo and Tongaren stadium	10,000,000	0	12,000,000	12,600,000	13,230,000
Completion and Equipping of High altitude	20,000,000	0	0	0	0
Construction of phase 1 Masinde Muliro stadium	149,295,379	203,728,165	149,116,354	156,572,172	164,400,780
Ward based projects	4,171,000	10,000,000	4,300,000	4,515,000	4,740,750
Stadiums at Kimilili, Bumula and Tongaren		60,000,000	0	0	0
<b>Sub Total</b>	<b>183,466,379</b>	<b>213,728,165</b>	<b>165,416,354</b>	<b>173,687,172</b>	<b>182,371,530</b>
<b>Public Service Management and Administration</b>					
Construction of ward administration offices	0	50,000,000	17,915,735	18,811,522	19,752,098
Construction of 2 sub county administration offices	0	30,000,000	0	0	0
Construction of 2 information/huduma	0	30,000,000	0	0	0

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
centres at sub county level					
<b>Total</b>	<b>0</b>	<b>110,000,000</b>	<b>17,915,735</b>	<b>18,811,522</b>	<b>19,752,098</b>
<b>County Secretary and ICT</b>					
<b>Office of CS</b>					
Kenya Devolution Support Programme	212,537,789	500,000,000	140,000,000	147,000,000	154,350,000
<b>Total</b>	<b>212,537,789</b>	<b>500,000,000</b>	<b>140,000,000</b>	<b>147,000,000</b>	<b>154,350,000</b>
<b>ICT</b>					
Installation of big screens in the 9 sub counties to be integrated with the one in Kanduyi	-	27,000,000	9,000,000	9,450,000	9,922,500
Networking and LAN installation at Webuye West sub county	-	10,000,000	4,000,000	4,200,000	4,410,000
Networking and LAN installation at Tongaren sub county	-	10,000,000	4,000,000	4,200,000	4,410,000
Networking and LAN installation at Sirisia sub county		10,000,000	4,000,000	4,200,000	4,410,000
Networking and LAN installation at Bumula sub county		10,000,000	3,000,000	3,150,000	3,307,500
Networking and LAN installation at Kabuchai sub county		10,000,000	3,000,000	3,150,000	3,307,500
Networking and LAN installation at		10,000,000	3,000,000	3,150,000	3,307,500

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
			2021/2022	2022/2023	2023/2024
Mt. Elgon sub county					
Upgrading of the server and server room	-	15,000,000	5,167,344	5,425,711	5,696,997
Construction of Data centre	-	50,000,000	0	0	0
Installation of CCTV cameras	-	6,000,000	0	0	0
Procurement of Biometric system of identification	-	3,000,000	0	0	0
Procurement of Human Resource Information Management System	-	3,000,000	0	0	0
Upgrading of the server and server room	5,638,304	0	0	0	0
Networking and LAN installation at Webuye East Town Hall	4,532,606	0	0	0	0
Networking and LAN installation at Kimilili Sub County Town Hall	2,796,286	0	0	0	0
Records Management System	5,000,000	0	0	0	0
Pending bills	0	8,914,026	8,914,026	9,359,727	9,827,714
<b>Sub Total</b>	<b>17,967,196</b>	<b>172,914,026</b>	<b>44,081,370</b>	<b>46,285,439</b>	<b>48,599,710</b>
<b>Finance and Economic Planning</b>					
Construction of office block	0	220,000,000	0	0	0
<b>Sub Total</b>	<b>0</b>	<b>220,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>County Assembly</b>					
Construction of new chambers,	15,000,000	130,000,000	130,000,000	136,500,000	143,325,000

Sub-Programmes	Printed Estimates 2020/2021	Requirements	Allocation	Projected Estimates	
		2021/2022	2021/2022	2022/2023	2023/2024
refurbishment of old chambers and upgrading of ICT infrastructure					
<b>Sub Total</b>	<b>15,000,000</b>	<b>130,000,000</b>	<b>130,000,000</b>	<b>136,500,000</b>	<b>143,325,000</b>



## Annex 6: Sector priorities

Sub sector	Name of Programme	Development Project	Estimated Cost	
<b>Agriculture, Livestock, Fisheries, Irrigation and Cooperative Development</b>				
Agriculture	Crop development and management	Establishment of Chwele Agribusiness Zone – Modernization of Chwele Market	200,000,000	
		Farm Input Support - Fertilizer and Seed, Crop protection chemicals	320,000,000	
		Promotion of cassava production	10,000,000	
		Promotion of sweet potato production	10,000,000	
		Promotion of sorghum production	8,000,000	
		Establishment of tea nurseries	7,000,000	
		Integrated Information Management System/E-extension system	5,000,000	
		Development of ASK Show Ground in Sang'alo	14,000,000	
		Development of small holder Irrigation Projects	75,000,000	
		Rehabilitation of small dams	14,000,000	
		Promotion of drip irrigation	7,000,000	
		Institutional development and management:	<b>Mabanga ATC</b>	
	Development and stocking of farm structures and demonstration plots for various crops		16,500,000	
	Construction/rehabilitation of school buildings, houses and other related infrastructure		17,890,000	
	Construction of a perimeter fence for the institution		20,000,000	
	Development of water piping system		7,500,000	
	Development of roads and a parking bay at the institution		15,000,000	
	Installation of security lights at the institution		9,000,000	
	Equipping of the institution - Kitchen, hostels, classrooms, office		13,500,000	
	Purchase of Farm Machinery and implements		15,000,000	
	Purchase of Institutional Bus		15,000,000	
	<b>Agricultural Mechanization Centre (AMC)</b>			
	Purchase of agricultural machinery i.e tractors, tractor implements, Other machinery		75,000,000	
	Construction of Workshop and Machinery Shed		18,000,000	
	Upgrading of Mobile soil testing laboratory		15,000,000	
	Purchase of soil testing and analysis scanners		7,000,000	
	<b>Chwele Fish Farm</b>			
	Stocking of Fish ponds		19,500,000	
	Rehabilitation of ponds		12,500,000	
	Construction of catering facility, hostel and training hall	45,000,000		

Sub sector	Name of Programme	Development Project	Estimated Cost
		Equipping of the institution	13,500,000
		Construction of ablution block	6,500,000
Livestock	Livestock development and management	Operationalization of Chwele Chicken Slaughter House - operationalize the factory, Poultry input support	45,000,000
		Establishment of a Milk processing plant	198,000,000
		Renovation of Cooler Houses and Installation of coolers	12,000,000
		Renovation of Community Cattle Dips	18,000,000
		Construction/Rehabilitation of slaughterhouses and slaughter slubs	28,000,000
		Renovation of Auction Rings across the County	45,000,000
		AI Subsidy Programme	10,000,000
		Establishment of AI Centre in Mabanga ATC	15,000,000
		Promotion of pasture production – input support	8,000,000
		Leather Development	28,000,000
		Establishment of diagnostic lab for veterinary services	12,000,000
Fisheries and Blue Economy	Fisheries development and management	Aquaculture Input support – pond-liners, cages, fingerlings, gill nets, seine nets and fish feeds	45,000,000
Cooperatives	Cooperatives development and management	Farm Input Support to Farmer Cooperative Societies - Fertilizer and Seeds	54,000,000
		Operationalization of coffee milling plants at Musese and Chesikaki	15,000,000
		Establishment of Coffee Nurseries for Farmer Cooperative Societies	7,500,000
		Purchase of coffee seedlings	18,000,000
		Infrastructural Support - Construction of a coffee bean store at Chesikaki Coffee Mill, Rehabilitation of coffee factories, Purchase of coffee roasters for coffee mills, Establish coffee drying tables for coffee societies, Construct 9 milk cooler houses, Purchase disk pulp machines for 4 coffee societies	97,678,000
		Support Income generating activities - Promotion of Macadamia Production, avocado production for export	9,500,000
		Bungoma Coffee Branding and Marketing	12,000,000
<b>Education</b>			
		Tuition support programme	76,000,000
		Special Needs Education- VTC	500,000
		3 Centres of Excellence	90,000,000
		Quality Assurance and Standards- VTCs	500,000

