



COUNTY GOVERNMENT OF KAKAMEGA

KAKAMEGA MUNICIPALITY

Municipal Annual Investment Plan & Budget

FY 2019/20

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1.0 Introduction

The Kakamega Municipal urban investment plan for the FY 2019/2020 has been prepared by the Kakamega Municipality technical team. The process involved consultation with the stakeholders drawn from various sectors within the Municipality. These included players in the transport sector, property owners, traders, resident associations and professional bodies.

The document further makes reference to the Kakamega Investment Development Plan (IDeP), the Kakamega Town Integrated Urban Development Plan (ISUDP) 2017 – 2037, the County Urban among other documents.

The consultation process involved development and realization of four number citizen fora calendar for the financial year 2019/2020. The fora were conducted through consultations during various stakeholder workshops in line with the Urban Areas and Cities Act and the Kakamega Municipal Charter.

Once shared in the citizen for a, the final Municipal IDeP will be shared through various platforms. These including uploading in the Kakamega Municipality website to ensure it reaches a wide range of the citizens.

2.0 Context

In pursuit of the municipality's vision, ***Kakamega -a clean green town to live, learn, invest, work and play***, the stakeholders identified 5 strategic objectives. These are outlined in the Kakamega Municipal IDeP with a clear mandate to spur economic growth. The strategies aim at building the municipality for its current and future residential needs in the following areas:

- i. Safe and healthy municipality
- ii. Social municipality
- iii. Infrastructure-led municipality
- iv. Sustainable human settlement municipality

The objectives can be consolidated in a matrix form that describes how the IDeP will respond to the key areas in relation to the Vision 2030.

Table 1: Strategic objectives of Municipality

STRATEGIC OBJECTIVE	SECTOR	ACTIVITY
1. Safe and healthy municipality	Security	• Installing CCTV surveillance, street lights
	Disaster management	• Providing fire & rescue services
	Public Health	• Improving health and well-being by minimizing disease
	Traffic regulation	• Recruiting of law enforcement officers
	Environment	• Minimizing pollution
2. Infrastructure-lead municipality	Liquid Waste and solids management	• Collection and disposal of wastes • Clean-up exercises
	Urban transport network	• Design parking areas

		<ul style="list-style-type: none"> • Constructing truck roads and by-passes
	Water, sanitation, and sewerage system	<ul style="list-style-type: none"> • Providing clean and safe water • Replacing dilapidated sewers
	Housing	<ul style="list-style-type: none"> • Providing shelter
3. Social municipality	Sports & Culture	<ul style="list-style-type: none"> • Improve use of municipality's assets
	Child care	<ul style="list-style-type: none"> • Supporting interventions for vulnerable children
	Tourism	<ul style="list-style-type: none"> • Promoting tourists attraction
4. Sustainable human settlement Municipality	Spatial planning management	<ul style="list-style-type: none"> • Buying land for building houses • Zoning of development zoning areas
5. Transparent municipality	Management	<ul style="list-style-type: none"> • Efficient and transparent governance • Increasing levels of service delivery • Staff capacity building

The Municipality in the FY 2018/19 implemented a number of projects in line with the Municipality strategic objectives. The projects were mainly infrastructure in nature mainly improvement of access roads to enhance mobility within the Municipality. The access roads included access roads and NMT facilities and aimed at overall economic development.

3.0 Investment prioritization

Kakamega Municipality currently experiences choking human activities in its main town of Kakamega. Decongesting and enhancing economic development in the entire Municipality require intervention in the short and long term. It is against this background that projects were agreed upon by the Municipal Board, the executive, county assembly and the larger Kakamega citizenry.

3.1 priorities as identified by the Urban Board

The Kakamega Municipal Board recommended prioritization of infrastructure development as a catalyst economic growth of the Municipality. This will in the long term open up the Municipality for investment through distribution of population and decongestion of Kakamega town.

Opening and construction of access roads to the new nodes like Shinyalu, Khayega, Centre, Roster mine, Eshisiru and Lubao will result in development of new economic hubs in these areas. This will result in new investment opportunities for both the Municipality and its citizens.

3.2 Priorities raised by the county government (Assembly and executive)

The County Government including the Executive led by His excellency the Governor of Kakamega County and the County Assembly proposed a number of projects. This was guided by among others the Governors Manifesto and the strategic objectives of Kakamega Municipality IDEP 2016 – 2021 prioritized infrastructure development for economic growth. Development of market

facilities, light industrial zone targeting the small and medium enterprises (SMEs) defined most of their priorities.

