

REPUBLIC OF KENYA



COUNTY GOVERNMENT OF MACHAKOS

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COUNTY BUDGET REVIEW AND  
OUTLOOK PAPER

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September, 2019

## FOREWORD

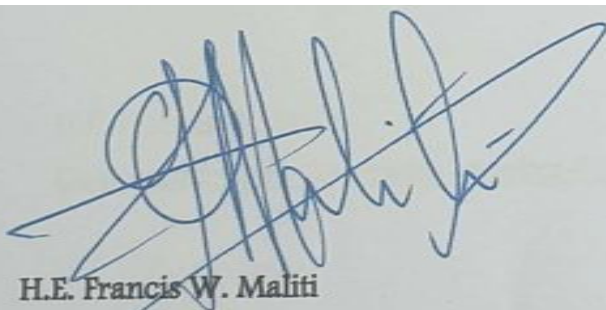
The Machakos County Budget Review and Outlook Paper 2019 was prepared pursuant to Section 118 of the Public Financial Management Act, 2012. It focuses on the fiscal year ending 30<sup>th</sup> June 2019 compared with the year on year growth for similar period in the Financial Year 2017/18.

Global economic activity is expected to slow down to 3.2 percent in 2019 from 3.6 percent in 2018 with prospects across countries and regions remaining uneven. Growth prospects for sub-Saharan Africa continue to strengthen, with a projected growth of 3.4 percent in 2019 from 3.1 percent in 2018.

Locally, the County fiscal analysis for FY 2018/2019 revealed an improved performance in both revenues (especially Own Source Revenue) and expenditure compared to similar period in FY 2017/2018. Funds absorption improved to Kshs.11.788billion in period under review from Kshs. 9.119billion in the previous year. It is expected that the various revenue measures put in place, will enable the County sustain the current revenue collection momentum and achieve its local revenue collection potential in the coming years.

As the County continues with implementation of FY 2019/20 budget, departments are called upon to adhere to the circulars issued by treasury to ensure prudent use of the scarce resources available to the County.

Preparation for the 2020/21 budget has commenced and all stakeholders are urged to adhere to the strict deadlines contained in the circular released to departments in August, 2019 to enable finalization and appropriation of the FY 2020/21 budget as envisaged in the PFMA, 2012.



H.E. Francis W. Maliti

County Executive Committee Member-Finance and Economic Planning

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## **ABBREVIATIONS AND ACRONYMS**

ADP	Annual Development Plan
AfCFTA	African Continental Free Trade Area
AU	African Union
CARA	County Allocation Revenue Act
CBROP	County Budget Review and Outlook Paper
CFTA	Continental Free Trade Area
CFSP	County Fiscal Strategy Paper
CG	County Government
CIDP	County Integrated Development Plan
COFOG	Classification of Functions of Government
CRF	County Revenue Fund
DANIDA	Danish International Development Agency
Dev't	Development
ECDE	Early Childhood Development Education
FIF	Facility Improvement Fund
FY	Financial Year
GDP	Gross Domestic Product
ICT	Information Communication Technology
IFMIS	Integrated Financial Management System
IMF	International Monetary Fund
KCSAP	Kenya Climate Smart Agriculture Project
KDSP	Kenya Devolution Support Program
Kshs	Kenya Shillings
KUSP	Kenya Urban Support Project
MoDP	Ministry of Devolution and Planning
MTEF	Medium Term Expenditure Framework
MTP	Medium Term Plan
OSR	Own Source Revenue
PBB	Programme Based Budget
PFM	Public Finance Management
Rec.	Recurrent
RMFLF	Road Maintenance Fuel Levy Fund
UNECA	United Nations Economic Commission for Africa

# CHAPTER ONE

## 1.0 INTRODUCTION

### A. Legal Basis for the Preparation and Publication of the County Budget Review and Outlook Paper

1. The County Budget Review and Outlook Paper is prepared in accordance with Section 118 of the Public Financial Management Act, 2012 which requires the County Treasury to prepare and submit County Budget Review and Outlook Paper to the County Executive Committee for approval by 30th September in each financial year. The paper includes:

- a) Actual fiscal performance in the previous financial year compared to the budget Appropriation for that year;
- b) Updated economic and financial forecasts with sufficient information to show changes from the forecasts in the most recent County Fiscal strategy paper
- c) Information on how actual financial performance for the previous financial year may have affected compliance with the fiscal responsibility principles or the financial objectives in the latest County Fiscal strategy paper; and
- d) The reasons for any deviation from the financial objectives together with proposals to address the deviation and the time estimated to do so.

2. County Executive committee shall consider the County Budget Review and outlook Paper with a view to approving it with or without amendments, not later than fourteen days after its submission.

3. Not later than seven days after the CBROP has been approved by Executive committee, the County Treasury shall:

- a) Submit the paper to the Budget and Appropriation Committee of the County Assembly to be laid before the County Assembly; and

- b) Publish and publicize the paper not later than fifteen days after laying the Paper before County Assembly.

## **B. County Government Fiscal Responsibility Principles**

In line with chapter 12 of the Constitution of Kenya, Section 107 of the Public Financial Management (PFM) Act, 2012

1. The County Government's recurrent expenditure shall not exceed the County Government's total revenue
2. Over the medium term, a minimum of 30% of the County budget shall be allocated to development expenditure
3. The County Government's expenditure on wages and benefits for public officers shall not exceed a percentage of the County Government revenue as prescribed by the regulations.
4. Over the medium term, the County Government's borrowings shall be used only for the purpose of financing development expenditure and not for recurrent expenditure.
5. Public debt and obligations shall be maintained at a sustainable level as approved by County Government (CG)
6. Fiscal risks shall be managed prudently
7. A reasonable degree of predictability with respect to the level of tax rates and tax bases shall be maintained, taking into account any tax reforms that may be made in the future

## **C. Objectives of the County Budget Review and Outlook Paper**

1. The 2019 CBROP aims to provide a review of the fiscal performance for the FY 2018/2019 and how the outcomes impacted the County's financial objective and fiscal responsibility principles as envisaged in the PFM Act 2012 and CFSP 2019. This information alongside other emerging issues will provide the basis for revising the current budget FY 2019/20 via supplementary budget proposals.
2. Based on the indicative County resource envelope, the CBROP 2019 will also relay the primary sector ceilings for the FY 2020/2021 budget inclusive of indicative projections for the FY 2021/2022 and 2022/2023 MTEF period. These ceilings will set off the budget preparation process for the fiscal year 2020/2021.

3. The paper is organized into four chapters: Chapter II provides a review of fiscal performance in FY 2018/2019 and its implication on the 2019 CFSP financial objectives; Chapter III studies the recent economic developments and the updated National and County macroeconomic outlook; Chapter IV and V contains the proposed sector budget ceilings in the medium term and the Conclusion respectively.



## CHAPTER TWO

### 2.0 REVIEW OF FISCAL PERFORMANCE IN FY 2018/19

#### Overview

1. The Fiscal Year 2018/19 marked the fourth year of Programme Based Budgeting (PBB) for all County Government entities as per section 12 of the second schedule of the PFM Act 2012. During the FY 2018/19 there was a great improvement in local revenue collection and absorption of both development and recurrent expenditure as compared to similar period in FY 2017/18.
2. During the year under review total County revenue target amounted to Kshs. 14.97 Billion comprising Kshs. 8.33 Billion for Equitable share, Kshs. 3.04 Billion being conditional grants, Ksh. 1.88 Billion being unspent funds carried forward from Financial Year 2017/2018 and Ksh. 1.72 Billion as the Own Source Revenue target.
3. In the reporting period the execution of the total budget, the expenditure declined by 2.70 percent from 80.56 percent in the previous financial year 2017/18 to 77.86% in FY 2018/19. Development expenditure increased by 4.86 percent and recurrent expenditure declined by 7.56 percent as compared to financial year 2017/18. The County spent a total of Kshs. 11.65 Billion during financial year 2018/19 against a target of Kshs. 14.97 Billion representing an execution rate of 77.86 percent. The recurrent expenditure for the period under review represents 57.16 percent of the annual recurrent budget while development expenditure represents 20.70 percent of the annual development budget. The absorption of development expenditure was hampered by delays in disbursement of funds by the exchequer.

#### 2.1 Fiscal Performance FY 2018/2019

##### 2.1.1 Revenue performance

4. The Own Source revenue target was Ksh. 1.72 Billion while the actual collection was Ksh. 1.56 Billion resulting to under collection of 162.85 Million (9.3%). However the actual collection amount was a 21.57% improvement from Financial Year 2017/2018.

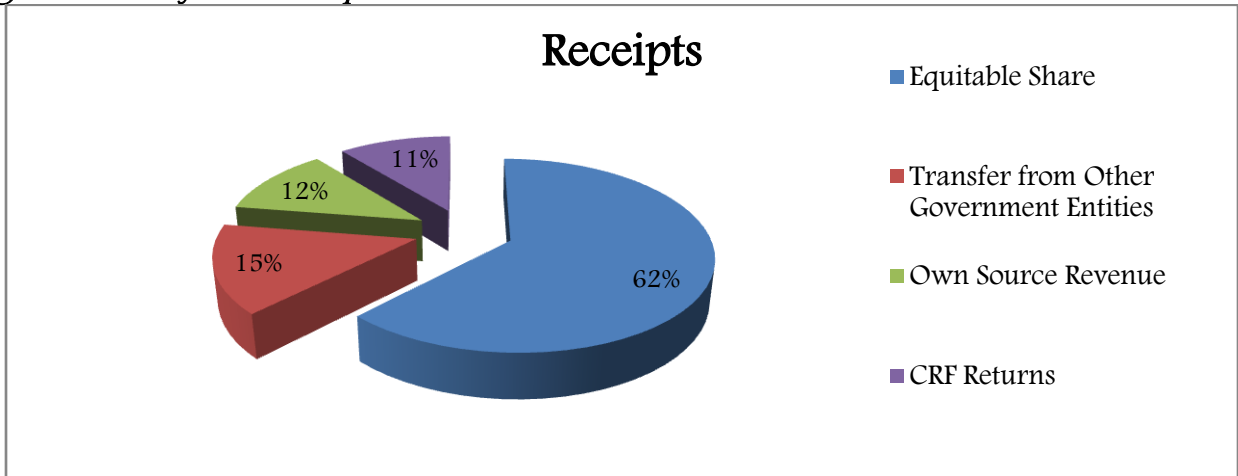
**Table 1: Fiscal Out-turn for the FY 2018/2019 (Amounts in Kshs.)**

	Approved Budget 2018/19	Revised Budget 2018/19	Actual
<b>Total Revenue</b>	<b>12,231,106,620.00</b>	<b>14,965,224,307.15</b>	<b>13,770,646,445.00</b>
Equitable Share	8,321,000,000.00	8,321,000,000.00	8,321,000,000.00
National Government transfers	2,190,044,946.00	3,039,877,406.15	2,008,149,578.00
Local Revenue	1,720,061,674.00	1,720,061,674.00	1,557,211,641.00
Unspent Balances B/f	~	1,884,285,227.00	1,884,285,227.00
<b>Total Expenditure</b>			<b>11,787,987,278.15</b>
<b>Recurrent</b>	<b>7,630,313,697.00</b>	<b>9,569,675,918.05</b>	<b>8,690,270,166.30</b>
County Assembly	936,776,339.00	936,776,339.00	926,495,715.60
County Executive	6,693,537,358.00	8,632,899,579.05	7,763,774,450.70
<b>Development</b>	<b>4,600,802,922.50</b>	<b>5,395,548,389.00</b>	<b>3,097,717,111.85</b>
County Assembly	236,000,000.00	294,000,000.00	24,186,538.85
County Executive	4,364,802,922.50	5,101,548,389.00	3,073,530,573.00

*Source: Machakos County Financial Statement FY 2018/19*

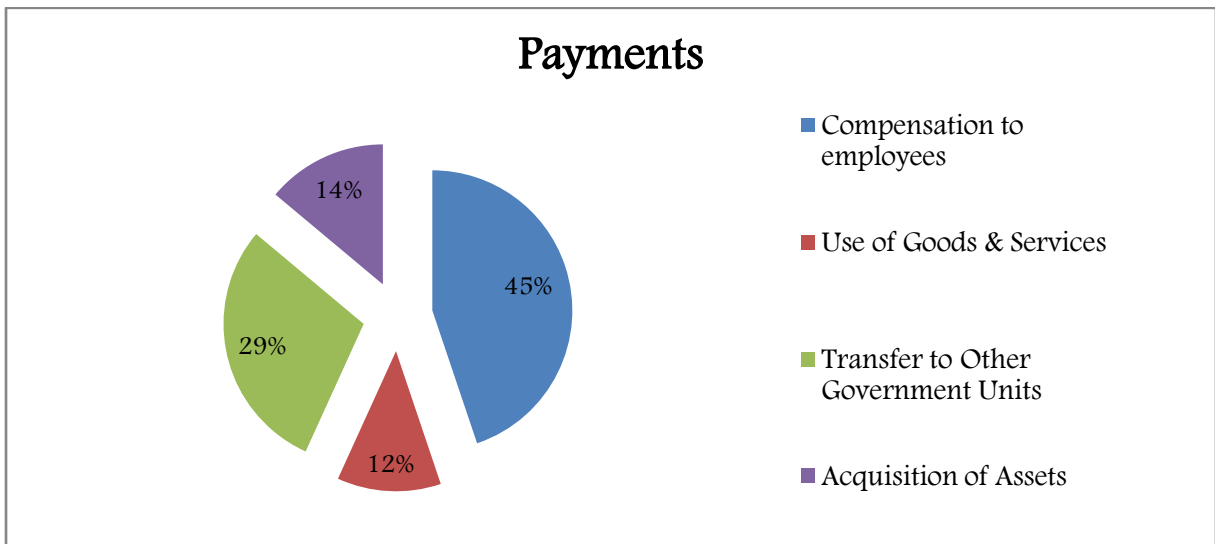
- The County Government received Kshs. 13.33billion against the expected Kshs. 14.97billion by the end of the FY 2018/19. This represented 92% receipt of funds both from national Government and own source revenue. Equitable share accounted for a larger portion of receipts at 62% with proceeds from domestic/foreign grants accounting for 15%. This is illustrated in figure1 below.