Sub sector	Name of Programme	Development Project	Estimated Cost
	Vocational Education and Training	Infrastructure Development (39 VTCs)	45,000,000
		Competency Based Education Training - VTC	10,000,000
		Purchase of tools and equipment in VTCs	10,000,000
	Early Childhood Education	Curriculum implementation- ECDE	2,500,000
		Special Needs Education - ECDE	2,000,000,
		Health and Nutrition in ECDE	2,000,000
		Quality Assurance and Standards-ECDE	1,000,000
		Infrastructure Development (3 Classrooms per ward)	144,000,000
		Governance and Organizational Management in ECDE	500,000
	General administration, planning and support services	Purchase of two motor vehicles (Inspections and quality Assurance)	10,000,000
		Capacity building of all staff	1,000,000
		Automation (Education Management Information System)	3,000,000
		Policy formulation (policies and regulations)	2,000,000
		Feasibility studies	1,000,000
	Education support programme	Provision of scholarships and bursaries	302,000,000
<b>Health and Sanitation</b>			
Health	Curative and rehabilitative programme	Construction and equipping of Blood Donor Center	15,000,000
		Construction and equipping of ICU, Eye and ENT unit at BCRH	50,000,000
		Equipping of Bumula hospital theatre	20,000,000
		Construction of Maternity, ward at Sinoko Sub County Hospital	15,000,000
		Equipping of the Casualty department at BCRH	50,000,000
		Equipping of the male ward at Kimilili Sub County Hospital	10,000,000
		Renovation of Bungoma and Webuye hospital mortuaries	20,000,000
		Equipping of Completed dispensaries	25,000,000
		Recruiting of additional staff of various cadres	30,000,000
		Procurement of a Hearse	7,000,000
		Renovation of Mechimeru Health Centre (HC), Milo HC, Makhonge HC, Ndalua HC, Tongaren HC, Siboti HC, Nasusi, Mihuu, Kabula, Karima dispensaries, Sinoko Sub County Hospital, Machakha, Miluki, Sikusi, Kimalewa, Ngalasia, Lwanda, Sikulu, Nasaka, Kaptalelio, Kibisi, Sitikho, Bulondo, Kongoli, Muanda, Koborom, Chesinende, Mwikhupo,	50,000,000

Sub sector	Name of Programme	Development Project	Estimated Cost
		Kashok, Sango Kabuyefwe and Marigo dispensaries	
		Procurement of Chemistry Hematology Analyzers (Cheptais, Sinoko& Mt. Elgon) Laboratory Fridges (Naitiri, Cheptais, Sinoko), and Centrifuges for sub-County hospitals.	10,000,000
		Construction of mortuary at Naitiri sub county hospital	15,000,000
		Procurement of fridges for Sango Naitiri, Kayaya, Bukokholo, Kolani and Kitabisi dispensaries	1,200,000
	Preventive and Promotive Health Services	Construction of Isolation Ward at Webuye County Hospital	20,000,000
		Procurement of crematoria land in Bungoma and Kimilili	6,000,000
		Construction of toilets at Bituyu, Lukhome, Ngalasia, Sikulu, Luuya, Misikhu, Bahai, Nasusi, Chemwa Bridge, Kolani, Kitabisi, Butieli, Kamuneru, Kashok and Lurare dispensaries	4,500,000
	Reproductive, Maternal, new-born and Adolescent Health	Construction of a 300 Bed capacity Maternal and Child Health Unit at Bungoma County Referral Hospital (BCRH)	245,000,000
		Construction of a Maternal and Child Health Unit at Sirisia Sub County Hospital	80,000,000
		Equipping of the 300-bed maternal and Child block at Bungoma County Referral Hospital and 100 Bed Maternal and child block at Sirisia hospital	180,000,000
		Equipping of maternity wings at Kabula health centre, Tamlega dispensary, Lukhome,Lwanda, Chemworemo,Kibisi, Ekitale, Mumbule, Mwomo, Makololwe, Namarambi, Mihuu, Musikoma, Namang'ofulo and Kanganga dispensaries	50,000,000
Sanitation	Sanitation Management	Construction of water borne sanitation block 5M *5M 2 in Bungoma Town, Bukembe,Brigidier, Kaptama, Kimaeti, Naitiri, Tongaren, Bumula and Sirisia)	8,000,000
		Construction of ablution block at Bumula hospital	2,000,000
		Procurement of exhauster vehicle	8,000,000
		Renovation of existing sanitation blocks (Webuye bus park, Kimilili main market, Kapsokwony junction and Chwele market.	5,000,000
Roads Infrastructure and Public Works			

Sub sector	Name of Programme	Development Project	Estimated Cost
Roads	Transport Infrastructure and Public Works	Construction of Dual Carriage (Kanduyi – Musikoma)	250,000,000
		Upgrading of Rural Roads to Bitumen Standards	70,000,000
		Maintenance of Rural Roads (RMLF)	266,961,417
		Maintenance of Rural Roads (MTF)	100,000,000
		Maintenance of Ward Roads (CEF)	191,150,938
		Acquisition of Gravel Pits	4,000,000
		Road routine Maintenance framework	70,000,000
Transport and Safety	Public Safety and Transport Operations	Equipping of fire Station (Kanduyi)	2,467,588
		Development of Road Designs	38,700,000
<b>Trade Energy and Industrialization</b>			
Trade	Market Infrastructure Development, Management and maintenance Trade and Enterprise Development	Development of Markets	40,973,000
		Development of Chwele Agribusiness Hub	25,000,000
		Sensitize the community on fair trade practices	1,200,000
		Calibrate working standards and Inspector's testing equipment	600,000
		Verify and stamp weighing and measuring equipment	800,000
Energy	Energy development	Installation of streetlights across the county	22,966,954
Industry	Industrial development	Development of Webuye Industrial Park	10,000,000
<b>Lands, Urban, Physical Planning, Housing and Municipalities</b>			
Lands and Physical Planning	Land resource Development and Management	Land Acquisition	150M
		Survey of Government land	15M
		Quality control of survey activities	2M
	County Physical Planning and infrastructure development	Storm water Drainage	2M
		Construction and rehabilitation of Auction rings	10M
		Integrated developments plans prepared for urban centers	28M
		Prepare development control tools	45M
			17.5M
	Prepare development control tools	1M	
Housing	Housing Development and management	Construction of county residential houses	45M
		Renovation and refurbishment of county residential houses	10M
		Security fencing of county residential houses	8M

Sub sector	Name of Programme	Development Project	Estimated Cost
		Minor and major repairs of county residential houses	2M
<b>PUBLIC ADMINISTRATION</b>			
<b>PSM&amp; ADMINISTRATION</b>			
Service delivery and organizational transformation	Infrastructure development	Construction of Ward administrators' office	Nil allocation
<b>OFFICE OF THE CS</b>			
Kenya Devolution support programme	KDSP	KDSP	212,537,789
<b>ICT DIRECTORATE</b>			
Public sector information and communication technology management	ICT management	Networking and LAN installation at Webuye West sub county	5,000,000
		Networking and LAN installation at Tongaren sub county	5,000,000
		Networking and LAN installation at Sirisia sub county	5,000,000
		Upgrading of the server and server room	5,595,516
<b>COUNTY ASSEMBLY</b>			
Service delivery and organizational transformation	Infrastructure development	General Infrastructural Development; Completion of Administration block and Construction of Members' Chambers.	17,268,003
<b>GENDER, CULTURE, YOUTH AND SPORTS</b>			
Gender	Gender Equality and Empowerment of Vulnerable Groups	Gender Empowerment and Leadership Academy	Ksh. 1 Billion
Sports Development	Sports Facility development and management	Construction of Phase II High Altitude Centre	Ksh. 20 Million
		Modernization of Masinde Muliro Stadium	Ksh. 900 Million
		Construction of Nalondo Stadium	Kshs 10 million
Arts and Culture	Cultural Development and Management	4 Historical sites	Kshs 10 Million
		Multi-purpose centre	Ksh. 1.5 Billion
Youth	Youth Development and Management	Erection and construction of Maeni youth empowerment centre	Kshs. 6 Million
<b>TOURISM, ENVIRONMENT, WATER AND NATURAL RESOURCES</b>			
Tourism	Tourism product development	Digitization/ publishing of tourist products and sites	10,000,000
		Completion of Kaberwa park entry gate	5,000,000

