



# MACHAKOS COUNTYGOVERNMENT

# ANNUAL DEVELOPMENT PLAN FY 2018/19

ECONOMIC TRANSFORMATION THROUGH SUSTAINABLE AGRICULTURE, INFRASTRUCTURE AND SOCIAL DEVELOPMENT

**OCTOBER**, 2017

# Foreword

The 2018/19 Annual Development Plan (ADP) is prepared in accordance with the Public Finance Management Act (2012) among other legislations. It sets out County strategic priorities/ programmes that will be the basis for formulation of 2018/19 Financial Year programme based budget. These strategic priorities are aimed at giving impetus to county economic transformation through focussing on sustainable agriculture, infrastructure and social development.

The ADP is prepared yearly as part of implementation of the five year county integrated development plan (CIDP), which is the guiding development blue print for the county for the period 2018 to 2022. As such, the document is aligned to international, regional, national and county development agenda which include the SDGs, AU's Agenda 2063, Vision 2030 and its Medium Term Plan III and the Governor's Manifesto.

This ADP was prepared through a consultative process that involved collection of inputs from both internal and external stakeholders. Technical officers from each county department were trained on how to capture and classify inputs collected from both their respective departments and the public. The views and suggestions collected from the public were compiled by the county planning unit, after which the document was forwarded to the Executive and the County Assembly for approval and adoption respectively.

Francis K. Mwaka

**County Secretary and Head of Public Service** 

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# Abbreviations and Acronyms

	A new al Development glog
ADP	Annual Development plan
AIDS	Acquired Immune deficiency Syndrome
ALS	Advance Life Support
ANC	Ante Natal Care
ART	Antiretroviral Therapy
BEMOC	Basic Emergency Obstetric Care
BFCI	Baby Friendly Community Initiative
BFHI	Baby Friendly Hospital initiative
BMI	Body Mass Index
CCTV	Closed Circuit Television
CHS	Centre for Health Solution
CPU	County Planning Unit
CSO	Civil Society Organizations
DAS	Development Approval System
DHIS	District Health Information System
ECDE	Early Childhood Development Education
EMOC	Emergency Obstetric Care
EMTCT	Elimination of Mother To Child Transmission
FY	Financial Year
GBV	Gender Based Violence
HFs	Health Facilities
HH	House Hold
HIV	Human Immunodeficiency Virus
HWs	Health Workers
ICT	Information Communication and Technology
IMCI	Integrated Management of Child Illness
ISPP	Increasing Small Holder Productivity Profitability Project
ISUDP	Integrated Strategic Urban Development Plan
KWS	Kenya Wildlife Service
M&E	Monitoring and Evaluation
MIYCN	Maternal Infant and Young Child Nutrition
NGO	Non Governmental Organization
OVC	Orphans and Vulnerable Children
PAS	Physical addressing System
PFMA	Public Finance Management Act
RDQA	Routine Data Quality Assessment

	Reproductive Maternal Newborn Child and
RMNCAH	Adolescent Health
RUSF	Ready to Use Supplementary Foods
RUTF	Ready to Use Therapeutic Food
SIVAP	Smal Scale Irrigation and Value Addition Project
SMEs	Small and Medium - sized Enterprises
SP	Sub Programmme
ТВ	Tuberculosis
TIP	Transitional Implementation Plan
ТОТ	Trainer of Trainers
UPS	Uninterrupted Power Supply

## **Executive Summary**

Machakos County is one of the 47 counties in Kenya with a projected population of 1.4 million in 2018. It covers an area of 6,208.2 Km<sup>2</sup> with approximately 3,720 Km<sup>2</sup> arable land. It is largely inhabited by the Akamba community with most of the major towns being cosmopolitan. The largest town is Machakos which is also the headquarters of the County.

The county lies between latitudes 0°45′South and 1°31′South and longitudes 36°45′East and 37°45′East and borders eight counties; Nairobi, Kiambu, Embu, Kitui, Makueni, Kajiado, Muranga and Kirinyaga and is also within the greater Nairobi metropolitan consisting of 5 counties including Nairobi, Kiambu, Murang'a and Kajiado.

The 2018/17 Annual Development Plan (ADP) is prepared in line with the Public Finance Management Act (PFMA) 2012 section 126. The programmes to be implemented during the plan period aims at transforming the economy through sustainable agriculture, infrastructure and social development. The plan is divided into four chapters as follows;

Chapter one highlights the County location, population, covering area, position, main economic stay and the preparation process of the ADP. Secondly, chapter two gives the achievements for 2016/17 ADP for eight sectors which are: Agriculture & Cooperative Development; Infrastructure, Energy, and ICT; Health; Public Administration, Education, Youth and social welfare; Land, environment, natural resources and sanitation; water and irrigation; Commercial, tourism and labour affairs. Further, Chapter three covers the county strategic priorities, programmes and projects while chapter four gives resources allocated to each sector.

Boniface Kamende For Chief Officer <u>Trade , Economic Planning, Investment and Industrialization</u>

# Legal Basis for the Preparation of the County Annual Development Plan

The 2018/19 Annual Development Plan (ADP) is prepared in accordance with Section 126 (2) (a) of the Public Finance Management Act, (PFMA) 2012 which states that the County Executive Committee member responsible for planning shall prepare the development plan in accordance with the format prescribed by regulations. PFMA, 2012 Sec 126 (1) highlights that the ADP should include the following:

- a) Detailed programmes that need to be delivered ;
- b) Strategic priorities
- c) The services or goods to be provided;
- d) Measurable indicators of performance where feasible;
- e) The budget allocated to each programme.

## **CHAPTER ONE**

## **1.1 County Overview**

Machakos County is one of the 47 counties in Kenya with a projected population of 1.4 million in 2018. It covers an area of 6,208.2 Km<sup>2</sup> with approximately 3,720 Km<sup>2</sup> arable land. It is largely inhabited by the Akamba community with most of the major towns being cosmopolitan. The largest town is Machakos which is also the headquarters of the County.

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Agriculture, trade, industry and mining are the main economic activities in the County with agriculture and trade being carried out across the county. The county is counting on projects such as Konza Technological City, new Machakos City, good infrastructure development and its being within the Nairobi metropolitan region to boost output in the local economy.

The County has an average good infrastructure network and road network connecting all the subcounties. The major roads include; the Nairobi - Mombasa road, Machakos - Kitui road, Machakos – Wote road, Namanga - Arusha road, Thika-Garissa road and the Nairobi- Kangundo road. Further the standard gauge railway (SGR) and the metre gauge railway (MGR) transverse the County. The County also borders the Jomo Kenyatta International Airport.

The county has good mobile network coverage and good internet connection supported by the availability of the fiber optic cable.

Administratively the County is divided into eight sub-counties/constituencies, namely; Mavoko, Kathiani, Machakos, Matungulu, Yatta, Masinga, Mwala, and Kangundo. These eight sub-counties/constituencies are further subdivided into forty wards, twenty two divisions, seventy five locations and two hundred and thirty nine sub locations.

# **1.2 Preparation Process of the Annual Development Plan**

The process of preparing this ADP 2018/2019 started with notification to all sectors on the need for data collection. Technical officers from each department were trained on how to capture data from their respective sectors internally and during public participation forums.

Thereafter data collection was conducted through public participation and stakeholders' fora. Internal and external stakeholder' fora were conducted at sector levels and inputs from various stakeholders were taken into consideration. Internal stakeholders composed of representatives from the national government ministries, parastatals and other public institutions while external stakeholders' forums composed of representatives from CSOs, NGOs, religious organizations, minorities, persons with disabilities, private investors among others.

Public participation was conducted at ward level and targeted citizens' needs at sub location level. Citizen needs and their priorities in the financial year 2018/2019 were captured. The views and suggestions from internal and external stakeholders, public participation and priority projects in the Governor's manifesto were analysed and formed the basis of formation of programmes in each sector as contained in this document.

The draft document was prepared by the county planning unit and forwarded to the Executive and the County Assembly for approval and adoption

# **CHAPTER TWO**

# **2.1 Introduction**

This section gives an overview of the implementation of 2016/17 ADP and highlights the sector and sub sector achievements, challenges and the lessons learnt.

# 2.2 Overview of Development Achievements in 2016/17 ADP

# i. Agriculture & Cooperative Development

Significant effort and resources continued to be dedicated towards the agricultural sector with the main goal being to ensure sustained food security is achieved. The key achievements under this sector were: the free tractor ploughing service which cultivated 4,205 acres and benefitted 3,199 people; distribution of 106 tonnes of free seeds to over 39,000 beneficiaries vaccinated 339, 277 animals; conducted 89,024 meat inspections of different species; conducted 222, 118 inspections of hides and skins; registered over 100 fishermen at Ekalakala beach; trained 4 beach management unit members and 5 farmers on intensive cat fish production; made over 250 farm visits; and, intensified extension services by purchasing and distributing 20 motor bikes to extension officers to aid in their movement.

# ii. Infrastructure, Energy, and ICT

This sector comprises of transport, roads, urban development, housing, public works, ICT and energy sub sectors.

To improve transportation and accessibility to social amenities like hospitals and markets, the County has continued to invest heavily on the improvement of the road network by constructing new main and access roads, rehabilitation and maintenance of existing roads and infrastructure facilities like drainage.

The achievements made between 2013 and 2017 are: over 950 km of roads have been graded; over 56 km of roads upgraded to bitumen standards (Makutano – Kithimani, Kathiani - Kakuyuni, Mavoko town roads); 1,060 metres of drifts (vented and non-vented) constructed; approximately 365 metres of culverts installed; approximately Ksh. 12.5 million allocated annually per ward

through the departmental development budget and grants by Kenya Roads Board for road maintenance and development; purchase and maintenance of assorted road maintenance equipment & vehicles (19 graders, 6 excavators, 3 wheel loaders, 2 vibrating rollers(heavy), 2 pneumatic rollers, 2 chip spreaders, 1 bitumen distributor, 31 tippers, 10 water bowsers, 1 fuel tanker, 1 low-bed loader, 3 trucks (service trucks), 7 pickups, 3 station wagons, 1 saloon vehicle (Mitsubishi gallant), 1 van, 4 dumpers, 5 vibrating rollers (light), 3 road cutters and 3 road marking units.)

The Department of Public Works and Housing was able to make progress on the construction of the Governor's office in Matuu by achieving 50% of the works. The department also ensured that construction of Ministry of Transport, Roads, Public works & housing offices was 70% complete as at the end of the financial year under review.

For the 2016/17 FY, the Department of Energy was able to install a total of 100 flood lights in markets to light them up and promotes 24 hour economy, besides reducing incidences of crime. Under ICT, installation and maintenance of CCTV cameras at major county towns and highways, continued provision of office email and internet connectivity services and improvement of the Local Area Network Coverage across county offices were the major achievements.

# iii. Health

Key developments in the health sector that have been implemented to improve access to and provision of quality healthcare services within the county include: ongoing construction of 40 community hospitals; installation of a generator at Kangundo District Hospital; face lifting of primary health care facilities/ health centres; awareness creation campaigns on cancer across the 8 sub counties; and, continued recruitment of health workers across.

# iv. Public administration

This sector is made up of the Office of the Governor, County Executive Committee, County Public Service Board, County Assembly, economic planning, finance and revenue collection sub sectors.

The Office of the Governor successfully supervised the second phase of the water mapping programme across the 8 sub counties; supervised the construction of several roads; refurbished the

Governor's offices in Machakos and Mavoko and built capacity of officers in difference fields including project supervision and M&E.

The County Assembly developed and implemented a strategic plan; introduced a performance management system; automated the assembly financial and personnel operations by installing IFMIS and the integrated personnel and payroll database.

The County Public Service Board issued appointment letters to 804 health workers in different job cadres; facilitated employment of 150 enforcement officers; promoted confirmed the appointment of 600 staff members and promoted 171 others in different positions.

