

KISII COUNTY GOVERNMENT

KISII COUNTY ANNUAL DEVELOPMENT PLAN, 2015/2016

FOREWORD

The completion of the County Integrated Development Plan (CIDP) 2013/2014-2017/18 has provided the frameworks and development anchorage for the preparation of series of Annual Development Plans (ADP). The ADP will be instrumental for the actualization of the desired aspirations contained in the CIDP. This will be done through the multifaceted interventions in partnership with our supportive development partners and enhanced roles of the private sector through the Public Private Partnership (PPP) arrangements. It is our firm belief that this will ultimately lead to the realization of high quality of life as envisioned in our constitution for all residents of Kisii County.

For us to be in tandem with Results Based Management - the driving force for the public service delivery - the County will implement performance contracting arrangements for County Executive Committee members and all senior management staff to ensure effective realization of the ADP and CIDP during the planning period. This will include quarterly evaluation for necessary development reorientations.

Planning remains a key tenet in the County as more resources and responsibilities are devolved to the county government. These resources and responsibilities will be cascaded to the sub-county and ward levels to ensure a bottom up public service delivery system.

SAMUEL KEBATI OSORO EXECUTIVE COMMITTEE MEMBER, FINANCE AND PLANNING

ACKNOWLEDGEMENTS

The Annual Development Plan (ADP) 2015-2016 was prepared by the County Planning Unit in close collaboration with Strategy, Delivery and Project Management Department. Contributions were received from the various departmental directors who produced sectors draft plans that formed the basis for this final document.

The ADP is a product of wide consultations among various stakeholders undertaken in the County. Other development actors in the County were involved in detailed discussions and preparations of the material content that formed integral parts of this final ADP. The ADP articulates medium term policies and objectives which are further translated into programmes to be implemented in FY 2015-2016.

I wish to register my appreciation to all those who have been relentless in the technical backstopping of the entire ADP preparation process, in particular the County Economic Advisor Mr. Onchari Kenani, and the Political Advisor Mr. John Nyamiobo. Other members of the team included Job Obare, Edward Mayogi, Penuel Ondieng'a, Peterson Nyakeri, Alfred Keter, Julius Kitunda, Steve Siso, Chrispinus Ibalai and Kennedy Momanyi.

I also recognize the supportive roles by the Executive Committee members and the entire political leadership including the Hon. Members of the County Assembly.

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Wilfred Auma Chief Officer Finance and Economic Planning

EXECUTIVE SUMMARY

The Financial Year (FY) 2014/2015 Annual Development Plan (ADP) is the first in a series of successive one year medium term plans which will implement the Kisii County Integrated Development Plan (CIDP) 2013/2014-2017/2018. It will implement programmes identified under CIDP 2013/2014-2017/2018 which realizes the Kenya Vision 2030.

The County has begun to lay a solid foundation upon which to start the journey of building a prosperous County for all its residents. This can only be achieved through the adoption of a growth strategy based in programmes that generate employment most rapidly, and provide more incomegenerating opportunities for the poor. To achieve this remarkable economic growth, create impact in the county and realize the County vision of prosperity for all, a set of seven, County Strategic Priorities have been identified; namely:

- 1. Infrastructure Development;
- 2. Health Care;
- 3. Agriculture and Value addition;
- 4. Education, Youth, Women Empowerment and Social protection;
- 5. Water Reticulation and Environment Preservation;
- 6. Human Capital Development and Administration.
- 7. Trade Development and Investment Promotion;

We have identified several programmes in each and every strategic priority. Though these programmes are County specific, they are also in harmony with other development policies and documents and more specifically the Medium Term Expenditure framework, the Kenya Vision 2030 and the Constitution of Kenya, 2010 and finally other international development commitments like the Millennium Development Goals' achievements.

The Plan also takes into account mainstreaming of minority rights into the development process. Some of the minority groups covered in this document that need special treatment are: women, youth, the aged, the physically challenged, orphans and the poverty stricken in the society.

Finally, ways of taking stocktaking and reflecting on achievements and challenges have been entrenched through participatory monitoring and evaluation. It is intended that all the stakeholders and specifically the community will take part in monitoring and evaluation of the implemented projects.

This Development Plan is presented in four chapters. Chapter one provides an introductory background of the plan, County response to changes in financial and economic environment, summary of strategic priorities, preparation and structure of the plan. Chapter Two provides an analysis of the County's achievements in FY 2013-2014 and major development challenges. It also discusses the lessons learnt from the implementation of the FY 2013-2014 budget and how the ADP is linked to both the CIDP and Kenya Vision 2030. On the other hand Chapter three gives details of the County Strategic Priorities, Stakeholders and programmes. The last chapter

summarizes the budgetary allocation per programme, monitoring and Evaluation matrix. To implement this Plan will require KShs.15.0 billion out of which KShs.8.0 billion will finance development projects and KShs.7.0 billion will finance recurrent programmes.

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ABBREVIATIONS

AIDS Acquired Immune Deficiency Syndrome

ARV Antiretroviral

CA County Assembly

CIDP County Integrated Development Plan

ECD Early Childhood Education

FSP Fiscal Strategy Paper

FY Financial Year

GDP Gross Domestic Product

HIV Human Immune Virus

IFMIS Integrated Financial Management System

KCG Kisii County Government

KCIDP Kisii County Integrated Development Plan

MTEF Medium Term Framework

MTP Medium Term Plan

NEMA National Environment Management Authority

PLWDs People Living With Disability

SACCO Savings and Credit Cooperative Society

SMEs Small and Medium Enterprises

CDF Constituency Development Fund

CPI Consumer Price Index

ICT Information Communication Technology

LATF Local Authority Transfer Fund

CHAPTER ONE

1.1. Introduction

- 1. The Kisii County Annual Development Plan, 2015/2016 is prepared in line with the provisions of Article 220(2) of the Constitution of Kenya, 2010 and Article 126(1) of the Public Financial Management Act, 20120. The Plan is the first in a series of five Annual Development Plans that will implement the County Integrated Development Plan (2013-2017). It spells out the county government's strategic priorities and programmes that will be implemented over the medium term in response to the views expressed by members of the public during stakeholder consultation forums held throughout the County.
- 2. This Plan is prepared against an environment of unpredictability of financial resources from both the national government and from internally generated sources. This Plan cannot be implemented without availing, on a timely basis and in sufficient amounts, the necessary resources for the programmes and projects contained herein. It is instructive to note that the preparation of the Kisii County Fiscal Strategy Paper (2014) was, for example prepared under the expectation that specific resources would be availed by the national government and on these, sectorial ceiling were thereby set. The fact that the national government kept on revising these amounts led to further readjustments of programmes and activities even after the Fiscal Strategy Paper had been approved by the County Assembly.
- 3. At the local level, there was also uncertainty as relates to the expected amounts of revenue to be raised by the County. Based on the revenue trends over the past year, it is clear that the revenue projections on which the ceilings were set were too ambitious and would need to be revised downwards, therefore, affecting planned programmes. The County Government is nonetheless aware that the amount currently collected as local revenue is too low and is not reflective of the level of economic and business activities in Kisii County as confirmed by higher revenues by counties with fewer economic and business activities.
- 4. The County Government will work with other county governments to lobby the national government to effectively address the issue of predictability of resource allocation in a timely manner, but not after county governments have finalised the preparation of their fiscal strategy paper. There should be sufficient time lead between the budget making process of the national government and county governments to allow county governments to factor into their budgets correct figures as it becomes cumbersome to have county assemblies appreciate later changes to what has been tabled and passed.

1.2. Preparation of the Plan

5. This Annual Development Plan was developed through a participatory and inclusive processes led by the County Economic Advisor with the blessings of His Excellency the Governor

and the Deputy Governor. The process was well informed by lessons learnt in the implementation of the previous FY budget. The process was steered by a core Team selected from County Planning Unit and Strategy, Delivery and Project Management. It also involved a series of workshops and consultative meetings with both secondary and primary data being relied upon to inform the process. The secondary data was obtained from government policy documents, ministerial reports, ministries strategic plans while primary data was obtained through submissions, interviews and consultative sessions with stakeholders. The draft was then subjected to further internal reviews and revisions before the production of this final product which represents the crystallized thoughts on the strategic direction the County must now take.

1.3. Overview

- 6. The County Government has been in existence for one Fiscal Year, and its initiatives have helped to raise incomes and create jobs for poor people. Market development and financial support programmes from the private sector have been put in place to assist farmers and small business entrepreneurs to raise their collective income. The County Government has also put in place initiatives aimed at supporting the private sector mobilize investment resources in much needed economic infrastructure.
- 7. Kisii County is an agricultural based economy with over seventy five percent of the population being involved directly or indirectly in agricultural related productive, processing or retail activities. The county is aware that the full economic potential of the agricultural and livestock sector has not been fully tapped. The county government will direct more resources to the sector and introduce innovative programmes aimed modernized farming techniques; post-harvest handling; marketing and value addition.
- 8. The County has begun to develop the comprehensive and responsible strategy needed for working with business interest in responsible investment in the County. Equally, the County has recognized that being transported about its operations can be an important step on the path to increasing business' contribution to development.

1.4. County's Response to Changes in the Financial and Economic Environment.

- 9. A year since a new government was elected in March 2013; the Country has maintained a stable macroeconomic environment despite challenges of financing the new devolved system of governance. The economy of Kenya grew by 4.7% in 2013, and it is expected to grow by 5.1% in 2014. Medium term prospects are stronger, with the growth in Gross Domestic Product (GDP) projected to improve to around 6%. (Central Bank of Kenya, February 2014)
- 10. Good performance of industry and agriculture, which expanded at 6.7% and 5.6% respectively, contributed to the growth. Inflation remained low due to strong monetary policy. The exchange rate was stable in line with Central Bank targets, and the external account balance

improved due to increased remittances. Private sector credit expanded to a record 17.4% in 2013, from 7.7% in 2012, and the equity market also remained resilient last year through the first quarter of 2014.

- 11. According to the World Bank Indicator, 2014, the economic performance over the last year was remarkable as growth dips in election years due to political risk and uncertainty. However, Kenya, however, remains vulnerable to external and domestic risks, and continues to underperform relative to its potential. Growth remains significantly below the Vision 2030 target rate of 10% and is also short of the 6% average of Kenya's peers in the East African Community and sub-Saharan Africa. Rising interest payments and slow revenue growth compound the situation, though private sector growth, supported by expansion of bank credit to the sector, is expected to underpin growth prospects. The external position is weak, with risks of deteriorating terms of trade, due to high import demand, driven by oil and gas exploration and infrastructure projects. Exports remain stagnant mainly as a result of subdued demand from Kenya's trading partners and increased vulnerabilities of emerging markets. Furthermore, the external position may continue to weaken due to high petroleum prices and renewed security threats in the region, which have a negative impact on tourism.
- 12. Among the measures recommended to address these challenges include, government's commitment to macroeconomic stability to increase the economy's resilience to external and domestic shocks; preservation of low inflation; rebuilding fiscal and foreign exchange buffers and deepening the agenda for structural reforms. At the county level, there is need to addressing infrastructure bottlenecks, including energy deficit, and improving the business regulatory framework to private sector led growth and attracting Foreign Direct Investment. Besides, devolution should enable the government to address regional poverty and inequality challenges.
- 13. Although GDP per capita has increased eightfold, between 2004 and 2013, there has not been a significant improvement in the lives of a majority of Kenyans as sixty percent of the residents still live in poverty. GDP growth, while solid, has yet to reach the take-off level necessary to transform Kenya into a modern market economy and change the lives of many county residents.
- 14. The most pressing challenge for the County is to implement its new devolved system of governance, while strengthening its capacity to cope with domestic and external shocks. Youth unemployment, poverty and vulnerability to climate change also remain critical. Recent political and economic developments have stimulated development opportunities but concerns remain in key areas, including food security, governance and corruption.
- 15. The economy's vulnerability to oil prices, weak exports due to underperforming manufacturing sector, lower agricultural output resulting from high cost of production, a combination of output and employment losses has a direct impact on poverty. Business confidence has improved with the coming of the County government which has provided good leadership. The quality of social services, infrastructure and governance remain bottlenecks to the County's

ability to achieve shared prosperity. Rising public expenditure demands from the County and devolved governance structures continue to exert pressure on the current account and shortfalls will need to be financed by development partners.