3.3 Priorities and issues raised during citizen fora

The four citizen fora held in the FY 2018/19 provided platforms for discussing and reaching consensus on priority projects for implementation in the FY 2019/20.

4.0 Urban Investment Plan and Budget FY 2019/ 2020

The proposed projects for the FY 2019/2020 summarized in the table below will be implemented within the same locality to ensure maximum economic benefits are drawn by the county. The projects will be an economic complex that includes a market, bus park and light industrial park. access roads to and within the project area to ensure seamless connectivity between the three related activities.

Table 2: Proposed projects 2019/20

	Proposed project	Location	Estimated Budget
1.	Proposed Bus Park	Sichirai	70,000
2.	Proposed Traders Market	Sichirai	50,000
3.	Proposed Light Industrial park	Sichirai	60,000
4.	Access roads to and within the complex (400m)	Kakamega Town	

4.1 Proposed Bus Park

The project will be implemented in Sichirai area within Kakamega Municipality to decongest the current bus park in Kakamega town. The bus park targets public service vehicles plying the Webuye, Kitale and Eldoret routes.

4.2 Proposed Traders Market

The proposed hawkers Market will result in decongestion of the existing Kakamega CBD through relocation of small scale traders to the new market facility in Sichirai. The Municipality will settle traders who had been temporarily moved to the Masingo fish market during KUSP phase I.

4.3 Proposed Light Industrial Park

The park will accommodate those commonly known as Jua Kali artisans dealing in various trades including wood work, iron mongery, mechanics among others. The scope will involve planning and provision of supporting infrastructure including shades and access roads within the park.

Table 3: Proposed projects, time frame and budget 2019/20

Project	Time Frame		Budget (Ksh.)	
	Start	End	UDG	County
Proposed Bus Park	Jan 2020	June 2020	70,000,000	
Proposed Traders Market	Jan 2020	June 2020	50,000,000	

Proposed Light Industrial park	Jan 2020	June 2020	60,000,000	
Access roads to and within the complex (400m)	Jan 2020	June 2020		

Table 4: Proposed projects 2019/20 implementation schedule

Project	Activities	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Proposed Bus Park	Project preparation designs	■			■								
	Procurement				■	■	■						
	Implementation							■	■	■	■	■	■
Proposed Traders Market	Project preparation/designs	■	■	■	■								
	Procurement				■	■	■						
	Implementation							■	■	■	■	■	■
Proposed Light Industrial park	Project preparation/designs	■	■	■	■								
	Procurement				■	■	■						
	Implementation							■	■	■	■	■	■
Access roads to and within the complex (400m)	Project preparation/designs	■	■	■	■								
	Procurement				■	■	■						
	Implementation							■	■	■	■	■	■

5.0 Expected outcomes

Once completed, the complex will open up Sichirai area for economic development as services will be closer to the residents. Further to this, the current CBD will be decongested while pressure experienced by the existing bus park will be reduced. This is in line with the priorities of the resident of Kakamega Municipality.

The municipality aims at creating an environment within which the economy can sustain growth depends on working relationships with organised business, labour and citizens. The proposed market and industrial park will stimulate investments in Sichirai.

The industrial park will open opportunities for the small scale manufacturers and increase the number of SME opportunities. It will also result in establishment of new businesses by initiating an incentive system for setting up new businesses. The Municipality will further develop a policy to subsidize business in order to lower the cost of doing business and employ more people.

This investment will promote sustained urban growth, to focus on the unique potential in the Municipality, to reduce obstacles to business expansion, and to retain the new business ventures created.

6.0 Implementation modalities and timeframe

6.1 Implementation of the proposed activities

The projects will be implemented through the Municipality which will be the lead agency in line with the Urban Areas and Cities Act. The Municipality will undertake project implementation in collaboration with line agencies including NEMA, Kakamega Water and Sewerage Company and other line Departments.

The Municipal board will through the Municipal Manager perform its role of overseeing implementation of the projects within the designs and timelines. This in line with the Urban Areas and Cities Act 2011.

6.2 Procurement

Procurement in Kakamega County is centralized with the Municipality currently lacking adequate capacity and the mandate to procure any items above Ksh. 2 million. In this regard, the status quo will be maintained till these functions are officially delegated.