On the planning front, the achievements included development of a County Monitoring and Evaluation Framework; the Machakos County Statistical Abstract in collaboration with the KNBS; and, completion of the Machakos County Socio Economic Survey report.

The Finance & Revenue Management Department was able to ensure successful external audits; improved book keeping and maintenance of financial reports, continued training of departmental staff on IFMIS; improve the revenue collected to Ksh. 1.259 Billion in FY 2016/17 from Ksh. 1.121 Billion in FY 2015/2016; and, ensured timely preparation and submission of the budget to the County Assembly.

# v. Education, youth and social welfare

The County Government has continued to allocate resources towards improvement of early childhood education and youth polytechnics in line with the provisions of the Fourth Schedule of the Constitution of Kenya, 2010. In FY 2016/17, 1,000 ECDE care givers were recruited to supplement the existing ones.

Under the Youth Development sub sector, the achievements included: increase in trainee enrolment in the youth polytechnics from 2,500 to 3,150; capacity building of the youths in E-marketing skills that was done by the Google team; collaboration with darling industries for hair dressing and beauty therapy on curriculum development and trainee attachment; 500 and 700 youths were trained on ICT skills and hospitality/mechanics/tailoring/dress making/construction respectively.

For social welfare, the following achievements were recorded: provision of assistive devices to persons with disabilities; capacity building for self-help groups on table banking; and, sensitization and awareness creation of the public on gender based violence and HIV/AIDs.

# vi. Land, environment, natural resources and sanitation

The Department of Land and Urban Development is tasked with enhancing sustainable use of land and natural resources. In furtherance of its mandate, the department was able to make the following two key achievements: developed the local physical development plan for Machakos New City; and, established a database on all public land.

Under the environment and natural resources sub programme, the department was able to ensure pollution control through enforcing compliance; mapping of major groups across the county involved in tree planting for support towards promoting county forest cover; developed a Transitional Implementation Plan for devolved forestry functions in collaboration with the Kenya Forestry Service.

# vii. Water and irrigation

To improve access to clean water in the County, the Department of Water has been implementing a comprehensive water programme which entails rehabilitation of existing boreholes, dams and water pans; water harvesting and drilling of new boreholes; and, connecting them to households. Towards this end, a total of 210 dams and water pans were constructed and rehabilitated; 143 new weirs constructed and 1,000 (10,000 litres) water tanks purchased for all public primary schools. This was against a target of 520 dams and water pans.

# viii. Commercial, tourism and labour affairs

This sector comprises of the trade, industrialization, investment, tourism and labour sub sectors.

The Department of Trade, Industrialization and Investment has been working towards establishing a sustainable and vibrant business and investment environment. The Department was able to successfully complete the construction 23 market sheds, and successfully launched the Machakos Investment Promotion Portal with support from the World Bank Group.

The tourism sub sector continued to improve in the financial year under review. The County popularity as a sport tourism destination soared. The sporting and entertainment events that have been conducted in the county on an annual basis include Tour de Machakos, Kenya Premier League Matches, Harambee Stars matches, film festivals etc. Besides these, the other achievements recorded were 2 beauty pageants, 3 tourism exhibitions and completion of the classification exercise of hotels bars and restaurants within the county.

The County also made several achievements relating to labour affairs which included an audit of the internal payroll; set up of a personnel registry; training of 52 staff, 35 staff and 45 staff on disciplinary, customer care and job evaluation courses respectively; facilitating trainings abroad for 71 staff members; and, training of the union staff on labour relations.

# 2.3 Challenges experienced during implementation of the previous ADP

Implementation of the 2016/17 ADP was largely successful, although several challenges were encountered. These were;

- i. Delays in disbursement of national government allocation.
- ii. Shortfalls in the County's own revenue collection.
- iii. Political interference in implementation of certain projects.

# 2.4 Lessons learnt and recommendations

The lessons learnt were:

- i. There is need to come up with a sustainable resource mobilization strategy to complement the funding from the National Government and county own revenue.
- ii. Proper planning and an M&E framework are important for successful project implementation and tracking.
- iii. A participatory approach and inclusion of stakeholders is key to ensure project ownership and sustainability.
- iv. Enhanced partnership with development partners is critical to increase the resource base.

# **CHAPTER THREE**

# **3.1 County Strategic Priorities, Programmes and Projects**

This chapter highlights the sector/sub-sector strategic priorities and programmes the county intends to implement in the financial year 2018/19. The priorities are highlighted per sector as indicated below.

## 3.2 Agriculture and Cooperative Development sector

The sector is composed of the Directorates of Agriculture, Livestock, Veterinary services Fisheries, and Cooperative Development.

## Vision

Machakos to be a food secure and wealthy county anchored in innovative and competitive production, processing and marketing of crops, livestock and fisheries products.

#### Mission

To improve the livelihoods of Machakos County residents and ensure food security by promoting innovative and competitive production through creation of an enabling environment and ensuring sustainable natural resource management.

#### Sector Goal

Reduce poverty level from 42.6% to 30% in 10 years

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Programme P1:	Administration, Plan	ning and Support Services		
SP 1:1 Administrative	Improved work environment	No. of office blocks constructed (32 Block)	8	38
service		No. of office blocks completed	1	
		Number of office blocks furnished	9	
	Mobility of officers improved	No. of vehicles procured for extension services	3	
		No. of motorbikes procured for extension services	20	
SP 1:2 Modernizing offices with ICT equipment	Enhanced communication in the office	No. of offices modernized	24	2

#### **Sector Priority Programmes**

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
SP 1:3 Personnel Services	Recruitment of officers due to natural attrition	No. of officers recruited	131	139
		Anagement of Agriculture		
SP2:1AgriculturalPolicy,LegalandRegulatoryFrameworksPlanningsupport	Develop/review agricultural laws, policies and regulations	No. of bills/policies / regulations/ reviews developed	3	1.5
SP2:2MonitoringandEvaluationImage: Control of the second	Modernized Monitoring and Evaluation system	No. of Management Information System developed	1	10
Sub-Sector: Cro		1		
SP 3:1	Increase in	No. of operational tractors	40	20
SP 5:1 Subsidized	cultivated land	No. of new tractors procured	0	20
tractor program	cultivated fand	No. of operators trained	40	
uneter program		Acreage ploughed	7,000	
		No. of farmers reached	3,500	
<b>SP</b> 3:2 Free Seed and fruit	Enhanced access	Amount of seeds distributed	160 tonnes	41
tree seedlings	Increased yield	Percentage Increase in production	5%	
	Improved quality Fruit production enhanced	No. of fruit trees distributed	80,000	-
SP 3:3	Improved crop	No. of bags delivered	100,000	32
Subsidized fertilizer	yields (food and cash crops)	No. of farmers who have their soil tested	40,000	
SP3:4Extension	Improved extension services	No. of farmers Trainee of trainees Trainers (TOT,s) trained	2	2
services		No. of kits procured	40	
SP 3:5 Post- harvest management	Increase in grains stored at correct moisture content	No. of moisture meters procured	30	1.4
	Percentage increase in use of appropriate storage structures and equipment's	Number of farmer and cereal traders trained	40,000	
	Reduction in % produce loss by 5% per year	% of post-harvest loss	5%	

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
SP3:6Promotionofagroprocessingandvalueaddition	Staffproperlyequippedwithcurrentvalueadditiontechnologies	Number of staff trained	16	64.5
	% increase in simple plants doing value addition/agro processing	No. of fruit processing plants established and commercialized Number of acres of land procured for establishing the plant	1 5	-
SP 3:7Earlywarningandstrategicpests	% reduction of the incidences and prevalence	% reduction of the incidences and prevalence No of traps set and monitored	5% 80	11
and diseases control project SP 3:8 Coffee	%Increased yields	Number of plant clinics established	6 10%	15
enterprise revamping	per tree per year	% increase in yields	yield increase 5,000lts of pesticide s 30,000 bags	-
<b>SP 3:9</b> Promotion of sustainable	Improve farmers' skill on soil and water conservation	No. of farmers trained on conservation measures	15,000	6.5
natural resource use	Empower farmers & farms productivity and profitability	No. of farmers trained on conservation agriculture	5,000	
SP 3:10 Quality Inputs Assurance Project	Reductioninnumberofcomplaintspertainingtocounterfeit products	No of inspectors trained	30	0.5
	No of officers gazetted	No of officers gazetted No of farmers accessing quality inputs in the county	30	
<b>SP 3:11</b> Irrigation promotion	Reduce overreliance on rain fed crop production	No. of earth dams excavated No. of irrigation schemes Number done Number of training done on road run off harvesting	5 2 8 20 4	61
SP 3:12 Modernizing of	Demonstrate to farmers	No. of schemes trained No. of greenhouses No. of Demo sites rehabilitated	240 1	6.5

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Agricultural training Centre	recommended agronomic practices in coffee			
	Improve boarding facilities	No. of rooms constructed	0	
	Improvefarmproductivitybyreducing acidity	No. of acres limed	10	
	Improve farm security	Length of perimeter fence constructed	6Km	_
		Dairy unit rehabilitated and other equipment	1	-
	Improved poultry	Dairy animals procured No. of poultry unit constructed	10	-
	production	No. of pould y unit constructed	1	
SP 3:13 SHEP- PLUS	Improved yields	No of groups established	5	1
	Improved farmers choice of enterprise	Number of trainings	1	
	Improved agronomic knowledge	No. of training held	1	
	Improve farmers knowledge on production	No. of trainings done	45	
	Create linkages between farmers and stakeholders	No. of Forums held	1	
	Improve farm produce transportation	No. of Demonstration on Do Nou Technology	1	
SP 3:14 Increasing Smallholder Productivity and Profitability Project (ISPP) Funded by USAID. It is in 5 Counties	Improved livelihoods through enhanced productivity, market linkages and better nutrition	Percentage increase in volume of agricultural produce for *targeted households Percentage of households engaged in diversified agro- enterprises Percentage of farmers, including women and youth, using improved technologies or GAPs in diversified enterprises Minimum dietary diversity for children aged 6-23 months Minimum Dietary Diversity for women of reproductive age (MDD-W)	7,000 HH	140

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
		Percentage change in volume traded in metric tonnes Percentage change in household income of the target beneficiaries		
SP 3:15 Kenya Cereal productivity and climate resilient productivity enhancement	AdoptionofimprovedfarmingpracticesincludingGoodAgriculturalPracticeandConservationAgriculture	No. of farmers adopting	24,000	-
SP 3:16 Post- harvest management and market linkages	Reduce post-harvest losses	No. of farmers organizations formed	8	-
SP3:17Financial servicesandinclusion	Making inputs accessible to farmers	No. of farmers accessing E- Voucher	24,000	-
SP 3:18 Kenya Climate Smart Agriculture Project	Increased agricultural productivity and resilience to climate change risks in targeted smallholder farming and pastoral communities	Number of groups project beneficiaries	379	117
<b>SP 3.19:</b> Small Scale Irrigation and Value Addition Project(SIVAP)	Increased agricultural productivity in the project areas	5Ha micro irrigation scheme developed 15 micro dams and water pans developed 2Ha drip irrigation system in place	15	40
	Increased agricultural productivity in the project areas	<ul><li>20 water harvesting and storage infrastructures in place</li><li>75 gabions and COD developed</li><li>3750Ha land developed</li></ul>	20	-
	Improved accessibility to markets Enhanced market access	27 Km access road developed 1 grading shade and marketing facility for crops constructed	-	
		1 livestock sale yard developed	-	