1.5. County Strategic Priorities

- 16. Kisii County has begun to lay a solid foundation upon which to start the journey of building a prosperous County for all its residents. This can only be achieved through the adoption of a growth strategy based in programmes that generate employment most rapidly, and provide more income-generating opportunities for the poor. To achieve the required economic growth, create impact in the county and realize the County vision of prosperity for all, a set of seven County strategic priorities have been identified; namely:
 - 1. Infrastructure Development;
 - 2. Health Care;
 - 3. Agriculture and Value Addition;
 - 4. Education, Youth, Women Empowerment;
 - 5. Water Reticulation and Environmental Preservation;
 - 6. Human Capital Development and Administration;
 - 7. Trade Development and Investment Promotion.

CHAPTER TWO

COUNTY DEVELOPMENT ANALYSIS

2. Overview

17. This chapter provides a review of some of the developments realized in the last FY as outlined in the FY 2013/2014 budget. It also provides an overview of some of the major development challenges and lessons learnt as well as suggested way forward.

2.1. Achievements in FY 2013/2014

During the period under review, the county realized the following achievements as detailed below.

2.1.1 Administration, Corporate Service and Stakeholders Management

- 18. The sector is responsible for issues related to county administration from headquarters to the devolved units at the grassroots level; services that are offered by or affect the county as a corporate entity and management of issues that relate to stakeholders (both public and private). The mandate of the sector includes establishing devolved units at the sub county and ward level for efficient delivery of services. The devolved units will play an important role in county's development by acting as entry points for county development at grassroots level.
- 19. The sector is also responsible for ensuring the promotion of Private Public Partnerships (PPP's) through various forums. In order to sustain and enhance service delivery at the sub county and wards level, the sector will promote more involvement of the private sector. This is necessary for funding some priority projects that would normally be shelved due to scarcity of public resources. The sector provides leadership on administration policy issues to other sectors so as to enhance quality public service delivery. These policies provide favourable environment for implementation of county projects and programmes.
- 20. Key results in the year 2013/14 include human resource management through recruitment and staffing in devolved units. The sector succeeded in recruitment of Administrators, and in staffing the Enforcement and Compliance directorates. The sector managed to refurbish and equip nine (9) sub county offices and construct eleven (11) ward offices. In addition, one Headquarters office block was constructed.
- 21. In regard to stakeholder management and corporate services, the sector held nine (9) stakeholder forums and four (4) Civil Society forums at various sub counties to enhance public participation in the county's development and affairs
- 22. Further, the sector procured assorted uniforms for enforcement officers and sub county administrators, to enhance enforcement and compliance.

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2.1.2 Finance and Economic Planning

- 23. The Finance and Economic Planning sector consists of five (5) departments; i.e.: accounts, audit, planning, procurement, and revenue. The sector is responsible for ensuring that there is prudent financial management, planning and budgeting at the county. The sector's mandate includes mobilizing of financial resources necessary for providing public services to meet expectations of the citizens. It works closely with other sectors in ensuring openness, transparency and accountability in management of public resources.
- 24. The sector will provide leadership and policy direction in resource mobilization, prudent resource management and accountability for quality public service delivery. The Sector will work closely with other public institutions in monitoring and evaluation of projects and policies.
- 25. During the last financial year, the sector recruited critical staff and set up structures at both the County and sub-county level. The capacity of this staff has also been improved following numerous training programmes conducted by the sector. A major activity implemented during the last financial year, was the successful implementation of the Integrated Financial Management System (IFMIS), which has resulted in the improvement in financial management at the County.
- 26. Another major activity realised was the introduction of a partnership arrangement with Diamond Trust Bank to introduce automated revenue collection on a pilot basis. This will be reviewed over time and the necessary legislation passed to enhance revenue collection at the county.
- 27. In an effort aimed at facilitating service delivery, the Sector purchased motor vehicles for all County Executive Committee members and senior staff of the County Government; refurbished and constructed various offices; purchased computers; printers and other Information Technology equipment; office furniture and fittings in the FY 2013/2014.

2.1.3 County Health Services

- 28. The health sector mandate is to promote and participate in the provision of integrated and high quality curative, and preventive health care services that are equitable, responsive, accessible and accountable to the residents of the county. Most facilities especially those constructed by CDF in various constituencies lack personnel and even drugs. Due to the high population in the County, there is need to upgrade some of the health facilities and equip them to decongest Kisii Teaching and Referral Hospital. Estimates show that if all the constructed facilities are equipped, then the household distance to the nearest health facilities will be reduced from current 4 km to 2 km.
- 29. The five most common diseases in the County in order of prevalence are malaria, diarrhoea, urinary tract infections, skin diseases, pneumonia and respiratory diseases. While most of these diseases are treatable if identified early the focus should be more on preventive measures like insecticide spraying among others. Moving forward the department is collaborating with other

stakeholder's e.g. DANIDA in strengthening community health systems to improve preventive and curative services as well as leverage on the upgrading of Kisii Level Five Hospital to Kisii Teaching and Referral Hospital to offer specialized and timely services to our residents.

- 30. The health sector is one of the most active departments so far considering the interventions that were carried out. In the last financial year 2013/2014 the following activities were carried out.
 - The county government upgraded Kisii Level Five Hospital to Kisii Teaching and Referral Hospital - this will go a long way in improving our human health resource component and diagnostic ability as a county.
 - In July 2013, the department carried out free screening for cervical and breast cancer which attracted over 66,000 people.
 - The department procured and distributed_five cervical cancer screening equipment to five level four facilities with highest incidences of the disease.
- 31. Having noted the congestion in our facilities due to shortage of infrastructure, the department initiated infrastructure development which included;
 - a. Ongoing construction of 150 bed ward at the Kisii Teaching and Referral Hospital;
 - b. Renovation of pharmacy store at the Kisii Teaching and Referral Hospital;
 - c. Ongoing construction of modern mortuary with a 100 body capacity;
 - d. Renovation and improvement of pediatric ward at Kisii Teaching and Referral Hospital;
 - e. Renovation of laundry and kitchen at the Kisii Teaching and Referral Hospital;
 - f. Renovation of physiotherapy department at the Kisii Teaching and Referral Hospital;
 - g. Upgrading level two and three hospitals as identified by the community in each ward
 - h. Acquisition of diagnostic equipment which included;-renal dialysis unit, oxygen unit and CT scan.
 - i. Memorandum of Understanding (MOU) with Apollo Hospitals, Medanta and BLK for ship and collaboration programs
 - j. Medical Audit of Teaching Referral Hospital and nine sub county hospitals by COPPE International
 - k. Provision of new hospital beds to various level 2 and 3 health facilities
 - Supply of four <u>cryotherapy</u> cry therapy machines for Cervical Cancer treatment to level four hospitals
 - m. ICT master plan for all facilities.

- 32. To improve on our curative services, the department acquired drugs and non-pharmaceuticals worth over KShs.100 million that were distributed to all the gazetted health facilities.
- 33. In order to improve service delivery, the Kisii County Government contracted the Kenya Red Cross to assist in emergency response services. There are 9 ambulances, one in each sub county aimed at reducing child maternal death which was a leading cause of maternal deaths in the county.

2.1.4 Roads, Transport and Public Works

- 34. The Roads, Public Works and Transport is divided into three major departments namely Roads Department; Public Works Department and Mechanical Department. The Roads Department is responsible for the opening, rehabilitating and maintaining of the existing County roads.
- 35. Public Works Department is responsible for the designing and supervising other departments' works; designing the structural works for buildings and footbridges; designing and supervising electrical and mechanical services for building works; preparation of Bills of Quantities for tendering process; coordination and preparation of facilities for state functions and Presidential visits within the county; maintaining a record of all the registered contractors in the County; and maintaining of Government property.
- 36. Mechanical and Transport Department is responsible for the provision of road construction and maintenance of equipment; provision of transport services; advise on procurement and disposal of vehicles and equipment; inspection and identification of private garages suitable for repairing GKs and County vehicles, plant and equipment; suitability/occupational testing of drivers and plant operators for employment & promotion in the public sector; inspection of County vehicles and equipment for:- maintenance, repairs and disposal; preparation of technical specifications and tender documents for purchase of vehicles, plant, tools, equipment and machinery and other related materials.
- 37. The Department of Roads managed to compact over 330 kilometres of roads across the County in wards. Furthermore, several kilometres of roads were opened and rehabilitated in Kisii Town despite that some of these roads belong to Kenya Rural Roads Authority and Kenya Urban Roads Authority.
- 38. The mechanical department procured seven road equipment and three tippers which have greatly assisted in the construction and maintenance of county roads. Two motor graders, two drum rollers and three tippers have been delivered; while two excavators and one wheel loader are awaiting delivery.

- 39. The works department carried out a supervisory role for various new projects and renovation works for other departments within the county. Works supervised by this department in the FY 2013/2014included:
 - a) Construction of 90 ECD classrooms;
 - b) Construction of 3 county markets(Kenyenya, Itibo and Rioma);
 - c) Construction of 2 town halls(Suneka and Nyamarambe);
 - d) Construction of wards offices;
 - e) Renovation of Gusii Stadium.

2.1.5 Energy, Water, Environment and Natural Resources

- 40. The Sector consists of Energy, Water, Environment and Natural Resources departments. The mandate of the sector is to ensure adequate, clean and reliable supply of water and sewerage services; expansion of electricity supply and adoption in usage of renewable sources of energy; and protection of environment from all forms of pollution.
- 41. In the year under review, the department managed to protect a total of 227 springs across the wards; rehabilitated Nyamarambe Water Supply Scheme; Kisii Water Supply, Nyaore Water Supply, Ichuni Water Supply and distributed a total of fifty four 10,000 liters tanks, translating to one tank per ward (45 water tanks from the County and 9 water tanks from World Bank).
- 42. In the energy area, the department managed to install five transformers in five markets and dropped cables to the nearby public institutions.
- 43. The department of Environment ensured compliance with environmental legislation with the objective of maintaining a clean, healthy environment by enhancing sustained proper waste management in the county. The department conducted various Environmental Impact Assessments (EIAs) to various sites in the County, and held various awareness campaigns through posters, radios and public barazas.
- 44. The department of Forestry, conducted community training programmes on promotion of energy saving technologies and agroforestry at Kenyenya, Ogembo and Igare market; training on forest management at Nyangweta; and sensitization forum for rehabilitation of Chirichiro River in Nyaribari Masaba. The department also promoted the adoption of bamboo in the county and planted trees in market centres, selected schools and public institutions.