**Figure 1: County Total Receipts for FY 2018/2019**



6. Total expenditures stood at Kshs. 11.79Billion in the period under review with recurrent and development expenditures accounting for Kshs. 8.69 Billion and Kshs. 3.10 Billion respectively. Compensation to employees formed the larger part of expenditures accounting for 45% and acquisition of assets consumed 14% of the expenditure as shown in figure 2 below.

**Figure 2: County Total Payments for FY 2018/2019**



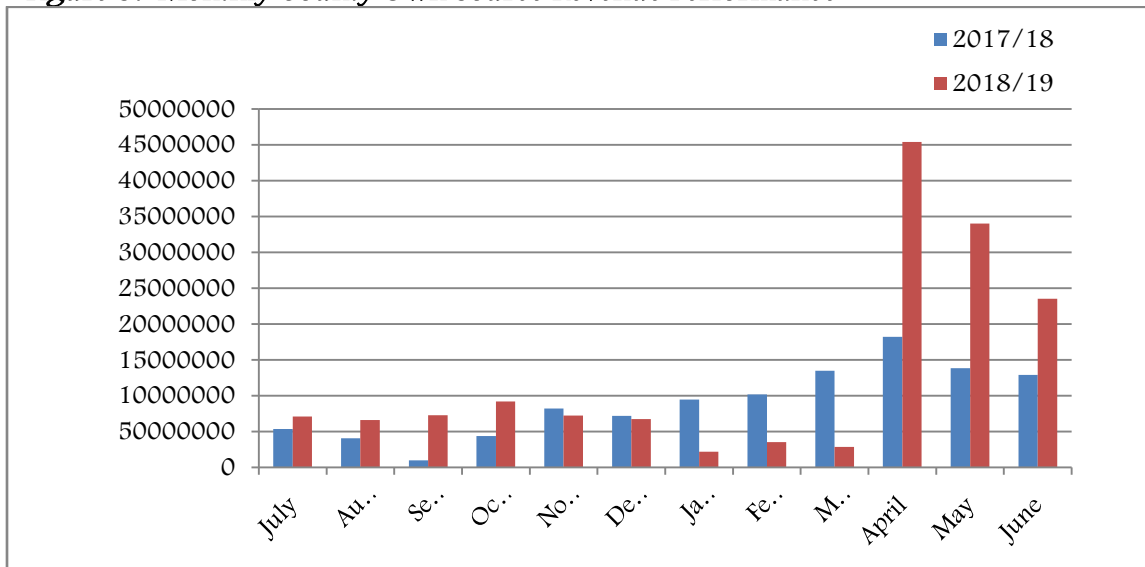
**Table 2: County Own Source Revenue per Stream**

Revenue Stream	Printed Estimates FY 2018/19	Actual FY 2018/2019	Printed Estimates FY 2019/20
Land Rates &Debt Clearance Cert	218,212,494.88	279,731,890.00	342,111,755.00
Single Business Permit	233,469,566.74	186,038,661.00	273,817,246.00
Quarry	354,915,232.60	469,112,527.00	605,253,351.00
Sand Gravel	81,058,792.63	47,079,183.00	64,167,267.00
Market Fees	60,536,625.26	15,334,462.00	21,326,559.00
Plot/Stall Rent	17,575,630.49	14,232,315.00	20,763,762.50
Bus Park	90,918,689.83	102,790,677.00	144,865,515.00
House Rent	53,538,731.73	1,469,010.00	9,453,079.00
Refuse/Conservancy Fee	17,902,742.34	14,788,520.00	15,663,460.00
Sign Board & Advertisement Fee	47,665,574.66	35,831,811.40	46,075,487.50
Fire Fighting &Ambulance Management Unit	18,808,929.37	32,171,141.00	43,629,326.00
Slaughter House Fees/Livestock Enforcement Management Unit	7,553,398.42	16,074,086.40	27,553,203.70
Building Plan Approval	8,718,346.57	19,795,112.00	35,849,807.00
Cess	273,142,473.55	182,816,818.00	345,187,514.00
Procurement Unit	9,463,102.29	10,823,081.00	16,409,866.00
Social Services &Sports Management Unit	864,098.68	-	-
Water Sales	2,878,117.17	1,207,655.00	2,803,600.00
Miscellaneous	534,630.75	164,000.00	563,473.00
House Loan Repayment	9,379,851.57	588,433.00	995,486.00
Salary Refunds/Salary Advance	34,386.39	335,935.00	638,390.00
Motor vehicle Registration	35,891.54	10,000.00	20,000.00
Health	77,742.25	478,629.00	839,515.80
Liquor	124,849,803.59	60,902,769.00	109,015,960.80
Tourism	67,378,651.18	52,214,948.90	64,491,003.70
Weights And Measures	2,055,527.74	313,655.00	849,965.00
Off street Parking Unit	975,294.44	1,138,211.00	1,636,246.00
Interest/Penalties On Stalls Rent	17,190,228.68	8,613,865.00	10,935,760.00
Agri Farm	104,322.86	2,258,485.00	4,394,330.00
Noise Pollution	-	801,060.00	1,753,867.00
Court Fines	-	94,700.00	1,599,950.00
<b>TOTAL</b>	222,795.82	-	-
	<b>1,720,061,674.00</b>	<b>1,557,211,640.70</b>	<b>2,212,664,746.00</b>

*Source: Machakos County Financial Statement FY 2018/19*

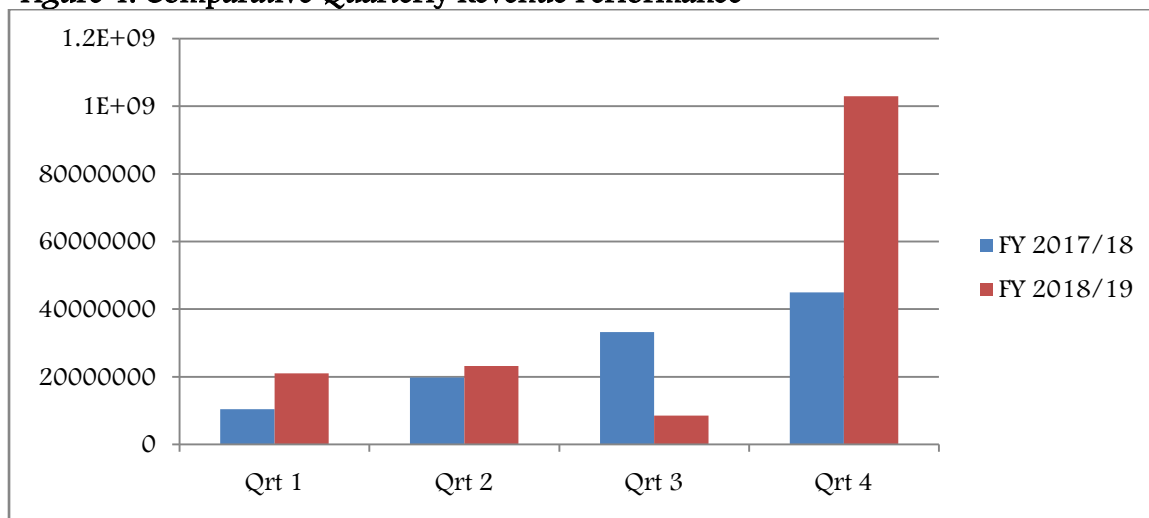
7. Total own source revenue collections amounted to Kshs. 1.56 Billion against a target of Kshs. 1.72 Billion. This shows a deficit of Kshs. 162.85 Million of the target for the year under review. Total revenue collections compared to the previous FY 2017/2018 increased by Kshs. 473 Million (21.75%)

**Figure 3: Monthly County Own Source Revenue Performance**



8. On a month to month basis, local revenue performed better in FY 2018/19 between July and October compared to FY 2017/18 over the same period. However, between April and June of FY 2018/19 local revenue shot up with the best month in April, 2019 rising to Kshs. 454million as illustrated in figure 3 above. This is attributed to the waivers that were given in the last quarter of the financial year.

**Figure 4: Comparative Quarterly Revenue Performance**



9. Figure 4 above indicates a tremendous improvement in the fourth quarter of FY 2018/19 compared to the same period in the 2017/18 FY. Revenue collections in that period rose from Kshs. 449.9million in FY 2017/18 to Kshs. 1billion in the year under review. The County is optimistic that with revenue collection measures put in place it will be able to meet its target in the current FY 2019/20.

**Table 3: Revenue Performance**

Revenue Stream	Actual FY 2017/18 (A)	Targeted Revenue(Kshs) (B) FY 2018/19	Actual FY 2018/19 (C)	Rate (%)
Equitable Share	7,398,999,999	8,321,000,000.00	8,321,000,000.00	100.00
CRF Balance carried forward from FY 2017-18		1,412,106,868.80		-
Grant Balance Carried Forward from FY 2017-18		472,178,358.00		-
Level 5 Hospital	383,583,816	383,583,815.00	383,583,815.00	100.00
DANIDA Grant	30,290,934	24,806,250.00	24,806,250.00	100.00
Transforming Health Systems for Universal Care Project	29,813,086	95,401,875.00	39,211,189.00	41.10
Devolution KDSP Level 1	49,893,169	53,423,784.00	0	-
Development of Youth Polytechnics	65,957,023	54,295,000.00	40,992,724.00	75.50
User Fees foregone	24,764,877	24,129,039.00	24,129,039.00	100.00
RMFLF	288,391,504	219,084,683.00	219,084,683.00	100.00
Agricultural Sector Development Project	0	21,107,671.00	7,684,832.00	36.41
Kenya Urban Support Programme	0	1,018,320,500.00	1,018,320,500.00	100.00
Urban Institutional Grant	0	41,200,000.00	41,200,000.00	100.00
Kenya Climate Smart Agriculture Project	0	117,000,000.00	41,070,411.00	35.10
Universal Health Care Project	0	787,524,789.15	168,066,134.00	21.34
Leasing of Medical Equipment	0	200,000,000.00	0	-
Own Source Revenue		1,720,061,674.57	1,557,211,640.70	90.53
Unspent Funds			1,884,285,226.80	-
<b>Total - Exchequers</b>	<b>8,271,694,408</b>	<b>14,965,224,308</b>	<b>13,770,646,445</b>	<b>92</b>

Source: Machakos County Financial Statement FY 2018/19

10. The County received 10.3 Billion from the exchequer against a targeted amount of Kshs. 11.4 Billion. The exchequer release comprised of equitable share of Kshs. 8.3 Billion, Conditional grants of Kshs. 2.0Billion. Specific grants received by the County are as per table 3 above

### 2.1.2 Expenditure Performance

11. The total expenditure for the FY 2018/19 amounted to Kshs. 11.79 Billion against a target of Kshs. 14.97 Billion indicating a performance of 78.77%. The recurrent budget had the highest

absorption of 73.7% and Development budget of 26.3%. This low absorption is attribute to the late approval of the CIDP and late appropriation of the Supplementary Budget 2018/2019

**Table 4: Expenditure Performance by Economic Classification for the Period Ending 30<sup>th</sup> June, 2019**

Economic Item	Revised Estimates FY 2018/19	Actual FY 2018/19	% of Total Expenditure
Compensation of employees	5,305,092,530.00	5,239,389,192.15	98.76
Use of goods and Services	2,385,138,729.00	1,396,806,741	58.56
Grants and Transfers	3,991,210,476.00	3,416,660,115	85.60
Social Security Benefits	153,617,256.00	111,397,344.00	72.52
Acquisition of Assets	3,074,081,587.00	1,623,733,886.00	52.82
Other Payments	56,083,728.00	-	-
<b>Sub Total</b>	<b>14,965,224,306.00</b>	<b>11,787,987,278.15</b>	<b>78.77</b>

*Source: Machakos County Financial Statement FY 2018/19*

#### County Entities Expenditure Analysis

12. Categorization of spending by County entities is shown in the table 5 below. Five County entities recorded more than 50% budget execution rate.