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Properly	Functional county project	1	
	coordinated project Baseline data available	coordination unit 1 study undertaken-baseline, anthropology, MTR, impact study	-	-
SP3:20AgricultureSectorDevelopment	Increased productivity of priority value chains;	Number of VC innovations used	0	8
Support	Strengthened	Number of VCA entrepreneurs		_
Program - Environmental	entrepreneurial skills of VCAs	Number of operational business plans		
resilient and socially	Improved access to markets by VCAs	Number and type of co-op	0	
inclusive value chain development		Type and number of investments (processing plants)		
SP3:21Effective	Strengthened structures and	Number of operational structures	10	5.5
Agricultural sector co- ordination	capacities for coordination in the Agricultural Sector	Number of policies and regulations	0	
	estock Development			
		irces Management and Conservat	ion	
SP 4:1 Livestock breeding	Increased number of indigenous livestock species under conservation	Number of chicks distributed	100,000	64
	Enhanced rearing of appropriate and resilient livestock breeds/species	Number of livestock registered	200	
	Enhanced livestock production and	Number of livestock artificial inseminations done	20,000	
	productivity	Number of breeding stock distributed (goats, cattle, sheep, rabbits, bees, chicken)	2,000	
	Enhanced conservation of indigenous livestock breeds/species	Number of breeding equipment (incubators, AI tanks, deep freezers amongst others)	40	
	Livestock Feed and N			
SP 5:1 Livestock feed and nutrition	Reliable data on livestock feed and nutrition	Number of livestock feed and nutrition surveys/mappings	1	4

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
information system	Enhanced adoption of appropriate forage and fodder varieties for different climatic zones	Number of farmers trainings on use of appropriate livestock feed and nutrition information system	500	
SP 5:2 Pasture and Fodder Production	Adequate quantities of quality pasture and fodder all year round	Number of farmers training on pasture production	500	8
	Reduced cost of production	Volumes of pasture and fodder seeds distributed (tonnes)	3	
	Increased livestock productivity	Number of weather scenario information developed and disseminated	2	
<b>SP 5:3</b> Pasture and Fodder preservation and conservation	Access to adequate, quality and reliable livestock feed all year round	Number of feed storage facilities developed Number pasture harvesting equipment purchased (one set has a mower, bailer, rake, hay boxes)	2 2	13
SP 5:4 Pasture/fodder seed production	Increased access to affordable and quality pasture/ fodder seeds/seedlings	Number of feed and fodder seed/seedlings multiplication institutions supported (capacity building, equipment, inputs)	10	1
SP 5:5 Livestock	Access to safe, quality and standard	Number of trained and gazetted livestock feed inspectors	16	2
product and input quality	livestock inputs and products	Number of input quality surveillance and testing	400	
SP 6:1	Livestock and Livesto Standard	ck Products Marketing, Trade an Number of standard livestock	d Extensio	n 18
Livestock sale yards	functioning livestock markets and holding grounds	markets and holding grounds constructed/rehabilitated	2	10
SP 6:2 Livestock	Operational livestock marketing	Number of market information management system	1	1.5
marketing information system	information system through local vernacular radio stations established	Number of market surveys and dissemination	250	
<b>SP 6:3</b> Value addition	Expanded mix of value added	Number of processing plant established and commercialized	2	38
	products	No of acres procured for establishment of the plants	10	

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
SP 6:4	Effective and	Number of farmer trainings, farm		4
Extension	efficient delivery of	visits, demonstrations, field days,	5,000	
services	extension services	shows & exhibitions		
Sub-Sector: Vete		-		
<u> </u>	Livestock Disease Con		r	
SP 7:1 Enhanced disease surveillance	Reduced disease prevalence	Number of weekly report	52	1
SP 7:2 Establish	Reduced vaccine	No. of livestock vaccine doses		8
strategic vaccine stock	stock-outs	procured	100,000	0
SP 7:3: Regular	Less disease	Number of vaccinated animals		2
and compulsory mass vaccination	outbreak reported		100,000	
	Slaughter house quali	ty control		
<b>SP 8:1</b> Public health standards enforcement	Safe and healthy animal products	Number of inspections and supervisions Number of public slaughter	164	16.4
		houses rehabilitated	4	
Programme P9:	Animal welfare			
<b>SP 9:1</b> Animal welfare	Reduced incidences of animal welfare abuse	Number of sensitizations meetings	3	0.3
	Reduced incidences of animal abuse	Number of surveillance field visits	2	
	: Animal health servic			T
SP 10:1 Veterinary extension services	Enhanced livestock health, quality and safety of livestock products and inputs	Number of inspections done	500	5
	eries Development : Fisheries developme			
SP 11:1 Management of Capture fisheries	IncreaseindamproductionFisheriespolicydevelopedor	Number of fingerlings restock Number of trainings done to beach management units	200,000	3.6
	domesticated Reduced illegal fishing	Baseline survey done	0	
<b>SP 11:2</b> Aquaculture	Increased fish production	Number of trainings in all the sub counties	24	6
production	Increased area under aquaculture	Number of Demo farms in each sub county	1	

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Increase in the use	Number of liners distributed	20	
	of High performing	Number of inspections done on	2	
	and efficient	hatcheries		-
	systems	Number of operational hatcheries	1	
<b>SP 11:3</b> Quality assurance,	Increased fish production	Number of water quality kits available	2	
Value addition and	Quality fish and fisheries products.	Number of inspectors gazetted	0	
Marketing	Create awareness of basic quality requirements	Number of trainings done	-	
	Reduced post- harvest loses	Number of cold storage facilities purchased for BMUs	1	
	101 1000 10000	Increased incomes	-	1
		Increased market value of fish products	-	
SP 11:4 Extension	Increased farm visits	Number of farm visits and beach patrols done	1,000	6.2
service delivery	Increased uptake of new findings	Number of farmer trainings done(field days, exhibitions, shows)	100	
	Increased uptake of new production technologies	Number of officers retrained	10	
Sub-Sector: Co-o	operative Developmen	t.		
		Co-operative movement		
SP 12:1	Informed	Percentage of co-operative		29
Training	membership of co- operative societies	society members trained	20%	
	Knowledgeable committee members	Number of management committees trained	80	
	Staff updated with current information and knowledge	No of staff trained	40	-
Programme P13:	Co-operative extensi	on and support services	-	
SP 13:1	Improved service	Number of new co-operative		10
Co-operative extension and	delivery	officers employed	10	
support services				
	Promotion of co-oper	rative marketing and value chain	1	1
SP 14:1	Increased incomes	Number of reports and products		10
Development of	to members and	developed	5	
value added products	long shelf life of products			

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
SP 15:1 Savings	Financial deepening	percentage amount of savings		4
mobilization/inv	for SACCO's and	mobilized	40%	
estment by	un-banked	Reports	40%	
Sacco's	population	-		
Programme P16	Promotion and grow	th of co-operative societies		
SP 16:1	Increased	Percentage of new societies		3
Registration of	membership in co-	promoted and registered. Reports		
new co-	operatives		40%	
operative	-			
societies				
Programme P17	Digitization and crea	ation of co-operative societies data	bank	
SP 17:1	Easy access to co-	Percentage digitization of Co-		4
Collection	operative	operative information. Reports		
analysis and	information for			
correlation of	planning and		40%	
co-operative	monitoring			
societies	C			
information				
SP 17:2 ICT	Improved service	Percentage of co-operative		40
utilization in co-	delivery to co-	societies digitized	30%	
operatives	operative members			
Programme P18:	Co-operative govern	ance		
SP 18:1 Good	Improved	Percentage of co-operative		4
cooperate	governance	societies complying with	100	
governance	structure and	legislations/regulations. Reports	40%	
•	compliance			
Programme P19		g in co-operative movement		
SP 19:1	Gender balancing in			4
Promotion of	co-operative	joining co-operatives. Reports		
women and	movement	· •	30%	
youth in co-				
operatives				
Programme P20a	Development of hous	sing units through co-operatives		•
SP 20:1	Affordable and	Percentage of housing co-		0.4
Housing	reliable shelter	operatives registered	20%	
Development				
	budget for the sector	•	•	1,073.8

# **3.2 Energy, infrastructure and ICT sector**

This sector has the following subsectors energy, roads, public works, and ICT. The County will implement the following programmes to expand economic opportunities, employment and competitiveness of an economy.

# Sector Vision

To provide cost effective, modernized world class infrastructure facilities and services to support economic growth.

# Sector Mission

To provide efficient, affordable and reliable infrastructure and energy for all.

## Sector Goal

To reduce cost of doing business through ensuring access to adequate, affordable and reliable energy supply, develop and sustain a world class state of infrastructural facilities to support current and future development.

#### **Sector Priority Programmes**

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Sub-Sector Name:	Energy			
Programme P1 : E	nergy distribution an	d regulation		
SP1 : 1 Electricity distribution	Public institution and households connected Market centers lit ; Light up all tarmac roads in all town streets.	Percentage of public institutions and household connected with electricity ; Number of transformers installed Number of roads/streets and markets lit	Increase connectivity to 50 percent 10km	310
U U		ing and Support Services		
SP 2:1 Administrative	Enhanced service delivery ;	Customer satisfaction	100 percent	19.5
Services	Human resource capacity Building	Number of staff trained	10 Officers	
Programme P3 : A	lternative Energy Teo	chnologies		

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
SP3:1 Alternative Energy Technologies	Improved renewable energy access to the communities	Number of renewable energy projects done ; Number of individuals sensitized on renewable energy ; Number of households utilizing clean cook stoves	10 Households	380
	Wind, solar or Solar/Wind hybrid water pumping systems	No. of Wind, solar or Solar Wind hybrid water pumping systems installed	15	
	<b>Transport and Roads</b>			
		nel & Support services		
SP 1:1 Administrative and personnel services	Enhanced service delivery ;	No. of policies formulated. Customer satisfaction	1 policy 100 percent	6
	Human resource capacity Building	No. of personnel trained.	20 officers	10
		ment and Maintenance	1	1
SP 2:1 Design and construction of new bituminous roads	100 km of tarmacked roads	Kilometers of road tarmacked annually	15km	400
SP2:2Maintenanceofexisting roadsandroadrelatedinfrastructure	All tarmacked roads to be pothole free ; Signage and road- marking of all bituminous roads within county	Length of roads marked No. of signage installed Kilometers of roads graded annually	25km	180
	docket ; Grade 5000km of roads(1000 km annually		750km	
SP 2:3 Installation of drainage facilities	Install 4000metres of drainage facilities	Length of drifts constructed annually Length of culverts installed annually	500m	200
Programme P3 : (	County Transport Ma	nagement & County fleet N	Ianagement	1
<b>SP 3:1</b> Fleet expansion and Maintenance	Functional and efficient county fleet	No of machinery, Plant & vehicles maintained annually	500	176

Sub Programme	Key Outcome	Key performance Indicators	Targets	Estimated Budget (Ksh millions)
	Functional, fully equipped workshops	1)No of workshops constructed/ Renovated	0	
	Insured equipment's	Number of equipment's insured	800	
SP 3:2 Fleet monitoring	County fleet fully tracked/ monitored	No of vehicles fitted with vehicle-track systems	0	5
SP 3: 3 Transport sector improvement programme	Improvement to bitumen standards of bus-parks	No of bus-parks improved	0	30
	Public Works and Ho			
		ng & Support services	1	
SP1:1Administrationandpersonnelservices	Developed policy documents	No. of policies formulated.	1	3
	Conduct20managementandskillimprovementseminarsforstaffschemes	No. of personnel trained ;	4	4
	Maintained assets and other equipment's	Percentage of maintenance level of assets maintained	-	68
Programme P2 : B	uilding and civil worl	KS	•	•
Government building/ offices	Improved work environment	Sq. meter constructed	20%	182
Housing	Safe and conducive living environment	Number of housing units constructed; Numbers of structures re- roofed	2	300
	Information Commun			
U U	General Administratio		1	10
Support Services	Increased Efficiency in service delivery	Number of officers trained ;		10
Programme P2: In	nformation communic	cation Services and ICT In	frastructure I	Development
	ure availability of acco	essible , efficient , reliable a		
ICT Infrastructure	Increased connectivity	Number of offices interconnected		50
Total estimated bu	dget for the sector	l		2,333.5

# 3.3 Health sector

The health sector plays a significant role in maintaining or improving health via preventive, promotive and curative necessary for enhanced productivity that the County requires to achieve her agenda.