2.1.6 Trade and Industry

45. As a sector, the Trade and Industry sector comprises five departments namely: Trade and Investment, Industrial and Enterprise development, Tourism Promotion and Marketing, Weights and Measures and Business Premises Rent Tribunal. However, out of the five departments, only trade and tourism have been devolved. The core functions of the sector include: domestic trade

policy, promotion of retail and wholesale markets, development of micro, small and medium enterprises and private sector development and local tourism promotion and marketing.

- 46. The sector is among the key productive sectors in the County identified for accelerating county economic growth and development because of its immense potential for wealth, employment creation, poverty reduction and industrial development in the county. The interface among factors of production in this sector leads to various productive activities yielding many goods and services for consumption within the County and for export.
- 47. The sector plays a significant role towards achievement of the CIDP which implements the Vision 2030. The sector managed to construct Marani and Itibo markets whose works are ongoing. Tenders were also awarded for the construction of toilets in five markets. The sector also managed to document the investment opportunities in the County through the publication of the Kisii County Fact Book whereby 5,000 copies were printed and delivered. During the period, the sector also managed to come up with a draft on resource mapping and identification of Business Opportunities in the County. The sector also identified 200 acres of land for the establishment of the industrial park at Nyanturago area. During the period, the sector managed to come up with the mapping and inventorying of tourism, products, services and sites in the County

2.1.7 Lands and Physical Planning

- 48. The department is responsible for the preparation of County, Urban Integrated and Local Physical Development Plans; Vetting and Verification of building plans; regulation of the use of land; execution of development control and preservation orders and maintenance of government houses. It also provides advice on matters concerning land alienation to the National Land Commission and County governments and appropriate use of land such as change of user; extension of user, extension of lease; subdivision of land; amalgamation of land; and processing of environmental impact assessment
- 49. The sector is in charge of surveying for production of small scale topographic maps, approving all mutation surveys, resolving boundary disputes using measuring tapes for general boundaries and total station for fixed boundaries, Implementation of court orders, maintenance and storage of survey records, provision of grid control for cadastral survey, survey of new grant surveys and reestablishment of survey beacons
- 50. The sector is also responsible for policy formulation, coordination and monitoring of programmes concerning all issues of urban development in the County.
- 51. The department is also responsible for interpretation and Implementation of the Urban Areas and Cities Act, any other law(s)) that may be enacted to guide urban planning functions.
- 52. During the FY2013/2014 the sector realised the following results:

- Construction of Suneka, Mosocho, Marani and Nyamarambe Town Halls;
- Repaired 71 number existing street lights in Kisii Town and installed 8 No. high mast lights and 200 No. solar powered streets light in the CBD and 8 no. Sub county headquarters.
- Construction of 10 public washrooms across the County at a cost of KShs.16.863 million to improve sanitation;
- Rehabilitation works for the open drainage and manholes in Kisii Town at a contracted cost of Kshs.7.3 million.
- Updating of inventory for all public land within the County;
- Identification and survey of land for planned soapstone and sugarcane factories in South Mogirango;
- Preparation of integrated inventory of housing units and stalls;
- Collection of KSh.68,586,358(Land rates, bus park fees, street parking, Building plan approvals, motor cycle parking fee, fire compliance certificates), 602, 290 as revenue from Government houses;
- Kioge Appropriate Building Materials and Technology (ABT) was completed at a cost of KShs.14, 000,000;
- Refurbishment of 15 houses and reconstruction of 2 houses at a cost of KShs.11, 270,714;
- Nyamache Physical Development plan was prepared, digitalized and gazetted;
- Construction of 5 motorcycle shades in Kisii Town;
- Murraming of the following roads: Industrial Area-Avocado Plant; Kerenge-Ekayaba; Kianyabige-Getare; Nyanchwa-Mwagara; Riongoso-Maera-Kiogoro covering 9.8 km
- The sector further managed to train 220 riders at the Kenya Institute of Highways and Building Technology (KIHBIT), as well as purchase and distribute 1,000 helmets to riders.
- Established the County Land Management Board.
- Established Rent Restriction Tribunal section
- Purchased exhauster, refuse compactor and garbage collection bins.
- · Construction of walkways in Kisii Town.
- 53. Waste management and disposal has been a challenge in Kisii County. It is with this back ground that two sites were identified for waste disposal at Kisii and Ogembo.

2.1.8 Culture and Social Protection

- 54. The Culture and Social Protection Sector is made up of the following departments namely: Gender, Children Services and Social Development; Heritage and Culture; and Youth Affairs and Sports. Whereas departments such as Gender, Children Services and Social Development and Youth Affairs were devolved, the departments of Youth Affairs, Sports, Heritage and Culture were not devolved to the County Government. The County Government will therefore continue working closely with the National Government to address the social economic issues affecting the vulnerable in the society, promote and preserve culture, sports development and empower the youth and women.
- 55. During the FY 2013/2014, the sector trained cultural practitioners with the aim of enhancing their capacity. The sector also successfully organized the County music and cultural festival that attracted various artists from within and without the County.
- 56. The County Government recognizes that Commercial Sex Workers (CSW) and street families are on the steady rise within the County and therefore a task force has been formed to address the same and give a report thereof. On the basis of the task force report, the County government intends to curb this menace by giving the CSW an opportunity to engage in meaningful and gainful employment. To address the problem of street children, the sector established a child rescue centre at Kiamwasi.
- 57. The County Government has also put up two libraries in Ogembo and Kenyenya. This is aimed at promoting the reading culture among the people. The sector partnered with a number of authors and developed Ekegusii dictionary which has since been launched in the County.
- 58. The sector also organized the County cycling championship from where the winning team participated in the National Championship and they were crowned champions.
- 59. Renovation of Gusii Stadium is underway and it is nearing completion.
- 60. The sector organized the County Athletics Competition and this attracted more than 100 athletes who participated in various disciplines.
- 61. Two youth empowerment centers were also established at Keumbu and Kenyenya.
- 62. The County Government recognizes that Commercial Sex Workers and street families are on the steady rise within the County and therefore a task force has been formed to address the same and give a report thereof. On the basis of the task force report, the County government intends to curb this menace by giving the CSW an opportunity to engage in meaningful and gainful employment. To address the problem of street children, the County established a child rescue centre at Kiamwasi.

- 63. The County Government has also put up two libraries in Ogembo and Kenyenya. This is aimed at promoting the reading culture among the people. The sector partnered with a number of authors and developed Ekegusii dictionary which has since been launched in the County.
- 64. The sector also organized the County cycling championship from where the winning team participated in the National Championship and they were crowned champions and started the renovation of Gusii Stadium which is nearing completion.
- 65. The key projects to be funded in the FY 2014/15 includes social protection, cash transfer to the orphans and vulnerable/disadvantage persons, affirmative action and infrastructure for the new administrative units including staffing. This sector needs to mainstream and champion gender issues in order to attain the targets spelt in the Vision 2030 and Millennium Development Goals goal number 3 on gender equality and women empowerment. Social protection interventions fund is meant to provide income or consumption transfers to the poor, protect the vulnerable against livelihood risks, and enhance their social status and rights with the overall objective of reducing extreme poverty while the sporting activities will create employment for the youths.
- 66. During the FY 2013/2014, the sector trained cultural practitioners with the aim of enhancing their capacity. The sector also successfully organized the County music and cultural festival that attracted various artists from within and without the County. The sector successfully organized for the sub-county cultural festivals and established cultural Centers at Suneka and Tabaka. A task force was formed to address issues of sex workers and street children. The sector also managed to establish a child rescue centre at Kiamwasi. The disability needs assessment for PWDs was carried out in the county.
- 67. To promote reading culture, the sector, we successfully partnered with the writers of Ekegusii dictionary and launched the same in our county. Two libraries were set up at Ogembo and Kenyenya and two youth empowerment centers at Keumbu and Kenyenya were established.
- 68. In sports department, the sector organized one football league which was played at ward level. The County cycling team was facilitated to participate in National championship where they won overall trophy. The sector also organized athletics events where more than 100 athletes participated. Renovation of Gusii stadium began where work is in progress.

2.1.9 Education, Manpower Development and ICT

69. During the period under review, the education sector accomplished the following: Recruitment of 700 ECDE teachers, construction of 90 ECDE classrooms translating to 2 per ward, Purchase of ECDE materials for the learners and equipment of all registered village polytechnics a cross the County.

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2.1.10 Agriculture, Livestock and Fisheries

- 70. In the year under review, the department of crop production bought Soil Conservation kits, soil testing kits and distributed to all wards. Farm inputs were bought and distributed to 1,800 farmers. A total of 49,500 tissue culture bananas bought and distributed Countywide to identified farmers. Structural design and BQs was done for construction of the satellite depots but on going. Green house technology was implemented in all the sub counties with 4 demonstrations per Sub County. Peanut butter value addition equipment were bought and distributed to the identified groups. A project on the agriculture technology demonstration was on going. Pyrethrum production and marketing was identified for implementation but was not funded.
- 71. The department of Livestock Production bought and distributed a total of 8,768 local chicken, 710 rabbits and 294 dairy goats to farmers across the county. Also assorted demonstration units /structures were bought and supplied to identify farmers' group at a cost of Ksh.2.5M.
- 72. The department of Fisheries started the construction of fish multiplication and demonstration, and construction of a modern fresh fish selling facility with cold storage; it also established a total of 9 Aqua shops in all the Sub Counties and development of local feed manufacturing in 5 Sub Counties. The department also constructed a total of 288 fish ponds of 300m² for the vulnerable groups. Purchased of Fingerlings (seed) and feed for production and 122,000 monosex Tilapia and 11,800 Cat fish fingerlings was done. 60 fish ponds stocked with 60,000 fingerlings. 19 farmers received the Aqua feed.
- 73. The department of Veterinary services continued with the campaign for disease control, Disease Control and Veterinary kitties FMD vaccines was procured at a cost of Ksh.2.2 M. Human antirables was bought at KShs 4.2 and animal antrabies at ksh.1.6M. 7,543 households were vaccinated and baiting exercises was conducted at a cost of ksh.1.9M. BQs were prepared for the construction of slaughter houses at Kenyenya and Keumbu and renovation of municipal slaughter house was done. On AI, a tender had been awarded for the supply of assorted equipment at accost of Ksh1.7M

2.2 Constraints in the Implementation of the FY 2013-2014 Budget

- 74. During the period, the County encountered several challenges in the implementation of the proposed projects and programmes. One of the major challenges that hindered implementation was inadequate funding from the National Government which led to incomplete planned projects across the sectors.
- 75. Delayed release of funds from the National Government to County Governments was another challenge in the implementation of the planned projects and programmes in all sectors.

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This led to incomplete projects while at the same time causing pending bills due to the lengthy public procurement procedures which led to commitment of funds being done practically at the close of the financial year, giving suppliers and contractors no time to provide the service.