Sub sector	Name of Programme	Development Project	Estimated Cost
		Completion of Chesamo nature trail	5,000,000
		Development of other tourist sites	10,000,000
		Formulation of policies	5,000,000
	Tourism product promotion, marketing and branding	Branding and signage of tourist sites and products	10,000,000
		Hospitality surveys	5,000,000
Environment	Environment Protection and Conservation	Urban monthly clean ups	7,000,000
		Recreation and Urban landscaping , beautification	24,000,000
		River cleaning and rehabilitation of riparian sites	5,000,000
	Climate change mitigation and adaptation	Purchase and planting of tree seedlings	15,000,000
Water	Water and Sewerage Services Management	Projects prefeasibility, Engineering designs plans	15,000,000
		Preparation of water master plan	5,000,000
		Purchase of water bowser	20,000,000
		Formulation of water policy	5,000,000
		KOICA II support	12,000,000
		Operation and mantainace of water projects	20,000,000
		Mantainace of heavy machinery and equipment	20,000,000
		Rehabilitation of pit stop/mechanical workshop	10,000,000
		Purchase of water bowser	20,000,000
		Construction of medium water schemes	300,000,000
	Construction of small water schemes	150,000,000	
	Natural Resources Management	Greening services	87,200,000
	Integrated Solid Waste Management	Waste collection and disposal	145,500,000
		Dumpsite management	50,000,000
Fabrication and installation of Waste collection receptacles		20,000,000	
Opening and cleaning of drainages and culverts		20,000,000	

## **Annex 7: Resource sharing guidelines**

The resources available are shared in accordance with the following guidelines;

- i. Mandatory expenditures in the form of personnel Emoluments, operations and maintenance
  - ii. Non-discretionary expenditures (Personnel Emoluments); this takes first charge and includes payment of statutory obligations such as salaries, pension and others. These expenditures are projected to account for about 39.6% of the Budget.
  - iii. Operations – make up 30.6% of the FY 2020/21 budget
  - iv. Maintenance - Departments are allocated funds for basic maintenance. This accounts for 1.1% of the budget
- On-going projects- emphasis is given to completion of on-going projects and in particular infrastructure projects, flagship projects and projects with high impact on poverty reduction and equity, employment and wealth creation.
  - Statutory requirements- priority is also given to programmes that must be funded in accordance with the law such as Ward Loan Schemes, Ward Bursaries and County Trade Loans.
  - Strategic policy interventions- priority is given to policy interventions covering the entire county, regional integration, social equity and environmental conservation.
  - Pending bills- County MDAs will be guided by available resource envelop while also making strategic reductions on programme implementation.



## Annex 8: County strategic development framework initiatives.

Sector	Project/Initiative
Agriculture, Livestock, Fisheries, Irrigation and Cooperative Development	Develop the Chwele Agribusiness market, invest in value addition and improve agricultural productivity and production: <ul style="list-style-type: none"> <li>• Crop Production - Cotton, Avocado, Coffee and Potatoes,</li> <li>• Livestock Production – Dairy processor.</li> </ul>
Roads and Public Works	Upgrade 250 km of major county roads to bitumen standards (Completion of the Dual Carriageway, Urban roads – Kimilili, Bungoma, Chwele, Misikhu Brigadier) and expand the county road network to 2000km (Rural roads 1,000km)through collaboration with National Government and Public Private Partnerships
Education and Vocational Training	<ul style="list-style-type: none"> <li>• Invest in provision of quality pre-school and vocational education.</li> <li>• Centres of excellence</li> <li>• 3,000 scholarships</li> </ul>
Youth and Sports	<ul style="list-style-type: none"> <li>• Renovation and modernization of Masinde Muliro Stadium and other sub-county sports facilities ( high altitude training facility)</li> <li>• Develop Bungoma youth and women service.</li> </ul>
Water and Natural Resources	<ul style="list-style-type: none"> <li>• Chesikaki- sirisia – Bumula gravity water scheme</li> <li>• KOICA Counterpart funding</li> <li>• Develop TIPs</li> <li>• Water Lab</li> <li>• Counterpart funding for Natural Resources.</li> </ul>
Health and Sanitation	<ul style="list-style-type: none"> <li>• Constructing a county Referral Hospital, staffing and equipping at-least one dispensary per ward.</li> <li>• Construction of MTC in Kapsokwony.</li> <li>• Completion of Sirisia Hospital.</li> <li>• Construction of Hospital in Bumula and Tongaren</li> </ul>
Industry	Development of cottage and manufacturing industries and Webuye Industrial Park
Public Administration	<ul style="list-style-type: none"> <li>• Leasing of Motor vehicles</li> <li>• Recruitment of village administrators and village council.</li> </ul>
Urban planning and Housing	<ul style="list-style-type: none"> <li>• Affordable housing - Makao na Wangamati</li> <li>• Formation of Chwele and Webuye Municipalities</li> <li>• Expansion of Bungoma and Kimilili Municipalities.</li> <li>• Formation of town councils in Miyanga, Naitiri, Brigadier, Sirisia, Cheptais and Kapsokwony.</li> </ul>
Culture	<ul style="list-style-type: none"> <li>• Protection of sacred and historical sites.</li> </ul>
Trade	Develop modern market infrastructure at Chepkube and Bungoma Municipal Market; Construct modern trading stalls, workshops and car washing slabs, Street/Market Lighting

Sector	Project/Initiative
Tourism and Environment	<ul style="list-style-type: none"><li>• Use partnership model to attract Tourism Investments in Bungoma County.</li><li>• Dumpsite development.</li><li>• Increase market cleaning centres to 40.</li><li>• Tourist attraction sites (Chepkitile National Park, Chetambe Nabuyole Falls, animal orphanage).</li><li>• Beautification programme.</li></ul>

## Annex 9: Sub County Specific Public Participation Summaries

### BUMULA SUB-COUNTY

SECTOR	ISSUES	FREQUENCY	ACTION TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b><u>Governance Issues</u></b> Inefficient issuance of title deeds and land registrations.	2	The department of agriculture to enable provision of subsidized farm inputs, extension services, title deeds and link farmers to both local and international markets.
	<b><u>Implementation Issues</u></b> Inefficient extension services.	4	
	Inadequate farm inputs	5	
	Poor maintenance of chicken slaughterhouses.	2	
	Lack of enough markets and factories for agricultural produces.	2	
	Inadequate agricultural training centers, Cooperatives and markets.	1	
	Land tillage do not reach many people and in good time.	1	
	Inadequate land for ward based projects.	1	
	<b><u>Resource Allocation Issues</u></b> Inadequate fund allocation for agricultural developments.	2	
	Inadequate funds allocated to tree planting.	1	
Roads, Infrastructure and Public Works	<b><u>Governance Issues</u></b> Lack of inspection and follow up on the on-going projects.	1	The department of roads will undertake periodic maintenance of roads and other infrastructures across the wards.  It will construct bridges and box culverts in affected areas. Firefighting services will be enhanced in the wards.
	<b><u>Implementation Issues</u></b> Lack of enough bridges, culverts and road designs.	4	
	Lack of fire stations	1	
	Poor maintenance of rural roads.	5	
Health and Sanitation	<b><u>Implementation Issues</u></b> Inadequate health and sanitation facilities and drugs.	6	The department of health will increase service provisions by hiring more health workers,