# Vision

A Universal thought leader in provision of holistic health care and emergency services.

# Mission

To provide the highest attainable standards of quality health care which is dynamic, affordable, accessible, equitable, acceptable, sustainable, efficient and effective to all

# Core Values (CREAPI)

Community focus	Taking services closer to the people by empowering communities to take
care of their health	
Responsiveness	Responding to the needs of our clients
Efficiency	Utilizing available resources for maximum benefits
Accountability	Taking responsibility
Professionalism	Observing professional standards of practice & ethics
Integrity	Firm adherence to moral & ethical principles

#### Sector Goal

The overall goal of flagship programmes under this sector is to improve the livelihoods of people living in Machakos by reducing health inequalities while improving health care delivery services. During the 2018/2019 sector will implement the following programmes which are aligned with national and international plans.

# Sector priority Programmmes

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Programme l	P1: Preventive and Promo	otive Health Services		·
SP1:1DiseasePreventionand control	Strengthened preparedness & response to disease outbreaks & other public	Proportion of suspected outbreaks of epidemic prone diseases notified and investigated.	100%	2.6
services	health events	Proportion of diseases targeted for elimination/eradication detected.	70%	
		Proportion of complete IDSR weekly reports submitted on time.	80%	
	Strengthened county & sub county Rapid Response Teams.	No. of county/sub county RRTs trained and responding to rumours/outbreaks.	3	
	Effective Control of Neglected tropical diseases (NTDs)	Proportion of NTDs investigated and interventions done.	60%	
<b>SP 1:2</b> Environmen tal/Commun ity Health	Open defecation free county.	Proportion of villages declared open defecation free (ODF)	85%	47
Services	Established community health services at Tier 1(Level 1). (No.	No. of new community units established.	30	_
	Required 239)	No. of community units re- trained	14	
	Improvedmenstrualhygienemanagement(MHM) in schools.	Proportion of schools practicing MHM	30%	
	Well managed health care waste from health facilities.	Proportion of health facilities with health care waste management facilities.	40%	
	Strengthened aflatoxin surveillance.	Proportion of cereals with permissible levels of aflatoxin.	30%	
<b>SP</b> 1:3 Reproductiv e, Maternal,	Reduction of vaccine preventable diseases.	% of fully Immunized Children	75%	53
Newborn, Child, adolescent	Promoting respectful maternity care. Increased HF deliveries	% of deliveries conducted by skilled attendants	52%	
Health	Increased utilization of ANC services	% pregnant women attending 4 ANC visits	30	

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
(RMNCAH) Services	Increased family planning uptake	% of reproductive age women receiving family planning commodities	60	
	Establish youth friendly services in the county	No. of youth friendly cetres established	2	
	Intergrate comprehensive post rape care services (3 per sub county by CHS)	No. of centres established	4	
	Increase the no. of HWs trained on EMOC and BEMOC	No. of HWs trained on EMOC and BEMOC		
	Ensure cold chain maintenance for immunization services	No. of health facilities offering daily immunization services.		
	Provision of back up electricity for sub county EPI stores	No. of EPI stores with back up electricity systems.		
SP 1:4 Nutrition Services	Reduced the prevalence of all forms of malnutrition among children 0- 59 months in the county	% of children 0-59 months stunted/wasted/underweight	24%	163
	Increased no. of staffs trained on MIYCN, IMAM, KMC, BFCI & BFHI	% of staff trained on MIYCN, IMAM, KMC, BFCI,BFHI	10%	
	Increased number of functional BFCI community units	Number of functional BFCI community units	8	
	Increased supply of therapeutic and supplementary commodities	Availability of therapeutic and supplementary commodities (RUTF, RUSF, CSB, Point of use micro-nutrient powders, deworming tablets, vitamin A capsules) in the county	15%	
	Increased number of nutrition staff in the county offering nutrition services in the county	Number trained nutrition staff employed and offering nutrition services in the county at all levels of care	80	
	Increased percentage of facilities carrying out routine growth monitoring services among children 0-59 months	% of facilities with functional weighing scales and height/ length boards	35%	

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Increased no of children screening for malnutrition per month	% of children screening for malnutrition on monthly basis	20%	
	Increased facilities celebrating child health days	Number of facilities celebrating child health days in the county	10%	
	Reduced number of adults with BMI above 18.5kg/m <sup>2</sup>	% of health facilities with functional weight and height meters	40%	
	Malezi bora strategy strengthened	Malezi bora weeks celebrated	100%	
SP 1:5 Health Promotion Services/No n Communica ble Diseases	Scaled up health promotion activities at the community & facility	Number of IEC materials distributed.	20%	1
		% of women of reproductive age screened for cervical cancer/ breast cancer	100%	
		No of men above 40 years screened for prostate cancer	30%	
		No. of health promotion activities held at the community	100%	
	Increased number of clients screened for diabetes	No. of clients screened for diabetes	20%	
	Increased number of clients screened for hypertension	No. of clients screened for Hypertension.	20%	
	Improved outpatient services	% of outpatient cases attributed to road traffic injuries	100%	
		% of new outpatient cases attributed to gender based violence	100%	

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
SP 1:6 Diseases control	Reduced no. of malaria case detection Reduced no. of TB cases	No. of malaria support supervision carried out. No. of TB support supervision carried out.		5
	Reduced HIV prevalence	No. of HIV support supervision carried out.		
	Increased the no. of beyond zero mobile clinic	No. of beyond zero intergrated outreaches conducted.		
SP 1:7 Health	Improved reporting	No. of health facilities submitting timely reports	240	124
Information Systems/ M&E /Quality	Establishment of Electronic health information in all facilities	No. of Health facilities with HER		
Assurance	Reviewed performance	No. of performance review meetings conducted		_
	Provision of laptops Increased number of RDQAs conducted	No. of laptops bought No. of RDQAs conducted		_
	Provision of recordingand reporting tools	Proportion of Hfs with reporting tools		
	Electronic equipment provided	No. of equipment provided		
	Recruitment of Health records & Information personnel	No. of HRIO personnel recruited		
	Inservice training of health records and information staff	No. of HRIOs attended inservice training		
	Capacity building of health records and information staff	No. of HRIOs capacity build		
	Supervision	support supervision done           ost effective and         60		
	Cost effective and affordable care to all.		60	
	Safety to all employees, patients/clients and visitors		65	

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Timely delivery of products and services		55	
	Levels of morale is displayed by managers and workers	Establishment of rehabilitation centers for drug and substance abusers and GBV survivors	65	
	Equiping and operationalizing of new Health Facilities (HFs)	Number of health facilities operationalized and equipped	210	
	Upgraded Health Facilities	Number of existing health facilities expanded/upgraded and equipped to accommodate all service delivery points	205	
	Upgraded Health Facilities	Number of existing health facilities expanded/upgraded and equipped to accommodate all service delivery points	205	
<b>Programme</b>	P2: Curative and Rehabil	itative health Services		
<b>SP 2:1</b> County Pharmaceuti cal services	Strengthened commodity supply and management systems	Amount of funds allocated for purchase of health products	80M	53
SP 2:2	Improved Quality of	Average length of stay	6	174
Clinical and	care	Bed occupancy rate	65	
Nursing Services		Patient waiting time	1 hour	
Services	Increase client/patient satisfaction	% of client/patient satisfaction	70%	
	Improved access to health care services	Number of facilities offering		
-	More workers recruited	24 hour services No. of staff recruited (all cadres – technical and non technical)	10%	
	Improved child health	% of health workers trained in IMCI		
		Number of facilities with functional ORT corner		
	Improved safety	% of health workers trained in IPC	15 %	

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Increased customer satisfaction	No. of HWS sensitized on customer care		
	Increased quality of nursing care services	% of nurses trained on nursing processes		
SP 2:3 Specialized Medical Services/Co	Constructed and equipped health facilities	Numberofhospitalsconstructedandadequatelyequippedtoprovidespecializedmedical services	4	7
unty Hospital Services		Number of clinicians with specialized training	80	
SP 2:4 Rehabilitati ve services	Constructed and equipped rehabilitation centrea for drug and substance abusers within Mwala and Yatta sub county	Number of facilities offering rehabilitation services	10	195
	Have disability friendly facilities in the county	No. of HFs which are disability friendly		
SP 2:5 County	Physiotherapy services ; OT services Basic lab tests done to all clients	No. of basic lab tests done		222
Diagnostic Services	Specialized lab tests done to all clients	No. of specialized lab tests done		
	State of art lab equipment provided	No. of equipment provided		
	Recruitment of lab personnel	No. of lab personnel recruited		
	staff	No. of lab workers trained		
	Capacity building of lab staff	No. of lab workers capacity build		
	Imaging services improved		5.00	25
SP 2:6 Provision of Ambulance services	Improved response to Road Traffic Accidents. Enhancing Pre-Hospital Care. Enhancing Referral Strategy	Number of operational ambulances; Number of emergency cases called and responded to; Number of emergency cases referred. Number of Clients, Specimen & Specialist referred	5%	25
SP 2:7	Enhanced response to advanced life support	Number of ALS cases responded to and referred;	20%	11.5

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Acquisition of 8 ALS ambulances	emergencies; Enhancing coverage of Mass gatherings	Number of events attended/provided emergency cover		
<b>SP 2:8</b> Provision of Fire Fighting and	Improved response to fire & rescue emergencies	Number of operational fire fighting vehicles and trained fire fighters.	70%	17
rescue services	Improved Fire safety in public buildings	Number of Fire safety compliance certificates issued; Number of development approval plans with Fire safety comments done; Number of Fire incident reports issued.	65%	
	Improved public awareness on fire safety and evacuation	Number of public barazas, Schools, Colleges and other Public Institutions trained on fire safety and awareness.	5%	
SP 2:9 Constructio n 4No. modern fire stations	Toenhancepreparedness in Fire &Rescuerelatedemergencies	4No. modern fire stations Constructed	20%	32
SP 2:10 Acquisition of 3No. (Foam tenders) 10,000 Litres fire fighting vehicles.	Improved response to fire & rescue emergencies	3No. (foam tenders) 10,000 Litres fire fighting vehicles acquired	20%	45
<b>SP 2:11</b> Disaster Managemen t	Enhancing Disaster mitigation, preparedness, response & recovery/rehabilitation	Number of announcements done on early warning signs. Number OF families provided with food & non food items, drugs, toiletries		15
SP 2:12 Constructio n of 4Trauma care centres along the	Enhance trauma care services and skills along the major highways.	4No. trauma centers constructed Mlolongo/Kyumbi, Kithimani, Komarock and Masii	20%	48

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
major highways				
<u> </u>	P3: Administration. Plann	ning and Support Services		
SP 3:1 Administrati ve/Support services	Adequate staffing for all cadresStrengthenedLeadershipand governance, Functional technicaltechnicalworking groupsQualityassurance, ResourceResourcemobilization, Establishmentboards,supportMaternal and nutritionConstructedVCT centre, psycho-social supportsupportcentres, assessment centres and workshops for disability aids	No. of health workers recruited		311
SP 3:2 Finance and procurement	ReintroductionoffacilityimprovementfundsDevelopcountystrategicplan			1
SP 3:3 Planning and M&E services	Develop AWPS	Proportion of planning units submitting quality AWPs		2
Total estimated sector Budget				1,510.9

# 3.4 Public Administration

Public Administration Sector is comprised of Office of the Governor, County Executive, County Assembly, County Treasury, Decentralized Units, County Image, County Public Service Board, Legal Office and County Economic Planning sub sectors.