- 76. During the period, planned projects and programmes could not be completed due to shortage of technical staff in all the sectors which affected service delivery. For instance, the health sector was adversely affected by inadequate health specialists in almost all the health facilities. This led to patients seeking medical attention outside the County hence increasing costs.
- 77. The other constraint in the implementation of the projects during the period was the challenge of managing the varied work ethics and attitudes of employees from the defunct local authorities, National government and those employed by the County. Besides, the absorption of all these employees, a majority who did not have any meaningful job description led to increased wage bill and maintenance costs which affected budgetary allocations for the proposed projects.
- 78. Inadequate roads equipment for roads construction and resistance by some county residents to pave way for road expansion was another challenge experienced during the implementation of the budget. This led to delayed completion of road projects. At the same time, due to heavy rains, the planned projects could not be completed as budgeted hence extra costs.
- 79. Lack of clear policy framework in the sectors was another challenge for the implementation of the planned programmes and projects across the sectors since most of the projects planned in the period did not have policy documents in place. For instance, the administration sector did not have a Public Private Partnership policy framework in place hence could not reap much from development partners as key stakeholders in development. There is therefore need to have these frameworks in place to ensure effective engagement with development partners. This led to delay in project completion.
- 80. Implementation of devolution at the County, Sub County and Ward level poses a challenge as it requires enormous resources. This challenge is even more prominent at this initial stage of entrenching this form of governance up to the ward level. Managing County Devolved Units will require additional staff to manage the institutions being created. The resulting expansion of the wage bill and attendant operations and maintenance cost might place the County economy on a trajectory of macro instability unless well handled. For devolution to succeed there is need for the national government to effectively address the issue of availing of resources in line with devolved functions by upholding the maxim that funds follow function.

2.3 Lessons Learnt from the Implementation of FY 2013-2014 Budget

81. For the County to continue achieving meaningful development there is need to foster partnerships and collaborations between various development partners and increase budgetary allocation in key strategic priorities. There is need to continue embracing community involvement

in programme planning, implementation and monitoring to promote community ownership of the said programmes. There is need to build capacity of the County in terms of staffing and basic resources like vehicles for monitoring and coordination of programmes in the County.

2.4 Linkages with the Other Plans

This Annual Development Plan is meant to implement the Kenya Vision 2030 and the Kisii County Government Integrated Development Plan. The plan is also complying with the Kenyan Constitution and Public Finance Management Act 2012 spirit.

2.4.1 The County Integrated Development Plan (CIDP)

82. The CIDP is the County's development blue print that aims to transform the County into a prosperous County by offering a high quality of life to all its residents. The CIDP is to be implemented through a series of five Annual Development Plans. The FY 2014/2015 is the first in a series of plans to be undertaken to actualize the CIDP. This will be accomplished through programmes selected through a consultative process in all the County Strategic priorities. These programmes are prepared in line with the County Strategic priorities and therefore provide the link between planning, budgeting and implementation at all the Sub-counties.

2.4.2 The Public Finance Management Act (PFMA), 2012

83. The PFMA (Part IV (126) (1)) requires both a long-term and medium term plan. According to the PFMA, a budget process for the county government in any financial year shall consist of the following stages. Every County shall prepare a development plan as per Article 220 (2) of the constitution.

2.4.3 Kenya Vision 2030And Medium Term Plan

- 84. County Government Act, 2012, stipulates that county government shall plan for the county and no public funds shall be appropriated outside a planning framework developed by the County Executive Committee and approved by the County Assembly. This Act along with the Public Financial Management Act, 2012, therefore calls for preparation of ADPs which must be aligned to the National Development Plan. In view of this, County Integrated Development Plans and other plans provided for in the County Government Act will be aligned to Kenya Vision 2030 and the Medium Term Plan 2013-2017. As such ADP for 2015/16 will provide the essential linkages of the National and County Governments by facilitating the implementation of Vision 2030 flagship projects.
- 85. The County Government, therefore, has embraced the Kenya Vision 2030 and Medium Term Plan during preparation of this ADP. In particular, projects and programmes envisaged to support implementation of Vision 2030 flagship projects that have been domesticated to cut across the sub counties. In addition, sub counties have been charged to identify specific projects and

| programmes for implementation over the medium term period towards achievement of the Kenya Vision 2030 and MDGs. |
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CHAPTER THREE

COUNTY STRATEGIC PRIORITIES AND PROGRAMMES IN FY 2015/2016

3. Introduction

86. This chapter maps out priority measures that the County will undertake to achieve the objectives of alleviating the glaring incidences of poverty and spur economic growth. The overarching aim of the programmes is to provide a roadmap that will lead to increasing the income levels of the people of Kisii County and jumpstart the economic activities in order to improve the living standards of the community.

3.1. PHYSICAL INFRASTRUCTURE DEVELOPMENT

3.1.1. Overview

- 87. This strategic priority consists of Energy; Roads; Public Works; Transport; Development and Information and Communications Technology programmes. The overall goal of the priority is to have a well-developed and maintained physical infrastructure for rapid and sustainable economic growth and poverty reduction. The strategy will facilitate adequate provision of roads and buildings through policy development; provide technical support in road construction and maintenance; mobilize resources from both the public and private sectors for roads, building and other public works' development and maintenance.
- 88. Roads constitute a major component of the Physical Infrastructure. The Kisii County residents basically depend on agriculture and related activities for their livelihood and it is in this respect that the strategy aims to create and maintain a network of roads, bridges that will provide adequate and efficient transportation of farm produce to the markets. The County will devote its resources in the short term towards grading and gravelling roads and opening up more feeder roads in the agricultural areas and provide access to public institutions like schools, hospitals and market centres.
- 89. In Transport, the public vehicles such as buses, *matatus*, taxis, motor cycles and bicycles comprise the major means of transport used in the County. The bring sanity and order in the industry, the county will rehabilitate some of the bus parks and construct motor cycle shades and improve security.
- 90. The public works is responsible for construction and maintenance of County government buildings and other public works.
- 91. In Energy, the supply and access to electricity will be encouraged to support small scale industry such as cottage industries and Jua Kali industry. This will create more self-employment opportunities and increase in small business as well as improve household incomes and hence reduction of poverty. Since firewood and charcoal are the major source of energy in the County at

- 85.7percent and 6.1 percent of households respectively, efforts will be made to minimize their use by emphasizing on alternative sources of energy and the use of environmental friendly technologies. The County will promote the use of renewable energy and sensitize locals on the need to use energy saving technologies such as the use of improved *jikos*, bio-gas, and solar energy as alternative sources of energy.
- 92. For the County to achieve its vision of prosperity for all there will be need to provide an enabling environment for sustainable development through strategic application of information and related technologies. The world has become a global village with the advent of the Information Communications Technology (ICT). The County will respond to the challenge by setting up libraries; and establishing, establish youth resources centres. These centres will be strengthened through provision of more and relevant reading materials for use by the general public.

3.1.2: Role of Stakeholders in the Strategic Priority

| Stakeholder | Role | |
|----------------------------------|---|--|
| Department of Roads, Transport | Construction and maintenance of classified roads; | |
| and Public works | Provision of funds; | |
| | Technical advice, Quality control and supervision of works; | |
| Kenya Power Company | Distribution of power | |
| Kenya National Library Services. | Equipping the Library with relevant materials | |
| Private sector. | Provision of mobile phone network; | |
| | Establishment of computer training colleges and internet | |
| | services; | |
| | Provision of electronic coverage and print media. | |
| Telephone providers. | Provision of telephone services both mobile and | |
| | landlines | |
| Kenya News Agency | Collection and dissemination of information | |
| Rural Electrification Authority | Funding of the Rural Electrification Programme. | |
| Energy department | To encourage adoption of green energy | |
| County Government | Provision of basic infrastructure services such roads and | |
| | sanitation; | |
| | Provision of market infrastructure and maintenance of | |
| | rural access roads; | |
| | Maintenance of livestock auction yards, Parking bays | |
| | and public toilets using county funds. | |
| | Provision of funds | |

3.1.3: Programmes, Objectives, Targets and Indicators

| No | Programme | Objective | Targets | Indicators |
|-----|---|--|--|--|
| 1. | County roads | To expand, rehabilitate and maintain the road network within the County | To open and rehabilitate over 500 kms of road in the County. | Number of kilometers of new roads constructed, rehabilitated and maintained. |
| 2. | Urban Roads | To provide accessible road network. | Urban roads constructed and maintained | 30 km of urban roads constructed and improved. |
| 3. | Bridges | To link markets and towns | Construct at least 9 bridges | Number of bridges constructed |
| 4. | Footbridges | To link different communities | Construct 45 footbridges | Number of footbridges constructed |
| 5. | Rural Electrification | To encourage rural investment | All market centers | Number of markets installed with transformers |
| 6. | Construction of Motorcycle Shades | To provide efficient management of motorcycle riders. | To construct 360 motorcycle sheds | Number of motorcycle shades constructed. |
| 7. | Construction of Bus Park | To efficiently manage transport in the county | To construct five bus park | Percentage of completion |
| 8. | Construction of county headquarters | To provide sufficient working space for effective delivery of services. | To accommodate county staff | Percentage of completion |
| 9. | Market Development | To enhance revenue collection, provide security of properties. | 90 markets | No. of markets developed |
| 10. | Construction of ward offices | To enhance Services at the ward level | 34 ward offices constructed by June 2016 | Number of ward offices constructed |
| 11. | Installation of Communication network | To enhance information and Communication services at decentralized level | 45 wards to be under communication network by June 2016 | Number of wards with network |
| 12. | Establishment of a county radio station | To enhance dissemination of County activities | One radio station by June 2016 | Percentage of Coverage |
| 13. | Construction of Governor's residence | To provide accommodation for the Governor | To provide residence to the governor | Percentage of completion |

| 14. | Installation of CCTV at the County offices | To enhance security | County offices | Percentage of completion |
|-----|---|--|--|---|
| 15. | Establishment of county GIS | To provide timely database for county planning | County Planning Unit | GIS system installed |
| 16. | Extension of IFMIS Infrastructure to departments and sub-counties | To improve efficiency in service delivery and generally prudent financial management | 9 sub-counties | Number of Sub-counties connected to IFMIS |
| 17. | Drainage systems | To insure proper drainage systems in the county. | 20KMs to be rehabilitated | Number of KM rehabilitated |
| 18. | Public Toilets | To provide residents with clean sanitary public toilets. | 20 toilets across the county | Number of toilets constructed |
| 19. | Street Lighting | To provide security | 30 markets across the county | Number of markets lit |
| 20. | Construction of fire stations | Provide quick response to fire emergencies. | 2 fire station built | Percentage of completion |
| 21. | Renovation of Daraja Mbili Market | To have a clean trading atmosphere | A well maintained market | Percentage of completion |
| 22. | Construction of fly - over & bridge – Daraja Mbili | Provide safe movement of human traffic at the market. | A complete fly-over | Level of completion |
| 23. | Construction of stadia | To nurture talents | 9 stadia, one per sub-county | Number of stadia completed and in use. |
| 24. | Completion of Kisii Museum | To preserve Kisii culture and heritage | A complete and operational museum by June 2016 | Level of completion |
| 25. | Construction of cultural centers | To promote Kisii culture among the residents in the county | 3 Cultural centers to be constructed | Number of cultural centre completed |
| 26. | Infrastructure development in health facilities. | To upgrade health facilities at different levels to their recommended status To reduce congestion at Kisii Level 5 Hospital. | All health facilities | The number of facilities developed. |
| 27. | Construction of pharmaceutical depot | To provide warehousing, distribution, procurement of pharmaceuticals within the county | A complete and operational depot | Level of completion |

| 28. | Construction ECD | To increase enrolment to ECD | Construct 225 classrooms, 5 | No. of classrooms |
|-----|--|---|-----------------------------------|--|
| | Classrooms | schools | classroom per ward | constructed. |
| | | Enhance the learning | | |
| | | environment | | |
| 29. | Construction of classrooms and workshops in village polytechnics | Improve learning environment | All village polytechnics | No. of classrooms and workshops constructed. |
| 30. | Completion of Science Park | To increase agricultural | Complete and operational | Level of completion and |
| | | productivity and enhance information to farmers | science park | operational. |
| 31. | Completion of the hostel at | To increase the bed capacity at | A complete and equipped hostel | Level of completion |
| | KATC | the institution | | - |
| 32. | Construction of Satellite | To assist farmer access farm in | 2 satellite cereals Depots | No. of depots constructed |
| | Cereals Depots | put easily | | |
| 33. | Construction of Sub-county Administration offices | To enhance coordination at the sub-county level | A complete Administration offices | Level of completion. |
| 34. | Construction of staff houses for health personnel | To provide accommodation for health workers | 50 units | Number of units constructed |
| 35. | Construction of 2 No. ABT | To promote affordable building | 2 No. centres | No. of centres established |
| | centres | materials technology | | |
| 36. | Development of new houses | To provide accommodation to civil servants | 50 No. units | No. of houses constucted |
| 37. | Fencing and securing of government houses | To secure government houses | All government houses | No. of government houses fenced and secured |