Annexes: Pre-feasibility studies for proposed project

County	KAKAMEGA	Urban Area	KAKAMEGA MUNICIPALITY
Type of Project	CONNECTIVITY/URBAN ECONOMIC INFRASTRUCTURE		
Name of Project	CONSTRUCTION OF 0.4 KM KHALISIA – FESBETH- HILL SCHOOL ROAD		

No.	Details/Information	Available Yes (√) No (×)	Comments/Remedial Action Proposed
1	Confirm proposed infrastructure project is in conformity with the KUSP investment menu	√	Economic Infrastructure
2	Confirm that the proposed infrastructure project comes from an approved CIDP, a Town Plan, Municipal Investment Plan or IDeP	√	Municipal ADP
3	Physical location of proposed infrastructure project (indicate) Neighbourhood? Coordinates?	√	0° 16.754' N 34° 44.810' E To 0° 16.803' N 34° 44.974' E (Source Google Earth)
4	Confirm land ownership and accessibility: that there are no encumbrances to title and access (Indicate the documentary evidence available)	√	County
5	Confirm its land-use feasibility (will it get planning permission), as part of a feasibility report	√	Prefeasibility study report available
6	Stage at which designs are (indicate)	×	Inception
7	Confirm the availability of engineering designs, Bills of Quantities (BOQs) and drawings, prepared by registered, engineering, quantity surveying and /or architectural professionals	×	Inception
8	Confirm design standards used (indicate)	×	Inception
9	Confirm whether designs take into account urban resilience, gender, disability and climate change considerations	×	At inception
10	Confirm proposed infrastructure project cost estimate (indicate)	×	Ksh. 70 million
11	Confirm alternative funding if available (indicate)	√	County will indicate clearly amount for alternative funding
12	Confirm review and endorsement of proposal by other county departments if applicable (indicate)	√	County to confirm
13	Confirm whether project is a new proposal or a partially implemented. If partially implemented, indicate reasons for stoppage (indicate)	√	New
14	Confirm operations and maintenance arrangements (indicate)	√	County to indicate

15	Confirm availability of Environmental and Social Impact Assessment documents/tools prepared by registered professional(s) and status of acquisition of National Environment Management Authority (NEMA) license for project. This to also include a Resettlement Action Plan (RAP) were applicable (indicate)	×	Process ongoing
16	Confirm availability of team/experts to supervise/ execute environment and social management (indicate)	√	Team available under the CPCT
17	Confirm whether there are social issues surrounding the project (indicate)	√	Resettlement of existing traders
18	Confirm availability of a grievance handling mechanism or arrangements for handling/resolving social issues if any (indicate)	√	Municipal Social Development team and Sub-county administrators
19	Confirm process undertaken for citizen engagement and participation for the proposed infrastructure project (indicate)	√	Citizen Fora held
20	Confirm expected number of beneficiaries of the proposed infrastructure project including gender dimension (indicate)	√	Estimated 100 artisans, 500 traders
21	Confirm economic justification for the proposed infrastructure project (indicate)	√	Opening up of the area economically Increase in revenue through taxes..
22	Confirm how county will ensure there will be value for money for the proposed infrastructure project (indicate)	√	To confirm through M&E
23	Establish the capacity of the organisation to administer the procurement process (indicate)	√	County Procurement Dept in place and able to administer the procurement process needed under the programme
24	Confirm the level of knowledge and awareness by County Program Coordinating Team of Bank's Financial Management, Procurement and Anti-corruption guidelines regarding the program (indicate)	×	Capacity building needed
25	Establish the capacity of the organisation to supervise the implementation of the project (indicate)	√	Relevant Municipal Staff have been deployed by the County HR. Consultant Engineer procured to provide supervision support
26	Check current practices for constructing infrastructure in urban areas in the county (indicate)	√	Approvals, supervision done through set standards. County/Municipality working with line departments.

County	KAKAMEGA	Urban Area	KAKAMEGA MUNICIPALITY
Type of Project	CONNECTIVITY/URBAN ECONOMIC INFRASTRUCTURE		
Name of Project	CONSTRUCTION OF SICHIRAI INDUSTRIAL PARK		