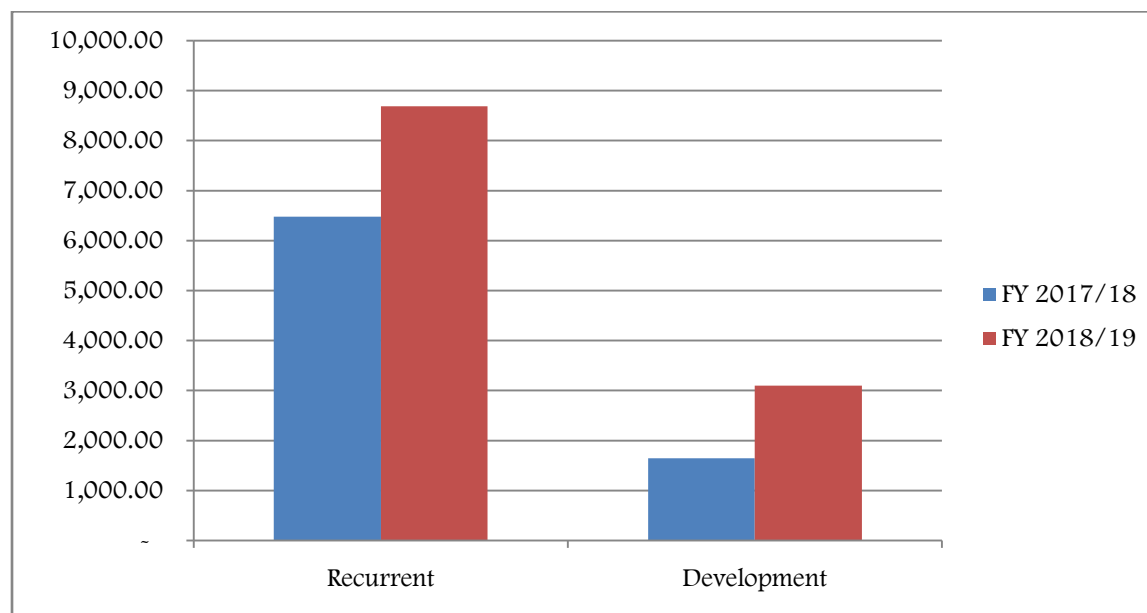
13. During the reporting period, a supplementary budget was undertaken that was meant to spur infrastructural projects.

**Table 5: Expenditure Performance for Period Ending 30<sup>th</sup> June, 2019 per County Entity**

County Entity	Printed Estimates FY 2018/19	Revised Estimates FY 2018/19	Actual Expenditure FY 2018/19
Office of the Governor	612,543,697	612,543,697	400,509,391
Public Service, Quality Management and ICT	446,435,959	599,954,052	5,668,196,746
Trade and Economic Planning	226,685,600	244,685,600	118,741,791
Finance and Revenue Management	405,742,268	454,883,882	198,443,475
County Administration and Decentralized Units	405,833,441	492,833,441	113,563,681
Agriculture, Water and Irrigation	1,168,244,115	1,354,351,787	533,922,559
Health and Emergency Services	4,293,811,773	5,670,386,159	1,278,104,195
Roads, Transport and Public Works	1,623,395,016	2,046,867,641	1,047,914,387
Education, Youth and Social Welfare	584,516,490	708,986,788	207,153,869
Energy, Lands, and Urban Development	1,151,520,837	1,243,628,837	1,174,832,202
Tourism, Sports and Co-operative Development	96,188,445	236,811,174	84,286,971
County Public Service Board	43,412,639	68,514,909	11,635,757
County Assembly	1,172,776,339	1,230,776,339	950,682,254
<b>Total</b>	<b>12,231,106,619</b>	<b>14,965,224,307</b>	<b>11,787,987,278</b>

Source: Machakos County Financial Statement FY 2018/19

**Figure 5: Comparative County expenditure for FY 2017/18 and 2018/19 (Amount in Kshs. billion)**





# CHAPTER THREE

## 3.0 Recent Economic Developments and Fiscal Outlook

### 3.1. Introduction

1. This section gives an overview of recent economic developments and their impact at Global, Sub-Saharan Africa, East Africa Community, Country and County level. The performance of the County is dependent on the Country's economic performance as well as formulation and implementation of prudent policies by the County Government.
2. The economic growth in 2018 remained resilient due to a stable macro-economic environment and positive investor confidence.

### 3.2 Macroeconomic outlook and policies

#### 3.2.1 Global Economic Outlook

3. Global economic growth and activity has slowed down to 3.2 percent in 2019 and is expected to pick up at 3.5 percent in 2020 as forecasted in the 18<sup>th</sup> July, 2018 IMF World Economic Outlook report.
4. Global economic growth among emerging markets and developing economies remains subdued due to further trade and technological tensions, *a protracted increase in risk aversion that exposes the financial vulnerabilities continuing to accumulate after years of low interest rates and mounting disinflationary pressures that increase debt service difficulties, constrain monetary policy space to counter downturns, and make adverse shocks more persistent than normal.*

#### 3.2.2 Sub Saharan Africa Economic Outlook

5. The economic recovery in sub-Saharan Africa continues. The regional growth is set to pick up from 3 percent in 2018 to 3.5 percent in 2019, before stabilizing at close to 4 percent over the medium term-or about 5 percent, excluding the two major economies, Nigeria and South Africa as per April, 2019 IMF Regional Economic Outlook Report.
6. The Agreement Establishing the African Continental Free Trade Agreement (AfCFTA) entered into force on 30 May 2019 for the 24 countries that had deposited their instruments of ratification. The members agreed to eliminate tariffs on most goods, liberalize trade of key services, address non-tariff obstacles to intra-regional trade, and eventually create a continental single market with free movement of labor and capital. The AfCFTA will establish

a market of more than 1.2 billion people, including a growing middle class, and a combined Gross Domestic Product (GDP) of more than US\$3.4 trillion. In terms of numbers of participating countries, the AfCFTA will be the world's largest free trade area since the formation of the World Trade Organization. Estimates from the Economic Commission for Africa (UNECA) suggest that the AfCFTA has the potential both to boost intra-African trade by 52.3 percent by eliminating import duties, and to double this trade if non-tariff barriers are also reduced.

7. However, the AfCFTA has risks. For benefits from regional integration to occur, African countries will have to reallocate resources within and between sectors. Most of the potential benefits of trade liberalizations accrue in the long run after economic resources have moved to their most efficient uses. This structural change brings with it costs of adjustment in the short-run. Potentially falling tariff revenues, for example, cause challenges for Governments or some sectors shrink and workers may face temporary unemployment. For the public sector, falling tariff revenues are a main concern of Governments in many developing countries, as it accounts for significant shares in Government budgets. A rise in the costs of social safety nets, e.g. in unemployment benefits, and implementation costs of trade reforms such as establishing new institutions, and reforming existing laws and regulations are other public costs of adjustment.

### **3.2.3 East African Community Economic Outlook**

8. In 2018, real GDP in East Africa grew by an estimated 5.7 percent, slightly less than the 5.9 percent in 2017 and the highest among African regions. Economic growth is projected to remain strong, at 5.9 percent in 2019 and 6.1 percent in 2020. The countries with the highest economic growth are Ethiopia, Rwanda, Tanzania, Kenya, and Djibouti. In both Ethiopia and Rwanda, real GDP growth has been driven by industry and services. The service sector has also been the main driver of growth in Tanzania and Kenya, followed by the agricultural sector, the main growth driver from the supply side. On the demand side, consumption has been the main driver of economic growth across East Africa.
9. The region continues to face various downside risks that could undermine economic growth and development prospects. Major risks are agriculture's vulnerability to the vagaries of nature, heavy reliance on primary commodity exports, and in oil-importing countries - rising oil prices. Another key risk is persistent current account deficits and related increases in external indebtedness. Finally, state fragility—with its adverse implications for security and economic progress is a risk for Burundi, Somalia, South Sudan, and to some degree, Ethiopia.

### **3.2.4 Domestic Economy Outlook**

10. Real GDP grew an estimated 5.8% in 2018, from 4.9% in 2017, supported by good weather, eased political uncertainties, improved business confidence, and strong private consumption. On the supply side, services accounted for 52.5% of the growth, agriculture for 23.7%, and industry for 23.8%. On the demand side, private consumption was the key driver of growth. The public debt-to-GDP ratio increased considerably over the past five years to 57% at the end of June 2018. Half of public debt is external. The share of loans from non-concessional sources has increased, partly because Kenya issued a \$2 billion Eurobond in February 2018. An October 2018 International Monetary Fund debt sustainability analysis elevated the Country's risk of debt stress to moderate.
11. Real GDP is projected to grow by 5.7% in 2019 a slight decrease from the estimated 5.8% growth experienced in 2018 and 5.9 in 2020 according to the new World Bank Kenya Economic Update. Domestically, improved business confidence and continued macroeconomic stability will contribute to growth.
12. The Country continues to face the challenges of inadequate infrastructure, high income inequality, and high poverty exacerbated by high unemployment, which varies across locations and groups. It is also exposed to risks related to external shocks, climate change, and insecurity.

### **3.2.5 County's Economic Outlook**

13. The County Government has continued constructing, rehabilitating and maintaining access and feeder roads across the County through gravelling and grading to ease movement of goods and labor.
14. The residents of Machakos County have benefitted from the Universal healthcare pilot programme by the National Government. The Government has continued focusing on improving health infrastructure. The County Government has operationalized 121 dispensaries and 250 community hospitals since 2013. The Government also issued each health center in the County with triage kits. Recently the County Government opened a Cancer Care and Research Center at Machakos Level 5 Referral Hospital, bought five new advanced life support ambulances each for the four Level 4 hospitals and one to be based at Mombasa Road Kyumbi junction to handle emergencies along Mombasa road.

15. To improve access to clean and safe water, the County Government has for the last five years completed 436 boreholes, 260 sand dams (weirs), rehabilitation of 338 earth-dams and 2 mega dams. 35 boreholes have been connected to 10,000 litre water tanks and reticulated to households. Further, 1032 water tanks have been distributed to all Primary Schools in the County.

16. To promote sports development the County Government is constructing four stadiums at Ikombe, Masii, Mavoko and Kinyui. It has also distributed assorted sports equipment to various schools.

17. To boost revenue, the County Government has established an appropriate organizational structure for revenue collection and management with adequate and skilled staff, mapped and assessed all key Own Source Revenue (OSR) streams and is in the process of updating the valuation rolls in Machakos, Mavoko and Tala-Kangundo Municipalities.

### **3.3 Medium Term Fiscal Framework**

18. In the Medium Term, the County Government's expenditure will be guided by the County Integrated Development Plan (CIDP) 2018-2022, Vision 2030, National Government's "Big Four" Agenda, County Fiscal Strategy Paper and the Governor's manifesto.

19. Medium Term Fiscal Framework will aim at improving Own Source Revenue collection so as to adequately fund equitable economic and social development across the County.

### **3.4 Risks to the Outlook** **Delay in Disbursements**

19. Delayed disbursement of funds by the National Government will be another challenge as this could lead to disruption in the activities of the County and compromise service delivery.

#### **High wage bill**

20. The County Government inherited staff from the national Government in addition to the staff from the defunct Local authority with the Health Sector contributing the highest percentage of the wage bill. The scheduled salary increment for various cadres of staff continues to increase the already bloated wage bill.