3.2. HEALTH SERVICES

3.2.1. Overview

- 93. The overall goal of this strategic priority is to provide efficient and high quality health care system that is accessible, equitable and affordable for every person in the County. Health is a prerequisite for rapid socio-economic development of the County. A health population is a basic requirement for successful industrialization while decline in HIV/AIDS prevalence and increase in immunization coverage will feed into economic growth of the County hence saving resources not needed for treatment of illness. Good health enables the population to lead a productive life. In provision of health services, the County will address malaria outbreaks and take keen interest in improving maternal and child health care.
- 94. Preventive and curative disease control measures both at institutional and individual level will be prioritised in the health sector to contain the major disease in the County. Also the existing facilities will be expanded and stabilized to facilitate accessibility of health services to the people.
- 95. To improve access to health services among the poor, it is planned that changes for treatment of certain diseases will be subsidized. This will help the very poor. Having a healthy community increases productivity and hence creates employment opportunities to cope with production.

3.2.2. Role of Stakeholders in the Strategic Priority

| Stakeholder | Role |
|--------------------------------|---|
| Ministry of Health | Provide preventive, curative, and rehabilitative health services; |
| · | Policy dissemination, Implementation and coordination |
| | Undertake health surveys and disseminate health information to |
| | the public. |
| County Government | Provide financial support |
| National AIDS Control Council | Coordination of HIV/AIDS activities and mobilization of funds. |
| NGOs/ CBOs | Advocacy on health issues including Home based care for |
| | HIV/Aids patients |
| Development partners | Funding of projects |
| NCPD | Coordination of Family planning activities |
| Private sector | Provide preventive, curative, and rehabilitative health services; |
| National Treasury | Provide budgetary support for operation and maintenance |
| County Public service Board | Employment of health workers and providing schemes of |
| | service for career development |
| National Health Insurance Fund | Provide funds to hospitals through insurance cover of its |
| | members |
| Community | Provide ownership and management support through health |
| | facility committees. |

3.2.3. Programmes, Objectives, Target and Indicators

| No. | Projects Name | Objective | Target | Indicator |
|-----|--|---|--|--|
| 1. | Purchase of drugs and non-pharmaceuticals | To ensure all patient access drugs in our facilities | All gazzetted health facilities | Number of gazzeted hospitals with drugs. |
| 2. | Purchase of ambulances | To ensure timely response to emergencies and referrals | 13 ambulances, one per level 4 hospital. | Number of ambulances purchased. |
| 3. | Purchase of diagnostic equipment | To ensure timely diagnosis of patients within the county | Kisii Teaching and Referral Hospital Level four hospitals | Number of hospitals. |
| 4. | Recruitment of health workers and specialist doctors | To improve health services delivery | All health facilities | Number of employees recruited. |
| 5. | Training of health care providers on customer care | To enhance effective service delivery | All health care providers | Number of health care providers trained |
| 6. | Anti-malaria campaign | To reduce malaria incidences | All households and institutions | Number of households and institutions covered |
| 7. | Family planning campaign | To control population growth | 80% usage of contraceptives | Percentage of women using contraceptive |
| 8. | HIV/AIDS control programme | To reduce new infection/re-infections | General population | Number of people covered |
| 9. | Strengthening of community units | To enhance the provision of basic health care | To have one care giver per 10 households | Number of households covered |
| 10. | Construction and establishment of cancer centre | To provide cancer treatment services | Cancer centre in KTRH | No patients with cancer treated. of |
| 11. | Purchase of truck for distribution of pharm and non-pharmaceutical | To facilitate quick delivery of drugs and non pharmaceutical supply chain | All gazetted and operational facilities | Registered with log book |
| 12. | Community led total sanitation | To ensure open defecation is eliminated | All households | No. of households with toilets |

| 13. | Commemoration of | Increase level of | General | No. of |
|-----|-----------------------|---------------------|---------------------|--------------------|
| | health days | awareness and | population | clients/people |
| | | accelerate routine | | reached |
| | | services | | |
| 14. | Construction and | To have one stop | All health workers | A resource |
| | establishment of MOH | shop for all health | and other | centre in place in |
| | resource centre | information | stakeholders | operation. |
| 15. | Implementation of ICT | To ensure proper | All gazetted health | No. of facilities |
| | master plan | computerization | facilities | on net (web). |
| | | of all facilities | | |

3.3. AGRICULTURE AND VALUE ADDITION

3.3.1. Overview

- 96. This strategic priority constitutes programmes from Crop production, Livestock development and Fisheries. Agriculture sector contributes about 70% to the County economy and therefore plays a major role towards poverty reduction and creation of employment opportunities. The sub-sector of crop production, however, has to deal with high cost of inputs, crop diseases and unstructured markets.
- 97. To realize the County vision of prosperity for all, promotion of food security, generation of farm income and creation of farm and off farm rural employment will be a priority of the agricultural sector during the plan period. Information management for agricultural sector where the County is developing markets and products will be intensified. Extension services will be enhanced through integrated efforts to improve both crop and animal husbandry.
- 98. In effort to improve farm produce marketing, the County will mobilize resources and create an enabling environment for nurturing potential informal sector entrepreneurship, provide farm in put to disadvantaged farmers and provide other both material and technical assistance to farmers in the County.
- 99. During this period, the County will take advantage of the good climate and fertile soils to promote the production of a variety of crops such as industrial beverage crops, oil crops, horticultural crops and food crops.
- 100. The County will also focus on intensification and diversification of livestock production activities to meet the overall target of promoting food security. Some of the specific interventions to improve the performance of the livestock sub-sector include increasing the number of hybrid cattle as well as making artificial insemination more affordable and accessible to farmers. More resources will be directed at encouraging bee keeping by training and increasing Kenya Top Bar hives in order to boost honey extraction and wax production.
- 101. Due to the increased demand for fish, local farmers will be sensitized on the best methods of aquaculture so as to make the County self-reliant on fish products. Fish production will be increased by establishing new fish ponds and introducing new species developed at a fish multiplication center proposed to be established in the County.
- 102. In order to improve on efficiency in the co-operative sub-sector, the existing cooperative societies will be resuscitated to make them more efficient and transparent in their operations. Another step will be merging smaller cooperative societies to serve farmers better and negotiate more effectively in the market.

3.3.2. Role of Stakeholders in the Strategic Priority

| Stakeholders | Role | |
|--|---|--|
| Roads, Public Works and Transport Sector | Provide and maintain infrastructure | |
| Development partners | Provide technical and financial support | |
| Community | Establish business and provide membership to the societies | |
| National Government | Formulation of policies; | |
| | Regulator of the industry; | |
| | Facilitate provision of inputs | |
| | Enforcement of regulations; | |
| | Mobilization of funds to implement programmes. | |
| County Government | Provision of financial support | |
| Research Institutions including KARI, ICIPE, ICRAF& ILRI | Carry out research and develop new varieties and technologies; Disseminate information to farmers in the County. | |
| NGOs, FBOs, CBOs | Supplement extension services; | |
| | Carry out training and awareness campaigns. | |
| Private sector | Provision of input and extension of credit; | |
| | Participation in research provision of social amenities like health, water and education. | |
| Survey Office | Production of geographical data upon sub division of land in private ownership. | |
| Physical planner | Preparation of physical development framework (Plans) for market centres and towns in the County. | |
| Development partners | Financial and technical support | |

3.3.3. Programmes, Objectives, Target and indicators

| No. | Programme | Objectives | Targets | Indicators |
|-----|---|---|--|--|
| 1. | Development of e- agriculture applications for outreach and awareness | To keep the farmers updated on the market trends | One operational system | The number of centers connected/linked Number of beneficiaries |
| 2. | Urban and peri –urban technologies | To exploit the agricultural potential that exists within the peri-urban areas of the County | Number of active farmers | Number of people in urban areas engaged in Peri-Urban farming; Number/types of crops successfully grown |
| 3. | Value chain development | To develop a value chain on some selected crops | Five crops | Number of crops whose value chain development has been done linked in all the process. Number of people engaged in value- |
| | | | | chain development |
| 4. | Value addition | To increase income to farmers | 10 crops (Sugar cane, Bananas, avocado) | Number of crops value added |
| 5. | Greenhouse farming promotion | To increase production of vegetables and fruits | One demonstration centres per ward | Number of centres established |
| 6. | Provision of Farm Inputs Package to farmers per ward | To assist farmers get certified seeds and inputs | 300 farmers per ward | No of farmers benefiting |
| 7. | Njaa Marufuku programme | To increase food security | Ten farming groups per ward | Number of groups supported |
| 8. | Sombogo Tea Factory | To reduce wastage of tea and improved income | One functional Tea factory | Percentage of completion |
| 9. | Dairy goat improvement | To increase food production | 50 farmers per ward | Number of beneficiaries |
| 10. | Rabbit production | To provide an alternative source of protein and income | 100 farmers per ward | Number of beneficiaries |
| 11. | Purchase of broilers | To establish and alternate source of income | 22500 broilers in the county | Number of beneficiaries 500 broilers distributed per ward |

| 12. | Purchase of dairy cattle per ward | Improve livestock production / productivity | 225 dairy cows | 5 dairy cattle purchased per ward |
|-----|--|--|--|--|
| 13. | Milk coolants | To avoid milk wastages | One coolant per ward | Number of milk coolants installed |
| 14. | Extension services | To improve on production | All farmers in the county | Number of beneficiaries |
| 15. | Bee keeping | To provide an alternative source of income | 20 farmers per ward | Number of beneficiaries |
| 16. | Meat Hygiene in the county | Control zoonotic disease and ensure wholesome meat to the public | All meat outlets | Number of meat inspectors Number of inspection done |
| 17. | Artificial Insemination centres | To improve on animal breeds | One per ward | Number of centres established |
| 18. | Purchase of Boilers and freezers | fish preservation | 1plant purchased | Quantity of fish preserved |
| 19. | Livestock disease control | To increase production | All animals | Number of animals attended to |
| 20. | Construction of fish ponds for the vulnerable groups | To offer alternate income generating to the vulnerable | 135 fish ponds in the county | Number of vulnerable groups and the number of stocked fish ponds |
| 21. | Purchase of fish fingerlings | To promote fish farming | 70,000 fingerlings | Number of fish ponds stocked |
| 22. | Revitalization of co- operatives | Reduce the number of dormant cooperatives | Train 59,715 members of the cooperative societies in the County by 2016. | Number of cooperative SACCOs revived |

3.4. WATER RETICULATION AND ENVIRONMENTAL PRESERVATION

3.4.1. Overview

- 103. The overall goal of the strategic priority is to contribute to Kisii County government's target of poverty reduction as set out in the Millennium Development Goals (MDGs) and Vision 2030. Its specific objective is to increase sustainable access to safe water in rural areas.
- 104. Safe water for domestic use is one of the basic human rights and it is the responsibility of every government to ensure this basic right is adequately available to all citizens for a healthy and productive nation or county. The world Health Organization (WHO) has set standards for the minimum quantity of water per person per day for a healthy life. The standards requirement for water is 50 litres of per person per day as minimum standard to meet four basic needs of drinking, sanitation, bathing and cooking. These standards underscore the importance of supplying safe water to poor communities who do not access clean and safe water.
- 105. Provision of clean and safe water will result in increased survival rates of children through reduction in water-related diseases including diarrhea, dysentery, cholera and others. Malaria and diarrhoea incidences with provision of clean water will considerably reduce.