SECTOR	ISSUES	FREQUENCY	ACTION TAKEN
	Lack of enough power backups.	1	constructing and equipping all health Centers
	Inadequate health workers.	2	
	Inadequate fencing of the health facilities.	1	
	<b><u>Resource Allocation Issues</u></b> Inadequate funds allocated for purchase of Ambulances	1	
Education and Vocational Training	<b><u>Governance Issues</u></b> poor quality assurance and standards in ECDEs and VTCs	2	The county will undertake quality assurance in all schools, provide adequate learning materials, increase beneficiaries of bursaries and scholarships and ensure adequate fund allocations for curriculum implementation.
	<b><u>Implementation Issues</u></b> Inadequate VTCs, ECDE facilities, teachers and learning materials.	6	
	Inadequate bursary schemes.	5	
	<b><u>Resource Allocation Issues</u></b> Low allocation for curriculum implementation.	1	
Trade, Energy and Industrialization	<b><u>Implementation Issues</u></b> Lack of market stalls, shades, streetlights, flood masts and public utilities i.e. toilets.	6	The county will; Install streetlights and flood masts; construct market shades; Increase allocation on trade loans, research and energy.
	Inadequate auction rings in markets	1	
	<b><u>Resource Allocation Issues</u></b> Inadequate funds allocated to trade loans.	4	
	Lack of enough funds allocation.eg in research; market and energy	1	
Gender, Culture, Youth and Sports	<b><u>Policy Issues</u></b> Poor policy formulation and review processes.	2	The county should ensure proper maintenance of cultural sites; adequate allocation of funds for transfer funds.
	<b><u>Resource Allocation Issues</u></b> Inadequate fund allocation for cultural activities and cultural sites	5	
	Inadequate fund allocation for the special interest groups.	4	

SECTOR	ISSUES	FREQUENCY	ACTION TAKEN
	Poor maintenance of sacred areas	1	
Water, Environment, Tourism and Natural Resources	<b>Implementation Issues</b> Inadequate tourist centres and facilities.	2	Provision of piped water, dig boreholes across the wards and improve the drainage systems. Establish dumpsites and conserve the natural resources in the sub-county county.
	Lack of dumpsites in markets and public sites.	4	
	Poor drainage systems in market centers.	1	
	Poor maintenance of water towers and natural resources.	6	
	Inefficient tree planting programs.	1	
	<b>Resource Allocation Issues</b> Insufficient funds allocated for drilling of water.	3	
	Public Administration	<b>Governance Issues</b> Lack of village administrators	
Lack of enough Civic Education.		1	
<b>Implementation Issues</b> Poor services by the public service board		1	
Lack of enough oversight of executive roles by the county assembly		1	
Insufficient equipped ward administration offices and staffs.		2	

### **SIRISIA SUB-COUNTY**

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b>Policy Issues</b> Lack of soil management policy	1	<ul style="list-style-type: none"> <li>• The county will implement soil policy.</li> <li>• Deploy more trained staff and fasten tittle deed processes.</li> <li>• Provide more subsidized farm</li> </ul>
	<b>Governance Issues</b> Slow processing of tittle deeds	1	
	Inadequate farm inputs	3	
	Lack of enough food security initiatives.	1	

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
			inputs to curb food insecurity
	<b>Implementation Issues</b> Lack of enough trained farmers and training centers.	1	<ul style="list-style-type: none"> <li>Establish more training centers to train more farmers on A.I services and proper farming mechanisms to be deployed.</li> </ul>
	Poor means of transport and market for farm produce.	1	
	<b>Resource Allocation Issues</b> Inadequate budgetary allocation for training farmers	1	<ul style="list-style-type: none"> <li>The Government will allocate enough funds to train farmers and extension officers.</li> </ul>
	Inadequate resource allocation in Extension and Training services.	2	
Roads, Infrastructure and Public Works	<b>Governance Issues</b> Poor road networks.	3	<ul style="list-style-type: none"> <li>Periodic maintenance of all roads, bridges and installation of culverts in the affected areas</li> </ul>
	<b>Resource Allocation Issues</b> Insufficient allocation for box culverts, bridges, and upgrading roads.	3	<ul style="list-style-type: none"> <li>Allocate enough funds for culverts, bridges and upgrading roads.</li> </ul>
Health and Sanitation	<b>Policy Issues</b> Lack of policies/rules on making strategic plans	1	<ul style="list-style-type: none"> <li>Favorable policies to enable strategic plans to be devised</li> <li>Establish and equip health facilities with necessary services offered</li> <li>County will increase healthcare workers and make efforts in creating awareness to the community about diseases.</li> </ul>
	<b>Implementation Issues</b> Inadequate health facilities, key services and drugs.	3	
	Rehabilitative healthcare's such as: occupational therapy, replacement surgery, specialized doctors, walking guide (for disabled)	2	
	Lack of ablution blocks at major dispensaries and health centers.	1	
	Lack of generators in case of power loss in dispensaries	1	
	Lack of isolation centers in case of emergencies like COVID-19.	1	
	Inadequate health care workers	2	
	Lack of awareness of diseases to the community	1	

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
	<b>Resource Allocation Issues</b> Inadequate allocation for health policy	1	<ul style="list-style-type: none"> <li>Allocate enough funds to initiate a health policy.</li> </ul>
Education and Vocational Training	<b>Policy Issues</b> Biasness in bursary allocation	1	<ul style="list-style-type: none"> <li>Ensure transparency in bursaries.</li> </ul>
	<b>Implementation Issues</b> Inadequate ECDE classes, teachers and toilets for PWDs	3	<ul style="list-style-type: none"> <li>Ensure enough and equipped classes and toilets to cater for all including PWDs.</li> </ul>
	Lack of mentorship programs in schools	2	
	Inadequate quality assurance and standards in VTCs and ECDEs	2	
	<b>Resource Allocation Issues.</b> Lack of budgetary allocation on civic education.	2	<ul style="list-style-type: none"> <li>To ensure enough allocation on ECDE classes, civic education and bursaries.</li> </ul>
	Inadequate allocation for Bursaries	3	
Trade, Energy and Industrialization	<b>Implementation Issues</b> Insufficient market centers, stalls and streetlights.	3	<ul style="list-style-type: none"> <li>Establish more market centers, Boda-boda shades and installation of streetlights.</li> <li>Introduce sand harvesting mechanisms.</li> <li>The county government will equip the fire stations.</li> </ul>
	Lack of Boda-boda and Mama mboga shades.	1	
	Lack of sand harvesting.	1	
	Lack of enough cottage industries.	2	
	Lack of fire station equipment's	2	
	<b>Resource Allocation Issues</b> Lack of enough trade loans to traders	1	<ul style="list-style-type: none"> <li>Allocate enough funds on trade loans to cater for all traders.</li> </ul>
Gender, Culture, Youth and Sports	<b>Implementation Issues</b> Lack of Youth projects and support for the talented youth	2	<ul style="list-style-type: none"> <li>Establish sports center to nature youths' talent.</li> <li>Encouragement of rotational music festivals</li> </ul>
	Lack of rotational cultural music festivals and sport centers in the wards.	2	
	<b>Resource Allocation Issues</b> Inadequate allocation on staff training and disability celebrations.	2	<ul style="list-style-type: none"> <li>The county will allocate enough funds to cater for disables and</li> </ul>
	Inadequate funds to recognize heroes and heroines	2	