Through this sector the county will continue to strengthen various institutions that are mandated to implement reforms on good governance. The sector will also aim at ensuring all policies and sector plans needed to implement the county mandate are in place. To achieve the county will ensure it has a well-trained and motivated workforce for effective and efficient service delivery.

#### Vision

A leading sector in legislation, public policy formulation, coordination, supervision and prudent resource management.

#### Mission

To provide overall leadership and policy direction in resource mobilization, management and accountability for quality public service delivery

## Sector Goal

To advance management and policies for a functioning government

## Sector Priority Programmes

Sub Programme	Key Outcome	Key performance Indicators	Planne d Targets	Estimated Budget (Ksh millions)
Sub-sector: Office	of the Governor			
Programme P1: Le	eadership, Supervisory	and Coordination		
SP 1:1 Co- ordination and Support Services	Increased Co- ordination and supervision of MDAs	Percentage decrease in number of public complains Increased inter-departmental coordination Increase in staff output as a result of acquisition of non-financial assets	20% improve ment	234
<b>SP 1:2</b> Public participation	Community driven development Increased public participation	2 forums per quarter per ward Inclusion of public views in final documents	80	80
SP 1:3 Communication and information	Increased participation of people living with disabilities	No. of sign language interpreters engaged during public meetings	-	17
<b>SP 1:4</b> Policy formulation	Development of public participation policy	Public participation policy documented	-	100
SP 1:5 Administration	Efficiency in service delivery			200

Sub Programme	Key Outcome	Key performance Indicators	Planne d Targets	Estimated Budget (Ksh millions)
and support services				
	y Executive Committee			
Programme P1: A	dvisory services			
SP 1:1 Cabinet services Sub-sector: Count	Interdepartmental strategic policy developed	No. of county executive committee meetings held. CEC minutes	12	60
	<u> </u>	gement and Support Services		
SP 1:1 Administration	Improved service delivery and work	No. of trainings for internal staff held.	4	13
Services	environment	No. of customer satisfaction reports	10	
-	ublic Financial Manage			
SP 2:1 Budget Management	Timely preparation and submission of annual county reports	No. of consolidated county budgets	1	30
		No. of County Fiscal Strategy Papers	1	
		No. of County Budget Review Outlook Papers	1	
<b>SP 2:2</b> Resource Mobilization and Revenue	Increased resources and county revenue	No. of County Finance Acts	1	6
SP 2:3 Accounting	Books of accounts maintained and	No. of expenditure returns	1	6
Services	financial reports prepared in time	No. of revenue returns	1	
SP2:4ProcurementandSupplyChainManagement	Increased access to various county procurement opportunities	1 1	2	14
SP 2:5 Internal Audit	Value for money audits conducted	No. of departments in which audit has been done	10	5
SP 2:6 County	Achievement of	Debt management strategy	1	5
Debt Management	sustainable debt levels for the County	Percent of pending bills cleared	20%	
Sub-Sector: Decen				
	inistration and Suppor	-		ſ
SP 1: 1 Human Resource management and support services	Increased efficiency and effectiveness in service delivery	Number of officers trained , Customer satisfaction		365

Sub Programme	Key Outcome	Key performance Indicators	Planne d Targets	Estimated Budget (Ksh millions)		
Programme P: 2 A	Administrative Services	5				
SP 2 : 1 Administrative and field services	Improved implementation of government policies and programmes	No. of barazas held ; number of disseminated policy documents	Number of barazas	544		
Programme P: 3 H	ygiene and sanitation					
SP 3: 1 Hygiene and sanitation	Public markets and centres with public toilets	Number of public toilets constructed		100		
Programme P :4	Inspectorate services					
SP 4: 1 Inspectorate services	Secured county			22		
	Sub-Sector: Economic Planning					
-	conomic Planning and		4			
SP 1:1 Research and Survey	Feasible projects	No. of surveys	1	5		
<b>SP 1:2</b> Monitoring and Evaluation	Cost-effective project implementation	M & E reports	4	7		
SP 1:3 Development planning	Well-coordinated development planning	No. of plans	3	20		
	dministration and Sup	port Services		I		
SP 2:1 Support services		Departmental Reports	8	3		
SP2:2 Human Capacity Development	Improved service delivery	No. of trained staff	10	10		
Sub-Sector: Count	y Image					
Programme P1: Si	gnage and Branding					
SP1:1 County	Installed Gantries	Number of Gantries installed	1	20		
Beautification	Enlightened road users	Number of highway signage installed	40			
	RecreationalandRest areas developed	No. of Parks created and rest areas constructed	-			
	Clean and bush free highways in the County	Km <sup>2</sup> of bush cleared				
Sub-Sector: County Public Service Board						
0	uman Resource Audit					
SP 1:1 Human Resource Audit	Human Resource Audit conducted	No. of audits conducted Audit reports	-	8		

Sub Programme	Key Outcome	Key performance Indicators	Planne d Targets	Estimated Budget (Ksh millions)
Programme P2: Re	esearch and Training		•	
SP 2:1 Human Capacity Development	Efficient service delivery	No of officers trained	8	6
Programme P3: Su	pport Services			
SP 3:1 Public Awareness	Enlightened public on services offered by the county	No of public service weeks held Customer satisfaction reports	1	2.5
	Improved customer service	Service Charter Document	1	
Sub-Sector: Public	Service			
0	Human Resource Mar	5		
SP 1:1 Payroll Services	Effective payroll system	No of effective payroll system in place Number of officers paid salaries		4,805
SP 1:2 Training and capacity development	Increased staff output Efficiency in service delivery Conducive working	Number of staffs trained ; number of workshops / training seminars held Number of computers , laptops ,	50	100
	environment	printers , cabinets , cameras purchased	1 6	20
SP1:3Perfomance Contracting	Well set targets and achievements	No of trainings done ; number of officers with signed contracts	1, four Quarterl y meeting s	30
Programme P 2: A	dministration and Sup	oport Services	1	
SP 2:1 Support Services	Increased efficiency and effectiveness in service delivery	Number of staffs and customers served		100
Sub-Sector: Foren	sic			
Programme 1: Ada	ninistration and Support	t Services		
SP 1:1 Remuneration management	Increased efficiency and effectiveness in service delivery. Policy documents developed.	Customer satisfaction reports No. of policy documents developed.		22
0	prensic Research and An	-		
SP 2:1 Infrastructure development	Improved forensic activities	Completed forensic lab block.	-	15
SP2:2 Communication and Awareness	Programs for communications and awareness done.	No of beneficiaries	-	2

Sub Programme	Key Outcome	Key performance Indicators	Planne d Targets	Estimated Budget (Ksh millions)
SP2:3: Lab analysis	Outlined lab analysis programs made to the public	Number of lab analysis done. No. of beneficiaries	-	3
Sub-Sector: Legal	Office			
Programme 1: Adu	ministration and Suppo	ort Services		
SP1:1AdministrativeServices	Effective service delivery	Number of officers trained ;		40
Programme 2: Leg	al Services			
SP 2: 1 Legal Services	Improved access rule of law, access to justice good governance and quality legal	Number of cases represented , Number of disputes handled		50
Sub-Sector : Coun				
	General Administration	1 and Planning		
<b>SP 1: 1</b> General administration and planning	Effectiveness and efficiency in service delivery Trained staff	Number of staff trained Customer satisfaction	100 % of custome r satisfact ion	358
Programme P: 2 L	egislation and oversig	ht		
SP2:1Legislationandoversight	Passed legislations for various sectors Approved plans ,policies , budgets	No. of departmental committee reports adopted ; No. of bills passed , No of building constructed ; Investigative committee reports produced ; No. of vehicles purchased		729
<b>Total Estimated B</b>	udget for the sector			8,136.5

## **3.5 Education, Youth and Social welfare**

This sector is composed of five sub sectors, namely; Education, youth, social welfare, Culture and sports sub sectors. The sector has various strategies to improve the access to early childhood education, empower the youth, promote sports and culture, and provide social support to the less fortunate. These strategies include; promotion of youth development services which include provision of pertinent technical skills, sensitization, identification and nurturing of talents among the youth; enhancement in the provision of basic education through heightening the access to equity and quality ECDE; zeroing in to gender and social protection aimed at improving livelihood.

Further the sector will construct educational and recreation facilities so as to create a conducive environment for the education and development of s talents respectively.

#### Vision

To be a regional leader in provision of ECDE services, youth development, sustainable social welfare support, vibrant sports and preserved culture

#### Mission

To provide quality and unrivaled services in: Early Childhood Development Education, youth training and development, Social support to the marginalized and underprivileged groups, sports and preservation of culture

#### Sector goal

To ensure inclusive and equitable quality education for all, youth development, sports development, social support and safeguard cultural heritage for sustainable development

#### **Sectoral Priority Programmes**

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Sub Sector: Education				
Programme P1: General	administration, Plann	ing and Support ser	vices	
<b>S.P 1:1</b> General administration, Planning	Increased efficiency in service delivery Satisfied customers	Percentage increase in efficiency Customer satisfactory reports	100%	160
SP 1:2 Support services	Increased enrolment in ECDE centres and primary schools; Increased retention rates	Enrolment rate; Retention rate	2%	10
Programme P2: Early Childhood Development				
SP 2:1 ECDE infrastructure development	Standard classes constructed	No. of ECDE centres constructed	10	16

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
<b>SP 2:2</b> ECDE staffing and capacity building	Employed ECDE care givers	No. of Care givers Employee	180	40
	Developed Scheme of service for ECDE care givers	Scheme of service for ECDE care givers	1	
	Trained and inducted ECDE	Training and induction reports	8	10
	Care givers	No. of ECDE care givers trained and inducted	180	
	Quality services offered	Assessment reports on quality assurance and standards	8	10
SP2: 3 ECDE advocacy	Increased awareness on Early childhood development	Numberofsensitizationprogrammes held	40	5
	Increased enrolment	Enrolment rate .	2%	
<b>SP2:5</b> Extra curriculum activities	Participation of ECDE children in sports and games competitions	No. of sports competitions held	9	10
Programme P3: Educatio	n Scholarship Fund			·
<b>SP 3:1</b> Higher education Scholarship Fund	Increased access to higher education	Amount of scholarships awarded;	40 million	40
		No of beneficiaries	1500	_
	Increased completion rates	Completion rate	100%	
SP 3:2 Secondary school Bursary fund	Increased access to secondary education	Amountofbursaryfundawarded	80m	80
	Increased completion rate	Number of bursary beneficiaries	10,000	
Programme P4: Promotic	n of basic education	Completion rate	100%	1
SP 4:1	Children taking	No. of schools	200	90
School feeding program	meals in schools	under feeding program		
	Increased enrolment	Enroment rate	2%	

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
<b>SP 4:2</b> Teaching and learning Materials	Improved academic standards	Percentage increase of learners passmark	-	30
	Adequate learning teaching materials	Quantity of teaching and learning materials supplied	-	
<b>SP 4:3</b> Motivation fund for teachers and students	Improved academic standards	Amount of fund disbursed	-	10
SP 4:3 Library Services Sub Sector : Youth	Established Libraries	No. of Libraries Constructed	1	
Programme P5: Technical	and vocational train	ing		
SP5:1YouthPolytechnics establishment	Established youth polytechnics	No. of youth polytechnics constructed	3	46
<b>SP 5:2</b> Technical and vocational staffing	Employed instructors	No. of instructors employed	30	90
<b>SP 5:3</b> Establishment of Youth innovation centres	Established youth innovation centres	No. of youth centres established	1	6
<b>SP 5: 4</b> Establishment of youth sports centres	Established sports centres	No. of established sports centres	1	6
<b>SP 5:6</b> Machakos youth fund	Increased business start ups	No. of businesses initiated and operating	100	40
Sub Sector : Gender and S				
Programme P 6: Gender	=		I	
<b>SP 6:1</b> Economic empowerment and capacity building of the vulnerable persons	Economicaly empowered community	No. of capacity bulding trainings	1	1.6
<b>SP 6:2 :</b> Social protection	Improved welfare of elderly persons	Amount of fund disbursed		73
	Improved Care and protection of children's rights, Improvement of child safety and security, Improved	No. of registered children's homes visited and supported;	12	