3.4.2. Role of Stakeholders in the Strategic Priority

| Stakeholders | Role |
|---------------------------------------|--|
| County Government | Provision of basic infrastructure services i.e. water and sanitation; |
| | Provision and market Infrastructure and maintenance of rural access roads; |
| | Maintenance of livestock auction yards, parking and public toilets; |
| Water Development Department/National | Provide enabling policy environment for the |
| Water Conservation and Pipeline | development of water resources; |
| Corporation | Maintain pumping schemes, supplements community activities in water springs protection. |
| Gusii Water, Sanitation and Sewerage | To undertake construction of Water Supplies |
| Company | Maintain pumping schemes, supplements communities in water springs protection. |
| Development partners | Provide financial and Technical support |
| Private sector | Provide financial support |
| NGOs, CBOs and FBOs | Undertake construction of borehole and spring protection. |

3.4.3. Programmes, Objectives, Targets and Indicators

| No | Programmes | Objective | Targets | Indicators |
|----|-------------------|-------------------------------|--------------------|---------------------------|
| 1. | Water schemes | To reduce the walking | One water schemes, | Number of water |
| | | distance taken to fetch water | per sub-County | schemes developed, |
| | | from the current 2 km to | | rehabilitated and |
| | | 100 meters | | expanded |
| 2. | Spring protection | To have safe and clean | 225 water springs, | Number of water springs |
| | | drinking water | 5 per ward | protected |
| 3. | Water tanks | To ensure accessibility, | four tanks of | Number of tanks |
| | | availability of safe drinking | 10,000 liters per | installed |
| | | water in schools | ward | |
| 4. | Establishment | To improve sanitation | Expand sewerage | Number of Kilometers |
| | and expansion of | | system in Kisii | covered and systems |
| | Sewerage system | | Town and establish | established |
| | | | systems in other | |
| | | | urban centres | |
| 5. | Tree planting and | Promote afforestation and | Mountain tops, | Number of trees planted |
| | beautification | reforestation in the County. | schools, along the | |
| | | | roads and markets | |
| 6. | Promotion of | To preserve environment | 100 households per | Number of households |
| | green energy | | ward | sensitized |
| 7. | Waste | To have proper waste | To have a dumpsite | Well managed waste |
| | Management | management facilities. | | disposal |
| 8. | Environmental | To have a clean | 20 environmental | No. of activities carried |
| | management | environment | conservation | out |
| | | | activities | |

3.5. EDUCATION, YOUTH, WOMEN EMPOWERMENT AND SOCIAL PROTECTION

3.5.1. Overview

- 106. The Strategic priority is made up of the following five inter-related sub-sectors namely: Education, Gender, Children and Social Development National Heritage and Culture; Youth Affairs and Sports.
- 107. The Education Sector will strive to prepare and equip the youth, by ensuring all school age going children are enrolled, and the school curriculum is implemented to the full. This will be done by ensuring that all schools are adequately staffed and that learning facilities and equipment are available. Proper evaluation of the curriculum will be done in all schools in the County at all levels and stages. Capacity building will play a major role in the realization of better quality of life for the people.
- 108. There are 904 Early Childhood Development centres in the County with 1,184 teachers. The gross enrolment for this age group is 41,500 of which 20,500 are boys and 21,000 are girls with a dropout rate of 11 percent and transition rate of 95%. The County needs to expand and make accessible the early childhood development centres especially in the rural areas to cater for this group.
- 109. Bursaries will be provided for school children from poor households with special emphasis on the girl child. At the tertiary level, loans and scholarships will be provided for outstanding students from poor households targeting specific degree programs which are in high demand for economic development. In order to provide educational opportunities for children with special needs and those who are currently out of school, increased resources targeted at AIDS orphans, child workers and the rural poor will be provided. To supplement this, the curriculum will be developed to facilitate transition from non-formal to formal programmes. At the tertiary level, the focus will be to shift towards youth polytechnics which provide skills required for modern economy.
- 110. The youth population comprise of over 35 percent of the total population in the County while that of women is over 50 percent. The two groups will be encouraged to form groups and be assisted to start income generating activities. They will also be encouraged to attend various development forums in the County. In addition, sporting activities will be promoted and polytechnics upgraded and expanded throughout the County in order to upgrade the requisite youth skills. Gender equality will be emphasized to ensure there is no marginalization of any group or individual. Centres for vulnerable children and area advisory committees will be established, adequately equipped and handed over for professional management.

3.5.2. Role of Stakeholders in the Strategic Priority

| Stakeholders | Role | | |
|------------------------------------|--|--|--|
| Governments | Provide funds to roll out the programmes | | |
| | Promote and preserve the heritage of the | | |
| | communities in the County through | | |
| | establishment of cultural centres and County | | |
| | archives. | | |
| | Provide political leadership | | |
| Gender department | Emphasis on gender equality to ensure there is no | | |
| | marginalization and also attending development | | |
| | forums for women in the County. | | |
| Children and Social Development | Promote the rights of OVCs and their welfare in the | | |
| department | County. | | |
| Special Programmes department | Responsible for coordination, formulation and | | |
| | implementation of disaster management policies as | | |
| | well as establishing and strengthening institutional | | |
| | frameworks for disaster management | | |
| Youth Affairs and Sport department | Promoting sporting activities among the youth in | | |
| | the County and promoting enrolment in youth | | |
| | polytechnics. | | |
| Ministry of Education, Science and | To give policy guidelines for the sector. | | |
| Technology | To provide free universal and basic primary | | |
| | education to all children. | | |
| | To provide subsidized secondary education | | |
| | to all. | | |
| | To develop of education infrastructure. | | |
| Development Partners | Compliment government efforts through funding of | | |
| | development of education infrastructure and | | |
| | programs. | | |

| NGOs/CBOs | Training and skill development activities. |
|---------------------------|---|
| | Financial assistance. |
| | Construction of infrastructural facilities |
| | (building). |
| Community | Participate in development of education |
| | infrastructure and support school going children. |
| | |
| Faith Based Organizations | Supplement government efforts in provision of |
| | education. |
| Private Sector | Supplement government efforts in provision of |
| | education. |

3.5.3. Programmes, Objective, Targets and Indicator

| No. | Program | Objectives | Targets | Indicators |
|-----|--|---|--|--|
| 1. | Education Promotion | Civic the masses on the need for education | Carry out education promotions throughout the county | Carry out 3 education promotions in each ward |
| 2. | Feeding programme in Public ECD centres | To increase and maintain children in schools | All ECDCs | Number of pupils benefiting |
| 3. | Construction of ECD Training College | To produce trained teachers | One complete and operational college | Percentage of completion |
| 4. | Recruitment of ECD teachers | To enhance quality education in ECD centres | 1,000 teachers | Number of teachers recruited |
| 5. | Recruitment of polytechnics instructors | To enhance quality training | 50 | Number of instructors recruited |
| 6. | Bursaries | To ensure that bright students from poor families remain | To benefit at least 350 students per sub-county by | No of students who have benefited |

| | | in school in both secondary and colleges | end of the fiscal year. | |
|-----|---|--|--|--|
| 7. | Purchasing of learning materials | To enhance the learning condition of students, pupils and adults | 3 schools per ward | No. of schools benefitted. |
| 8. | Equipping computer training labs | To enhance practical studies | All polytechnics | No. of computer training labs equipped. |
| 9. | Tools and equipment for youth polytechnics | To enhance practical studies | All polytechnics | No. youth polytechnics benefitted. |
| 10. | Kisii County Sports development | To identify, nurture and promote talent in sports | One team from every sub- county 45 Referees and 45 coaches to be trained | Number of teams participated Number of referees and coaches trained |
| 11. | County youth empowerment programme | To equip youth with relevant skills, knowledge and right attitudes for the labor market. | 90 youth groups to be trained on entrepreneurial skills. | Number of youth trained and supported |
| 12. | County Social Protection Fund(NHIF cover in wards) | To ensure that residents have NHIF cover. | 1,000people to be covered in every ward that is not able to pay NHIF. | Number of people covered. |
| 13. | Affirmative fund (disabled, marginalized, Women groups) | To empower and provide welfare services to the vulnerable members of the society. | 45 women groups to be registered and supported. 450 widows to be supported. | Number of women groups registered and supported. Number of widows supported. |
| 14. | Promotion of herbal medicine | To encourage the usefulness of commonly available herbal plants. | 9 groups, one per sub-county | Number of beneficiaries |

3.6. HUMAN RESOURCE DEVELOPMENT AND ADMINISTRATION

3.6.1. Overview

- 111. For Kisii County to achieve its desire for prosperity for all, the potential for this milestone lies in its people, their creativity, work ethic, education and entrepreneurial and other skills. To ensure significant and constant results, human resources will be managed, rewarded and steered to develop national competitiveness. To be successful in developing competiveness, the capacity to utilize knowledge and information in design, production and marketing of local products will be enhanced. This will result in quality human resources in health care, education, and training on improving work performance.
- 112. One of the main characteristics of some of the countries that have achieved major transformations in the world such as Taiwan and Chile was the high quality of their pool of technical, industrial and entrepreneurial human resources. However, the key to success lies in proactive measures to ensure training of human resources in order to respond to the challenges that are triggered by national economic transformation.
- 113. For the County to compete in the national economy, a policy on development of high qualified yet flexible human resources will be adopted. Standards of technically qualified personnel and professionals must be raised to national levels. The County's pool of technically qualified personnel and professionals must be matched with skills demand in specific sectors, not deployed to the wrong department. A suitable support for human resource development in those sectors will be needed in order to drive competitiveness.
- 114. The human resources development programmes for the plan period, specific human resources development interventions will be undertaken in various programmes as indicated in the table below:

3.6.2. Role of Stakeholders in the Strategic Priority

| Stakeholder | Role |
|----------------------|--|
| National Government | Provide resources for implementation of devolution up to ward level. |
| Kenya police service | Provide security. |
| NGOs/ CBOs | Promote Advocacy on civic education and provide platform for |
| | feedback |
| Development partners | Funding of projects |

| Public sector | Provide avenues for consultations on county planning, budgeting and promote PPPs |
|-----------------------------|--|
| Private sector | Provide avenues for consultations on county planning, budgeting and promote PPPs |
| National Treasury | Provide budgetary support for other county development programs and projects |
| County Public service Board | Employment county workers and providing schemes of service for career development |
| County sectors | Ensure and promote inter sector linkages and encourage corporate services and stakeholder management. |
| Community | Provide ownership and management support through various project committees. Provide Participatory Monitoring and evaluation of programmes and projects. |
| Governors' Forum | Promote intergovernmental relationships |