#### **Revenue shortfalls**

21. Low revenue inflow has a negative impact on the economic activities in the County resulting to slow economic growth. The County has 26 revenue streams but only 7 contribute significantly in revenue collection. These are building plans, quarries, land rates, bus parks and Single

Business Permits. Quarries and sand are being depleted overtime which may adversely affect amount of revenue collected.

**Erratic weather patterns**

22. Over the years the County has experienced erratic weather patterns that normally affect agriculture productivity which has led to poor economic performance and depressed livelihood.

# CHAPTER FOUR

## 4.0 RESOURCE ALLOCATION FRAMEWORK

20. This section determines the resource envelope that the County expects and how it will be allocated across all the sectors for 2019/20 FY and in the medium term.

### 4.1 Adjustment to the FY 2019/20 Budget

21. Taking into account the previous year's FY 2018/19 budget execution and the updated fiscal outlook, the risks to the FY 2019/20 budget include expenditure pressures with respect to remuneration of employees and the absorption rate by the different sectors especially for development expenditure.

22. Adjustments to the FY 2019/20 budget will take into account actual performance of expenditure so far and absorption capacity in the remainder of the financial year. Because of the resource constraints, the County will rationalize expenditures by cutting those that are discretionary. Supplementary funding will only provide funding for priority programmes and projects.

23. Though revenue collection has been below the targeted revenue in the previous financial years, there was a great improvement in the FY 2018/19. This will help reduce expenditure pressure and improve on budget absorption in the FY 2019/20. The County Government has established revenue enhancement measures to stop revenue leakages.

### 4.2 Medium Term Expenditure Framework.

24. The County will continue to implement the Medium Term Expenditure Framework (MTEF) through policies, projects, and programs set out in the County Integrated Development Plan (CIDP)-2018-2022, County Annual Development Plan and County Fiscal Strategy Paper. The MTEF will involve adjusting non-priority expenditures to cater for priority programmes and projects.

25. The Medium Term Expenditure Framework for the FY 2019/20-2021/22 will ensure continuity in resource allocation based on prioritized programmes. The allocation of resources in the medium term will be based on;

- i. PFM Act, 2012 principles
- ii. The Big Four Agenda
- iii. The Medium Term Plan of Vision 2030
- iv. Equitable share of revenue allocation from the National Government

- v. Ongoing projects
- vi. Emerging priorities
- vii. Programmes prioritized in the County Integrated Development Plan (2018-2022)
- viii. Cost effectiveness and sustainability of the programmes
- ix. Annual Development Plan (ADP)
- x. Budget ceilings allocated by the Commission of Revenue Allocation
- xi. Degree to which the programmes address the strategic objectives of the County.
- xii. Degree to which the programmes are addressing the core function and responsibilities of the ministry.

26. The resource allocation framework will be aligned to development programmes which focus on providing equitable access to quality, sustainable, clean and reliable water supply to all residents, quality universal health care, environmental conservation and management, revenue management and enhancement, Improving infrastructure, Increasing production, value addition and markets for agricultural products, improving education and creating a conducive business environment.

#### **Approved Budget FY 2019/20**

27. In the FY 2019/20, the County Assembly has approved a budget amounting to Kshs. **12.82** billion out of which Kshs. **7.85** billion and Kshs. **4.97** billion are recurrent and development expenditures respectively.

#### **Revenues FY 2019/20**

28. The FY 2019/20 budget targets a total of Kshs. **12.82** billion of which of **2.21** billion will be from Own Source Revenue collection and Kshs. **10.61** billion from National Government. The performance of the local revenue will be determined by the measures that have been put in place to enhance revenue collection and the Finance Act, 2019 when enacted. The various sources of the revenue from the County Own Source Revenue(OSR) and National Government are as per Table 2 and 3 respectively.

## CHAPTER FIVE

### CONCLUSION

29. The County performed fairly well in the period under review compared to FY 2017/18 with notable improvement in Own Source Revenue moving from **Kshs. 1billion** to **Kshs. 1.5billion**. With the various revenue measures put in place, the County is optimistic of sustaining the momentum and achieve its Own Source Revenue collection potential.
30. Going forward, the County shall embark on the preparation of the sectoral departmental strategic plans which shall complement the ADP and CIDP for an integrated resource allocation to sector projects that result in “quick-wins” and widespread impacts. Moreover, in entrenching fiscal discipline, the County Government has continued to rely on the fiscal responsibility principles set out in the PFM Act 2012 in making forecasts realistic and reasonable. The County Government has also continued to pursue prudent fiscal policy through reorienting expenditure toward priority programmes within the mandate given. The next County Fiscal Strategy Paper due in February 2020, shall firm up the baseline expenditure ceilings proposed in this CBROP document.
31. There is need to undertake impact evaluation in order to assess if higher rate of project implementation translates into realization of County goals and objectives.



## ANNEXES

### Annex 1: County Total Revenue Projections in the Medium Term

Description		Actual 2018/19	FY	Printed Estimates 2019/20	FY	Projected	
						2020/2021	2021/2022
Equitable Share		8,321,000,000		8,223,915,000		8,141,962,500	8,549,060,625
Conditio nal Grants	Level Five Hospital	383,583,815		383,583,815		501,439,943	526,511,940
	Compensation for user fees foregone	24,129,039		24,129,039		34,415,913	36,136,708
	Leasing of medical equipment		-	131,914,894		138,510,639	145,436,171
	Rehabilitation of Youth Polytechnics	40,992,724		51,093,298		60,303,099	63,318,254
	Road Maintenance Levy Fund	219,084,684		361,687,117		381,817,822	400,908,713
	Kenya Climate Smart Agriculture Project (KCSAP)	41,070,411		150,156,390		198,116,022	208,021,823
	Kenya Devolution Support Project (KDSP) – level 1		-	83,423,784		103,931,952	109,128,549
	Kenya Urban Support Project (UIG)		-	8,800,000		52,500,000	55,125,000
	Kenya Urban Support Project (UDG)	1,059,520,500		1,018,320,500		1,069,236,525	1,122,698,351
	Universal Healthcare in Devolved System Program	24,806,250		24,843,750		26,085,938	27,390,234
	Transforming Health Systems for Universal Care Project	39,211,189		129,858,778		136,351,717	143,169,303
	Agriculture Sector Development Support Program	7,684,832		17,869,663		26,832,220	28,173,831
	Universal Health Care	168,066,134			-	84,033,066	84,033,066
	Unspent Funds	1,443,610,184			-	1,517,193,916	1,593,053,612
Own Source Revenue		1,557,211,641		2,212,664,746		1,689,005,745	1,773,456,032
<b>Total County Allocation</b>		<b>13,329,971,403</b>		<b>12,822,260,774</b>		<b>14,161,737,016</b>	<b>14,865,622,213</b>

Source: Machakos County Financial Statement FY 2018/19

## Annex 2: Own Source Revenue Projections

Revenue Stream	FY 2017/18	FY 2018/2019	Printed Estimates FY 2019/20	FY 2020/21 Projections	FY 2021/2022 Projections
Land Rates & Debt Clearance Cert	188,194,036	279,731,890	342,111,755	295,167,343	309,925,710
Single Business Permit	182,849,984	186,038,661	273,817,246	200,724,852	210,761,095
Quarry	229,429,097	469,112,527	605,253,351	499,016,019	523,966,819
Sand Gravel	47,105,372	47,079,183	64,167,267	54,460,630	57,183,662
Market Fees	6,707,032	15,334,462	21,326,559	16,932,716	17,779,352
Plot/Stall Rent	10,041,599	14,232,315	20,763,763	16,236,174	17,047,982
Bus Park	43,206,310	102,790,677	144,865,515	112,027,036	117,628,388
House Rent	4,864,373	1,469,010	9,453,079	1,735,209	1,821,969
Refuse/Conservancy Fee	10,568,555	14,788,520	15,663,460	16,446,633	17,268,965
Sign Board & Advertisement Fee	35,062,217	35,831,811	46,075,488	37,879,262	39,773,225
Fire Fighting & Ambulance Management Unit	15,434,615	32,171,141	43,629,326	35,142,015	36,899,116
Slaughter House Fees/Livestock	5,511,773	16,074,086	27,553,204	17,726,587	18,612,916
Enforcement Management Unit	5,535,012	19,795,112	35,849,807	21,885,173	22,979,432
Building Plan Approval	182,857,582	182,816,818	345,187,514	199,690,884	209,675,428
Cess	6,228,835	10,823,081	16,409,866	11,874,566	12,468,294
Social Services & Sports Management Unit	22,000	1,207,655	2,803,600	1,683,780	1,767,969
Water Sales	157,327	164,000	563,473	244,982	257,231
Miscellaneous	1,235,437	588,433	995,486	685,793	720,082
House Loan Repayment	38,100	335,935	638,390	501,491	526,565
Salary Refunds/Salary Advance	18,125	10,000	20,000	12,600	13,230
Motor vehicle Registration	109,623	478,629	839,516	613,663	644,346
Health	73,131,315	60,902,769	109,015,961	75,172,013	78,930,614
Liquor	35,807,526	52,214,949	64,491,004	56,530,196	59,356,706
Tourism	89,000	313,655	849,965	456,010	478,810
Weights And Measures	0	1,138,211	1,636,246	1,271,105	1,334,660
Off street Parking Unit	0	8,613,865	10,935,760	10,957,548	11,505,425
Interest/Penalties On Stalls Rent	0	2,258,485	4,394,330	2,828,338	2,969,755
Agri Farm	0	801,060	1,753,867	1,000,965	1,051,013
Noise Pollution	0	94,700	1,599,950	102,165	107,273
<b>TOTAL</b>	<b>1,084,204,845</b>	<b>1,557,211,641</b>	<b>2,212,664,746</b>	<b>1,689,005,745</b>	<b>1,773,456,032</b>

Source: Machakos County Financial Statement FY 2018/19

**Annex 3: Expenditure by Economic Classification in the Medium Term**

*i. Recurrent*

County Entity	Details	Approved Expenditure 2018/19	Printed Estimates 2019/20	Projected Estimates	
				2020/21	2021/22
<b>Office of the Governor</b>	Compensation to Employees	224,227,884	197,497,580	207,372,459	217,741,082
	Use of goods and services	328,070,506	355,208,619	369,818,414	388,407,644
	Other Current Transfers	53,420,306	0	0	0
	<b>Total</b>	<b>605,718,696</b>	<b>552,706,199</b>	<b>577,190,873</b>	<b>606,148,726</b>
<b>Public Service, Quality Management and ICT</b>	Compensation to Employees	153,443,252	140,809,127	147,849,583	155,242,063
	Use of goods and services	279,792,707	282,547,794	296,675,184	311,508,943
	Other Current Transfers	500,000	85,673,784	89,957,473	94,455,347
	<b>Total</b>	<b>433,735,959</b>	<b>509,030,705</b>	<b>534,482,240</b>	<b>561,206,352</b>
<b>Trade, Industrialization and Innovation</b>	Compensation to Employees	55,770,100	52,298,789	54,913,728	57,659,415
	Use of goods and services	79,340,500	193,402,335	203,072,452	213,226,074
	Other Current Transfers	0	10,000,000	10,500,000	11,025,000
	<b>Total</b>	<b>135,110,600</b>	<b>255,701,124</b>	<b>268,486,180</b>	<b>281,910,489</b>
<b>Finance and Economic Planning</b>	Compensation to Employees	286,051,241	274,433,603	288,155,283	302,563,047
	Use of goods and services	107,890,027	281,728,696	293,741,381	308,428,450
	Other Current Transfers	0	0	0	0
	<b>Total</b>	<b>393,941,268</b>	<b>556,162,299</b>	<b>581,896,664</b>	<b>610,991,497</b>
<b>County Administration and Decentralized Units</b>	Compensation to Employees	281,523,441	181,950,789	191,048,328	200,600,745
	Use of goods and services	89,310,000	199,654,360	209,637,078	220,118,932
	Other Current Transfers	4,000,000	14,000,000	14,700,000	15,435,000
	<b>Total</b>	<b>374,833,441</b>	<b>395,605,149</b>	<b>415,385,407</b>	<b>436,154,677</b>
<b>Agriculture, Food Security and Co-operative Development</b>	Compensation to Employees	273,782,355	250,110,048	262,615,550	275,746,328
	Use of goods and services	228,850,618	88,105,729	98,788,649	104,793,479