No.	Details/Information	Available Yes (√) No (×)	Comments/Remedial Action Proposed
1	Confirm proposed infrastructure project is in conformity with the KUSP investment menu	√	Economic Infrastructure
2	Confirm that the proposed infrastructure project comes from an approved CIDP, a Town Plan, Municipal Investment Plan or IDeP	√	Municipal ADP
3	Physical location of proposed infrastructure project (indicate) Neighbourhood? Coordinates?	√	0° 18.142' N 34° 45.775' E (Source Google Earth)
4	Confirm land ownership and accessibility: that there are no encumbrances to title and access (Indicate the documentary evidence available)	√	County
5	Confirm its land-use feasibility (will it get planning permission), as part of a feasibility report	√	Prefeasibility study report available
6	Stage at which designs are (indicate)	×	Inception
7	Confirm the availability of engineering designs, Bills of Quantities (BOQs) and drawings, prepared by registered, engineering, quantity surveying and /or architectural professionals	×	Inception
8	Confirm design standards used (indicate)	×	Inception
9	Confirm whether designs take into account urban resilience, gender, disability and climate change considerations	×	At inception
10	Confirm proposed infrastructure project cost estimate (indicate)	×	Ksh. 70 million
11	Confirm alternative funding if available (indicate)	√	County will indicate clearly amount for alternative funding
12	Confirm review and endorsement of proposal by other county departments if applicable (indicate)	√	County to confirm
13	Confirm whether project is a new proposal or a partially implemented. If partially implemented, indicate reasons for stoppage (indicate)	√	New
14	Confirm operations and maintenance arrangements (indicate)	√	County to indicate
15	Confirm availability of Environmental and Social Impact Assessment documents/tools prepared by registered professional(s) and status of acquisition of National Environment Management Authority (NEMA) license for project. This to also include a Resettlement Action Plan (RAP) were applicable (indicate)	×	Process ongoing

16	Confirm availability of team/experts to supervise/ execute environment and social management (indicate)	√	Team available under the CPCT
17	Confirm whether there are social issues surrounding the project (indicate)	√	Resettlement of existing traders
18	Confirm availability of a grievance handling mechanism or arrangements for handling/resolving social issues if any (indicate)	√	Municipal Social Development team and Sub-county administrators
19	Confirm process undertaken for citizen engagement and participation for the proposed infrastructure project (indicate)	√	Citizen Fora held
20	Confirm expected number of beneficiaries of the proposed infrastructure project including gender dimension (indicate)	√	Estimated 100 artisans, 500 traders
21	Confirm economic justification for the proposed infrastructure project (indicate)	√	Opening up of the area economically Increase in revenue through taxes..
22	Confirm how county will ensure there will be value for money for the proposed infrastructure project (indicate)	√	To confirm through M&E
23	Establish the capacity of the organisation to administer the procurement process (indicate)	√	County Procurement Dept in place and able to administer the procurement process needed under the programme
24	Confirm the level of knowledge and awareness by County Program Coordinating Team of Bank's Financial Management, Procurement and Anti-corruption guidelines regarding the program (indicate)	×	Capacity building needed
25	Establish the capacity of the organisation to supervise the implementation of the project (indicate)	√	Relevant Municipal Staff have been deployed by the County HR. Consultant Engineer procured to provide supervision support
26	Check current practices for constructing infrastructure in urban areas in the county (indicate)	√	Approvals, supervision done through set standards. County/Municipality working with line departments.

ASSESSMENT FRAMEWORK

County	KAKAMEGA	Urban Area	KAKAMEGA MUNICIPALITY
Type of Project	CONNECTIVITY/URBAN ECONOMIC INFRASTRUCTURE		
Name of Project	CONSTRUCTION OF SICHIRAI MARKET		

No.	Details/Information	Available Yes (√) No (×)	Comments/Remedial Action Proposed
1	Confirm proposed infrastructure project is in conformity with the KUSP investment menu	√	Economic Infrastructure
2	Confirm that the proposed infrastructure project comes from an approved CIDP, a Town Plan, Municipal Investment Plan or IDeP	√	Municipal ADP
3	Physical location of proposed infrastructure project (indicate) Neighbourhood? Coordinates?	√	0° 18.142' N 34° 45.775' E (Source Google Earth)
4	Confirm land ownership and accessibility: that there are no encumbrances to title and access (Indicate the documentary evidence available)	√	County
5	Confirm its land-use feasibility (will it get planning permission), as part of a feasibility report	√	Prefeasibility study report available
6	Stage at which designs are (indicate)	×	Inception
7	Confirm the availability of engineering designs, Bills of Quantities (BOQs) and drawings, prepared by registered, engineering, quantity surveying and /or architectural professionals	×	Inception
8	Confirm design standards used (indicate)	×	Inception
9	Confirm whether designs take into account urban resilience, gender, disability and climate change considerations	×	At inception
10	Confirm proposed infrastructure project cost estimate (indicate)	×	Ksh. 70 million
11	Confirm alternative funding if available (indicate)	√	County will indicate clearly amount for alternative funding
12	Confirm review and endorsement of proposal by other county departments if applicable (indicate)	√	County to confirm
13	Confirm whether project is a new proposal or a partially implemented. If partially implemented, indicate reasons for stoppage (indicate)	√	New
14	Confirm operations and maintenance arrangements (indicate)	√	County to indicate
15	Confirm availability of Environmental and Social Impact Assessment documents/tools prepared by registered professional(s) and status of acquisition of National Environment Management Authority (NEMA) license for	×	Process ongoing