3.6.3. Programmes, Objective, Targets and Indicators

| No. | Project/programme | Objectives | Targets | Indicators |
|-----|-------------------------------|-----------------------------|----------------|----------------------|
| 1. | Installation of | To enhance information | All public | Number of offices |
| | Communication network | and Communication | offices | connected |
| | | services at decentralized | | |
| | | level | | |
| 2. | Stakeholder participation and | To enhance stakeholder | Hold | Number of |
| | corporate management | participation in county | stakeholder | Stakeholder Forums |
| | | affairs and development | participation | held |
| | | | Forums | |
| | | | throughout | |
| | | | the County | |
| 3. | Revenue Collection and | To enhance revenue | All market | Amount of revenue |
| | Management System and ICT | collection potential of the | centres in the | realized |
| | Equipment | County | County | |
| 4. | Pre-feasibility, Research and | To establish the viability | All | Research reports |
| | Appraisal Studies | of projects and | departments | produced |
| | | programmes | | Number of |
| | | | | feasibility studies |
| | | | | conducted |
| 5. | County Emergency Fund | To ensure that there is | Unforeseen | Number of people |
| | Services | proper handling and | occurrences | assisted after their |
| | | management of disasters | | livelihoods are |
| | | and unforeseen | | disrupted by |
| | | emergencies | | disasters |

| | | | | Payments made out of the Fund in respect of urgent and unforeseen |
|-----|---|--|---|---|
| 6. | Budget formulation, Management and Management | To ensure improved and participatory budgeting | Compliance with the set timelines in the PFM Act 2012 | need Annual Plans prepared and submitted to County Assembly. Debt Management Strategy Paper developed County Fiscal Strategy Paper developed Budget Review and Outlook Paper Budgets and expenditure review reports prepared and submitted on |
| 7. | County Planning, Strategy and Project Management services | To ensure effective formulation and implementation of projects | All departments | Number of monitoring and evaluation reports generated |
| 8. | Purchase of motor vehicles | To ensure efficient service delivery | 30 vehicles | No. of vehicles purchased |
| 9. | Purchase of computers and office equipment | To ensure efficient service delivery | 200 computers | No. of computers purchased No. of office equipment purchased |
| 10. | Recruitment of county staff | To ensure efficient service delivery | 200 officers employed | No. of officers employed |
| 11. | County training | To enhance efficiency in service delivery | All county staff | Number of staff trained |
| 12. | Purchase of specialized uniforms and tools | For easy identification and effective delivery of services | All enforcement officers kitted | No. of uniforms distributed |
| 13. | Purchase of Roads equipment | To open up roads | Five equipment | Number of equipment purchased |

| 14. | Preparation of spatial/ physical development plans | To provide a spatial framework to guide land use planning and development. | Urban areas spatially planned. | 15 spatial plans developed. |
|-----|---|--|----------------------------------|---|
| 15. | Beaconing of public land | To secure public land | All public land | No. of public land parcels. |
| 16. | Purchase of land cemetery and dumpsite | To effectively manage waste in the County | Sites acquired | No. of sites acquired |
| 17. | | To map all properties to be taxed | Area mapped | No. of properties area covered. |
| 18. | Purchase and installation of Application Servers and back up equipment | To enhance ICT application in the County | All offices | Application servers and back up equipment purchased and installed |
| 19. | Development of on line public participation and social- economic research platform | Enhance ICT usage | All sub counties and wards | No. of people accessing. |
| 20. | Provision of ICT equipment. | Enhance s efficiency and effectiveness in service delivery | HQ, sub counties and Wards | ICT equipment in use |
| 21. | Establish Digital Villages/Information/Training Centres | To extend usage of ICT to the public. | 2 digital villages | Digital Villages established. |

3.6.4. TRADE DEVELOPMENT AND INVESTMENT PROMOTION

3.6.5. Overview

- 115. This strategic priority comprises programmes in trade and tourism. Trade and Industry is characterised by low levels of development. Most of the registered retail and wholesale traders are small scale in nurture and fall in the formal category. The remaining are informal micro enterprises and hawkers and this forms the majority. Some of the major factors impeding trade development in the county are poor infrastructure, unavailability of trading premises, low access to credit facilities.
- 116. Trade has a high potential in the County given the availability of agricultural produce and potential ventures in agro-processing industry and agro-chemicals shops. The mining of soapstone at Nyachenge is a tourist attraction site. The availability for value addition in the processing of agricultural products makes trade more viable in the County. The County can promote trade through encouraging tourist, developing an entrepreneurship culture among the residents; encouraging development of few industries in County through value addition; provide soft loans through Joint Loans Board and facilitation of training in the informal sector and conducting of traders' courses and seminars.

3.6.6. Role of Stakeholders in the Strategic Priority

| Stakeholders | Role |
|-------------------------------|--|
| County government | Provide financial support and create a conducive climate for |
| | trade |
| Ministry of Transport and | Provide and maintain infrastructure |
| Infrastructure | |
| Ministry of Industrialization | To promote trade and Industry; |
| and Enterprise Development | To formulate and implement policies |
| | Provide loans through the Joint Loan Board in the County. |
| Ministry of Interior and | Maintain law and order |
| Coordination of National | |
| Government | |
| NGOs/CBOs | Assist communities to start income generating activities; |
| | Also provide training for communities |
| Jua Kali Association and | Assist investors by providing marketing information |
| Kenya Chamber of | |
| Commerce and Industry | |
| County Government | Licensing of business, |
| | provision of land and other infrastructural facilities |
| Development partners | Provide technical and financial support |
| Community | Establish business and provide membership to the societies |

3.7.3 Programmes, Objective, Targets and Indicators

| No. | Programme | Objective | Targets | Indicators |
|-----|-------------------|--------------------|------------|--------------------------|
| 1. | Tourism | Generate income | Forums in | No. of forums conducted. |
| | Promotion and | and create | the 9 sub | |
| | Marketing | employment for | counties | |
| | | locals. | | |
| 2. | Joint Loans Board | Provide affordable | 30 persons | No. of beneficiaries |
| | Scheme | credit to micro, | per ward | |
| | | small and medium | | |
| | | enterprises | | |

CHAPTER FOUR

BUDGETARY ALLOCATION, MONITORING AND EVALUATION MATRIX.

4. Introduction

117. This Chapter focuses on the monitoring and evaluation of programmes set in chapter three. The purpose of monitoring and evaluation is to ensure that the implementation of the programmes is on schedule while ensuring that the original objectives of the Strategic priorities are achieved. The chapter presents the institutional framework that will be adopted to effectively carry out the exercise in the County. Involvement of all stakeholders: National government departments, development partners, NGOs, CBOs, and Community at every stage of programmes/ project implementation will be encouraged with special emphasis on the community for ownership purposes.

4.1. Costing, Monitoring and Evaluation Matrix

118. The following matrix presents programmes, monitoring indicators and tools that will be used to carry out monitoring and evaluation of programmes during the Plan period.

4.2. Infrastructure Development

| No | Programme | Cost | Time | M&E Indicators | Monitoring | Implementing Agency |
|----|---|-----------------------|-----------|---|---------------------|---|
| | | Estimates (KShs '000) | Frame | | Tools | |
| 1. | County roads | 1,000,000 | June 2016 | No. of Kilometers of roads | Progress Reports | Roads Department |
| 2. | Urban Roads | 300,000 | June 2016 | Number of Kilometers Tarmacked | Progress Reports | Kisii Town and Physical Planning Department |
| 3. | Bridges | 500,000 | June 2016 | Number of bridges constructed | Progress Reports | Roads department |
| 4. | Rural Electrification | 300,000 | June 2016 | Number of Market centres connected with power | Progress Reports | REA |
| 5. | Foot bridges | 450,000 | June 2016 | Number of bridges of constructed | Progress Reports | Public works department |
| 6. | Construction of Motorcycle Shades | 10,000 | June 2016 | Number of shades constructed | Progress Reports | Physical planning/Public Works Department |
| 7. | Construction of Bus Park | 50,000 | June 2016 | An operational bus park | Progress Reports | Public Works Department |
| 8. | Construction of County headquarters | 50,000 | June 2016 | Percentage of completion | Progress Report | Public works |
| 9. | Market development | 100,000 | June 2016 | Number of markets developed | Progress Reports | Trade/Works |
| 10 | Construction of ward offices | 50,000 | June 2016 | Number of offices constructed | Progress Reports | Administration/Works |
| 11 | Installation of Communication network and equipment | 50,000 | June 2016 | Level of installation | Progress Report | ICT |
| 12 | Establishment of County Radio station | 50,000 | June 2016 | Level of coverage | Progress Reports | Communication department |
| 13 | Construction of Governors' resident | 50,000 | June 2016 | Percentage of completion | Progress Reports | Administration/Works |

| 14 | Installation of CCTV cameras at County offices | 30,000 | June 2016 | Number of offices connected | Progress Reports | Administration |
|----|---|---------|-----------|--|------------------------------------|---------------------------------|
| 15 | | 10,000 | June 2016 | Level of usage | Reports | Planning Unit |
| 16 | Extension of IFMIS Infrastructure to departments and sub counties | 10,000 | June 2016 | Departments and Sub- counties connected to IFMIS | End of project status report | County Treasury |
| 17 | Drainage system | 65,000 | June 2016 | Number of Kilometers improved. | Progress Reports | Kisii Town |
| 18 | Public Toilets | 12,000 | June 2016 | Number of toilets constructed | Progress Reports | Physical Planning Department |
| 19 | Street Lighting | 43,000 | June 2016 | Number of towns lit | Progress Reports | Physical Planning |
| 20 | Construction of Fire Station | 15,000 | June 2016 | Level of completion | Progress Reports | Kisii Town management |
| 21 | Renovation of Daraja Mbili Market | 10,000 | June 2016 | Well operational market | Progress Reports | Town Engineer |
| 22 | Construction of Daraja Mbili fly- over and bridge | 20,000 | June 2016 | Operational bridge | Reports | Kisii Town/ Works |
| 23 | Construction of Stadia | 60,000 | June 2016 | Level of completion | Reports | Culture/Works |
| 24 | Completion of Kisii Museum | 20,000 | June 2016 | Level of completion | Reports | Culture/Works |
| 25 | Construction of cultural centres | 30,000 | June 2016 | Level of completion | Progress reports | Culture/Works |
| 26 | Infrastructure development in health facilities | 200,000 | June 2016 | Level of completion | Status implementation report | Health/Works |
| 27 | Construction of pharmaceutical depot | 20,000 | June 2016 | Level of completion | Status implementation report | Health/Works |
| 28 | Construction of staff houses for medical personnel | 40,000 | June 2016 | Level of completion | Status implementation report | Health/Works |
| 29 | Construction of ECD classroom | 180,000 | June 2016 | Level of completion | Status implementation report | Education/Works |

| 30 | Construction of workshops in village polytechnics | 90,000 | June 2016 | Level of completion | Status implementation report | Education/Works |
|----|--|---------|-----------|---------------------|------------------------------------|----------------------|
| 31 | Completion of science park | 10,000 | June 2016 | Level of completion | Status implementation report | Agriculture/Works |
| 32 | Completion of hostels at KATC | 10,000 | June 2016 | Level of completion | Status implementation report | ATC/Works |
| 33 | Construction of Satellite Cereals Depots | 30,000 | June 2016 | Level of completion | Status implementation report | Agriculture/Works |
| 34 | Construction of Sub-County Administration offices | 60,000 | June 2016 | Level of completion | Status implementation report | Administration/Works |
| 35 | Construction of ABT centres | 30,000 | June 2016 | Level of completion | Status implementation report | Hosing/Works |
| 36 | Development of new houses | 300,000 | June 2016 | Level of completion | Status implementation report | Hosing/Works |
| 37 | Fencing and securing of government houses | 50,000 | June 2016 | Level of completion | Status implementation report | Hosing/Works |