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
			recognition of heroes and heroes.
Water, Environment, Tourism and Natural Resources	<b><u>Policy Issues</u></b> Lack of policies and regulations for conservation, protection and rehabilitation rules.	1	<ul style="list-style-type: none"> <li>• Initiate an environmental policy.</li> </ul>
	<b><u>Implementation Issues</u></b> Lack of enough dumpsites	2	<ul style="list-style-type: none"> <li>• Establish dumpsites and more sources of water.</li> </ul>
	Lack of solar pumps system in dispensaries and water kiosks	2	
	<b><u>Resource Allocation Issues</u></b> Inadequate allocation for water storage facilities	3	<ul style="list-style-type: none"> <li>• Improvise water storage facilities in the wards.</li> </ul>
Public Administration	<b><u>Governance Issues</u></b> Lack of follow ups on projects	1	<ul style="list-style-type: none"> <li>• Make arrangements for project follow ups</li> </ul>
	<b><u>Resource Allocation Issues</u></b> Inadequate allocation for public participation	2	<ul style="list-style-type: none"> <li>• Ensure proper allocation of resources to reduce overspending on one project.</li> <li>• Village administrators will be considered and proper civic education for all activities.</li> </ul>
	Inadequate office furniture and equipment	1	
	Delayed recruitment of village administrators	1	

### MT. ELGON SUB-COUNTY

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b><u>Governance issues.</u></b> Inefficient land registration and issuance of title deeds.	3	Fasten processing of title deeds in liaison with relevant units. Supply of subsidized farm inputs and adoption of modern mechanization. Establishment of tomato sauce factory.
	Poor equipping of dairy processing plants	4	
	<b><u>Implementation issues.</u></b> Inadequate farm inputs.	5	
	Lack of tomato sauce and rehabilitation of coffee factories.	4	
	Poor Soil conservation and management	2	
Roads, Infrastructure and Public Works	<b><u>Implementation issues.</u></b> Inadequate maintenance of feeder roads.	6	Periodic maintenance of feeder roads and



SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
	Inadequate bridges and culverts on rural roads.	4	installation of both bridges and culverts.
Health and Sanitation	<b><u>Implementation issues.</u></b> Inadequate health insurance, facilities and drugs.	6	Provision of improved health services and deployment of enough staffs. Establish a central herbal laboratory
	Lack of power back-ups in health centers.	2	
	Lack of enough staff members.	3	
Education and Vocational Training	<b><u>Governance issues.</u></b> Limited governor's scholarship	6	Ensure improved quality assurance services, provision of more bursaries to the needy, establish well-equipped structures and improve deworming programs in the county schools.
	Poor deworming programs and clean water in schools.	1	
	Lack of annual conferences for educational stakeholders and mentorship programs.	3	
	<b><u>Resource Allocation</u></b> Lack of enough infrastructure and learning materials in ECDE and VTCs.	4	
Trade, Energy and Industrialization	<b><u>Implementation</u></b> Lack of enough public toilets.	2	Establish fire points and enough public utilities. Increase trade loans.
	Lack of market stalls, Boda-boda shades and streetlights	6	
	Lack of fire brigade center.	2	
	<b><u>Resource Allocation</u></b> Inadequate trade loans.	3	
Gender, Culture, Youth and Sports	<b><u>Governance</u></b> High rate of youth unemployment.	3	Creation of job opportunities.
	<b><u>Implementation</u></b> Lack of heroes and heroines recognition.	1	Ensure processing of disability cards and recognition of heroes and heroines. Establishment of social hall.
	Lack of social hall, sporting, rehabilitation and cultural centers.	5	
	Lack of cards and wheelchairs to PWLD	2	
	<b><u>Resource allocation</u></b> Inadequate fund allocation for county sports tournaments, music festivals to nurture talents and women empowerment.	4	Allocate enough resources for sporting activities and empowerments
Water, Environment, Tourism and Natural Resources	<b><u>Implementation issues</u></b> Poor conservation of natural resources and water towers.	4	Proper conservation of all natural resources with additional funds. Establish elephant maternity and tourist sites.
	Lack of enough recreation facilities for tourists.	4	
	Lack of enough dumpsites	3	
	<b><u>Resource Allocation</u></b> Inadequate allocation on water projects	3	
Public Administration	<b><u>Governance</u></b> Lack of village administration unit	1	

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
	Lack of security in offices and market places.	1	Ensure village administration units are affected. Employ enough staff with necessary supports.
	<b>Implementation</b> Inadequately equipped ward administrative offices.	4	
	Inadequate allocation on staff uniforms	3	

### KIMILILI SUB-COUNTY

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b>Governance Issues</b>		The County through the department of Agriculture will continue providing markets for agricultural products, providing more farm inputs to farmers and equipping of food processing plant
	Inadequate extension and training services	1	
	Cumbersome title deed processes	1	
	<b>Implementation Issues</b>		
	Inadequate farm inputs	4	
	Lack of enough equipment in feed and food processing plant	4	
	Unequipped Dairy processing plant	1	
	Inadequate skilled veterinary officers	1	
	Lack of modern irrigation technologies	1	
	<b>Resource Allocation Issues</b>		
	Inadequate allocation on extension and training services		
<b>Policy Issues</b>			
Stakeholders not engaged in sectoral policies	3		
Roads, Infrastructure and Public Works	<b>Implementation Issues</b>		The Roads Department is undertaking periodic road maintenance, construction of culverts and bridges.
	Poor state of roads and bridges	4	
	Lack of drainage systems	2	
	<b>Resource Allocation Issues</b>		
Inadequate budget allocation	3		
Health and Sanitation	<b>Implementation Issues</b>		The county through the department of health will build more health facilities and improve sanitation
	Lack of proper sanitation	1	
	Inadequate health facilities	4	
Lack of sewerage services	1		
Education and Vocational Training	<b>Governance Issues</b>		The county will hire more staffs, construct and equip ECDEs and VTCs classrooms and increase budget allocation towards bursaries and scholarships
	Inadequate staffs for ECDEs and VTCs	4	
	Delayed payment of VTC teachers		
	<b>Implementation Issues</b>		
	Inadequate ECDEs classrooms	4	
	Inadequate learning materials in VTCs	4	
	Lack of enough bursary funds for needy students	4	
	Insufficient land to build ECDEs	1	
<b>Resource Allocation Issues</b>			
Inadequate budget allocation towards bursaries	4		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
Trade, Energy and Industrialization	<b><u>Implementation Issues</u></b>		The department of trade and industrialization plans to increase market stalls, install lights and increase budget allocation towards trade loans
	Lack of firefighting equipment	1	
	Inadequate market stalls and security lights	4	
	Lack of industrial park	3	
	Less boda boda sheds in the area	4	
	Insufficient public toilets		
	<b><u>Resource Allocation Issues</u></b>		
Inadequate budget allocation in trade sector	4		
Gender, Culture, Youth and Sports	<b><u>Governance Issues</u></b>		The county will continue to empower youths through games by setting up stadia across the county and increase budget allocation for the department
	Inadequate job opportunities amongst the youths	3	
	No tourist and historical sites	1	
	Lack of multipurpose centers	1	
	<b><u>Implementation Issues</u></b>		
	Less participation in cultural activities	3	
	Lack of youth initiatives	2	
	Lack of well-equipped social hall	1	
	Lack of cultural exchange programmes	1	
<b><u>Resource Allocation Issues</u></b>			
Inadequate budget allocation	3		
Water, Environment, Tourism and Natural Resources	<b><u>Implementation Issues</u></b>		The county will consider creating more water sources and increase allocation in the sector
	Inadequate water sources	4	
	Ineffective water springs	2	
	Lack of dumpsite	1	
	Degradation of natural resources	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate allocation in water department	4	
	<b><u>Governance Issues</u></b>		
Poor drainage system	1		
Public Administration	<b><u>Governance Issues</u></b>		The county will construct ward administrative offices and increase budget allocation towards Public Administration
	Less public sensitization	1	
	Lack of training for employees	1	
	Ineffective community participation		
	<b><u>Implementation Issues</u></b>		
	Lack of MCAs offices in the wards	4	
	Lack of Village administration offices	3	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate allocation for enforcement officers uniforms	1	
Inadequate allocation on public participation	1		
Lack of budgetary allocation for Huduma/ Information Centre	1		