	project. This to also include a Resettlement Action Plan (RAP) were applicable (indicate)		
16	Confirm availability of team/experts to supervise/ execute environment and social management (indicate)	√	Team available under the CPCT
17	Confirm whether there are social issues surrounding the project (indicate)	√	Resettlement of existing traders
18	Confirm availability of a grievance handling mechanism or arrangements for handling/resolving social issues if any (indicate)	√	Municipal Social Development team and Sub-county administrators
19	Confirm process undertaken for citizen engagement and participation for the proposed infrastructure project (indicate)	√	Citizen Fora held
20	Confirm expected number of beneficiaries of the proposed infrastructure project including gender dimension (indicate)	√	Estimated 100 artisans, 500 traders
21	Confirm economic justification for the proposed infrastructure project (indicate)	√	Opening up of the area economically Increase in revenue through taxes..
22	Confirm how county will ensure there will be value for money for the proposed infrastructure project (indicate)	√	To confirm through M&E
23	Establish the capacity of the organisation to administer the procurement process (indicate)	√	County Procurement Dept in place and able to administer the procurement process needed under the programme
24	Confirm the level of knowledge and awareness by County Program Coordinating Team of Bank's Financial Management, Procurement and Anti-corruption guidelines regarding the program (indicate)	×	Capacity building needed
25	Establish the capacity of the organisation to supervise the implementation of the project (indicate)	√	Relevant Municipal Staff have been deployed by the County HR. Consultant Engineer procured to provide supervision support
26	Check current practices for constructing infrastructure in urban areas in the county (indicate)	√	Approvals, supervision done through set standards. County/Municipality working with line departments.

ASSESSMENT FRAMEWORK

County	KAKAMEGA	Urban Area	KAKAMEGA MUNICIPLITY
Type of Project	CONNECTIVITY/URBAN ECONOMIC INFRASTRUCTURE		
Name of Project	PROPOSED CONSTRUCTION OF SICHIRAI BUS PARK		

No.	Details/Information	Available Yes (√) No (×)	Comments/Remedial Action Proposed
1	Confirm proposed infrastructure project is in conformity with the KUSP investment menu	√	Connectivity
2	Confirm that the proposed infrastructure project comes from an approved CIDP, a Town Plan, Municipal Investment Plan or IDeP	√	Municipal ADP
3	Physical location of proposed infrastructure project (indicate) Neighbourhood? Coordinates?	√	0° 18.142' N 34° 45.775' E (Source Google Earth)
4	Confirm land ownership and accessibility: that there are no encumbrances to title and access (Indicate the documentary evidence available)	√	County
5	Confirm its land-use feasibility (will it get planning permission), as part of a feasibility report	√	Prefeasibility study report available
6	Stage at which designs are (indicate)	×	Inception
7	Confirm the availability of engineering designs, Bills of Quantities (BOQs) and drawings, prepared by registered, engineering, quantity surveying and /or architectural professionals	×	Inception
8	Confirm design standards used (indicate)	×	Inception
9	Confirm whether designs take into account urban resilience, gender, disability and climate change considerations	×	At inception
10	Confirm proposed infrastructure project cost estimate (indicate)	×	Ksh. 70 million
11	Confirm alternative funding if available (indicate)	√	County will indicate clearly amount for alternative funding
12	Confirm review and endorsement of proposal by other county departments if applicable (indicate)	√	County to confirm
13	Confirm whether project is a new proposal or a partially implemented. If partially implemented,	√	New

	indicate reasons for stoppage (indicate)		
14	Confirm operations and maintenance arrangements (indicate)	√	County to indicate
15	Confirm availability of Environmental and Social Impact Assessment documents/tools prepared by registered professional(s) and status of acquisition of National Environment Management Authority (NEMA) license for project. This to also include a Resettlement Action Plan (RAP) were applicable (indicate)	×	Process ongoing
16	Confirm availability of team/experts to supervise/ execute environment and social management (indicate)	√	Team available under the CPCT
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24	Confirm the level of knowledge and awareness by County Program Coordinating Team of Bank's Financial Management, Procurement and Anti-corruption guidelines regarding the program (indicate)	×	Capacity building needed

25	Establish the capacity of the organisation to supervise the implementation of the project (indicate)	√	Relevant Municipal Staff have been deployed by the County HR. Consultant Engineer procured to provide supervision support
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