County Entity	Details	Approved Expenditure 2018/19	Printed Estimates 2019/20	Projected Estimates	
				2020/21	2021/22
	Other Current Transfers	0	45,233,306	47,494,971	49,869,720
	<b>Total</b>	<b>502,632,973</b>	<b>383,449,083</b>	<b>408,899,171</b>	<b>430,409,527</b>
Health and Emergency Services	Compensation to Employees	2,792,181,364	2,569,438,553	2,693,257,481	2,825,593,855
	Use of goods and services	351,186,000	679,126,828	702,926,188	742,687,114
	Other Current Transfers	402,000,000	120,024,993	126,026,243	133,334,462
	<b>Total</b>	<b>3,545,367,364</b>	<b>3,368,590,374</b>	<b>3,522,209,912</b>	<b>3,701,615,431</b>
Roads, Transport and Public Works	Compensation to Employees	137,284,375	109,940,119	115,437,125	121,208,981
	Use of goods and services	49,813,408	92,328,358	96,944,776	101,792,015
	Other Current Transfers	0	0	0	0
	<b>Total</b>	<b>187,097,783</b>	<b>202,268,477</b>	<b>212,381,901</b>	<b>223,000,996</b>
Education, Skills Training and Social Welfare	Compensation to Employees	79,261,490	56,597,217	59,427,078	62,398,432
	Use of goods and services	20,460,000	31,219,590	32,780,570	34,419,598
	Other Current Transfers	195,500,000	222,099,632	248,954,614	261,402,344
	<b>Total</b>	<b>295,221,490</b>	<b>309,916,439</b>	<b>341,162,261</b>	<b>358,220,374</b>
Energy, Lands, Housing and Urban Development	Compensation to Employees	62,057,961	54,805,262	57,545,525	60,422,801
	Use of goods and services	35,142,377	56,501,603	42,463,150	44,586,307
	Other Current Transfers	0	9,200,000	9,660,000	10,143,000
	<b>Total</b>	<b>97,200,338</b>	<b>120,506,865</b>	<b>109,668,675</b>	<b>115,152,109</b>
Tourism, Youth, Sports and Culture	Compensation to Employees	55,994,263	56,662,916	59,496,062	62,470,865
	Use of goods and services	19,101,239	19,643,336	20,625,503	21,656,778
	Other Current Transfers	6,174,160	27,590,873	28,970,417	30,418,937
	<b>Total</b>	<b>81,269,662</b>	<b>103,897,125</b>	<b>109,091,981</b>	<b>114,546,580</b>
Water, Irrigation,	Compensation	0			

County Entity	Details	Approved Expenditure 2018/19	Printed Estimates 2019/20	Projected Estimates	
				2020/21	2021/22
Environment and Natural Resources	to Employees		80,811,261	85,659,937	90,799,533
	Use of goods and services	0	41,909,264	44,423,820	47,089,249
	Other Current Transfers	0	0	0	0
	<b>Total</b>	<b>0</b>	<b>122,720,525</b>	<b>130,083,757</b>	<b>137,888,782</b>
County Public Service Board	Compensation to Employees	31,895,584	43,412,225	45,582,836	47,861,978
	Use of goods and services	9,502,200	15,597,500	49,506,468	51,981,792
	Other Current Transfers	0	0	0	0
	<b>Total</b>	<b>41,397,784</b>	<b>59,009,725</b>	<b>95,089,305</b>	<b>99,843,770</b>
County Assembly	Compensation to Employees	417,835,858	410,739,875	450,658,863	475,632,256
	Use of goods and services	433,940,481	450,405,281	477,105,809	500,586,073
	Other Current Transfers	85,000,000	50,000,000	30,000,000	30,000,000
	<b>Total</b>	<b>936,776,339</b>	<b>911,145,156</b>	<b>957,764,672</b>	<b>1,006,218,329</b>
<b>Total Compensation to Employees</b>		<b>4,851,309,167</b>	<b>4,479,507,364</b>	<b>4,719,019,838</b>	<b>4,955,941,380</b>
<b>Total Net Use of goods and services</b>		<b>2,032,400,063</b>	<b>2,787,379,293</b>	<b>2,938,509,441</b>	<b>3,091,282,448</b>
<b>Total Net Other Current Transfers</b>		<b>746,594,466</b>	<b>583,822,588</b>	<b>606,263,717</b>	<b>636,083,811</b>
<b>TOTAL NET EXPENDITURE</b>		<b>7,630,303,697</b>	<b>7,850,709,245</b>	<b>8,263,792,997</b>	<b>8,683,307,640</b>

*ii. Development*

County Entity	Details	Approved Expenditure 2018/19	Printed Estimates 2019/20	Projected Estimates	
				2020/21	2021/2022
Office of the Governor	Acquisition of Non-Financial Assets	6,825,000	5,422,300	5,693,415	5,978,086
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>6,825,000</b>	<b>5,422,300</b>	<b>5,693,415</b>	<b>5,978,086</b>
Public Service, Quality Management and ICT	Acquisition of Non-Financial	12,700,000	11,765,400	12,353,670	12,971,354

County Entity	Details	Approved Expenditure 2018/19	Printed Estimates 2019/20	Projected Estimates	
				2020/21	2021/2022
	Assets				
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>12,700,000</b>	<b>11,765,400</b>	<b>12,353,670</b>	<b>12,971,354</b>
<b>Trade, Industrialization and Innovation</b>	Acquisition of Non-Financial Assets	91,575,000	126,553,750	132,881,438	139,525,509
	Other Capital Grants and Transfers	0	6,750,000	7,087,500	7,441,875
	<b>Total Development</b>	<b>91,575,000</b>	<b>133,303,750</b>	<b>139,968,938</b>	<b>146,967,384</b>
<b>Finance and Economic Planning</b>	Acquisition of Non-Financial Assets	11,801,000	89,738,163	95,360,536	100,128,563
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>11,801,000</b>	<b>89,738,163</b>	<b>95,360,536</b>	<b>100,128,563</b>
<b>County Administration and Decentralized Units</b>	Acquisition of Non-Financial Assets	31,000,000	88,100,000	92,505,000	97,130,250
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>31,000,000</b>	<b>88,100,000</b>	<b>92,505,000</b>	<b>97,130,250</b>
<b>Agriculture, Food Security and Co-operative Development</b>	Acquisition of Non-Financial Assets	665,611,142	167,990,080	177,849,624	188,348,149
	Other Capital Grants and Transfers	0	186,535,847	195,862,639	205,655,771
	<b>Total Development</b>	<b>665,611,142</b>	<b>354,525,927</b>	<b>373,712,263</b>	<b>394,003,921</b>
<b>Health and Emergency Services</b>	Acquisition of Non-Financial Assets	548,236,284	143,783,520	158,161,872	173,978,059
	Other Capital Grants and Transfers	200,208,125	442,390,389	486,629,428	535,292,371
	<b>Total Development</b>	<b>748,444,409</b>	<b>586,173,909</b>	<b>644,791,300</b>	<b>709,270,430</b>
<b>Roads, Transport and Public Works</b>	Acquisition of Non-Financial Assets	1,133,897,233	1,000,409,940	1,050,430,437	1,102,951,959
	Other Capital Grants and Transfers	302,400,000	363,687,117	381,871,473	400,965,046
	<b>Total Development</b>	<b>1,436,297,233</b>	<b>1,364,097,057</b>	<b>1,432,301,910</b>	<b>1,503,917,005</b>

County Entity	Details	Approved Expenditure 2018/19	Printed Estimates 2019/20	Projected Estimates	
				2020/21	2021/2022
Education, Skills Training and Social Welfare	Acquisition of Non-Financial Assets	235,000,000	107,450,000	112,822,500	118,463,625
	Other Capital Grants and Transfers	54,295,000	51,093,298	53,647,963	56,330,361
	<b>Total Development</b>	<b>289,295,000</b>	<b>158,543,298</b>	<b>166,470,463</b>	<b>174,793,986</b>
Energy, Lands, Housing and Urban Development	Acquisition of Non-Financial Assets	1,054,320,500	1,126,861,100	1,183,204,155	1,242,364,363
	Other Capital Grants and Transfers	-	25,800,600	30,453,150	31,975,808
	<b>Total Development</b>	<b>1,054,320,500</b>	<b>1,152,661,700</b>	<b>1,213,657,305</b>	<b>1,274,340,170</b>
Tourism, Youth, Sports and Culture	Acquisition of Non-Financial Assets	6,872,103	116,500,000	116,550,000	122,377,500
	Other Capital Grants and Transfers	8,046,681	13,500,000	14,175,000	14,883,750
	<b>Total Development</b>	<b>14,918,784</b>	<b>130,000,000</b>	<b>130,725,000</b>	<b>137,261,250</b>
Water, Irrigation, Environment and Natural Resources	Acquisition of Non-Financial Assets	0	500,220,026	530,233,228	562,047,221
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>0</b>	<b>500,220,026</b>	<b>530,233,228</b>	<b>562,047,221</b>
County Public Service Board	Acquisition of Non-Financial Assets	2,014,855	10,000,000	10,500,000	11,025,000
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>2,014,855</b>	<b>10,000,000</b>	<b>10,500,000</b>	<b>11,025,000</b>
County Assembly	Acquisition of Non-Financial Assets	236,000,000	387,000,000	100,000,000	50,000,000
	Other Capital Grants and Transfers	0	0	0	0
	<b>Total Development</b>	<b>236,000,000</b>	<b>387,000,000</b>	<b>100,000,000</b>	<b>50,000,000</b>
<b>TOTAL</b>		<b>4,600,802,923</b>	<b>4,971,551,530</b>	<b>4,948,273,027</b>	<b>5,179,834,620</b>

#### Annex 4: Programme Based Expenditure in the Medium Term

##### *i. Recurrent Expenditure*

County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
<b>Office of the Governor</b>	<b>552,706,199</b>	<b>577,190,873</b>	<b>606,148,726</b>
P01 Co-ordination and Supervisory Services	351,196,578	368,756,407	387,194,227
P02 Transport Section	23,135,676	24,292,460	25,507,083
P03 Human Resource and Administration Section	86,840,760	91,182,798	95,741,938
P04 I.C.T Section	11,387,204	11,956,564	12,554,392
P05 Hospitality Services Section	14,580,000	15,309,000	16,074,450
P06 Cabinet Office	6,493,176	6,817,834	7,158,726
P07 Office of the Deputy Governor	36,000,000	37,800,000	39,690,000
P08 Projects Delivery, Monitoring and Evaluation	5,652,500	3,613,800	3,892,800
P09 Office of the County Secretary	8,466,246	8,889,558	9,334,036
P07 Office of the County Advisor	8,954,060	8,572,452	9,001,075
<b>Public Service, Quality Management and ICT</b>	<b>509,030,705</b>	<b>534,482,240</b>	<b>561,206,352</b>
P01 General Administration and Support Services	359,484,762	377,459,000	396,331,950
P02 Quality Management	3,300,000	3,465,000	3,638,250
P03 Training, Research and Development	93,436,384	98,108,203	103,013,613
P04 Information, Communication Technology	39,492,840	41,467,482	43,540,856
P05 ICT Infrastructure	11,071,719	11,625,305	12,206,570
P06 Closed Circuit Television (CCTV)	2,245,000	2,357,250	2,475,113
<b>Trade, Industrialization and Innovation</b>	<b>255,701,124</b>	<b>268,486,180</b>	<b>281,910,489</b>
P01 Headquarters Administrative Services	76,141,600	79,948,680	83,946,114
P02 Trade Development	14,350,000	15,067,500	15,820,875
P03 Business and Enterprise Development	8,600,000	9,030,000	9,481,500
P04 Industrialization and Innovation	1,300,000	1,365,000	1,433,250
P05 Investment Promotion and Support	5,009,324	5,259,790	5,522,780
P06 Legal Services	150,300,200	157,815,210	165,705,971
<b>Finance and Economic Planning</b>	<b>556,162,299</b>	<b>581,896,664</b>	<b>610,991,497</b>
P01 Financial Services (Revenue Management)	128,690,000	135,124,500	141,880,725
P02 Budget formulation, Co-ordination and implementation	115,652,240	119,361,102	125,329,157
P03 Supply Chain Management	4,271,964	4,485,562	4,709,840
P04 Accounts Services	9,735,603	10,222,383	10,733,502
P05 Audit Services	4,101,320	4,306,386	4,521,705