## KANDUYI SUB-COUNTY

SECTOR	KEY ISSUES	FREQUENCY	ACTION TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b>Governance Issues</b> Lack of title deeds, physical plans and fencing of public lands.	1	<ul style="list-style-type: none"> <li>The county will implement soil policy</li> <li>Deployment of more trained staff and fasten title deed processes.</li> <li>Provide more subsidized farm inputs to curb food insecurity</li> </ul>
	<b>Implementation issues.</b> Insufficient farm input (fertilizer, maize seed, coffee seeds, avocado seedlings)	7	
	Lack of enough equipment in processing plants.eg milk cooler and slaughter house	3	
	Lack of enough markets and factories for agricultural produce.	1	
	Inadequate agricultural extension services	6	
	Inefficient irrigation systems	2	
	<b>Resource Allocation issues.</b> Inadequate funds allocated for fertilizer.	5	
	High cost of soil testing.	1	
Roads, Infrastructure and Public Works	<b>Implementation</b> Poor road networks and maintenance.	8	<ul style="list-style-type: none"> <li>The county government will ensure proper road maintenance.</li> </ul>
	Inadequate culverts and footbridges in major areas.	8	
	Insufficient market shades, streetlights and public utilities.	5	
	<b>Resource Allocation Issues</b> Inadequate allocation on maintenance of roads; construction of bridges, box culverts, upgrade.	3	
Health and Sanitation	<b>Implementation issues.</b> Lack of sufficient health facilities and public utilities like toilets.	7	<ul style="list-style-type: none"> <li>The county government will establish sufficient laboratory, purchase medical machines and employ more staff at the dispensaries.</li> </ul>
	Lack of enough staff at the dispensary		
	Inadequate power backups in health centers.	2	
	<b>Resource Allocation Issues</b> Inadequate allocation on staff welfare and medical equipment.	2	
	Low fund allocation for disease surveillance and epidemic responses.	1	
Education and Vocational Training	<b>Implementation issues.</b> Lack of enough ECDE and VTCs facilities and learning materials.	8	<ul style="list-style-type: none"> <li>The county government will purchase enough furniture, land, construct</li> </ul>
	Inadequate ECDE and VTCs staff members.	8	
	Lack of enough workshops and deworming programs	5	

SECTOR	KEY ISSUES	FREQUENCY	ACTION TAKEN
	<b>Resource Allocation Issues</b> Inadequate allocation for ECDE teacher's welfare and learning materials.	2	workshops, increase scholarship funds and employ more staff.
	Inadequate allocation on bursaries and scholarship programs.	8	
Trade, Energy and Industrialization	<b>Implementation issues.</b> Lack of modern market stalls, shades, streetlights and public utilities.	8	<ul style="list-style-type: none"> <li>Set up more market stalls, shades and streetlights in the named market centers.</li> <li>Increase allocation on trade loans to accommodate more applicants that are needy.</li> </ul>
	Inadequate support for cottage industries.	1	
	Poor maintenance of auction ring in markets.	1	
	<b>Resource Allocation Issues</b> Inadequate funds allocated to trade loans	7	
	Inadequate budgetary allocation on research	1	
Gender, Culture, Youth and Sports	<b>Policy Issues</b> Lack of gender and Youth policies.	2	<ul style="list-style-type: none"> <li>Initiate a Youth policy to guide its operations.</li> <li>The department of Gender, culture, youth and sports to increase trainings on gender issues and support community cultural festivals</li> <li>The department will increase the allocation of funds to KUSA games and construction of multipurpose centers.</li> </ul>
	<b>Governance issues.</b> Lack of gender, cultural based and youth projects	5	
	Lack of land for cultural, social halls and sport centers.	6	
	Lack of enough support to the youth in their talents.	1	
	Lack of youth development programs, capacity building and life skills.	1	
	<b>Resource allocation</b> Inadequate allocation to KUSA games, and construction of multipurpose centers.	1	
	Inadequate support/empowerment to the special interest groups.	3	
Water, Environment, Tourism and Natural Resources	<b>Implementation issues.</b> Lack of tree planting and environmental conservation and management.	5	<ul style="list-style-type: none"> <li>Establish enough dumpsites and conserve the natural resources in</li> </ul>
	Inadequate security guards and tourist guides to the tourist sites.	3	
	Lack of waste disposal system.	2	

SECTOR	KEY ISSUES	FREQUENCY	ACTION TAKEN
	Lack of protection and rehabilitation of rivers and dams.	6	the sub-county county.
	Inadequate of dumpsite and waste disposal services.	7	
	<b>Resource Allocation Issues</b> Inadequate allocation on waste management, environmental conservation, water facilities and tourism	4	
Public Administration	<b>Governance Issues</b> Lack of training and civic education programs	3	<ul style="list-style-type: none"> <li>• Creation of awareness to the residents in all activities.</li> <li>• Allocate enough funds for administrative services.</li> </ul>
	Inadequate field officers, ward administration offices and information centers.	7	
	<b>Resource Allocation Issues</b> Insufficient fund in public administration.	5	

#### KABUCHAI SUB-COUNTY

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b>Governance Issues</b>		<p>The County through the department of Agriculture will;</p> <ul style="list-style-type: none"> <li>• Increase farm inputs</li> <li>• Support famers in producing indigenous food</li> <li>• Train and employ more extension officers</li> <li>• Ensure enough allocation for farm inputs</li> </ul>
	Slow title deed process	2	
	Poor food security initiatives	1	
	Ineffective cattle dips and fisheries	1	
	Biasness in distribution of farm inputs	2	
	<b>Implementation Issues</b>		
	Lack of proper soil conservation.	1	
	Lack of dairy factory and horticultural factories.	2	
	Inadequate farm inputs	4	
	Inadequate extension services	1	
	Lack of enough equipment in feed and food processing plant	3	
	Incomplete perimeter wall at Mabanga ATC	1	
	Lack of support for private cooperation's.	1	
	Lack of cattle dips (Sikulu, Ndareti and Kimakewa).	1	
<b>Resource Allocation Issues</b>			
Inadequate allocation on extension and training services	4		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
Roads, Infrastructure and Public Works	<b><u>Implementation Issues</u></b>		The County Government intends to construct bridges, culverts and upgrading rural roads to bitumen in order to support road networks
	Poor state of roads and bridges	4	
	Lack of drainage systems	2	
Health and Sanitation	<b><u>Governance</u></b>		<p>The county through the department of health will;</p> <ul style="list-style-type: none"> <li>• Construct a well-equipped maternity wing</li> <li>• Employ more medical staff</li> <li>• Provide ambulance call centre and construct pit latrines in dispensaries</li> </ul>
	Delayed payment	1	
	Sorry state of Mukhweya dispensary	1	
	<b><u>Implementation Issues</u></b>		
	Lack of community health units	3	
	Lack of isolation beds in hospitals	1	
	Inadequate blood bank services	1	
	Lack of mortuary and surgical theatre	2	
	Lack cemetery	1	
	Inadequately equipped health facilities	4	
	Unavailability of rehabilitation centers	1	
	Lack of enough health insurance, drugs and ambulance	4	
	Lack of modern toilets	3	
	Lack of enough skilled medical staff.		
	<b><u>Resource Allocation Issues</u></b>		
Increase allocation in health centres	1		
Education and Vocational Training	<b><u>Governance Issues</u></b>		The county will hire more staffs, construct and equip ECDEs and VTCs classrooms and increase budget allocation towards bursaries and scholarships
	Inadequate staffs for ECDEs and VTCs	4	
	Lack of special needs center	1	
	Lack of enough monitoring and evaluation personnel (ward level)	2	
	<b><u>Implementation Issues</u></b>		
	Inadequate ECDEs classrooms	4	
	Inadequate learning materials in VTCs	4	
	<b><u>Resource Allocation Issues</u></b>		
Inadequate budgetary allocation towards bursaries	4		
Trade, Energy and Industrialization	<b><u>Implementation Issues</u></b>		The department of trade and
	Lack of power backup generator	2	