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	support for orphans and vulnerable children (OVC) through education			
	Increased Sensitization and awareness creation forums Decreased gender based violence	No. of sensitization forums held on gender based violence (GBV)	20	
	Established GBV rescue centres	No. of established GBV rescue centres	1	
	Improved livehoods of PWDs	Amount of fund awarded to PWDs No. of PWDs	40m	
	Database of PWDs	groups financially assisted Database of PWD	40	_
SP 6:6 HIV/AIDs	HIV/AIDS			1
sensitization and prevention	sensitization forums conducted; Decreased HIV/AIDS prevalence	No. of HIV/AIDS sensitization forums held	10	1
<b>SP 6:9</b> Religious organization fund	Improved livelihoods of widows, widowers orphans and vulnerable children	Amount of fund disbursed	10	20
Programme P7 : Unemplo	yment benefit			
<b>SP 7:1</b> Feeding program for the unemployed, homeless and destitute persons	Improved welfare of the unemployed, homeless and destitute persons	No. of beneficiaries		36
<b>SP 7:2</b> Bridging facility fund for men and other heads of families	Improved welfare of the unemployed, homeless and	No. of beneficiaries		36
Sub Sector Culture	destitute persons	Amount of fund disbursed		
Sub Sector: Culture Programme P8: Promotio				
<b>SP 8:1</b> Development of Akamba Cultural centre	Completed Information office; Art Galleries;	Completed Akamba cultural centre	10%	5

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Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Akamba traditional homestead; Multipurpose hall; Cultural museum block			
SP 8:2 Cultural festivals	Preserved and conserved culture	No. of cultural festivals held.	1	5
Sub Sector: Sports				
Programme P9: Sports	development			
SP 9: 1 Support Services	Good working framework policy for guiding running of all sports	SportsPolicy document	1	1
	Well equipped sport teams	No. of teams benefited	50	160
SP 9: 2 Sports infrastructure	Established social halls	No. of established social halls	1	200
	Established stadia	No of established stadia	1	
Total Estimated Budget for	or the sector			1,237.6

## 3.6 Land, Environment and Natural Resources

This sector is composed of sub sectors of lands (physical and urban development), environment and natural resources

#### Vision and Mission

Vision: To enhance sustainable land use and tenure security and environmental and natural resources management

**Mission**: To ensure sustainable land management, facilitate environmental and natural resources protection, restoration and conservation.

#### Sector Goal

To plan for orderly integrated development, preserve and enhance existing natural resources and environmental systems.

		Key performance Indicators	Planned Targets	Estimated Budget
Programme				(Ksh millions)
Sub Sector : Lan	ds (Physical and U	rban Development)		
0	Administrative ser	vices	1	
SP 1:1	Improved service			58
Administrative	delivery			
services				
		<b>Development Framew</b>		
SP 2:1	County Spatial,	Number of County	1 CSP,	114
Spatial	Urban Area and	Spatial Plans(CSP)	8 ISUDPs	
Development	Municipal,	Number of ISUDPs		
Frameworks in	Development			
the County	Frameworks		<u>а</u>	40
SP 2:2	Established	Number of	2 Towns	40
Establishment	Municipal and	Municipal/town		
of Urban and	Town boards	boards		
Municipal Boards				
<b>SP</b> 2:3	Physical	Number of	1	3
Preparation and	Planning Laws	Machakos County	1	3
adoption of	and Policies	Physical Planning	Policy	
	and I officies		Toney	
		1 oncies		
und i oneres				
SP 2:4 Capacity	Established and	Online Development	1	40
	adequately	-		
Lands and	· ·	(DAS);Web & GIS	DAS	
Urban	based offices in	based physical		
Development	all Sub Counties	addressing system	4	
Department		for Machakos Town		
		(PAS);Machakos	T&W	
		•		
		•		
		1 11		
		5		
		$\frac{1}{2} \alpha $		
SP 2:5	Surveyed	Number of Surveyed	250	20
	-			
	1	1		
County Physical Planning laws and Policies SP 2:4 Capacity Building in the Lands and Urban Development	Established and adequately equipped GIS based offices in	Policies Online Development Approval systems (DAS);Web & GIS based physical addressing system for Machakos Town (PAS);Machakos County GIS data centre to manage all land based information (MCG);Adequately equipped and staffed 8 Sub County Physical Planning Offices (SCO);Trainings and Workshops (T&W)	1 DAS	40

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
	Machakos New	Machakos New		
	Town	Town	_	
<b>SP</b> 1:6	Increased	Number of valuation	5	10
Valuation rolls	valuation	rolls		20
SP 1:7 Securing	Secured public	Percentage of		20
Public Land in Machakos	land (identified and fenced	secured public land		
County	public land)			
County	public land)			
Programme P3:	Title Deed Partner	shin		
SP 3:1	Sustainably	No. of title deeds		20
Title deed				
issuance	enhanced market			
	and financial	with the NLC.		
	transactions.			
	vironment and Natu		•	÷
Programme P4:	Administration, Plar	nning and Support Servi	ices and Policy, Strates	gy and Management
of Environment a	nd Natural Resource			
SP 4:1	Improved service	No. of vehicles		38
Administrative	delivery and	procured for garbage		
services	Work	collection	3	
	Environment			
	Improvement			_
		No. of vehicles	2	
		procured for	3	
		supervision	4	-
Drogramma D5.	Environmont Mon	10 officers recruited agement and Protection	•	
SP 5:1	A clean, safe and	Improve	50%	21
County	sustainable	Environmental	5070	21
Environmental				
Monitoring and	environment	cleanliness to 90%		
Management				
	An Environment	Environment policy	40%	
	policy document	document in place		
	poney document			
SP 5:2	Reduction in		20%	30
Water	flash floods and		~	
Catchment Area	increased			
Protection,	conservation of	No. of catchment		
Rehabilitation	aquatic life	areas rehabilitated		
and		and conserved		
Conservation by	Increased forest			
planting 3.5	cover			
million tree		proportion of land	4%	
seedlings		covered by forest		

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget
				(Ksh millions)
SP 5:3	Improve	Proportion of		100
Renewable	renewable	community		
Energy	energy access to	accessing and		
Development	the communities	utilizing renewable		
-		energy		
SP 5:4	A clean, safe and	cleaning tools and		70.5
Solid Waste	sustainable	equipment procured		
Management	environment	2 backhoes procured	2	
		2 wheelloaders	-	
		procured		
		12 7ton tractors for	2	
		garbage collection		
		8 supervision	4	
		vehicles for procured		
<b>Total Estimated</b>	Budget for the sect		584.5	

#### **3.7 Water and Irrigation sector**

The sector comprises of three subsectors, namely; water, irrigation and sanitation sub-sectors. The sector is mandated to ensure there is adequate and reliable supply of water; sewerage services; irrigation development and water storage. This will be achieved through drilling/rehabilitation of boreholes, constructing earth dams/pans and expansion of sewer systems. The water from these sources will be collected and stored and treated then reticulated to every household in the county.

#### Vision

"A national leader in the management and development of sustainable water resources"

#### Mission

"To contribute to county development by promoting and supporting water resource management to enhance safe water availability and accessibility for all"

#### Sector goal

A world class county in provision of safe water for domestic, industrial and irrigation use

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Programme	P1: Water Resources N	Ianagement and Water Storage		,
<b>SP</b> 1:1 Water harvesting	Increased supply of safe water	Number of public entities with fully installed water harvesting structures; Number of functional PMCs/facilities	400 water tanks	324
SP 1:2 Managemen t of water sources	Increased clean water sources	Number of rehabilitated and maintained water sources; Number of new water sources ;Number of managed and protected water sources; Number of households accessing clean treated water County water master plan	100earthdams;2Dozers(Caterpillar)andlowbedlowder,3majordam,200boreholes;150weirs;20,000HHs	150
<b>SP 1:3</b> Water quality analysis	Clean and safe water for consumption	Number of water analysis reports; Number of water sources covered	200 Boreholes	236
Programme 1	P2: Development and p	promotion of irrigation		
				10
SP 2: 1 Rehabilitati on and Expansion of Existing Canals, Irrigation Schemes	Food secure county; Functioning irrigation schemes and canals	Number of functional irrigation schemes ; Number of acreage under irrigation; Level of food and crop Production	Improve 12 existing schemes	10
SP 2:2 Developme nt of New irrigation schemes	Improved water provision for irrigation	Number of new irrigation schemes established	Initiate 15 new schemes	10
Programme I	P 3: Water Supply and	l Sewerage Infrastructure	L	
SP3.1Seweragesystems&	AdequateandImprovedsanitationfacilities	Percentage of connectivity to sewer lines	Rehabilitat e old and connect	100

Sub Programm e	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Sanitation managemen t		Level of drainage system infrastructure	new system	
SP 3: 2 Managemen t of water Supplies	Improved access to safe water	Number of households connected to water supply; Number of new water supply areas created	20,000 HHs	110
Programme	P4: General Administr	ation and Support Services	I	
General Administrati on and Support Services	Improved service delivery	Number of office blocks constructed/rehabilitated; Water workshop constructed	2 office blocks and water analysis laboratory	40
Total Estima	ted Budget for the sect	or	1	980.0

## **3.8** Commercial, Tourism and Labour affairs

The Sector is comprised of the sub sectors of trade, industrialization, investment, tourism, liquor and labour affairs.

The mandate of the sector is to create enabling environment for economic development, promote investments and tourism. The department provides important investment information to both local and foreign investors. The sector ensures entrepreneurial assistance to Machakos residents including youth, women and people living with disabilities.

#### Vision

Making Machakos a nationally competitive and county of choice for trade and investment

#### Mission

To provide leadership in the formulation and management of trade, investment, economic and industrial policies for competiveness and sustainable development of the county

#### Sector Goal

To establish a sustainable and vibrant business and investment environment spearhead formulation and implementation of sound economic policies and carrying out periodic monitoring and evaluation

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)					
Sub Sector : Trade	Sub Sector : Trade								
Programme P1: Trad	-								
SP 1:1 Establishment of micro-small and medium-sized enterprises	Improved quality Products and services	No. of SMEs sites upgraded and constructed	2	20					
<b>SP 1:2</b> Employment promotion for the youth	Increased employment rate	Employment rate, by sex, age and persons with disabilities	1,000	10					
<b>SP 1:3</b> Fair Trade and Consumer Protection	Realized value for money spent	No. of weighing & measuring equipment verified / calibrated	5,000	6					
<b>SP 1:4</b> Market and market linkages	Exposed local MSE products to national and international markets	No. of exhibitions organized	50	10					
	Digitalized businesss information data	SMEs database developed	1						
<b>SP 1:5</b> Research, Marketing and Image Building	Increased foreign Investors and local investors	No. of foreigners investing in Machakos County	20	6					
		No of local investor investing in Machakos County	100						

# Sector priority programmes

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
<b>SP 1:6</b> Investor facilitation and after care services	20% growth in existing investment	growth in existing investment	20	8
	100 % retention of Investors	retention of interested investors	100	
<b>SP 1:7</b> Construction of toilet blocks in market centres	Improved access to sanitation facilities in market centres	80 public toilets constructed	10	16
<b>SP 1:8</b> Trade development joint loans	Trade development joint loans issued to SMES	No of groups issued with loans	32	10
<b>SP 1:9</b> Establishment of investment one stop shop	Established of One stop investment shop	A fully equipped and operational one stop investment shop	-	2
<b>SP 1:10</b> Capacity building of youth and women groups in entrepreneurship	Increased number of youth and women groups trained on	No of groups/individuals trained on business development and management skills	4	
	entrepreneurship and access to affirmative action funds (Youth fund, UWEZO Funds etc.)	No of trainings conducted No of groups trained on access to funds % no. of youths/women employed	8	2
Programme P2: Adm				
SP 2: 1 Administrative and support services	Increased efficiency and effectiveness in service delivery in the department	Customer satisfaction report; percentage increase in efficiency	40%	10
	Conducive staff working environment	Completed Mavoko office block No. of motor vehicles	100% 1	11