County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
P06 Human Resource Management and Support Services	282,149,172	296,256,631	311,069,462
P07 Economic Planning and External Resource Mobilization Section (County Planning and Statistical Information)	11,562,000	12,140,100	12,747,105
<b>County Administration and Decentralized Units</b>	<b>395,605,149</b>	<b>415,385,407</b>	<b>436,154,677</b>
P01 General Administration and Support Services	229,890,713	241,385,249	253,454,511
P02 Civic Engagement	99,436,310	104,408,126	109,628,532
P03 Administration and Co-ordination Services	24,492,254	25,716,867	27,002,710
P04 Solid Waste Management	10,800,000	11,340,000	11,907,000
P05 Sanitation Management	2,000,000	2,100,000	2,205,000
P06 General administration and Support Services (Forensics and Inspectorate Services)	16,290,000	17,104,500	17,959,725
P07 Inspectorate Services and Management	12,695,872	13,330,666	13,997,199
<b>Agriculture, Food Security and Co-operative Development</b>	<b>383,449,083</b>	<b>408,899,171</b>	<b>430,409,527</b>
P01 General Administration and Support Services	103,363,325	108,531,491	113,958,066
P02 Crop Development and Management	114,174,991	119,818,741	125,809,678
P03 Livestock Resources Management and Development	52,626,412	55,257,732	58,020,619
P04 Fisheries Development	13,660,645	14,343,677	15,060,861
P05 Veterinary Services	58,131,122	61,037,678	64,089,562
P06 Agriculture Training Center	9,628,231	10,109,643	10,615,125
P07 Co-operative Development and Marketing	25,164,357	26,800,209	28,555,616
P08 Capacity Building to Co-operative Societies	1,150,000	1,265,000	1,391,500
P09 Promotion of Co-operative Marketing and Value Chain	1,150,000	1,265,000	1,391,500
P10 Co-operative Financial Services	1,550,000	4,500,000	4,950,000
P11 Promotion and Growth of Co-operative Societies	1,400,000	1,540,000	1,694,000
P12 Co-operative Audit Support Services	1,450,000	4,430,000	4,873,000
<b>Health and Emergency Services</b>	<b>3,368,590,374</b>	<b>3,522,209,912</b>	<b>3,701,615,431</b>
P01 General Administration and Support Services	2,672,930,628	2,791,117,908	2,931,823,029
P02 Machakos Level 5	548,971,455	573,792,238	603,670,257
P03 Kangundo Level 4	39,211,500	41,172,075	43,230,679

County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
P04 Matuu Level 4	34,426,000	36,147,300	37,954,665
P05 Kathiani Level 4	22,783,900	23,923,095	25,119,250
P06 Mwala Level 4	15,142,000	15,899,100	16,694,055
P07 Emergency Services	14,615,000	18,597,810	20,457,591
P08 Public Health (Public Health and Community Outreach)	20,509,891	21,560,386	22,665,905
<b>Roads, Transport and Public Works</b>	<b>202,268,477</b>	<b>212,381,901</b>	<b>223,000,996</b>
P01 Headquarters Administrative Services	120,336,447	126,353,269	132,670,933
P02 Road Development and Management	5,762,500	6,050,625	6,353,156
P03 County Government Buildings and Services	26,464,617	27,787,848	29,177,240
P04 County Fleet Management	49,704,913	52,190,159	54,799,667
<b>Education, Skills Training and Social Welfare</b>	<b>309,916,439</b>	<b>341,162,261</b>	<b>358,220,374</b>
P01 Headquarters Administrative Services	177,645,916	186,528,212	195,854,622
P02 Basic Education	105,144,456	110,401,679	115,921,763
P03 Youth Development Services	10,719,960	11,255,958	11,818,756
P04 Gender and Social Services	16,406,107	32,976,412	34,625,233
<b>Energy, Lands, Housing and Urban Development</b>	<b>120,506,865</b>	<b>109,668,675</b>	<b>115,152,109</b>
P01 Headquarters Administrative Services	62,012,957	57,910,072	60,805,575
P02 Housing and Urban Development	31,185,368	23,084,636	24,238,868
P03 Energy and Natural Resources	27,308,540	28,673,967	30,107,665
<b>Tourism, Youth, Sports and Culture</b>	<b>103,897,125</b>	<b>109,091,981</b>	<b>114,546,580</b>
P01 General Administration and Support Services	65,715,063	69,000,816	72,450,857
P02 Heritage and Culture	5,149,882	5,407,376	5,677,745
P03 Liquor Management	1,330,790	1,397,330	1,467,196
P04 Tourism Development and Marketing	2,870,405	3,013,925	3,164,622
P05 Machawood	1,790,873	1,880,417	1,974,437
P06 County Image Directorate	800,000	840,000	882,000
P07 Youth and Sports (Management and Development of Sports and Sports Facilities)	26,240,112	27,552,118	28,929,723
<b>Water, Irrigation, Environment and Natural Resources</b>	<b>122,720,525</b>	<b>130,083,757</b>	<b>137,888,782</b>
P01 Water and Irrigation (Water Supply and Sewerage)	38,867,739	41,199,803	43,671,792
P02 Irrigation Schemes Development and Promotion	31,014,626	32,875,504	34,848,034
P03 Development and Promotion of Irrigation Schemes	5,562,474	5,896,222	6,249,996

County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
P04 General Administration and Support Services	40,529,708	42,961,490	45,539,180
P05 Environmental and Natural Resources	6,745,978	7,150,737	7,579,781
<b>County Public Service Board</b>	<b>59,009,725</b>	<b>95,089,305</b>	<b>99,843,770</b>
P01 Human Resource and Administration	59,009,725	95,089,305	99,843,770
<b>County Assembly</b>	<b>911,145,156</b>	<b>957,764,672</b>	<b>1,006,218,329</b>
P01 HR, Administration and Coordination Services.	251,470,955	274,858,051	289,651,598
P02 Financial Management Services	36,105,281	39,715,809	41,581,073
P03 Legal, Library and Research Services	14,500,000	15,950,000	16,675,000
P04 County Assembly Service Board Services	40,000,000	44,000,000	46,210,000
P05 Legislative Services	275,828,920	292,111,812	306,253,258
P06 Procedure and Committee Services	162,500,000	173,470,000	182,015,000
P07 Budget Office	4,000,000	4,400,000	4,600,000
P08 Audit Committee Services	5,000,000	5,500,000	5,750,000
P09 Ward Office Services	71,740,000	77,759,000	83,482,400
P10 Other Transfers	50,000,000	30,000,000	30,000,000
<b>RECURRENT TOTAL</b>	<b>7,850,709,245</b>	<b>8,263,792,997</b>	<b>8,683,307,640</b>

*ii. Development Expenditure*

County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
<b>Office of the Governor.</b>	<b>5,422,300</b>	<b>5,693,415</b>	<b>5,978,086</b>
P01 Co-ordination and Supervisory Services	5,422,300	5,693,415	5,978,086
<b>Public Service, Quality Management and ICT</b>	<b>11,765,400</b>	<b>12,353,670</b>	<b>12,971,354</b>
P05 ICT Infrastructure	11,765,400	12,353,670	12,971,354
<b>Trade, Industrialization and Innovation</b>	<b>133,303,750</b>	<b>139,968,938</b>	<b>146,967,384</b>
P01 General Administration and Support Services	1,700,000	1,785,000	1,874,250
P02 Trade Development	19,500,000	20,475,000	21,498,750
P03 Industrial Development	104,750,000	109,987,500	115,486,875
P04 Investment Promotion	6,750,000	7,087,500	7,441,875
P05 Legal Office	603,750	633,938	665,634
<b>Finance and Economic Planning</b>	<b>89,738,163</b>	<b>94,225,071</b>	<b>98,936,325</b>
P01 Resource Mobilization	58,238,163	61,150,071	64,207,575

County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
P02 Accounts Services	1,000,000	1,050,000	1,102,500
P04 Economic Planning	1,500,000	1,575,000	1,653,750
P05 County Statistics	29,000,000	30,450,000	31,972,500
<b>County Administration and Decentralized Units</b>	<b>88,100,000</b>	<b>92,505,000</b>	<b>97,130,250</b>
P01 General Administration and Support Services	54,100,000	56,805,000	59,645,250
P04 Solid Waste Management	2,000,000	2,100,000	2,205,000
P05 Investment in Non-Financial Assets	24,000,000	25,200,000	26,460,000
P06 Investment in Non-Financial Assets	8,000,000	8,400,000	8,820,000
<b>Agriculture, Food Security and Co-operative Development</b>	<b>354,525,927</b>	<b>373,712,263</b>	<b>394,003,921</b>
P01 General Administration and Support Services	158,535,847	166,462,639	174,785,771
P02 Crop Development and Management	65,000,000	68,250,000	71,662,500
P03 Livestock Resources Management and Development	40,500,000	42,525,000	44,651,250
P04 Fisheries Development	1,092,000	1,146,600	1,203,930
P05 Veterinary Services	24,197,280	25,407,144	26,677,501
P06 Agriculture Training Center	6,000,000	6,300,000	6,615,000
P07 Co-operative Development	59,200,800	63,620,880	68,407,968
<b>Health and Emergency Services</b>	<b>586,173,909</b>	<b>644,791,300</b>	<b>709,270,430</b>
P01 General Administration	157,391,028	173,130,131	190,443,144
P02 Machakos Level 5	306,776,261	337,453,887	371,199,276
P03 Kangundo Level 4	5,255,900	5,781,490	6,359,639
P04 Matuu Level 4	6,851,600	7,536,760	8,290,436
P05 Kathiani Level 4	7,088,000	7,796,800	8,576,480
P06 Mwala Level 4	5,266,122	5,792,734	6,372,008
P07 Emergency Services	9,772,500	10,749,750	11,824,725
P08 Public Health and Community Outreach	87,772,498	96,549,748	106,204,723
<b>Roads, Transport and Public Works</b>	<b>1,364,097,057</b>	<b>1,432,301,910</b>	<b>1,503,917,005</b>
P01 General Administration and Support Services	112,000,000	117,600,000	123,480,000
P02 Road Development and Management	916,737,117	962,573,973	1,010,702,671
P03 County Government Building Services	255,359,940	268,127,937	281,534,334
P04 County Fleet Management	80,000,000	84,000,000	88,200,000
<b>Education, Skills Training and Social Welfare</b>	<b>158,543,298</b>	<b>166,470,463</b>	<b>174,793,986</b>
P01 General Administration and Support	100,000,000	105,000,000	110,250,000

County Entity	Printed Estimates 2019/20	Projections	
		2020/21	2021/22
Services			
P02 Basic Education	1,450,000	1,522,500	1,598,625
P03 Youth Development Services	57,093,298	59,947,963	62,945,361
<b>Energy, Lands, Housing and Urban Development</b>	<b>1,152,661,700</b>	<b>1,213,657,305</b>	<b>1,274,340,170</b>
P01 Housing and Urban Development	1,018,320,500	1,069,236,525	1,122,698,351
P02 Physical Planning and Development	73,800,600	80,853,150	84,895,808
P03 County Electrification	60,540,600	63,567,630	66,746,012
<b>Tourism, Youth, Sports and Culture</b>	<b>130,000,000</b>	<b>136,500,000</b>	<b>143,325,000</b>
P03 Tourism development and Marketing	5,500,000	5,775,000	6,063,750
P04 Management of recreational Facilities	6,000,000	6,300,000	6,615,000
P05 Talent Management	2,000,000	2,100,000	2,205,000
P06 County Beautification	2,000,000	2,100,000	2,205,000
P07 Management and Development of Sports and Sports Facilities	114,500,000	120,225,000	126,236,250
<b>Water, Irrigation, Environment and Natural Resources</b>	<b>500,220,026</b>	<b>530,233,228</b>	<b>562,047,221</b>
P01 Water Supply and sewerage	283,090,530	300,075,962	318,080,520
P02 Water Resources Management and Storage	16,106,520	17,072,911	18,097,286
P03 Irrigation Schemes Development and Promotion	157,000,000	166,420,000	176,405,200
P04 General Administration and Support Services	44,022,976	46,664,355	49,464,216
<b>County Public Service Board</b>	<b>10,000,000</b>	<b>10,500,000</b>	<b>11,025,000</b>
P01 Headquarters Human Resource and Administration	10,000,000	10,500,000	11,025,000
<b>County Assembly</b>	<b>387,000,000</b>	<b>105,250,000</b>	<b>55,512,500</b>
P01 HR, Administration and Coordination Services	5,000,000	5,250,000	5,512,500
P02 Legislative Services	382,000,000	100,000,000	50,000,000
<b>DEVELOPMENT TOTAL</b>	<b>4,971,551,530</b>	<b>4,958,162,562</b>	<b>5,190,218,632</b>
<b>COUNTY TOTAL</b>	<b>12,822,260,776</b>	<b>13,221,955,560</b>	<b>13,873,526,271</b>