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
	Inadequate market stalls and security lights	4	industrializations plans to increase market stalls, install lights and increase budget allocation towards trade loans
	Lack of maintenance of residential buildings	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate budget allocation in trade sector	4	
Gender, Culture, Youth and Sports	<b><u>Governance Issues</u></b>		The county will continue to empower youths through games by setting up stadiums across the county and increase budget allocation for the department
	Lack of enough support to PLWDs.	2	
	<b><u>Implementation Issues</u></b>		
	Lack of empowerment to the special needs group	3	
	Lack of enough stadiums and multipurpose centers	2	
	Lack of enough sports equipment	1	
	Lack of ICT hub	1	
	<b><u>Resource Allocation Issues</u></b>		
Inadequate budgetary allocation for cultural activities and cultural sites	2		
Water, Environment, Tourism and Natural Resources	<b><u>Implementation Issues</u></b>		The county will; <ul style="list-style-type: none"> <li>• Provide water storage facilities</li> <li>• Maintain and protect existing tourist sites</li> <li>• Purchase land for dumpsite</li> <li>• Increase budget allocation on tourism</li> </ul>
	Inadequate water sources	4	
	Poor environmental conservation and protection measures	2	
	Lack of waste management system	1	
	Poor conservation and protection of rivers	1	
	Degradation of natural resources	1	
	Lack of enough exhausters	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate allocation in water	4	
	<b><u>Governance Issues</u></b>		
Incomplete projects	1		
Public Administration	<b><u>Governance Issues</u></b>		The county will construct ward administration offices and increase budget allocation towards Public Administration
	Lack of enough job opportunities	1	
	Lack of involvement of the public in budget making.	1	
	<b><u>Implementation Issues</u></b>		
	Lack of MCAs offices in the wards	4	
Lack of enough village units administration support services.	3		



SECTOR	ISSUES	Frequency	ACTIONS TAKEN
	Lack of support for development of cooperative societies.	1	
	Lack of security in the ward.	1	
	Lack of multipurpose hall	1	
	<b><u>Resource Allocation Issues</u></b>		
	Insufficient allocation on staff training.	1	

### TONGAREN SUB-COUNTY

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b><u>Governance Issues</u></b>		The County through the department of Agriculture will continue providing markets for agricultural products providing more farm inputs to farmers and quipping of food processing plant
	Poor marketing of agricultural products	1	
	Inadequate job opportunities	3	
	Inadequate survey service.	1	
	<b><u>Implementation Issues</u></b>		
	Inadequate farm inputs	5	
	Lack of enough equipment in feed and food processing plant	4	
	Few agricultural extension services	5	
	Unfair distribution of subsidized products.	2	
	Stalled greenhouses	1	
	lack of trainings for farmers	1	
	Lack of dams and irrigation schemes	1	
	<b><u>Resource Allocation Issues</u></b>		
Inadequate funds allocated to tree planting	3		
Roads, Infrastructure and Public Works	<b><u>Implementation Issues</u></b>		The Roads Department is undertaking periodic road maintenance, construction of culverts and bridges.
	Poor state of roads and bridges	5	
	Lack of culverts	5	
	Need for street lights on all feeder roads	3	
	Lack of drainage systems	2	
	<b><u>Resource Allocation Issues</u></b>		
Inadequate budget allocation	3		
Health and Sanitation	<b><u>Governance Issues</u></b>	1	The county through the department of health is investing immensely in health care by hiring more workers, building
	Tenders being offered to incompetent groups		
	<b><u>Implementation Issues</u></b>		
Lack of a dental facility	1		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
	Inadequate public health officers	5	health centres and equipping health care.
	Lack of power backups	1	
	Lack of a maternity wing	3	
	Need to upgrading Lukhuna dispensary to a Health centre	2	
	Lack of proper sanitation	2	
Education and Vocational Training	<b><u>Governance Issues</u></b>		The county will hire more staffs, construct and equip ECDEs and VTCs classrooms and increase budget allocation towards bursaries and scholarships
	Inadequate staffs for ECDEs and VTCs	5	
	<b><u>Implementation Issues</u></b>		
	Inadequate ECDEs classrooms	5	
	Inadequate learning materials and VTCs centres	4	
	Lack of enough bursary funds for needy cases	4	
	Limited land to build a VTC	1	
	There are less teachers employed	2	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate budget allocation towards bursaries	5	
Trade, Energy and Industrialization	<b><u>Implementation Issues</u></b>		The department of trade and industrializations plans to increase market stalls, install lights and increase budget allocation towards trade loans
	Inadequate market stalls and security lights	5	
	No open air markets	4	
	Lack of flood mast lights	3	
	Few boda boda sheds in the area	5	
	Lack of latrines for traders at the market places	1	
	Inadequate number of garbage bins	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate budget allocation for trade loans	5	
Gender, Culture, Youth and Sports	<b><u>Governance Issues</u></b>		The county will continue to empower youths through sports by setting up stadiums across the county
	<ul style="list-style-type: none"> <li>• Inadequate job opportunities amongst the youths</li> <li>• Need to diversify sports</li> </ul>	3	
	<b><u>Implementation Issues</u></b>		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
	Inadequate social halls and sport grounds	3	and increase budget allocation for the department
	Lack of youth empowerment center	2	
	Lack of support and empowerment of women	1	
	Lack of ICT hub and information center	1	
	Lack of a guiding and counselling offices, charitable centres	1	
	Lack of empowerment for youths and women	3	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate budget allocation	3	
Water, Environment, Tourism and Natural Resources	<b><u>Implementation Issues</u></b>		The county will consider creating more water sources and increased allocation in the sector
	Inadequate water sources	5	
	No trees are planted	4	
	lack of dumpsite	1	
	Creation of nurseries	1	
	Tree planting days to be organized	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate allocation in water	4	
	<b><u>Governance Issues</u></b>		
Damaged water spring	3		
Public Administration	<b><u>Governance Issues</u></b>		The county will construct ward administrative offices and increase budget allocation towards Public Administration
	Inadequate ward offices.	1	
	Inadequate budgetary allocation.	1	
	<b><u>Implementation Issues</u></b>		
	Lack of office equipment	5	
	Lack of Village administrators.	3	
	Lack of operational data Center	2	
	Enforcement officers need more uniforms rather than just one pair.	3	
	<b><u>Resource Allocation Issues</u></b>		
Inadequate budget allocation	5		

### WEBUYE EAST SUB-COUNTY

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b><u>Policy Issues</u></b> Lack of training services and information data management systems.	2	Provision of subsidized farm inputs and adapting modern mechanization. Acquisition of space for social halls across the wards.
	<b><u>Governance Issues</u></b> Poor management of coffee factories, sweet potato processing machines and fisheries.	2	

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
	Lack of A.I and aquaculture services.	2	
	Lack of land for social halls.	1	
	<b><u>Implementation Issues</u></b> Inadequate farm inputs	3	
	<b><u>Resource Allocation Issues</u></b> Inadequate allocation for soil conservation and Irrigation	2	
Roads, Infrastructure and Public Works	<b><u>Implementation Issues</u></b> Less Culverts, bridges and Poor road maintenance.	3	Erection of bridges and culverts in the named roads and ensure proper supervision and maintenance of existing roads.
	Poor standard of work done by contractors.	1	
Health and Sanitation	<b><u>Policy Issues</u></b> Lack of civic education on health affairs.	1	Increase health centers and dispensaries and hire enough staffs. Allocate enough funds on health slot to equip all health center for good service delivery.
	<b><u>Implementation Issues</u></b> Inadequate health facilities and services.	3	
	Lack of power backups.	1	
	<b><u>Resource Allocation issues.</u></b> Insufficient allocation on health services.	3	
Education and Vocational Training	<b><u>Implementation issues</u></b> Inadequate ECDE and VTC Classrooms, learning materials and teachers.	3	Education department will provide adequate learning resources; build more ECDE and VTC classrooms. Deploy enough ECDE & VTCs teachers and initiation of public libraries for effective learning.
	Poor assessment in ECDE and special VTC.	1	
	Lack of public library.	1	
	<b><u>Resource Allocation</u></b> Inadequate bursary allocations.	3	
Trade, Energy and Industrialization	<b><u>Implementation Issues</u></b> Insufficient modern market stalls, shades and streetlights.	3	Set up more market stalls, shades, and streetlights in the named market centers. Increase allocation on trade loans to accommodate more applicants that are interested.
	Poor road infrastructures.	1	
	Lack of auction rings	1	
	<b><u>Resource Allocation Issues</u></b> Lack of enough trade loans.	1	
	Less allocation of funds on market infrastructural development.	1	
Gender, Culture, Youth and Sports	<b><u>Policy Issues</u></b> Lack of Youth policy	1	Initiate a Youth policy to guide its operations. The department of Gender, culture, youth and sports to increase trainings on gender
	Lack of civic education	1	
	<b><u>Implementation Issues</u></b> Lack of support and empowerment to special interest groups.	2	