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
Programme P 3: Inv	estment and Industr	ial development		
SP 3.1 Industrial Development	Industrial resource mapped, industrialization policy and Master Plan	Developed industrialization Policy ; Industrialization Master Plan; Industrialization database		304
	8 industrial parks	Number of industrial park constructed	2	
	Increased value addition in fruit production	Number of fruit processing factories constructed	1	
	Increased capacity to produce gravel and ballast	Purchase of specialized equipment (2 stone crushers	1	40
	Reduction of unemployment rate	Number of jua kali sheds constructed and occupied.	5	40
0	note inclusive and su	istainable industrialization and f	oster innovat	ion
SP 4:1 Promote inclusive and sustainable industrialization by 2030	Significant raise in industry share of employment	Increased manufacturing value addition plant	1	6
Sub Sector : Tourism	l			
Programme P5: Tour		nd promotion		
SP 5:1 Tourism Promotion and Marketing	Increased number of tourist into the County	No. of local and foreign tourists	1,000	239
	AKamba tradition products and culture			
SP 5:2 Tourism Infrastructure Development	Improved tourism infrastructure	No. of establishment of tourist offices; No. of developed theme parks ; No of constructed new rest stop areas ; No. of convention centres constructed ; Museum	I rest stop area ; I museum,	276

Sub Programme	Key Outcome	Key performance Indicators	Planned Targets	Estimated Budget (Ksh millions)
<b>SP 5:3</b> Tourism Training and Capacity Building	Talent development ; job creation for the youth	No. of trained film producers with requisite film production skills and a participation certificate	80	14.5
		No. of short films produced	1	
		2 feature film movies produced and launched	2	-
Programme P6: Adm	inistration, plannin	g and support services		
SP 6: 1 Support Services	Efficiency and effectiveness in service delivery	Number of Computers , laptops scanners , Cameras purchased		3
Programme P7: Liqu	or Licensing			
<b>SP 7:1</b> Compliance enhancement/enforce ment	Adherence to liquor regulations	Number of committees established; number of business inspected and approved	7,000	8
	Automation of liquor licenses	Installation of the software		3.5
<b>SP 7:2</b> Education and advocacy	Awareness on liquor licensing	No. of seminars conducted	2	1
Total Estimated Budg	get for the sector	1	1	968.0

## **CHAPTER FOUR**

#### 4.1 Introduction

This section highlights the allocation criteria of resources for all the sectors and a summary of the estimated budget per sub-programmes in all the sectors.

#### 4.2 Resource Allocation Criteria

The allocation of resources to the various sectors in the FY 2018/19 will be guided by the following criteria;

- i. Degree to which the programme address the strategic priorities identified during public fora
- ii. Budget ceilings allocated by Commission of Revenue Allocation
- iii. Equitable share of revenue allocation of the National government.
- iv. Ongoing projects Emphasis will be given to completion of ongoing projects
- v. Programmes prioritized in the County Integrated Development Plan
- vi. Cost effectiveness and sustainability of the programme.

# vii. Funding from development partners

The allocation of the resources to various programmes per sector is as indicated in the table below.

# Allocation of resources per sector

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
Agricultu		P1:			
re		Administratio	SP 1:1 Administrative service	38.0	
		n, Planning and Support Services	SP 1:2 Modernizing offices with ICT equipment	2.0	
			SP 1:3 Personnel Services	139.0	
		P2: Policy, Strategy and Management of	SP 2:1 Agricultural Policy, Legal and Regulatory Frameworks Planning support	1.5	
		Agriculture	SP 2:2 Monitoring and Evaluation	10.0	
	Crop Develop	P3: Machakos Crop	SP 3:3 Subsidized tractor program	20.0	
	ment	Development	SP 3:2 Free Seed and fruit tree seedlings	41.0	
		and Management	SP 3:3 Subsidized fertilizer	32.0	
			SP 3:4 Extension services	2.0	
			SP 3:5 Post-harvest management	1.4	
			SP 3:6 Promotion of agro processing and value addition	64.5	
			SP 3:7 Early warning and strategic pests and diseases control project	11.0	
			SP 3: 8 Coffee enterprise revamping	15.0	
			SP 3:9 Promotion of sustainable natural resource use	6.5	
			SP 3:10 Quality Inputs Assurance Project	0.5	
			SP 3:11 Irrigation promotion	61.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
			SD 2. 12 Medamining of Agricultural training Contra	6.5	
			SP 3: 12 Modernizing of Agricultural training Centre	0.3	
			SP 3:13 SHEP-PLUS	1.0	
			SP 3:14 Increasing Smallholder Productivity and Profitability Project (ISPP) Funded by USAID. It is in 5 Counties	140.0	
			SP 3:15 Kenya Cereal productivity and climate resilient productivity enhancement	-	
			SP 3:16 Post-harvest management and market linkages	-	
			SP 3:17 Financial services and inclusion	-	
			SP 3:18 Kenya Climate Smart Agriculture Project	117.0	
			SP 4:1Small Scale Irrigation and Value Addition Project(SIVAP)	40.0	
			SP 4:1Agriculture Sector Development Support Program - Environmental resilient and socially inclusive value chain development	8.0	
			SP 4:1Effective Agricultural sector co-ordination	5.5	
	Livestoc k Develop ment	P4: Animal Genetic Resources Management and			
		Conservation	SP 4:1 Livestock breeding	64.0	
		P5: Livestock Feed and Nutrition	SP 5:1 Livestock feed and nutrition information system	4.0	
		1, auton	SP 5:2 Pasture and Fodder Production	8.0	
			SP 5:3 Pasture and Fodder preservation and conservation	13.0	
			SP 5:4 Pasture/fodder seed production	1.0	
			SP 5:5 Livestock product and input quality	2.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		P6: Livestock		10.0	
		and Livestock Products	SP 6:1 Livestock sale yards	18.0	
		Marketing,	SP 6:2 Livestock marketing information system	1.5	
		Trade and Extension	SP 6:3 Value addition	38.0	
			SP 6:4 Extension services	4.0	
	Veterina ry Services	P7: Livestock Disease Control	SP 7:1 Enhanced disease surveillance	1.0	
	Services	Control	SP 7:2 Establish strategic vaccine stock	8.0	
			SP 7:3: Regular and compulsory mass vaccination	2.0	
		P8: Slaughter house quality control	SP 8:1 Public health standards enforcement	16.4	
		P9: Animal welfare	SP 9:1 Animal welfare	0.3	
		P10: Animal health services and inputs	SP 10:1 Veterinary extension services	5.0	
	Fisherie	P11:		5.0	
	s Develop	Fisheries development	SP 11:1 Management of Capture fisheries	3.6	
	ment	development	SP 11:2 Aquaculture production	6.0	
			SP 11:3 Quality assurance, Value addition and Marketing	-	
			SP 11:4 Extension service delivery	6.2	
	Co- operativ e	P12: Capacity building to Co-operative			
	C	movement	SP 12:1 Training	29.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
	Develop	P13: Co-			
	ment	operative			
		extension and			
		support			
		services	SP 13:1 Co-operative extension and support services	10.0	
		P14:			
		Promotion of			
		co-operative			
		marketing			
		and value chain	CD 14.1 Development of eacher added and developments	10.0	
		P15: Co-	SP 14:1 Development of value added products	10.0	
		operative			
		financial			
		services(Sacc			
		o's)	SP 15:1 Savings mobilization/investment by Sacco's	4.0	
		P16:	č ř		
		Promotion			
		and growth of			
		co-operative			
		societies	SP 16:1 Registration of new co-operative societies	3.0	
		P17:			
		Digitization	SP 17:1 Collection analysis and correlation of co-operative societies information	4.0	
		and creation			
		of co-			
		operative societies data			
		bank	SP 17:2 ICT utilization in co-operatives	40.0	
		P18: Co-		+0.0	
		operative			
		governance	SP 18:1 Good cooperate governance	4.0	
		P19: Gender			
		mainstreamin			
		g in co-			
		operative			
		movement	SP 19:1 Promotion of women and youth in co-operatives	4.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		P20:		,	
		Development			
		of housing			
		units through			
		co-operatives	SP 20:1 Housing Development	0.4	
			Sector total		1,073.8
Energy, infrastruc ture and ICT	Energy	P1 : Energy distributio n and		210.0	
		regulation	SP 1:1 Electricity distribution	310.0	
		P2 : Administr ation, Planning and Support			
		Services	SP 2:1 Administrative Services	19.5	
		P3 : Alternativ e Energy Technolo gies	SP 3:1 Alternative Energy Technologies	380.0	
	Transport	P1:		200.0	
	and Roads				
		services	SP 1:1 Administrative and personnel services	16.0	
		P2 : Infrastruct ure	SP 2:1 Design and construction of new bituminous roads	400.0	
		developm ent and	SP 2:2 Maintenance of existing roads and road related infrastructure	180.0	
		Maintena nce	SP 2:3 Installation of drainage facilities	200.0	