**Annex 5: County Sector Ceilings**

Sector	County Entity	Vote	Printed Estimates FY 2019/2020	Projections		
				FY 2020/2021	FY 2021/2022	
<b>Agriculture, Rural and Urban Development</b>	Lands	Rec	62,012,957	65,113,605	68,369,285	
		Dev't	73,800,600	77,490,630	81,365,162	
		<b>Total</b>	<b>135,813,557</b>	<b>142,604,235</b>	<b>149,734,447</b>	
	Urban Development	Rec	31,185,368	32,744,636	34,381,868	
		Dev't	1,018,320,500	1,069,236,525	1,122,698,351	
		<b>Total</b>	<b>1,049,505,868</b>	<b>1,101,981,161</b>	<b>1,157,080,219</b>	
	Livestock & Veterinary	Rec	110,757,534	116,295,410	122,110,181	
		Dev't	64,697,280	67,932,144	71,328,751	
		<b>Total</b>	<b>175,454,814</b>	<b>184,227,554</b>	<b>193,438,932</b>	
	Agriculture	Rec	227,166,547	238,524,875	250,451,118	
		Dev't	229,535,847	241,012,639	253,063,271	
		<b>Total</b>	<b>456,702,394</b>	<b>479,537,514</b>	<b>503,514,390</b>	
	Fisheries	Rec	13,660,645	14,343,677	15,060,861	
		Dev't	1,092,000	1,146,600	1,203,930	
		<b>Total</b>	<b>14,752,645</b>	<b>15,490,277</b>	<b>16,264,791</b>	
	Irrigation	Rec	36,577,100	38,405,955	40,326,253	
		Dev't	157,000,000	164,850,000	173,092,500	
		<b>Total</b>	<b>193,577,100</b>	<b>203,255,955</b>	<b>213,418,753</b>	
<b>Energy, Infrastructure and ICT</b>	Transport	Rec	170,041,360	178,543,428	187,470,599	
		Dev't	192,000,000	201,600,000	211,680,000	
		<b>Total</b>	<b>362,041,360</b>	<b>380,143,428</b>	<b>399,150,599</b>	
	Public Works	Rec	26,464,617	27,787,848	29,177,240	
		Dev't	255,359,940	268,127,937	281,534,334	
		<b>Total</b>	<b>281,824,557</b>	<b>295,915,785</b>	<b>310,711,574</b>	
	Roads	Rec	5,762,500	6,050,625	6,353,156	
		Dev't	916,737,117	962,573,973	1,010,702,671	
		<b>Total</b>	<b>922,499,617</b>	<b>968,624,598</b>	<b>1,017,055,828</b>	
	Energy	Rec	27,308,540	28,673,967	30,107,665	
		Dev't	60,540,600	63,567,630	66,746,012	
		<b>Total</b>	<b>87,849,140</b>	<b>92,241,597</b>	<b>96,853,677</b>	
	ICT	Rec	52,809,559	55,450,037	58,222,539	
		Dev't	11,765,400	12,353,670	12,971,354	
		<b>Total</b>	<b>64,574,959</b>	<b>67,803,707</b>	<b>71,193,892</b>	
	<b>General Economic and Commercial Affairs</b>	Cooperative Development	Rec	31,864,357	33,457,575	35,130,454
			Dev't	59,200,800	62,160,840	65,268,882
			<b>Total</b>	<b>91,065,157</b>	<b>95,618,415</b>	<b>100,399,336</b>
Trade		Rec	240,791,800	252,831,390	265,472,960	
		Dev't	21,803,750	22,893,938	24,038,634	
		<b>Total</b>	<b>262,595,550</b>	<b>275,725,328</b>	<b>289,511,594</b>	
Industrializati on		Rec	14,909,324	15,654,790	16,437,530	
		Dev't	111,500,000	117,075,000	122,928,750	
		<b>Total</b>	<b>126,409,324</b>	<b>132,729,790</b>	<b>139,366,280</b>	
Tourism		Rec	72,507,131	76,132,488	79,939,112	
		Dev't	15,500,000	16,275,000	17,088,750	

Sector	County Entity	Vote	Printed Estimates FY 2019/2020	Projections	
				FY 2020/2021	FY 2021/2022
		<b>Total</b>	<b>88,007,131</b>	<b>92,407,488</b>	<b>97,027,862</b>
Health	Health	Rec	3,368,590,374	3,537,019,893	3,713,870,887
		Dev't	586,173,909	615,482,605	646,256,735
		<b>Total</b>	<b>3,954,764,283</b>	<b>4,152,502,497</b>	<b>4,360,127,622</b>
Education	Education	Rec	282,790,372	296,929,891	311,776,385
		Dev't	101,450,000	106,522,500	111,848,625
		<b>Total</b>	<b>384,240,372</b>	<b>403,452,391</b>	<b>423,625,010</b>
Public Administration	Office of the Governor	Rec	552,706,199	580,341,509	609,358,584
		Dev't	5,422,300	5,693,415	5,978,086
		<b>Total</b>	<b>558,128,499</b>	<b>586,034,924</b>	<b>615,336,670</b>
	County Treasury	Rec	544,600,299	571,830,314	600,421,830
		Dev't	59,238,163	62,200,071	65,310,075
		<b>Total</b>	<b>603,838,462</b>	<b>634,030,385</b>	<b>665,731,904</b>
	Economic Planning	Rec	11,562,000	12,140,100	12,747,105
		Dev't	30,500,000	32,025,000	33,626,250
		<b>Total</b>	<b>42,062,000</b>	<b>44,165,100</b>	<b>46,373,355</b>
	Public Service	Rec	359,484,762	377,459,000	396,331,950
		Dev't	0	0	0
		<b>Total</b>	<b>359,484,762</b>	<b>377,459,000</b>	<b>396,331,950</b>
	Quality Management	Rec	96,736,384	101,573,203	106,651,863
		Dev't	0	0	0
		<b>Total</b>	<b>96,736,384</b>	<b>101,573,203</b>	<b>106,651,863</b>
	Youth	Rec	10,719,960	11,255,958	11,818,756
		Dev't	57,093,298	59,947,963	62,945,361
		<b>Total</b>	<b>67,813,258</b>	<b>71,203,921</b>	<b>74,764,117</b>
	County Public Service Board	Rec	59,009,725	61,960,211	65,058,222
		Dev't	10,000,000	10,500,000	11,025,000
		<b>Total</b>	<b>69,009,725</b>	<b>72,460,211</b>	<b>76,083,222</b>
	Decentralized Units	Rec	28,985,872	30,435,166	31,956,924
		Dev't	32,000,000	33,600,000	35,280,000
		<b>Total</b>	<b>60,985,872</b>	<b>64,035,166</b>	<b>67,236,924</b>
	County Administration	Rec	366,619,277	384,950,241	404,197,753
		Dev't	56,100,000	58,905,000	61,850,250
		<b>Total</b>	<b>422,719,277</b>	<b>443,855,241</b>	<b>466,048,003</b>
County Assembly	Rec	911,145,156	956,702,414	1,004,537,534	
	Dev't	387,000,000	406,350,000	426,667,500	
	<b>Total</b>	<b>1,298,145,156</b>	<b>1,363,052,414</b>	<b>1,431,205,034</b>	
Social Protection, Culture and Recreation	Sports	Rec	26,240,112	27,552,118	28,929,723
		Dev't	114,500,000	120,225,000	126,236,250
		<b>Total</b>	<b>140,740,112</b>	<b>147,777,118</b>	<b>155,165,973</b>
	Social Welfare	Rec	16,406,107	17,226,412	18,087,733
		Dev't	0	0	0
		<b>Total</b>	<b>16,406,107</b>	<b>17,226,412</b>	<b>18,087,733</b>
	Culture	Rec	5,149,882	5,407,376	5,677,745

Sector	County Entity	Vote	Printed Estimates FY 2019/2020	Projections	
				FY 2020/2021	FY 2021/2022
		Dev't	0	0	0
		<b>Total</b>	<b>5,149,882</b>	<b>5,407,376</b>	<b>5,677,745</b>
Environment Protection, Water and Natural Resources	Water	Rec	79,397,447	83,367,319	87,535,685
		Dev't	343,220,026	360,381,027	378,400,079
		<b>Total</b>	<b>422,617,473</b>	<b>443,748,347</b>	<b>465,935,764</b>
	Environment and Natural Resources	Rec	6,745,978	7,083,277	7,437,441
		Dev't	0	0	0
		<b>Total</b>	<b>6,745,978</b>	<b>7,083,277</b>	<b>7,437,441</b>
<b>TOTAL RECURRENT</b>			<b>7,850,709,245</b>	<b>8,243,244,707</b>	<b>8,655,406,943</b>
<b>TOTAL DEVELOPMENT</b>			<b>4,971,551,530</b>	<b>5,220,129,107</b>	<b>5,481,135,562</b>
<b>Total County Budget.</b>			<b>12,822,260,775</b>	<b>13,463,373,814</b>	<b>14,136,542,505</b>



**Annex 6: Key Activities Implemented in FY 2018/19**

Department	Key Activities
<b>Health and Emergency Services</b>	<ul style="list-style-type: none"> <li>❖ Construction of 37 No. Community Hospitals</li> <li>❖ Completion of 20 No. Existing Dispensaries</li> <li>❖ Renovation of 31 No. operational Health Centers. Purchase of 9 no. Advanced life support (Ambulances)</li> </ul>
<b>Agriculture, Food Security and Cooperative Development</b>	<ul style="list-style-type: none"> <li>❖ Artificial Insemination of 1109 No. of local cows to upgrade</li> <li>❖ Supply of breeding stock of 12129 No. chicken benefitting 6313 farmers</li> <li>❖ 1030 acres ploughing free tractor service</li> <li>❖ Free certified seeds to 20000 No. farmers</li> <li>❖ Free livestock vaccination for 46297 No. livestock</li> <li>❖ Meat inspection (93147 carcasses inspected) in 89 slaughter houses</li> <li>❖ Quarter acre Pond excavations for 984 households</li> <li>❖ Capacity building, sensitization, cooperative education, and registration of the cooperative movement, 17 No. trainings</li> </ul>
<b>Education, Skills Training and Social Welfare</b>	<ul style="list-style-type: none"> <li>❖ Routine assessment of ECDE 240 centers for quality assurance and standards.</li> <li>❖ Supported 7000 No. needy high school students with Basic Education bursaries</li> <li>❖ Upgraded 79 selected VTCs for Youth Polytechnic infrastructure program</li> <li>❖ Child protection and support for orphans and vulnerable children in 6 homes and 14 primary schools benefited</li> <li>❖ Provision of assistive devices to 310 persons with Disabilities</li> <li>❖ Capacity building for 15 groups of persons with disabilities, each group has 30 members.</li> <li>❖ International Days for Persons with Disability</li> <li>❖ International Days for Persons with Disability celebrations, 350 participants were invited in the year</li> <li>❖ Capacity building for 16 women groups, 35 participants were trained from each group</li> <li>❖ Establishment of GBV Technical Working groups in the Sub Counties</li> <li>❖ Establishment of GBV Technical working groups in the sub Counties, 350 women were invited</li> </ul>