SECTOR	ISSUES	FREQUENCY	ACTIONS TAKEN
	Lack of community cultural festivals and centers	2	issues and support community cultural festivals Rewarding of exemplary persons.
	Unrecognition of heroes and heroines in the county.	1	
	Lack of herbal centers within the wards	1	
	<b>Resource Allocation</b> Less allocation and empowerment of special interest groups.	2	
Water, Environment, Tourism and Natural Resources	<b>Implementation Issues</b> Insufficient dumpsites in market and public sites.	3	Establish enough dumpsites and conserve the natural resources in the county.
	Inadequate water sources and its protection	3	
	<b>Resource Allocation Issues</b> Less allocation on environmental conservation and protection	2	
Public Administration	<b>Governance Issues</b> Lack of training and civic education programs	2	Creation of awareness to the residents in all activities. Allocate enough funds for administrative services.
	There are less field officers, ward administration offices and information centers.	1	
	<b>Resource Allocation Issues</b> Inadequate budgetary allocation in public administration.	2	

### WEBUYE WEST SUB-COUNTY

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
Agriculture, Livestock, Fisheries, Irrigation and Cooperatives	<b>Governance Issues</b>		The County through the department of Agriculture will; <ul style="list-style-type: none"> <li>Increasing farm inputs</li> <li>Controlling pests and diseases</li> <li>Setting up more slaughter houses and milk coolers</li> </ul>
	Slow title deed processes	4	
	Poor food security initiatives	1	
	Poor management of agricultural cooperatives eg matulo friends' market	1	
	<b>Implementation Issues</b>		
	Lack of trained farmers on AI	1	
	Lack of GIS lab and database.	1	
	Inadequate farm inputs	4	
Lack of adequate operational farm inputs (tractors), modern irrigation technologies and trade centres; Mabanga Agricultural Training Centre	1		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
	Lack of enough equipment in feed and food processing plant	4	<ul style="list-style-type: none"> <li>• Support famers in producing indigenous food</li> <li>• Train and employ more extension officers</li> <li>• Ensure enough allocation for farm inputs</li> </ul>
	Lack of enough markets for produce and convenient means of transport	1	
	Inadequate skilled veterinary officers	1	
	Less stakeholders engagement due to existence of a few farmers Cooperative societies	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate allocation on extension and training services	4	
	Inadequate allocation for mechanization and irrigation technologies	4	
	<b><u>Policy Issues</u></b>		
	Stakeholders not engaged in sectoral policies	3	
Roads, Infrastructure and Public Works	<b><u>Implementation Issues</u></b>		The County Government intends to construct bridges, culverts and upgrading rural roads to bitumen in order to support road networks
	Poor state of roads and bridges	4	
	Lack of drainage systems	2	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate budget allocation	3	
Health and Sanitation	<b><u>Implementation Issues</u></b>		<p>The county through the department of health will;</p> <ul style="list-style-type: none"> <li>• Construct a well-equipped maternity wing</li> <li>• Employ more medical staff</li> <li>• Construct sanitation block</li> <li>• Provide ambulance call centre and construct pit latrines in dispensaries</li> </ul>
	Need to upgrade and equip Milo disp.	1	
	Inadequate blood bank services	1	
	Lack of enough medical and dental equipment	1	
	lack cremation land	1	
	Inadequate equipped health facilities	4	
	Inadequate land for Sitikho, Khalumuli and Kakimanyi dispensary	1	
	Lack of backup generator in Bokoli Sub-County Hospital	1	
	<b><u>Resource Allocation Issues</u></b>		
Increase allocation for community health volunteer	1		
Education and Vocational Training	<b><u>Governance Issues</u></b>		The county will hire more staffs, construct and equip ECDEs ans VTCs classrooms and increase budget allocation towards bursaries and scholarships
	Inadequate staffs for ECDEs and VTCs	4	
	Incomplete ECDE classrooms	1	
	poor quality assurance and standards in ECDEs and VTCs	1	
	<b><u>Implementation Issues</u></b>		
	Inadequate ECDEs classrooms	4	
	No centre of excellence	2	
	Inadequate learning materials and VTCs centres	4	
Lack of enough bursary funds	4		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
	Insufficient land to build a ECDEs	1	
	<b><u>Resource Allocation Issues</u></b>		
	Low allocation to conferences with stakeholders	1	
	Inadequate budget allocation towards bursaries	4	
Trade, Energy and Industrialization	<b><u>Implementation Issues</u></b>		The department of trade and industrializations plans to increase market stalls, install lights and increase budget allocation towards trade loans
	Low revenue base	1	
	Inadequate market stalls and security lights	4	
	Lack of enough trade loans.	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate budget allocation in trade sector	4	
Gender, Culture, Youth and Sports	<b><u>Governance Issues</u></b>		The county will continue to empower youths through games by setting up stadiums across the county and increase budget allocation for the department
	Inadequate job opportunities amongst the youths	3	
	Lack of enough support to PLWDs.	1	
	<b><u>Implementation Issues</u></b>		
	Less participation in cultural activities	3	
	Lack of enough stadiums and multipurpose centers	2	
	Lack of enough training of personnel in cultural activities and sports.	1	
	Lack of gender based and youth projects	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate fund allocation for cultural activities and cultural sites	3	
Water, Environment, Tourism and Natural Resources	<b><u>Implementation Issues</u></b>		The county will; <ul style="list-style-type: none"> <li>• Provide water storage facilities</li> <li>• Maintain and protect existing tourist sites</li> <li>• Purchase land for dumpsite</li> <li>• Increase budget allocation on tourism</li> <li>• Construct water drainages</li> </ul>
	Inadequate water sources	4	
	Less environmental conservation and protection measures	2	
	lack of dumpsite	1	
	Inefficient tree planting in public places		
	Degradation of natural resources	1	
	<b><u>Resource Allocation Issues</u></b>		
	Inadequate allocation in water	4	
	Increase allocation for sewerage	1	
	<b><u>Governance Issues</u></b>		
	Water springs are in bad condition hence dirty water	1	
	Incomplete projects		
	Less garbage collectors		

SECTOR	ISSUES	Frequency	ACTIONS TAKEN
			<ul style="list-style-type: none"> <li>Implement a policy to govern natural resources</li> </ul>
Public Administration	<b><u>Governance Issues</u></b>		The county will construct ward administrative offices and increase budget allocation towards Public Administration
	Less civic education.	1	
	Poor services by the public service board	1	
	Lack of enough oversight of executive roles by the county assembly		
	<b><u>Implementation Issues</u></b>		
	Lack of MCAs offices	4	
	Lack of enough village units administration support services.	3	
	Lack of enough Monitoring and Evaluation on projects.	1	
	<b><u>Resource Allocation Issues</u></b>		
	Lack of funds for village elders	1	
Allocate funds for CCTV cameras	1		