4.3. Health Care Services

| NO. | Programme | Costs Estimate (KShs'000) | Timeframe | Monitoring Indicators | Monitoring Tools | Implementing Agency |
|-----|--|---------------------------------|-----------|---|-----------------------------|--------------------------------|
| 1. | Purchase of drugs and non-pharmaceuticals | 200,000 | June 2016 | Amount of drugs and non-pharmaceuticals purchased | Quarterly reports | Health department |
| 2. | Purchase of ambulances | 70,000 | Dec 2015 | No. of ambulances purchased | Log books | Health department |
| 3. | Purchase of diagnostic equipment | 100,000 | Dec 2015 | Diagnostic equipment purchased | Receipts and delivery notes | Health department |
| 4. | Recruitment of health workers and specialist doctors | 100,000 | June 2016 | No. of health workers recruited | Employment letters | County Public Service Board |
| 5. | Training of health care providers on customer care | 10,000 | June 2016 | Number of personnel trained | Reports | Health/Human resource |
| 6. | Anti-Malaria campaign | 10,000 | June 2016 | All households and institutions | Reports | Health |
| 7. | Family Planning campaign | 5,000 | June 2016 | 80% usage of contraceptives | Reports | Health |
| 8. | Strengthening of Community units | 5,000 | June 2016 | Number of household covered | Reports | Health |
| 9. | HIV/AIDS control programme | 10,000 | June 2016 | Number of people covered | Reports | Health |

4.4. Agriculture and Value Addition

| No. | Programme | Cost Estimate (KShs. '000) | Time Frame | M&E Indicators | Monitoring Tools | Implementing Agency |
|-----|--|----------------------------------|-------------------|--|-----------------------------|--|
| 1. | Development of e- agriculture applications for outreach and awareness | 5,000 | By June 2016 | I e-agriculture system Number of users | Progress report | Department of Agriculture |
| 2. | Urban and peri -urban technologies | 5,000 | By December, 2015 | Number of farmers practicing peri-urban technology | Minutes Progress reports | Department of Agriculture |
| 3. | Value chain development | 5,000 | June 2016 | Number of crops covered | Reports | Crops production department |
| 4. | Value addition | 100,000 | June 2016 | Number of crops value added | Reports | Crops department |
| 5. | Greenhouse farming promotion | 10,000 | June 2016 | Number of promotion centres established | Reports | Irrigation/Crops production department |
| 6. | Provision of Farm inputs package to needy farmers per ward | 180,000 | June 2016 | Number of farmers supported | Reports | Crops production department |
| 7. | Njaa Marufuku Kenya | 90,000 | June 2016 | Number of groups supported | Reports | Crops/Livestock departments |
| 8. | Sombogo Tea Factory | 50,000 | June 2016 | Percentage of completion | Reports | KTDA |
| 9. | Dairy goat improvement | 10,000 | June 2016 | Number of beneficiaries | Reports | Livestock production |
| 10 | Rabbit production | 10,000 | June 2016 | Number of beneficiaries | Reports | Livestock |
| 11 | Purchase of broilers | 20,000 | June 2016 | Number of farmers supported | Reports | Livestock |
| 12 | Dairy farming | 10,000 | June 2016 | Number of Institutions supported | Reports | Livestock |

| 13 | Extension services | 160,000 | June 2016 | Number of farmers | Reports | Crop/Livestock/Fisheries/ |
|----|-------------------------|---------|-----------|-----------------------|----------------|---------------------------|
| | | | | reached | | Veterinary departments |
| 14 | Meat hygiene in the | 2,000 | June 2016 | Number of inspections | Reports | Veterinary services |
| | county | | | carried out | | |
| 15 | Artificial Insemination | 10,000 | June 2016 | Number of centres | Reports | Livestock/Veterinary |
| | centres | | | established | | departments |
| 16 | Revitalization of Co- | 10,000 | June 2016 | Number of Co- | Reports | Co-operatives |
| | operatives | | | operatives revived | | |
| 17 | Purchase of uniforms | 30,000 | June 2016 | No. of uniforms | Delivery notes | Livestock/Veterinary |
| | | | | purchased | -Receipts | departments |

4.5. Water Reticulation and Environmental Preservation

| No. | Programme Name | Cost | Time Frame | M&E indicators | Monitoring tools | Implementing Agency |
|-----|---|--------------|--------------|---|-------------------|------------------------|
| | | Estimate | | | | |
| | | (KShs. '000) | | | | |
| 1. | Water schemes | 100,000 | By June 2016 | Number of households connected to piped | Quarterly reports | Department of water |
| | | | | water | | |
| 2. | Spring protection | 90,000 | By June 2016 | Number of households accessing clean water | Quarterly reports | Department of water |
| 3. | Water Tank | 10,000 | By June 2016 | Number of tanks bought and installed in schools | Quarterly reports | Department of water |
| 4. | Establishment and expansion of sewer system | 100,000 | By June 2016 | Number of households connected to sewer system | Reports | Water department |
| 5. | Tree planting and beautification | 30,000 | June 2016 | Number of trees planted | Reports | Forestry department |
| 6. | Promotion of Green energy | 20,000 | June 2016 | Number of households using green energy | Reports | Energy department |
| 7. | Waste Management | 450,000 | June 2016 | Clean environment | Reports | Environment department |
| 8. | Environmental management | 50,000 | June 2016 | Number of activities carried out | Reports | Environment department |

4.6. Education, Youth, Women empowerment and Social Protection

| No. | Program | Cost Estimate (KShs. '000) | Time Frame | M&E indicators | Monitoring tools | Implementing Agency |
|-----|---|----------------------------|--------------|--|-------------------|----------------------------|
| 1. | Education Promotion | 15,000 | June 2016 | No, of education activities supported | Quarterly reports | Education department |
| 2. | Feeding programme in ECDCs | 15,000 | June 2016 | Number of pupils benefiting | Reports | ECD |
| 3. | Construction of ECD training college | 30,000 | June 2016 | Level of completion | Reports | Education department/Works |
| 4. | Recruitment of ECD teachers | 60,000 | June 2016 | Number of teachers recruited | Reports | Education department |
| 5. | Recruitment of youth polytechnics instructors | 100,000 | June 2016 | Number of instructors recruited | Reports | Education department |
| 6. | Bursaries | 140,000 | June 2016 | No. of beneficiaries | Reports | Education department |
| 7. | Learning materials to ECD programme | 40,000 | June 2016 | Number of ECD centers equipped | Reports | ECD |
| 8. | Equipping computer training labs | 5,000 | June 2016 | Number of centres equipped | Reports | Education |
| 9. | Tools and equipment for youth polytechnics | 40,000 | June 2016 | No. youth polytechnics benefitted. | reports | Education department |
| 10. | Kisii County Sports development | 50,000 | June 2016 | Number of youths involved | Reports | Sports |
| 11. | County empowerment programme | 50,000 | By June 2016 | Number of youths trained and supported | Reports | Youth Department |
| 12. | Social protection(NHIF cover) in wards | 70,000 | By June 2016 | Number of people covered | Reports | Social Department |
| 13. | Affirmative fund(marginalized fund, women, Girls and elderly) | 150,000 | By June 2016 | Number of women groups registered and supported | Reports | Social Department |
| 14. | Development of Herbal gardens | 5,000 | By June 2016 | Number of people accessing traditional medicines | Progress report | Culture Department |

4.7. Human Resource Development and Administration

| No. | Programme | Cost Estimate (KShs) 000 | Time frame | M&E indicators | Monitoring Tools | Implementing Agency |
|-----|---|-----------------------------|------------|--|-------------------------|--|
| 1. | Stakeholder participation and corporate management | 50,000 | June 2016 | Number of Stakeholder Forums held | Reports | Cooperate and Stakeholder services sector |
| 2. | Installation of Communication network | 50,000 | June 2016 | Number of offices connected | Reports | ICT |
| 3. | Revenue collection equipment | 50,000 | June 2016 | Amount of revenue raised | Reports | Revenue Department |
| 4. | Pre-feasibility, Research and Appraisal Studies | 100,000 | June 2016 | Number of Research carried out and number of polices developed | Reports | All departments |
| 5. | County Emergency Fund | 120,000 | June 2016 | Number of beneficiaries | Reports | County Treasury |
| 6. | County Budget management | 50,000 | June 2016 | Number of activities carried out | Reports | Budget department |
| 7. | Planning, Project Monitoring and Management | 100,000 | June 2016 | Number of activities carried out | Reports | Planning/Strategy, Delivery and Project Management |
| 8. | Purchase of computers and office equipment | 300,000 | June 2016 | Number of computers and equipment purchased | Reports | All departments |
| 9. | Purchase of motor vehicles | 60,000 | June 2016 | Number of vehicles purchased | Logbooks | County Treasury |
| 10. | Recruitment of County staff | 100,000 | June 2016 | Number of staff recruited | Reports | County Public Service |
| 11. | County Staff training | 200,000 | June 2016 | Number of officers trained | Reports | Human Resource department |
| 12. | Purchase of specialized uniforms and tools | 50,000 | June 2016 | Number of uniforms and tools bought | Reports | Administration |
| 13. | Preparation of Spatial plan and other towns development plans | 90,000 | June 2016 | Number of plans developed | Quarterly reports | Physical planning department |
| 14. | Purchase of Roads machinery and equipment | 300,000 | June 2016 | Number of machineries and equipment purchased | Logbooks | Mechanical departments |

| 15. | Beaconing of public land | 15,000 | June 2016 | No. of public land parcels beaconed | Reports | Physical planning department |
|-----|---|--------|-----------|--|---------------------------|------------------------------|
| 16. | Purchase of land cemetery and dumpsite | 45,000 | June 2016 | Sites identified | Reports | Physical planning department |
| 17. | Valuation Roll | 60,000 | June 2016 | Valuation roll conducted | Reports | Physical planning department |
| 18. | Purchase and installation of Application Servers and back up equipment | 10,000 | June 2016 | Application Servers installed | Delivery notes Reports | ICT department |
| 19. | Provision of ICT equipment | 25,000 | June 2016 | No. of offices equipped | Reports | ICT department |
| 20. | Develop of on line public participation and social economic research platform | 5,500 | June 2016 | On line public participation and social economic research platform developed | Reports | ICT department |
| 21. | Establish Digital Villages/ Information/ Training centres | 13,000 | June 2016 | No. of digital villages established | Reports | ICT department |

4.8. Trade development and investment promotion

| No | Programme | Cost | Time frame | M& E Indicators | Monitoring tools | Implementing Agency |
|----|-----------------------|--------------|--------------|-------------------|---------------------|---------------------|
| | | Estimate | | | | |
| | | (KShs. '000) | | | | |
| 1. | Tourism promotion and | 50,000 | By June 2016 | No. of promotions | Reports | Tourism department |
| | marketing | | | held | Attendance register | |
| 2. | Joint Loans Board | 100,000 | By June 2016 | Amount disbursed | Reports on receipts | Trade department |
| | Scheme | | | Amount recovered | and disbursements | _ |
| | | | | from traders | | |