<p><b>Water, irrigation, Environment and Natural Resources</b></p>	<ul style="list-style-type: none"> <li>❖ Supply of 1000PVC tanks of capacity 10,000liters each, to primary schools and other public institutions</li> <li>❖ Construction of 23 water pans</li> <li>❖ Construction of 1 No. mega dam( Nthungululu Dam in Yatta sub County)</li> <li>❖ Rehabilitation and equipping of 10 boreholes as follows: <ul style="list-style-type: none"> <li>i. Masii ward-Muusini borehole (BH) rehabilitation &amp; reticulation</li> <li>ii. Mbiuni waed-Masawa community BH -rehabilitation</li> <li>iii. Wamunyu ward-Nunga &amp; Kilembwa BH</li> <li>iv. Ndalani-Kisiiki BH Reticulation</li> <li>v. Ekalakala ward- Ekalakala Market BH Rehabilitation</li> <li>vi. Ikombe ward-Kinaka BH equipping &amp; Powering</li> <li>vii. Kinanie ward-Itimboni BH Tank Elevation &amp; Reticulation</li> <li>viii. Mutituni Ngelani Ward-Muvae BH Equipping &amp; Reticulation</li> <li>ix. Muvuti/Kiima Kimwe Ward- Kyeni BH Equipping &amp; Powering</li> <li>x. Kithimani Ward-Kauthuilini Primary School BH Rehabilitation</li> </ul> </li> <li>❖ Reticulation of 106 kms</li> <li>❖ Elevated 12 tank structures</li> <li>❖ Tree seedlings 43,000 No. distribution and planting</li> </ul>
<p><b>Public Service , Quality Management and ICT</b></p>	<ul style="list-style-type: none"> <li>❖ Installation of 50 No. CCTV cameras</li> <li>❖ Government tender and policy documents, 100 No. uploaded</li> <li>❖ Job adverts, 50 jobs placed through the website</li> <li>❖ Departmental staff audits currently on-going in various departments</li> <li>❖ Implementation of performance contracting in the County as a tool to manage staff performance in line with the CIDP goals and targets. Sensitization workshop on performance contracting completed up to the directors level.</li> <li>❖ Development of quality performance standards in all departments and a quality management manual. Currently process of collecting information on performance standards on-going in various departments.</li> </ul>
<p><b>Energy, Lands, Housing and Urban Development</b></p>	<ul style="list-style-type: none"> <li>❖ Recommended for approval of Regional Plan and Spatial Plans for 16 towns in Machakos. The 16 targeted towns are Wamunyu, Mbiuni, Mwala, Katangi, Yathui, Matuu, Ekalakala, Masinga, Kivaa, Kithyoko, Kathiani,</li> </ul>

	<p>Mitaboni, Kangundo, Tala, Kola and Masii.</p> <ul style="list-style-type: none"> <li>❖ Procured materials and installed 114 floodlights in 112 markets</li> <li>❖ Street lights installed for 31.9km</li> </ul>
Tourism, Youth , Sports and Culture	<ul style="list-style-type: none"> <li>❖ Organized a Mr. and Miss Tourism event to promote talent among beauty pageants in Machakos County. Over 1000 artists have been given a platform to showcase their talents</li> <li>❖ Organized a short film competition dubbed Machakos Fest. Over 500 film makers were able to exploit and showcase film development talent.</li> <li>❖ Organized a top choir competition to promote film development. 300 choirs members showcased their talents</li> <li>❖ organized a cycling competition to promote sports tourism over 1000 cyclists participated in the</li> <li>❖ Organized a cycling completion to promote sports tourism. Over 1000 cyclists participated in competition</li> <li>❖ A Draft of sports policy document done for enhancing sporting environment.</li> <li>❖ Sports equipment program allocated 20 teams with sporting equipment</li> <li>❖ Establishment of 5 sports academies</li> <li>❖ Improved infrastructure in 4 stadia's and 4 social halls</li> </ul>
County Administration and Decentralized units	<ul style="list-style-type: none"> <li>❖ Purchased 460 uniform units</li> <li>❖ Installed 10 traffic marshals for control of vehicle movement; training 5 motorbike riders for traffic control in Mavoko and Machakos; deployed 1 Deputy Commander as coordinator for traffic control; crackdown on hawkers at Mlolongo and Kyumbi junction; initiated coordination with KeNHA to involve their police patrol unit in decongesting traffic between Gateway Mall and Kyumbi junction</li> <li>❖ Purchased 320 skip bins and rotating bins in 11 wards; Mlolongo, Athiriver, Kinanie, Muthwani, Mua, Machakos town, Muvuti, Mumbuni, Mutituni, Tala, Kangundo Central.</li> </ul>
Roads, Transport and Public Works	<ul style="list-style-type: none"> <li>❖ <b>Kathithyamaa-Maiuni Road:</b> Construction of 1 no. drift, installation of gabions, spot improvement and installation of culvert.</li> <li>❖ <b>Kivandini-Kwa Ndo-Kanzalu Road:</b> Construction of 4 no. drift, gabions, culvert installation, scour and spot improvement.</li> </ul>

	<ul style="list-style-type: none"> <li>❖ <b>Kibauni-Kaseve-Katangi Road:</b> 3 no. drifts, gabions, installation of culverts and scour checks.</li> <li>❖ <b>Kituluni-Kitambaasye Road:</b> Spot improvement and installation of culverts.</li> <li>❖ <b>Kwa Malibe-Kwa Endelea-Misuuni-Ngonda Road:</b> 1 no. box culvert, gabions, installation of culverts and scour checks.</li> <li>❖ <b>Nguluni-Isooni-Mukukuni Road:</b> Spot improvement</li> <li>❖ <b>Mukaawani-Makyau-Kyanda Road:</b> Construction of culverts, gabions and scour checks.</li> <li>❖ <b>Innercore-Mwendandu-Legend:</b> Mulika mwizi road.</li> <li>❖ <b>Mutituni-Ngomeni-Kasaini-Kaloleni Road:</b> Construction of 2 no. box culverts and installation of culverts, rock fill and scour checks.</li> <li>❖ <b>Kalama-Mutuyu Rd:</b> Installation of culverts, scour checks, spot improvement and box culvert.</li> <li>❖ <b>Kikumbo-Kitulani Market-Kitulani Catholic Church:</b> Construction of 1 no. Drift, culvert installation, scour checks and spot improvement.</li> <li>❖ <b>Mitatini-Prayer Centre-Ndovoini:</b> Culvert installation, scour checks and spot improvement</li> <li>❖ <b>Syokaowe-Mutula Rd:</b> Construction of 3 no. box culvert, 1 no. drift, stone pitching and scour check</li> <li>❖ <b>Kyua-Kavingo Rd:</b> Construction of 2 no. box culvert.</li> <li>❖ <b>Nduini-Kamale:</b> Construction of non-vented drift 1 and gabions.</li> <li>❖ <b>Nduini-Kamale:</b> Construction of non-vented drift 1 and gabions.</li> <li>❖ <b>Kisikii-Ilumanthi-Uvaini:</b> Construction of 4 no. box culvert, installation of culverts and gabions</li> <li>❖ <b>Kinyaafa-Ikombe:</b> Spot improvement.</li> <li>❖ <b>Matuu level 4 –equity lane:</b> Installation of culvert and construction of</li> </ul>
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	<p>lined drain.</p> <ul style="list-style-type: none"> <li>❖ <b>Kisikii-Ilumanthi-Uvaini:</b> Construction of 4 no. box culvert, installation of culverts and gabions</li> <li>❖ <b>Kilaatu-wa Kaela-Miandoni:</b> Construction of 3no. Drifts, scour checks and rock blasting.</li> <li>❖ <b>Kwa Mutilu-Kalyambeu Road.</b> Culverts installation, 4no. Drifts construction and gabion boxes installation.</li> <li>❖ Construction of 110 No. modern toilets in all wards</li> </ul>
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### Annex 7: County Sector Composition

Sector	County Entity
Agriculture and Cooperative Development	<ul style="list-style-type: none"> <li>• Agriculture, Food Security and Co-operatives Development</li> </ul>
Energy, Infrastructure and ICT	<ul style="list-style-type: none"> <li>• Roads, Transport and Public Works</li> <li>• Housing and Urban Development</li> <li>• Energy</li> <li>• ICT</li> </ul>
Commercial, Tourism and Labour Affairs	<ul style="list-style-type: none"> <li>• Trade, Industrialization and Innovation</li> <li>• Tourism</li> </ul>
Health	<ul style="list-style-type: none"> <li>• Medical Services</li> <li>• Public Health and Community Outreach</li> <li>• Emergency Services</li> </ul>
Education	<ul style="list-style-type: none"> <li>• Education, Skills Training and Social Welfare</li> <li>• Youth, Sports and Culture</li> </ul>
Public Administration	<ul style="list-style-type: none"> <li>• Office of the Governor</li> <li>• Finance and Economic Planning</li> <li>• Public Service and Quality Management</li> <li>• County Public Service Board</li> <li>• County Administration and Decentralized Units</li> <li>• County Assembly</li> <li>• County Law Office</li> </ul>
Water and Irrigation	<ul style="list-style-type: none"> <li>• Water and Irrigation</li> <li>• Sanitation</li> </ul>
Land, Environment and Natural Resources	<ul style="list-style-type: none"> <li>• Lands and Physical Planning</li> <li>• Environment and Natural Resources</li> </ul>

**Annex 8: Budget Calendar 2020/21**

<b>No.</b>	<b>ACTIVITY</b>	<b>RESPONSIBILITY</b>	<b>DEADLINE</b>
1.	Issue guidelines for preparation of 2020/21 and Medium Term County Budget Estimates	County Executive Committee Member	30 <sup>th</sup> August 2019
2.	Submission of Annual Development Plan (ADP) to the County Assembly for approval	CECM responsible for Planning	1 <sup>st</sup> September, 2019
3.	Publish and publicise the Annual Development Plan	CECM responsible for Planning	8 <sup>th</sup> September, 2019
4.	Draft County Budget Review and Outlook Paper (CBROP)	County Treasury	15 <sup>th</sup> September 2019
5.	Submission of CBROP to the County Executive Committee for deliberation and approval	County Executive Committee Member for Finance	30 <sup>th</sup> September 2019
6.	Deliberation and approval of CBROP by the County Executive Committee	County Executive Committee	14 <sup>th</sup> October 2019
7.	Submission of Quarterly Reports (Financial and Non-financial) to County Treasury	Accounting Officers	15 <sup>th</sup> October, 2019
8.	Submission of approved CBROP to County Assembly	County Executive Committee Member for Finance (CECMF)	21 <sup>st</sup> October 2019
9.	Submission of Financial Statements to County Treasury	Accounting Officers	30 <sup>th</sup> September, 2019
10.	Submission of Annual Financial Statements to Auditor General, National Treasury, CoB and CRA	County Treasury	31 <sup>st</sup> October, 2019
11.	Submission of Quarterly Reports (Financial and Non-financial) to County Assembly	County Treasury	31 <sup>st</sup> October, 2019
12.	Submission of Quarterly Reports (Financial and Non-financial) to County Treasury	Accounting Officers	15 <sup>th</sup> January, 2020
13.	Draft County Fiscal Strategy Paper (CFSP) circulated to stakeholders/Public Participation	County Treasury	24 <sup>th</sup> January, 2020
14.	Submission of CFSP comments to County Treasury	Accounting Officers/Stakeholders	31 <sup>st</sup> January, 2020
15.	Submission of Quarterly Reports (Financial and Non-financial) to County Assembly	County Treasury	31 <sup>st</sup> January, 2020
16.	Submission of Sector Reports to County Treasury Reg. 30 (1a)	Sector Working Groups	31 <sup>st</sup> January, 2020
17.	Adoption of inputs from Stakeholders into CFSP	County Treasury	7 <sup>th</sup> February, 2020
18.	Submission of the CFSP to County Executive Committee	County Executive Committee Member for Finance (CECMF)	14 <sup>th</sup> February, 2020
19.	Submission of the CFSP to County Assembly	County Executive Committee Member for Finance (CECMF)	28 <sup>th</sup> February, 2020

<b>No.</b>	<b>ACTIVITY</b>	<b>RESPONSIBILITY</b>	<b>DEADLINE</b>
20.	Publish and publicise the County Fiscal Strategy Paper	County Treasury	7 <sup>th</sup> March, 2020
21.	Adoption of CFSP	County Assembly	14 <sup>th</sup> March, 2020
22.	Submission of budget Estimates proposal for 2020/21 to County Treasury	All Accounting officers	10 <sup>th</sup> March, 2020.
23.	Consolidation of Budget Estimates for FY 2020/21	County Treasury	30 <sup>th</sup> March, 2020.
24.	Submission of Quarterly Reports (Financial and Non-financial) to County Treasury	Accounting Officers	15 <sup>th</sup> April, 2020
25.	Submission of County Budget Estimates and other supporting documents to County Executive Committee.	County Executive Committee Member for Finance (CECMF)	20 <sup>th</sup> April, 2019
26.	Submission of County Budget Estimates and other supporting documents to County Assembly	County Executive Committee Member for Finance (CECMF)	30 <sup>th</sup> April, 2020
27.	Submission of Quarterly Reports (Financial and Non-financial) to County Assembly	County Treasury	30 <sup>th</sup> April, 2020
28.	Approval of the budget estimates	County Assembly	30 <sup>th</sup> June 2020
29.	Publish and Publicise Budget Estimates	County Treasury	21 <sup>st</sup> July, 2020
30.	Approval of Finance Bill	County Assembly	30 <sup>th</sup> September, 2020