	Sub			Amount (Ksh.	Amount (Ksh.
Sector	Sector	Programme	Sub Programme	Millions)	Millions)
		P3 :			
		County	SP 3:1 Fleet expansion and Maintenance	176.0	
		Transport Managem	SP 3:2 Fleet monitoring	5.0	
		ent &	SF 5.2 Fleet monitoring	5.0	
		County			
		fleet			
		Managem			
		ent	SP 3:3Transport sector improvement programme	30.0	
	Public	P1:			
	Works and				
	Housing	ation, Planning			
		&			
		Support			
		services	SP 1:1 Administration and personnel services	75.0	
		P2:			
		Building	SP 2: 1 Government building/ offices	182.0	
		and civil			
		works	SP 2:2 Housing	300.0	
	Informatio Communi				
	tion	Administr			
	Technolog				
		Planning	SP 1:1 Support Services	10.0	
		P2:			
		Informati			
		on			
		communi			
		cation Services			
		and ICT			
		Infrastruct			
		ure			
		Developm			
		ent	SP 2:1 ICT Infrastructure	50.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
			Sector total		2,333.5
Health		P1: Preventiv	SP 1:1 Disease Prevention and control services	2.6	
		e and Promotive	SP 1:2 Environmental/Community Health Services	47.0	
		Health Services	SP 1:3 Reproductive, Maternal, Newborn, Child, adolescent Health (RMNCAH) Services	53.0	
			SP 1:4 Nutrition Services	163.0	
			SP 1:5 Health Promotion Services/Non Communicable Diseases	1.0	
			SP 1:6 Diseases control	5.0	
		P2:	SP 1:7 Health Information Systems/ M&E /Quality Assurance	124.0	
		Curative	SP 2:1 County Pharmaceutical services	53.0	
		Rehabilita tive	SP 2:2 Clinical and Nursing Services	174.0	
		health Services	SP 2:3 Specialized Medical Services/County Hospital Services	7.0	
		Services	SP 2:4 Rehabilitative services	195.0	
			SP 2:5 County Diagnostic Services	222.0	
			SP 2:6 Provision of Ambulance services	25.0	
			SP 2:7 Acquisition of 8 ALS ambulances	11.5	
			SP 2:8 Provision of Fire Fighting and rescue services	17.0	
			SP 2:9 Construction 4 No. modern fire stations	32.0	
			SP 2:10 Acquisition of 3No. (Foam tenders) 10,000 Litres fire fighting vehicles.	45.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
			CD 2:11 Disastan Managament	15.0	
			SP 2:11 Disaster Management	15.0	
			SP 2:12 Construction of 4 Trauma care centres along the major highways	4.8	
		P3: Administr	SP 3:1 Administrative/Support services	311.0	
		ation, Planning and	SP 3:2 Finance and procurement	1.0	
		Support Services	SP 3:3 Planning and M&E services	2.0	
			Sector total	1	1,510.9
Public	Office of	P1:			,
Administ ration	the Governor	Leadershi	SP 1:1 Co-ordination and Support Services	234.0	
Tation	Governor	p, Superviso	SP 1:2 Public participation	80.0	
		ry and Coordinat ion	SP 1:3 Communication and information	17.0	
		1011	SP 1:4 Policy formulation	100.0	
			SP 1:5 Administration and support services	200.0	
	Public Administra			(0.0	
	ion County	services P1:	SP 1:1 Cabinet services	60.0	
	Treasury	Human Resource Managem ent and Support			
		Services	SP 1:1 Administration Services	13.0	
		P2: Public Financial Managem	SP 2:1 Budget Management	30.0	
		ent	SP 2:2 Resource Mobilization and Revenue	6.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
			SP 2:3 Accounting Services	6.0	
				0.0	
			SP 2:4 Procurement and Supply Chain Management	14.0	
			SP 2:5 Internal Audit	5.0	
			SP 2:6 County Debt Management	5.0	
	Decentral ed Units	iz P:1 General Administr ation and Support			
		P:2 Administr ative	SP 1:1 Human Resource management and support services	365.0	
		Services P:3 Hygiene and	SP 2:1 Administrative and field services	544.0	
		sanitation P:4 Inspectora te	SP 3:1 Hygiene and sanitation	100.0	
		services	SP 4: 1 Inspectorate services	22.0	
	Economic Planning	Economic	SP 1:1 Research and Survey	5.0	
		Planning and Statistical	SP 1:2 Monitoring and Evaluation	7.0	
		Services	SP 1:3 Development planning	20.0	
		P2: Administr ation and	SP 2:1 Support services	3.0	
		Support Services	SP 2:2 Human Capacity Development	10.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		P1:			
		Signage			
	County	and			
	Image	Branding	SP 1:1 County Beautification	20.0	
	County	P1:			
	Public	Human			
	Service	Resource			
	Board	Audit	SP 1:1 Human Resource Audit	8.0	
		P2:			
		Research			
		and	SP 2.1 Harris Consister Development	6.0	
		Training P3:	SP 2:1 Human Capacity Development	6.0	
		Support			
		Services	SP 3:1 Public Awareness	2.5	
	Public	P:1	SI 5.11 ubic Awareness	2.5	
	Service	Human	SP 1:1 Payroll Services	4,805.0	
	Service	Resource		1,000.0	
		Managem	SP 1:2 Training and capacity development	100.0	
		ent		10010	
			SP 1: 3 Perfomance Contracting	30.0	
		P2: Administr ation and Support Services	SP 2:1 Support Services	100.0	
	Forensic	P1: Administr ation and Support			
		Services	SP 1:1 Remuneration management	22.0	
		P2:			
		Forensic	SP 2:1 Infrastructure development	15.0	
		Research and	SP 2:2 Communication and Awareness	2.0	
		Analysis	SP 2:3 Lab analysis	3.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
	Legal Office	P1: Administr ation and Support		40.0	
	Country	Services P2: Legal Services P:1	SP 1:1 Administrative Services         SP 2:1 Legal Services	40.0	
	County Assembly		SP 1:1 General administration and planning	358.0	
		P:2 Legislatio n and			
		oversight	SP 2: 1 Legislation and oversight Sector total	729.0	0.126 5
Educatio n, Youth and Social welfare	Education	General administr ation, Planning and	SP 1:1 General administration, Planning	160.0	8,136.5
		Support services P2: Early	SP 1:2 Support services	10.0	
		Childhoo d Developm	SP 2:1 ECDE infrastructure development         SP 2:2 ECDE staffing and capacity building	16.0 60.0	
		ent	SP 2:3 ECDE advocacy	5.0	
		P3:	SP 2:4 Extra curriculum activities	10.0	
		Education	SP 3:1 Higher education Scholarship Fund	40.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		Scholarsh			
		ip Fund	SP 3:2 Secondary school Bursary fund	80.0	
		P4: Promotio n of basic	SP 4:1 School feeding program	90.0	
		education	SP 4:2 Teaching and learning Materials	30.0	
			SP 4:3 Motivation fund for teachers and students		
			SP 4:4 Library Services	10.0	
	Youth	P5: Technical and	SP 5:1 Youth Polytechnics establishment	46.0	
		vocational training	SP 5:2 Technical and vocational staffing	90.0	
		u u u u u u	SP 5:3 Establishment of Youth innovation centres	6.0	
			SP 5: 4 Establishment of youth sports centres	6.0	
			SP 5:6 Machakos youth fund	40.0	
	Gender a social	Gender	SP 6:1 Economic empowerment and capacity building of the vulnerable persons	1.6	
	Welfare	and Social	SP 6:2 : Social protection	73.0	
		Developm ent	SP 6:6 HIV/AIDs sensitization and prevention	1.0	
			SP 6:9 Religious organization fund	20.0	
		P7 : Unemplo yment	SP 7:1 Feeding program for the unemployed, homeless and destitute persons	36.0	
		benefit	SP 7:2 Bridging facility fund for men and other heads of families	36.0	
	Culture	P8: Promotio n and	SP 8:1 Development of Akamba Cultural centre	5.0	
		marketing of	SP 8:2 Cultural festivals	5.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		AKamba			
	Sports	Culture P 9 :			
	Sports	Sports	SP 9: 1 Support Services	161.0	
		developm			
		ent	SP 1: 2 Sports infrastructure	200.0	
		I.	Sector total	<b>I</b>	1,237.6
Land, Environ ment and	Lands (Physical and Urba				
Natural	Developr	ne services	SP 1:1 Administrative services	58.0	
Resource s	nt)	P2: Machakos County	SP 2:1 Spatial Development Frameworks in the County	114.0	
		Developm	SP 2:2 Establishment of Urban and Municipal Boards	40.0	
		Frameworks	SP 2:3 Preparation and adoption of County Physical Planning laws and Policies	3.0	
			SP 2:4 Capacity Building in the Lands and Urban Development Department	40.0	
			SP 2:5 Machakos New City Implementation	20.0	
			SP 2:6 Valuation rolls	10.0	
		D0 T1	SP 2:7 Securing Public Land in Machakos County	20.0	
		P3: Title Deed Partnershi			
		р	SP 3:1 Title deed issuance	20.0	
	Environn nt and Natural Resource	Administr ation,			
		Support	SP 4:1 Administrative services	38.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		and Policy, Strategy and Managem ent of Environm ent and Natural Resources P5: Environm ent Managem	SP 5:1 County Environmental Monitoring and Management SP 5:2 Water Catchment Area Protection, Rehabilitation and Conservation by	21.0	
		ent and Protection	planting 3.5 million tree seedlings         SP 5:3 Renewable Energy Development	100.0	
			SP 5:4 Solid Waste Management Sector total	70.5	
Water		P1: Water			584.5
and Irrigation		Resources Managem	SP 1:1 Water harvesting	324.0	
Inigation		ent and Water	SP 1:2 Management of water sources	150.0	
		Storage	SP 1:3 Water quality analysis	236.0	
		P2: Developm ent and promotion	SP 2:1 Rehabilitation and Expansion of Existing Canals, Irrigation Schemes	10.0	
		of irrigation P 3:	SP 2:2 Development of New irrigation schemes	10.0	
		Water Supply	SP 3.1 Sewerage systems & Sanitation management	100.0	
		and Sewerage	SP 3:2 Management of water Supplies	110.0	

Sector	Sub Sector	Programme	Sub Programme	Amount (Ksh. Millions)	Amount (Ksh. Millions)
		Infrastruct			
		ure			
		P4:			
		General			
		Administr ation and			
		Support			
		Support	General Administration and Support Services	40.0	
		Scrvices	Sector total	40.0	980.0
Commer	Trade	P1: Trade			900.0
cial, Tourism	Trade	developm	SP 1:1 Establishment of micro-small and medium-sized enterprises	20.0	
and Labour		ent	SP 1:2 Employment promotion for the youth	10.0	
affairs			SP 1:3 Fair Trade and Consumer Protection	6.0	
			SP 1:4 Market and market linkages	10.0	
			SP 1:5 Research, Marketing and Image Building	6.0	
			SP 1:6 Investor facilitation and after care services	8.0	
			SP 1:7 Construction of toilet blocks in market centres	16.0	
			SP 1:8 Trade development joint loans	10.0	
			SP 1:9 Establishment of investment one stop shop	2.0	
			SP 1:10 Capacity building of youth and women groups in entrepreneurship	4.0	
		P2: Administr ative and support			
		services	SP 2: 1 Administrative and support services	21.0	
		P 3: : Investmen	SP 3.1 Industrial Development	304.0	

Sector         Programme         Sub Programme           Industrial         Industrial         developm           ent         P4:         Promote           inclusive         and         sustainabl           sustainabl         e         industriali           zation and         foster         innovatio           n         SP 4:1 Promote inclusive and sustainable industrialization by 2030           Tourism         P5:         Tourism Promotion and Marketing		
developm         ent         P4:         Promote         inclusive         and         sustainabl         e         industriali         zation and         foster         innovatio         n         SP 4:1 Promote inclusive and sustainable industrialization by 2030		
ent       P4:         Promote       inclusive         and       sustainabl         e       industriali         zation and       foster         innovatio       n         SP 4:1 Promote inclusive and sustainable industrialization by 2030         Tourism       P5:		
P4:         Promote         inclusive         and         sustainabl         e         industriali         zation and         foster         innovatio         n       SP 4:1 Promote inclusive and sustainable industrialization by 2030         Tourism       P5:		-
Promote       inclusive         and       sustainabl         e       industriali         zation and       foster         innovatio       n         SP 4:1 Promote inclusive and sustainable industrialization by 2030		
inclusive         and         sustainabl         e         industriali         zation and         foster         innovatio         n         SP 4:1 Promote inclusive and sustainable industrialization by 2030		
and         sustainabl         e         industriali         zation and         foster         innovatio         n         SP 4:1 Promote inclusive and sustainable industrialization by 2030		
sustainabl       e         industriali       zation and         foster       innovatio         n       SP 4:1 Promote inclusive and sustainable industrialization by 2030         Tourism       P5:		
e       industriali         zation and       foster         innovatio       n         SP 4:1 Promote inclusive and sustainable industrialization by 2030         Tourism       P5:		
industriali         zation and         foster         innovatio         n         SP 4:1 Promote inclusive and sustainable industrialization by 2030         Tourism         P5:		
zation and       foster         innovatio       n         SP 4:1 Promote inclusive and sustainable industrialization by 2030         Tourism       P5:		
foster     innovatio       n     SP 4:1 Promote inclusive and sustainable industrialization by 2030       Tourism     P5:		
innovatio     innovatio       n     SP 4:1 Promote inclusive and sustainable industrialization by 2030       Tourism     P5:		
n         SP 4:1 Promote inclusive and sustainable industrialization by 2030           Tourism         P5:		
Tourism P5:	6.0	
		+
	239.0	
developm		-
ent and SP 5:2 Tourism Infrastructure Development	276.0	
promotion		
SP 5:3 Tourism Training and Capacity Building	14.5	
P6:		
Administr		
ation,		
planning and		
support		
services SP 6: 1 Support Services	3.0	
P7:	5.0	
Liquor SP 7:1 Compliance enhancement/enforcement	11.5	
Licensing		+
SP 7:2 Education and advocacy	1.0	
Sector total		
GRAND TOTAL		968.0